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University of Minnesota Department of Agriculture

and

Vocational Division
Minnesota Department of Education

Cooperating

# ANNUAL REPORT

of the

# FARM MANAGEMENT SERVICE for VETERANS TAKING ON-THE-FARM TRAINING

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SOUTHWESTERN MINNESOTA
1948

Cooperator:	
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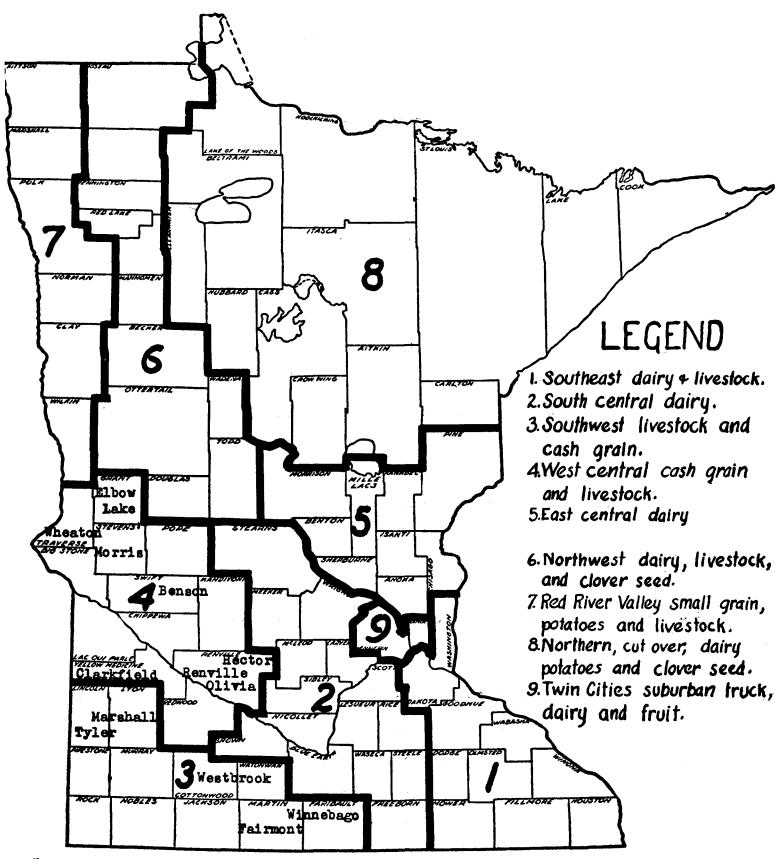
Mimeographed Report No. 177

Division of Agricultural Economics

University Farm

St. Paul I, Minnesota

August, 1949



Type of Farming Areas in Minnesota and Location of Schools Submitting Farm Records for this Report

# T. R. Nodland and G. A. Pond

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## INTRODUCTION

In the fall of 1946, the Vocational Division of the Minnesota Department of Education asked the University of Minnesota to set up a farm management service for veterans taking on-the-farm training in the public schools throughout the state. The service was initiated on January 1, 1947. The cooperating agencies are the Division of Agricultural Economics, University of Minnesota, and the Vocational Division, Minnesota Department of Education representing the public schools.

The purpose of the project as far as the schools are concerned is (1) to give assistance to the instructors in the mechanics of keeping farm records, and (2) to aid in the analysis of the farm business through the use of records as a basis for vocational guidance. Schools with an on-the-farm training program can enroll their students in the farm management service. The enrollment is on a voluntary basis insofar as the number of schools participating and the number of veterans enrolled in the service are concerned.

The analysis of the records and the preparation of the reports are handled by the Division of Agricultural Economics under the direction of G. A. Pond and T. R. Nodland. The State Department of Education was represented by G. R. Cochran, State Supervisor of Agricultural Education.

This report deals with the veterans enrolled by thirteen schools located in southwestern Minnesota (Type-of-Farming Area 3 and 4). The map on the inside front cover of this report shows the location of the schools. The following tabulation shows by schools the number of farm records submitted in 1948:

Benson	9	Olivia	3
Clarkfield	3	Renville	3
Elbow Lake	12	Tyler	9
Fairmont	4	Westbrook	7
Hector	4	Wheaton	,12
Marshall	1	Winnebago	1
Morris	11	_	76

The subsequent pages in this report show the data for 72 farms. Four farms were omitted from all the averages in the tables because the records were not sufficiently complete for a full analysis.

The records kept by the envolless included farm inventories at the beginning and at the end of the year, each farm receipts and expenses feed consumed by the various classes of livestock, family living received from the farm, liabilities and assets other than the farm capital and household and personal cash expenses and receipts.

Only records from actual farm operators are included in this report. All types of tenure arrangements from full owners to partnerships in which the operator furnishes little or no capital are represented.

# FARM INVENTORIES

The capital investment per farm varied from \$9750 to \$49250. The average investment for all farm included in this report and for the one-fifth high and the one-fifth low in operator's labor earnings is shown in Table 1.

Landlords or partners supplied some capital in 58 out of the 72 cases included in this report. The landlord's investment has been included in Table 1 in order to show the total amount used per farm.

#### FARM EARNINGS

Operator's labor earnings is a measure of the relative financial success of a farmer as compared with other farmers and represents the returns above all farm expenses and a charge for the use of farm capital. For purposes of comparison, the earnings are presented on a full-owner basis.

There are two methods of computing operator's labor earnings. Table 2 shows the earnings statement on a cash basis and Table 3. shows the earnings on an enterprise or accural basis. The principal difference in the two statements is in the method of handling the net increase or decrease in the value of farm capital. In the cash statement the net increase or decrease in farm capital is entered as one item. In the enterprise statement the net change in the inventory has been included in each enterprise in order to compute "total returns and net increases", or "total expenses and net decreases" by enterprises.

<sup>1.</sup> For a description of the area, see Engene, S. A. and Pond, G. A. "Agricultural Production and Types of Farming in Minnesota." Minn. Agri. Expt. Sta. Bul. 347 May, 1940.

Table 1. Summary of	Your			f 72 farms
Items	Jan. 1	Dec. 31	Jan. 1	Dec. 31
Size of farm (acres)			216	
Size of business (work units)**			314	
Dairy and dual purpose cows			\$ 648	\$ 722
Other dairy & dual purpose cattle			327	497
Beef cattle			327	600
Hogs			820	861
Sheep			<b>1</b> 39	102
Poultry	·		172	191
Productive livestock (total)			2433	29 <b>7</b> 3
Horses			46	50
Crop, seed, and feed			2180	262 <sup>1</sup> 4
Power mach. (farm share)			1484	1704
Crop & general mach. (farm share)			1162	1791
Livestock equip. (total)			259	299
Mach. and equipment (total)		•	2905	3794
Misc.			1	٠, ٠
Buildings, fences, etc.			5213	5268
Land			8900	8900
Total farm capital	termination of the state of the	-	21678	23609
en e	14 most pro		14 leas	t profitabl farms
Items	Jan. 1	Dec. 31	Jan. 1	Dec.
Size of farm (acres)	283		181	
Size of business (work units)**	304		251	
Dairy & dual purpose cows	\$ 670	\$ 559	\$ 578	\$ 662
Other dairy & dual purpose cattle		341	32 <u>7</u>	671
Beef cattle	711	992	126	210
Hogs	1272	986	516	438
$\mathtt{Sheep}$	95	71	528	313
Poultry	158	241	156	<u>13</u> 6
	3177	<b>3190</b>	2231	
Productive livestock (total)	3 <b>177</b> 54	51	.50	49
Productive livestock (total) Horses Crop, seed, and feed	3 <b>177</b> 5 <sup>1</sup> 4 295 <b>3</b>	51 3858	50 1504	ւրց 1670
Productive livestock (total) Horses Crop, seed, and feed Power mach. (farm share)	3177 54 2953 1688	51 3858 2117	50 1504 1308	ц <u>о</u> 1670 1614
Productive livestock (total) Horses Crop, seed, and feed Power mach. (farm share) Crop & general mach.	3177 5 <sup>1</sup> 4 2953 1688 1576	51 3858 2117 2639	50 1504 1308 905	49 1670 1614 1357
Productive livestock (total) Horses Crop, seed, and feed Power mach. (farm share) Crop & general mach. Livestock equipment & supplies	3177 54 2953 1688 1576 264	51 3858 2117 2639 292	50 150 <sup>4</sup> 1308 905 260	49 1670 1614 1357 332
Productive livestock (total) Horses Crop, seed, and feed Power mach. (farm share)	3177 5 <sup>1</sup> 4 2953 1688 1576	51 3858 2117 2639	50 1504 1308 905	49 1670 1614 1357 332
Productive livestock (total) Horses Crop, seed, and feed Power mach. (farm share) Crop & general mach. Livestock equipment & supplies	3177 54 2953 1688 1576 264 3528	51 3858 2117 2639 292 5048	50 1504 1308 905 260 2473 7	2430 49 1670 1614 1357 332 3303
Productive livestock (total) Horses Crop, seed, and feed Power mach. (farm share) Crop & general mach. Livestock equipment & supplies Mach & equipment (total)	3177 54 2953 1688 1576 264	51 3858 2117 2639 292	50 150 <sup>4</sup> 1308 905 260	49 1670 1614 1357 332 3303

<sup>\*</sup> For the purpose of comparison, all the data shown in this report with the exception of Table 6 and 7 are presented on a full-owner basis. The assets, expenses and receipts of the landlord were included in the records from rented farms.

25394

28135

18354

19491

Total farm capital

<sup>\*\*</sup> See page 13 for an explanation of "work units."

Table 2. Summary of Farm Earnings (Cash Statement), 1948 14 most ... 14 least Average Your of 72 profitable profitable Items farm farms farms farms FARM RECEIPTS \$ 304 Dairy and dual-purpose cows \$ 398 665 Dairy products 860 800 Other dairy & dual-purpose cattle 207 145 317 459 1694 269 Beef cattle 2769 2101 1456 Hogs Sheep and wool 116 362 127 121 181 20, 783 972 8 910 1351 1954 3668, 367 473, 193 154 Poultry Eggs 676 Horses Corn 518 Small grain 881 320 Other crops Machinery & equip. sold 433 41 Agricultural adjustment payments - 81 - 38 147 *33***7** Income from work off the farm 115 51 Miscellaneous 26 13<u>575</u> 2741 (1) Total farm sales 8822 6351 (2) Increase in farm capital 1931 1137 485 437 (3) Family living from the farm (4) Total farm receipts (1)+(2)+(3)11190 16801 \$ 212 \$ 85 122 158 426 787 170 134 36 11 93 129 15 -94 115 546 740 834 993 312 402 664 790 235 322 653 866 906 1389 157 262 93 65 FARM EXPENSES Dairy and dual-purpose cows bought \$ 220 Other dairy and dual-pur. cattle bot. 127 Beef cattle bought 270 Hogs bought 145 Sheep bought 91 65 Poultry bought Horses bought 6 10)+ Misc. livestock expense Misc. crop expenses 454 766 Foed bought Custom work hired 283 Mech. power mach. (farm share) (new) 871 Mech. power mach. (farm share)(upkp.) 175 Mech. power (f.share)(gas, oil, etc.) 545 652 Crop and general mach. (new) Crop and general mach. (upkeep) 113 65 93 41 Livestock equipment (new) 127 Livestock equipment (upkeep)
Buildings and fencing (new) 41 70 304 540 70 26 224 218 476 Buildings and fencing (upkeep) 150 177 229 Hired labor 85 229 282 65 6639 1132 539 93 8403 2787 315 Taxes 238 46 General farm and insurance (5) Total farm purchases 5810 (6) Decrease in farm capital (7) Interest on farm capital
(8) Unpaid family labor 1338 946 1132 698 580 (9) Board furnished hired labor 167 43 (10) Total farm exp. (sum of (5) to (9) 11127 (11) Oper. labor earnings (4) - (10) 5674

Table 3. Summary of Farm E	arnings	(Enterpris	se Statement)	1948*
		Average	14 most	14 least
	Your	of 72	profitable	profitable
Items	farm	farms	farms	farms
RETURNS AND NET INCREASES	<del></del>			
Dairy and dual purpose cows		\$1032	\$110 <sup>1</sup> 4	\$ 935
Other dairy & dual pur. cattle	<del></del>	442	305	489
Beef breeding herd		108	236	9
Feeder cattle		262	914	74
Hogs		2051	2410	1271
Sheep - farm flock		- 56	92	56
Chickens	<del></del>	938	1179	790
All procuctive livesotck		4889	6240	3624
Crops, seed and feed		2246	4873	629
Agricultural conservation paymen	ts	41	ģí	
Income from labor off the farm		64	13 <sup>1</sup> 4	38 67
Miscellaneous	<del></del>	137	171	136
MISCOITAICOUS	<del></del>	-51	-,-	
(1) Total returns & net increase	s	7377	11499	4494
EXPENSES AND NET DECREASES				
Horses		\$ 46	\$ 69	\$ 56
Tractor	<del></del> ,	608	759	438
Truck		1+g	99	72
Auto (farm share)	<del></del>	353	384	3 <b>1</b> 5
Gas engine and elect. exp.(f.sh	c. T	48	63	33
Hired power		110	157	91
Total power	<del></del>	1213	1531	1005
Crop and general machinery		439	565	364
Livestock equipment		91	105	໌80
Buildings, fencing, and tiling	<del></del>	322	339	387
Misc. productive livestock exp.		92	<b>115</b>	96
Labor	<del></del>	954	1460	<b>7</b> 96
Real estate taxes	<del></del>	247	276	210
Personal property tax		35	39	28
Insurance			27	25
General farm		31 34	30	21
Interest on farm capital		1132	1338	946
interest on talm capital			-))	<b>3</b> * -
(2) Total expenses & net decrease	es :	4590	5825	3958
(3) Oper. labor earnings(1)-(2)		2787	5674	536
~/ · · · · · · · · · · · · · · · · · · ·		•	- ·	

<sup>\*</sup> Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each item of expense in order to show total receipts and net increases, and total expenses and net decreases. The operator's labor earnings are the same as those on page 4.

# FAMILY LIVING FROM THE FARM

The family living from the farm is the estimated value of the farm produce used in the house and shelter furnished the farmer and his family by the farm. It is a part of the income of the farm and a part of the expenses of operating the household even though cash transactions are not involved. The omission of the farm produce used in the home results in an incomplete records of both farm income and personal expense.

The value of the family living as shown in Table 4 amounts to four per cent of the total farm receipts on these farms. The values assigned are a conservative market price on the farm. If these products has been purchased, the amount paid out would have been considerably higher.

The rental value of the dwelling is calculated by taking ten per cent of the average inventory value of the dwelling.

Items Adult equiv.— family — others	Your farm	Family Average 72 farms 2.3	14 most	From the tall leas profitable farms 2.5	t			
Whole milk Skim milk Cream Farm made butter Beef Hogs Poultry Eggs Potatoes Vegetables & fruits Farm fuel Rental vl. of house Misc. Total		96 pt: 8 lb: 165 lb: 278 lb: 75 lb:	s. 214 s. 84 s s. 107 s. 306 s. 105 z. 110	3 <sup>4</sup> 7 139 119 200 178 52 86		\$ 45.51 26.07 6.54 28.96 57.68 17.15 32.55 8.56 15.45 2.97 190.74 436.56	11.49 25.38 10.10 2 19.47 61.87	4,40 33.60 8.60 33.37 38.91 10.83 34.04 12.76 15.98 8.48 187.45

## HOUSEHOLD AND PERSONAL EXPENSES AND RECEIPTS

Household and personal accounts are important if the family is to manage its financial affairs wisely. The household and personal expenses and receipts are presented in Table 5. These farmers spent an average of \$159 per month for family living in addition to the food, fuel and housing furnished by the farm. Most of the personal receipts were in the form of veterans compensation payments.

Table 5. Household and Personal Expenses and Receipts for Those Farmers Who Kent Complete Accounts of These Items. 1948

Those Farmers Who Kept Complete	Accounts	of These	Items, 1	.948
	**************************************		14 most	13 least
•		Average	profit-	profit-
	Your	of <b>71</b>	able	ab <b>l</b> e
Items	farm	farms*	farms	farms*
Number of persons in family		3.2	2.7	3•3
Number of adult equivalents in family		2.3	2.0	2.4
Number of other adult equivalents**		•2	•3	•2
·	-			
EXPENSES				
Food and meals bought	\$	\$571	\$617	\$559
Operating and supplies	•	238	349	158
Clothing and clothing materials		228	223	192
Personal care, personal spending		114	159	83
Furnishings and equipment		270	264	232
Education, recreation and development	<del></del>	80	92	50
Medical care and health insurance		131	142	90
Church, welfare, gifts		120	<b>1</b> 46	65
Personal share of auto expense		86	102	75
Household share of elect & gas egemp.		22	17	40
H.H. & pers. shr. of new auto&motors bo		51	94	34
Total	-	1911	2205	1578
State and federal income tax	-	56	116	5
Insurance		81	45	92
Total household and pers. cash exp.		2048	2366	1675
Food furnished by the form	***************************************	239	252	213
Fuel furnished by the farm	***	5.	1	14
House rental		190	232	187
Total cash expenses and perquisites	<del></del>	2482	2851	2089
To see ocean out out on the border pro-	·	2102	2002	2009
Investments		39	1	1,1,
#114 Off amort an		))	*	
RECEIPTS				
Sale of investments		26	_	-
Income from outside investments		18	_	2
Veterans compensation		1167	1210	1088
Misc. income	-	12	28	
11-00- 4110000		10	50	••

<sup>\*</sup> One farm operator did not keep a record of household and personal expenses.

#### NET WORTH

A net worth statement includes a listing of all the assets and liabilities as of a given date. The difference between the farmer's total assets and his liabilities is his net worth. A net worth statement for owners, cash and crop shared renters and livestock share partnerships is presented in Table 6. Both the farm and personal assets and liabilities are included.

The difference between the operator's net worth at the beginning and at the end of the year shows the gain in net worth. It represents the financial progress that has been made during the year.

<sup>\*\*</sup> Hired help or others boarded.

Table 6. Net Worth Statement for Those Farmers Who Kept a Complete Record of All

Assets and Liabilitie	Your		13 Own	ors
	Jan. 1	Dec. 31	Jan. 1	Dec. 31
Total acres in farm	O cure T	Dec. Jr	208.5	1000
Owned	<del></del>		208.5	
Rented			200.0	
			\$21470	\$22344
Potal farm capital	<del></del>			φ <u>ε</u> ε <del>ση</del>
Accounts receivable			10	-
Stocks and bonds	-		109	111
Life insurance			67	70
Other real estate		·	15,4	223
Other outside investments			4	19
Total outside investments		-	33 <sup>1</sup> 4 459	#53
Cash on hand and in bank		**************************************	459	262
Other household & personal assets	***************************************	····	1530	1634
Total cash, household & personal assets			1939	1896
TOTAL ASSETS			23803	24669
Mortg. on land operated			7697	6956
Mortg. on outside real estate		<del></del>	•••	-
Chattel mortgages	<del></del>		1813	1572
Notes payable	**************************************		509	605
Accounts payably	<del></del>	<del></del>	150	94
FOTAL LIABILITIES	•	*	10169	9227
Farmer's net worth	<del> </del>		13634	15442
Gain in net worth	-		- <b>J J</b>	+1808
	36	cash & cro	p share re	
	<del></del>	Jan. 1	Dec. 3	
Total acres in farm	<del></del>	229.0		
Owned		-		
Rented		229.0		
Total farm capital		\$6095	\$7955	
Accounts receivable		27	78	
Stocks and bonds		114	93	
Life insurance		70	92	
Other outside investments		13	11	
Total outside investments		197	196	
Cash on hand and in bank		240	426	
Other household and personal assets		1275	1456	
Total cash, household & personal assets		1515	1882	
TOTAL ASSETS		783 <sup>4</sup>	10111	
Chattel mortgages		1169	950	
Notes payable		368	604	
Accounts payable		61	79	
TOTAL LIABILITIES		1598	1633	
Farmer's net worth		6236	847,8	
Gain in net worth	_		+22142	

# RETURNS TO CAPITAL AID FAMILY LABOR

The return to capital and family labor represents the amount available to the operator for living expenses, payment on indebtedness, and savings. The landlord's expenses and receipts are not included.

The average return to capital and family labor for 13 owners and 36 cash and crop share renters is shown in Table 7. The statement includes only the veterans share of the earnings of the partnership. The earnings as shown in Table 7 are on an actual basis as compared to the full-owner basis in Tables 2 and 3.

Table 7. Summary of Farm Earnings by Tenure, 1948 (Operator's Share) Your 36 cash & cr. 13 farm owners shr. renters FARM RECTIPTS Dairy and dual purpose cows \$ 430 \$ 1.11 Dairy products 902 587 Other dairy and dual purpose cattle 252 190 Beef cattle 80 761 Hogs 1618 2382 Sheep and wool 206 165 Poultry 155 193 Eggs 642 695 Horses 6 5 Corn 550 655 Small grain 1767 1422 Other crops 187 552 402 Machinery & equipment sold 301 Agricultural adjustment payments 50 37 Income from work off the farm 97 152 Misco -8 25 (1) Total farm sales 9267 6318 (2) Ircrease in farm capital 874 1860 (3) Family living from the farm 466 412 (4) Total farm rec. (1)+(2)+(3)10607 8590 FARM EXPENSES Dairy and dual purpose cows bot \$ 297 \$ 142 Other dairy & dual.pur.cattle bot 148 78 Beef cattle bot. (including feeders) 129 419 Hogs bot 81 156 Sheep bot (including feeders) 14 49 Poultry bot (including turkeys) 64 79 Horses bot 12 14 Misc. livestock expenses 117 71 Misc. crop expenses 658 475 Feed bot 740 729 Custom work hired 457 265 Mech. power mach. (farm share) (new) 823 638 Mech, power mach. (farm share) (upkeep) 258 250 Mech. power (farm share) (gas, oil, etc.) 648 660 Crop and general mach. (new) 773 945 Crop and general mach: (upkeep) 154 179 Livestock equipment (new) 97 94 Livestock equipment (upkeep) 75 37 Land, buildings & fencing (new) 342 142 Buildings and fencing (upkeep) 251 60 Hired labor 380 167 Taxes (real estate & perseproperty) 277 24 General farm and insurance 96 53 Cash rent 153 Interest paid 346 (5) Total farm purchases 7527 5674 (6) Decrease in farm capital (7) Interest on farm capital 749 266 (8) Unpaid family labor 375 458 (9) Board furnished hired labor 136 68 (10) Total farm exp. (sum of (5) to (9) 6466 8787 (11) Operator's labor earn. (4) - (10) 1820 2124 (12) Ret.cap. & family lab. (7)+(8)+(11) 2944 2848

#### MANAGEMENT FACTORS AND THEIR RELATION TO EARNINGS

Every study of farm earnings shows a wide variation in earnings among farmers in a given year. The average labor earnings of those farmers ranking in the upper 20 per cent of the range according to earnings was \$5674 and of those in the lower 20 per cent was \$536. This is a range of \$5138 between the average earnings of these two groups. Some of the causes for these differences in earnings, such as weather, may be beyond the control of the individual farmer. Other factors are within his control. The more important management factors affecting earnings and their relationships with earnings are presented in the following tables. These factors vary from year to year in their relative influence on earnings.

Crop Yields. The measure of crop yields used is the crop yield index. It is a comparison of the yield per acre of all crops on a given farm with the average yields for all farms included in the study. High crop yields make their maximum contribution to earnings if they are the result of good crop selection, the use of adapted varieties, skill and timeliness in performing the operations.

Table 8. Rel	lation of	Crop Yield	ls to Farm Earnings
Index of crop			
Range	Average	farms	labor earnings
Below 78	68	13	\$2453
78 - 123	98	46	2442
124 and above	137	13	4343

Choice of Crops. Over a period of years certain crops have a definite advantage over others. The crops are classified on page 16 as A, B, C or D crops on the basis of their average net returns per acre. The relation of choice of crops to earnings is shown in Table 9.

Table 9. Relati	on of Choic	e of Crops	to Farm Tarnings
Percent of tilla		No.	Average
in high return	crops	of	operator's
Range	Average	farms*	labor earnings
Below 31.0	23,3	13	\$2630
31.0 - 54.9	41.9	43	2659
55.0 and above	60.9	10 .	2812
*The records fro	m 6 farms w	ith less th	nan 30 per cent of
±3	4.1		

\*The records from 6 farms with less than 30 per cent of the work on crops were omitted from this table.

Return from Livestock. This is a measure of feeding efficiency. The majority of these farmers maintain some cattle, hogs and poultry. Six farmers did not keep any livestock. Most of the crops raised and some additional purchased feed are fed to livestock. Since feed is the major item of cash in livestock production, an increase in feeding efficiency results in higher earnings.

Table 10. Relation of Returns from Productive Livestock to Farm Earnings

Index of returns for \$10	00 feed	$No_{\bullet}$	Average
consumed by productive	livestock*	of	operator's
Range	Average	farms	labor earnings
Below 72	59	- 13	\$2331
72 - 119	94	43	2750
120 and above	153	16	3255
desired A to the A to the A			

\*The index is weighted by the number of animal units of each class of livestock.

Amount of Livestock. This factor measures the importance of livestock in the farm business. It is the amount of livestock units per 100 acres in the farm other than land in timber, roads, waste and farmstead. Livestock

are important in that they add to the size of business. They provide employment throughout the year and aid in maintaining or building up the fertility of the land.

Size of Business. Productive man work units are a measure of size of business. The relationship of size of business to farm earnings is shown in Table 11. Average farm earnings tend to increase with an increase in size of business if size is accompanied by good management. For farmers operating their farms at a loss, the larger the volume of business, the larger will be the loss. Normally a large business has an advantage over a small business because they utilize more efficiently and to better advantage available labor, power, machinery, equipment and buildings.

Table 11.	Relation of	Size of	Business to Farm Earnings
Work units		No. of	Average operator's
Range	Average	farms	labor earnings
Below 210	167	11	\$1535
210 - 424	29 <b>7</b>	<i>5</i> 0	2708
425 and abo	ove 537	11	4399

Work Accomplished Per Worker. The work accomplished per worker is determined by dividing the total man work units by the number of workers on the farm during the year. An increase in the productive work accomplished per worker reduces the labor charge per unit of business. Planning of the farm work and economical use of labor-saving machinery help to increase the output of work per worker.

Control Over Expenses. The depreciation and cash cost of upkeep for power, machinery, equipment and buildings per unit of work is used as a measure of the efficiency of their use on a farm. Some farmers lack power, machinery and buildings for satisfactory operation. In case of others, an excessive investment in these items may constitute an important factor limiting earnings.

# CUMULATIVE EFFECT OF EXCELLING IN A NUMBER OF MANAGEMENT FACTORS

The relation of several management factors to operator's labor earnings has been shown in the preceding section. Because of the large number of interrelationships between these factors the exact relationship between one factor and earnings cannot be determined. The combined or cumulative influence of the seven management factors on earnings is shown in Table 12. Insofar as these factors are within the farmer's control, he may be well paid for his efforts to improve his efficiency as measured by them.

Table 12. Relation of Operator's Labor Earnings to the

	namper or	T.SCTOL 2	in which the Farmer Excels	
No. of factors in which farmer excels	No. of farms	Your farm	The length of the lines is in proportion to the average operator's labor earnings	Average operator's labor earnings
None, 1 or 2	25		XXXXXXXXXXXXXXX	\$2416
3 or 4	,32	e-registration - 40400	xxxxxxxxxxxxxxxx	2768
5, 6 or 7	15	· · · · · · · · · · · · · · · · · · ·	***************************************	3447

The array in Table 12 suggests that it may be well worth while for each cooperator to study carefully his ranking on pages 12 and 13, and learn his standing in respect to each of the seven factors as indicators of elements of strength and weakness in his farm business.

Table 13. Measures of Farm Organization	and Man	agement I		
			14 most	14 least
Measures used in chart	Your	Average of 72	profit- able	profit- able
on page 13	farm	farms	farms_	farms
on base 1)	7 07 111	TCTING	1 61 110	3 (32 1110)
Operator's labor earnings	3	\$2787	\$5674	\$536
(1) Crop yields*	***************************************	100	106	91
(2) % of tillable land in high ret. crops**	·	41.1	38•3	38.0
(3) Ret. for \$100 feed to prod. livestock***	<del></del>	10,0	101	94
(4) Prod. livestock units per 100 acres****		9.8	9.2	10.7
(5) Size of business - work units		314	374	251
(6) Work units per worker		209	208	179
(7) Pow., mach., equip., & bldg. exp. per work unit		\$7.09	\$7.15	\$7.98
Items related to some of the above measures:	· ,			
(3) Index of return for \$100 feed from				
Dairy cattle (See pages 18 and 19)		100	102	86
Dual purpose cattle (See pages 18 and 19)		100	83	87
Beef breeding herd (See page 23)		100	- 90	-
Beef cattle - feeders (See page 22)		100	136	93
Hogs (See page 20)		100	111	96
Sheep - farm flock (See page 24)		100	107	67
Chickens (See page 21)		100	103	122
(4) Number of animal units		17.2	20.6	15.7
(5) Work units on crops		143	191	104
Work units on productive livestock	<del></del>	158	156	133
Other work units	·	13	27	14
Ofuer work mures		ر ٠	<b>Ε</b> Ι	<i>‡-</i> •
(6) Number of family workers		1.4	1.5	1.4
Number of hired workers	<del></del>	.1	•3	
Total number of workers		1.5	1.8	1.4
				4
(7) Power expense per work unit	\$	\$4,15	\$4.31	\$4,28
Crop machinery expense per work unit		1,49	1,58	1,54
Livestock equip, expense per work unit	·····	• 30	• 31	• 35
Bldgs. & fencing exp. per work unit		1.15	• 95	1.81

<sup>\*</sup>Given as a percentage of the average.

\*\*Crops are marked in Table 14 as (A), (B), (C), and (D). All of acres in (A) crops, one half of acres in (B) crops, and one fourth of acres in (C) crops are used in calculating per cent of tillable land in high return crops.

<sup>\*\*\*</sup>An index weighted by the animal units of livestock.

\*\*\*\*Acres in timber not pastured, roads, waste and farmstead were not included.

# Thermometer Chart

Using your figures from page 12, locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the 72 farms included in this summary are located between the dotted lines across the center of this page.

<del></del>								
Op	er,			Retur		e	Work	Pow., mach.,
	bor		High			7.7	units	en.,&bldgs.
	rn. gs	Crop yields	return			Work units	per worker	exp. per work unit
	LT		crops	Tiveso	L I	dir us	worker	WOLK MILE
\$6000		140	65.0	156	18.0	515	330	\$3.90
			E-				E	
5600	E	135 E	62.0	149	17.0	490	315	4.30
5200		130	59.0	142	16.0	465	300	4.70
4800		125	56.0	135	15.0	440	285	5.10
4400		120	53.0	128	14.0	415	270	5.50
4000		115	50.0	121	13.0	390	255	5.90
3600		110	47.0	114	12.0	365	240	6.30
3200		105	44.0	107	11.0	340	225	6.70
2800		100	41.0	100	10.0	315	210	7.10
2400		95	38.0	93	9.0	290	195	7•50
2000		90	35.0	86	8.0	265	180	7.90
1600		85	32.0	79	7.0	240	165	8.30
1200		80	29.0	72	6.0	215	150	8.70
800		75	26.0	65	5•0	190	135	9.10
400		70	23.0	58	4.0	165	120	9,50
0		65	20.0	51	3.0	140	105	9.90
ĺ			5	E	) <b>E</b>	팅		} <b>5</b>

Table 14. Distr	ribut	ion of A	cres i	n Farm, 1	948.	
Crop: (A), (B), (C) and (D) reto ranking used in calculating % of tillable land in High Return Crops (see page 10)	fer			Average of 72 farms	12 most profit- able farms	12 least profit- able farms
Canning peas Soybeans Flax Barley Oats Wheat Rye, Millet and buckwheat Total small grain and soybea	(A) (B) (C) (D) (D) (D) (D)	2 30 44 50 71 31 <u>26</u> 72		7.2 16.4 15.1 43.3 10.3 4.6 97.4	6,9 29.9 25.9 51.5 23.7 9,4 147.3	1.1 8.9 .7.4 10.0 36.9 3.2 2.1 69.6
Garden and truck crops Corn grain Corn silage Sweet corn Corn fodder Total cultivated crops	(A) (A) (B) (B) (D)	4 72 29 2 7 72		47.8 3.1 .2 .6 51.7	61.1 2.4 - .2 63.7	32.0 3.9 .3 36.2
Alfalfa hay Other hay and seed crops Total tillable land in hay	(A)	45 33 58		6.5 4.0 10.5	8•3 5•6 13•9	3•3 5•7 9•0
Total tillable land in pastu	1re**	25	<del></del>	5.6	9•7	2.9
Tillabel land not cropped Total tillable land	(D)	6 72		<u></u>	<u>1.4</u> 236.0	118.4
Wild hay (non-tillable) Non-tillable pasture Timber (not pastured) Roads and waste Farmstead Total acres in farm Per cent land tillable Per cent tillable land in high	ret.	32 57 8 erops		6.8 21.0 1.2 15.1 6.4 216.5 76.7 41.0	8.3 18.1 .2 14.9 _6.0 283.5 83.2 38.3	9.4 27.2 5.3 13.7 6.6 180.6 65.6 38.0

<sup>\*</sup> Soybean hay and clover and timothy hay were given a rating of C, and timothy or brome hay and annual hay, D.

<sup>\*\*</sup> Alfalfa for pasture was given a rating of A and clover and timothy for pasture, C.

Table 15. Crop Yields Per Acre, 1948 14 least Average 14 most Your of 72 profitable profitable Grop farm farms farms farms Soybeans, bu. 15.9 16.5 17.5 13.6 Flax, bu, 12,5 11.3 Barley, bu. 25.1 25.8 19.5 28.7 Oats, bu. 36,0 42.1 14.5 16.7 Wheat, bu. L2.5 17.2 Rye, bu. 20,0 Millet, bu. 1709 46.2 Corn grain, bu. Corn silage, tons 10,3 Corn fodder, tons Alfalfa hay, tons Other leg. & leg, mix.for hay, tons Legume seed, 1bs. 103 Brome or timothy hay, tons 2.0 Annual hay, tons 1.5 1.9 •8 Wild hay on non-tillable land, tons

# POWER AND MACHIMERY EXPENSES

Power and machinery expense per crop acre is an indication of the economy with which capital is invested in these items. The crop acres per farm ranged from 45 to 354 with an average of 162 (Table 16). The expenses are high on the farms with a small acreage. In some cases, low expenses for labor might be offset by high power and equipment costs. The farmer is interested in operating at the lowest cost for power, machinery and labor combined.

	Table	16.	Power	· and	Macl	ninery	Expenses	s Per Cro	p Acre, 1948	<u> </u>
,								Average	14 most	14 least
							Your	of 72	profitable	profitable
Items					·		farm	farms	farms	farms
Crop ac	cresp	er far	·m					166.4	233,2	124.3
Tracto:	r and l	horse	exp.	per	crop	acre		\$4,28	\$3°66	\$4.52
Crop &								- 2,88	2.54	3 <b>.</b> 18

The feed cost for horses is a part of the cost of power on those farms maintaining horses. The annual feed cost per horse is shown in Table 17. Thirty-two farmers did not maintain horses.

Table 17. Feed	Costs for	Horses, 1948
		Average
	Your	of 40
Items	farm	farms
Feed per horse, 1bs.:		
Grain		355
Hay		2594
Fodder and stover		311
Feed cost per horse: Grain		\$9,96
Roughage	<del></del>	15,51
Pasture Total feed cost		7.65 \$33.12
Number of work horses Number of colts		2.2

# AMOUNT OF LIVESTOCK

Nearly all the farmers maintained some dairy or dual purpose cattle. However, the average number of milk cows per farm was small (Table 18). Eightseven per cent of the farmers kept hogs and eight-nine per cent raised poultry.

Table 18. Amount of Livestock, 1948 Average 14 most Your of 7.2 profitable profitable farm farms farms farms Number of milk cows 4,9 4.7 4.3 7.4 Number of other dairy cattle 6,4 4.4 Mumber beef cows • 5 •9 Mumber of sheep\* 7,6 6,9 21.4 134 Number of hens 157 182 Number of litters of pigs raised 7.5 4.3 Pounds feeder cattle produced 775 2351 216 9865 6370 Pounds of hogs produced 11700 Number of horses 1.2 1.4 1.3

# TOTAL FEED COSTS AND RETURNS FROM YOUR LIVESTOCK ENTERPRISES

The total "return over feed costs" for each class of livestock is shown in Table 19. This differs from the "return over feed" shown in the enterprise statement in that it is the total for each class of livestock instead of a return "per head" "per unit" or "per 100 pounds". These data indicate the relative importance of different classes of livestock as a source of income and as a market for feed. The total return is the same as the returns and net increases shown on page 5. The value of milk consumed by calves is included in the total returns from dairy or dual purpose cows and in the total feed cost for other dairy or other dual purpose cattle. The value of milk consumed by calves is not included in either the total returns or the feed cost of "all dairy" or "all dual purpose" cattle. The return over feed is not a net return,

<sup>\*</sup>Two lambs under six months of age considered as one head.

but rather the amount available from the gross income, after paying the feed bill, to cover the outlay for hired labor, power, equipment, taxes, insurance, interest and veterinary bills and to provide a return for the use of family labor and capital.

Table 19. Total Feed Costs and Returns From Your Livestock Enterprises, 1948

		Dairy or	Dairy or dual purpose cattle		
		Cows	Other	All	breeding herd
Total	returns	***************************************			was the second of the second o
Totaļ	feed cost				
Total	return over feed		And the state of t		***************************************
		Feeder cattle	Hogs	Farm flock of sheep	Chickens
Total	returns			Processing and instruction of the second of	
Total	feed cost		Service of the servic		
Total	return over feed	· ·			

Feed is the largest single item of cost for all classes of livestock. However, the proportion of the total cost represented by feed varies considerably between classes of livestock. Feed makes up approximately 45 per cent of the total costs of maintaining dairy cattle and poultry, 50 per cent in the case of a farm flock of sheep and 75 to 90 per cent for hogs, feeder cattle and feeder lambs. Consequently, it is necessary to secure a relatively higher return over feed from dairy cattle and poultry than from the other livestock enterprises in order to be able to cover all the costs other than feed.

# - DAIRY CATTLE

The quantity of feed consumed, value of feeds and returns from dairy cattle are presented in Tables 20, 21, and 22. Thirty-four herds were classified as dairy cattle and 22 herds were classified as dual purpose cattle. The return over feed cost per dairy cow varied from -\$18.10 to \$262.68 among the 34 dairy herds. The return over feed per dual purpose cow ranged from a low of -\$19.17 to a high of \$180.29. Some of the important factors that affected the return over feed were:

- 1. Rate of production (pounds of butterfat per cow).
- 2. Price received for butterfat.
- 3. Feeding efficiency (pounds T.D.N. fed per pound of butterfat).
- 4. Quality of ration (percentage of protein in T.D.N.).
- 5. Economy of ration (feed cost per pound butterfat).

Table 20. Factors of Cost and Return	Your	Average of 34	Average of 22
Items	farm	dairy herds	dual purpose herds
		,	
Pounds of butterfat per cow	###	212	157
Price rec. per 1b. B.F. sold (cents)	·	90•4	83• 9
As manufacturing cream (cents)		89.1	83.9
Other (cents)	***************************************	110.3	
Feeds per cow, lbs:			
Corn	•	933	955
Small grain		849	1000
Commercial feeds		272	79
Legume hay		2911	1963
Other hay	*	1676	2574
Fodder and stover	************	489	148
	<del>-</del>	107	<b>4</b> 1.0
Total concentrates		2054	2034
Total hay and fodder		5076	4685
Silage	······································	4036	5564
iotal directible nutrients*		4566	4777
T.D.N. per lb. B.F.		21.5	30.4
% T.D.N. that is protein		13.3	11.8
Feed cost per cow:			
Concentrates	\$	\$60,57	\$60.64
Roughages	*	50,34	40.50
Pasture		_ 7.11	7.45
TOTAL FEED COSTS	\$	\$118.02	\$108.59
Value of produce per cow:		•	
B.F. sales	\$	\$175.77	\$117.10
Dairy produce used in house	T	15.52	23.99
Milk to livestock		23,10	22.92
Net increases in value of cows		8.51	14.49
TOTAL VALUE PRODUCED	\$	\$222,90	\$178.50
RETURNS ABOVE FEED COST PER COW	\$	\$104.88	\$69.91
RETURNS FOR \$100 OF FEED	\$	\$2,22	\$191
Feed cost per 1b. B.F. (cents)	<del></del>	55•7	69.2
% fall freshening.	-	ltft	38
Number of cows**		6.6	5.1

<sup>\*</sup>Not including nutrients received from pasture.

<sup>\*\*</sup>All dairy cows which have at some time in the past freshened are included in the dairy herd, and affect the average number of cows used in computing this table. There is some variation in the number of months of dry period per cow; however, this variation is small for the majority of farms.

Table 21. Feed Costs and Returns from Other Dairy and Dual Purpose Cattle, 1948

Table 21. Feed Costs and Returns	s from Otne	. Dairy and I	Dual Purpose Cattle, 1948
		Average	Average
		of 34	of 21
	Your	dairy	dual purpose
Items	farm	herds	herds
Feeds per head, lbs.:			
Concentrates		558	460
Hay and fodder	**************************************	1620	<b>1</b> 378
Silage		1243	1190
Skim milk		1077	910
Whole milk	<del></del>	131	<b>13</b> 6
	**************************************		
Feed cost per head:			
Concentrates	\$	\$14.68	\$ <b>1</b> 3•58
Roughages		14.79	10.49
Milk		11.39	10.15
Pasture		2.51	3.02
TOTAL FEED COSTS PER HEAD	\$	\$ <sup>1</sup> 43•37	\$37•24
Net inc. in value of other dairy ca	ttle	\$72.60	\$67.07
DESCRIPTION OF THE PROPERTY OF		20. 27	00 do 1
RETURNS ABOVE FEED COST PER HEAD	<del></del>	29•23	29,82
RETURNS FOR \$100 OF FEED		205.00	207.00
Number of head of other dairy car	ttle	7.4	9.1

Table 22. Feed Costs and Returns From All Dairy and Dual Purpose Cattle, 1948 Average Average of 34 of 21 Your dairy dual purpose Items farm herds herds Feeds per animal unit, lbs.: 1483 Concentrates 1723 4301 Hay and fodder 3843 3984 Silage 3502 Feed cost per animal unit: \$44.29 \$48.91 Concentrates Roughages 42.28 32.24 Pasture TOTAL FEED COST Value of produce per animal unit: \$129.48 \$ 85.29 Diary product's Net increase in val.of dairy cattle 52.77 TOTAL VALUE \$182.25 \$150.85 RETURNS ABOVE FEED PER ANIMAL UNIT \$ 84.80 \$ 67.32 RETURNS PER \$100 OF FEED \$206.00 \$213.00 Animal units of dairy cattle 10.4 9.6

#### HOGS

The return over feed cost per 100 pounds of hogs produced varied from \$13.15 for those farmers ranking in the upper fifth in feeding efficiency to a return of \$4.33 less than the feed cost for those in the lowest one-fifth. Some of the important factors that affected return over feed were:

- 1. Quantity of feed required to produce 100 pounds of hogs.
- 2. Price received.
- 3. Number of pigs born per litter.
- 4: Number of pigs weaned per litter.

Table 23. Feed Costs and Returns From Hogs, 1948 13 farms 13 farms Average highest in lowest in Your of 63 returns returns Items farm farms above feed above feed Feed per cwt. hogs produced, 1bs.: Corn 316 208 Small grain 155 241 129 Commercial feeds <u> 15</u> Total concentrates: Skim milk and buttermilk Feed cost per cwt. hogs produced: \$14.07 \$ 9.46 Concentrates \$22.20 Skim milk and buttermilk .49 .49 •31 Pasture TOTAL FEED COSTS Net increase in val.per cwt. hogs prod. \$20.99 \$23.32 \$18.37 RETURNS ABOVE FEED COST PER CWT. HOGS PROD. 6.23 13.15 -4.33 \$162.00 RETURNS FOR \$100 OF FEED \$247.00 \$27.00 Price received per cwt. hogs sold 22.88 24.20 21.63 No. of spring litters raised 5.9 3.0 No. of fall litters raised 1.3 Total No. of litters raised No. of pigs born per litter No. of pigs weaned per litter Pounds of hogs produced 21432 6393 11467

Table 24. Relation of Return Over Feed Per 100 Pounds of Hogs Produced to the

er of Fa	ctors in Which Farmers Excelled	
Mo.	The length of the line is proportional	Average
of	to the average return over feed ner	return
farms*	100 pounds of hogs produced	over feed
6	XXXXXXXXX	\$-5.62
12	XXXXXXX	4,25
16	XXXXXXXXXXXXX	7.47
18	XXXXXXXXXXXX	8.20
9	XXXXXXXXXXXXXXXXX	10.03
	No. of farms* 6 12 16	of to the average return over feed ner farms* 100 pounds of hogs produced  6 xxxxxxxxxx  12 xxxxxxxx  16 xxxxxxxxxxxxxxxxx  18 xxxxxxxxxxxxxxxxx

<sup>\*</sup>Two farmers purchased feeder pigs and were omitted from this table.

#### CHICKENS

Ten out of the 64 farmers raising chickens failed to receive a return large enough to cover the cost of feed. The average return over feed from the 64 flocks included in this report was \$1.72 per hen (Table 25).

Table 25. Feed Costs and Returns from Chickens, 1948 13 farms 13 farms Average highest in lowest in Your of 64 returns returns Items farm farms above feed above feed Feed per hen, lbs.: Grain 86 94 Commercial feeds 29 36 33 Total concentrates 115 Skim milk and buttermilk . 15 TOTAL FEED COST PER HEN \$4.00 \$3.82 \$4.74 Value of produce per hen: Eggs sold and used in house \$5,04 \$6.18 \$3.85 Net increase in value of chickens TOTAL VALUE PRODUCED RETURNS ABOVE FRED COST PER HEN \$1.72 \$4.06 \$-.60 RETURNS FOR \$100 OF FEED \$88 \$151 \$207 Price rec'd per doz.eggs sold(cents) 40.1 40.3 38.6 184 Eggs laid per hen 153 120 71 Ave. no. of hens on farm during the yr. 174 176 155 88 % of hens that are pullets 79  $% = \frac{1}{2}$  of death loss of hens 12 15 249 Number of chicks put on feed 335 230 Price paid per 100 chicks purchased \$29.35 \$26.36 \$28.27 Pounds of poultry produced 1614 408 764

Some of the important factors that affected the return over feed were:

- 1. Quantity of feed required per hen
- 2. Price received per dozen eggs sold
- 3. Eggs laid per hen
- 'to Per cent of hens that are pullets
- 5. Percentage death loss of hens

The data in Table 26 show that the flocks which ranked low in these factors had low returns over feed. The ten flocks which ranked below the average of the whole group in all of the factors of excelled in only one received a return above feed cost of \$0.54 per hen. The thirteen flocks which ranked above the average of the whole group in four or five factors had a return over feed per hen of \$3.06.

Table 26. Relation of Return Over Feed Per Hen to the Number

	of Fa	ctors in Which Farmers Excelled	
No. of factors	No.	The length of the line is	Average
in which	of	proportional to the average	return
farmers excelled	farms	return over feed per hen	over feed
None or 1	10	XXXXX	\$ .54
2	20	XXXXXXXXXX	1.15
. 3	21	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	2.00
4 or 5	13	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	3.06

Table 27. Feed Costs and Ret		Average
	Your	of 8
Items	farm	farms
Feeds per cwt. beef produced,		
Corn	•	598
Small grain		92
Commercial feeds	**************************************	81
Legume hay	**************************************	<b>3</b> 12
Other hay		158
Total concentrates		771
Total hay		470
Silage	The second secon	505
Feed cost per cwt. beef produ	iced:	J-9
Concentrates	\$	\$2 <b>3</b> •95
Roughages	*	5, 97
Pasture	**************************************	-11
TOTAL FEED COSTS	\$	\$30.03
Met increase in value of feet RETURNS ABOVE FEED COST PER C		\$38,27
BETE PRODUCED		\$ 8.24
RETURNS FOR \$100 OF FEED		\$144
Price rec'd per cwt. beef sol	ld in 1948\$	\$28.64
Price paid per cwt. beef boug		24.07
No. of animal units		14.8
Pounds of beef produced		6368

Six farmers ranked below the average in the four factors. They failed to receive a return large enough to cover the cost of feed (Table 24). The nine farmers who ranked above the average of the entire group in each of the four factors received a return over feed of \$10.03 for each 100 pounds of hogs produced. These data suggest that superior management leads to high returns.

Table 28. Feed Costs and Returns from Beef Breeding Herds, 1948 Average of 6 Your farm farms Feed per animal unit, 1bs.: Concentrates 1768 Legume hay 936 Other hay Fodder and stover 3495 Silage 50 Skim milk\* Whole milk\* Feed cost per animal unit: \$26.37 Concentrates Roughages Milk •52 Pasture Total feed cost Value of produce per animal unit: Dairy products \$ 8.87 Net increase in value of beef cattle Total value produced Return over feed cost per animal unit \$78.55 Return for \$100 of feed \$215,00 Number of cows and herd bulls 5.3 Number of animal units 10.5 Pounds of beef produced 5100

<sup>\*</sup> Milk from the dairy or dual purpose herd.

Table 29. Feed Costs and Returns from a Fa	rm Flock or	f Sheep, 1948
		Average
	Your	of 9
Items	farm	farms
Feed per head, * 1bs.:		
Concentrates		68
Legume hay		142
Other hay		152
Fodder and stover	*****	9
Silage		70
Feed cost per heaa:		
Concentrates	\$	\$ 1.93
Roughages		2.35
Pasture		1.45
TOTAL FEED COSTS	\$	5.73
Value of produce per head:		
Wool	•	\$ 2.55
Net increase in value of sheep		10.34
TOTAL VALUE PRODUCED	\$	12.89
RETURNS ABOVE FEED COST PER HEAD		\$ 7.16
RETURNS FOR \$100 OF FEED	\$	\$ <b>22</b> 3
		, 2
Price per cwt. of lambs sold	\$	\$22.87
Price per 1b. wool sold (cents)		42.8
Pounds of wool per sheep sheared		7.6
Number of eyes kept for lambing		<del>]+</del> O
% lamb crop**		97
% death loss**		11.2
No. of head of sheep*		58.7

<sup>\*</sup> Two lambs under six months of age considered as one head.

<sup>\*\*</sup> Lambs which die during month of birth are not included.

# EXPLANATION OF "WORK UNITS"

The total "work units" for any one farm is a measure of the size of that farm business. A work unit as used in this report is the average accomplishment of a farm worker in a ten hour day, working on crops and productive livestock at average efficiency or ten hours of work off the farm for pay. The number of work units for each class of livestock and each acre of crop are presented in Table 30.

Table 30. Number of Work Units for Each Class of Livestock

	and Each Acre of	Crop	
	No. of		No. of
Iten	work units	Item	work units
Dairy and dual pur. cows	14.0 per cow	Small grain	.7 per acre
Other dairy & du.pur.catt	le 4.0 per an.unit*	Corn, husked	1.1 per acre
Beef breeding herd	4.0 per an.unit*	Corn, hogged	•7 per acre
Feeder cattle	.35 per 100 lbs.	Corn, shredded	2.2 per acre
Sheep - farm flock	1.8 per an. unit*	Corn silage	1.7 per acre
Hogs	•3 per 100 lbs•	Corn fodder	1.0 per acre
Turkeys	•7 per 100 lbs.	Alfalfa hay	•9 per acre
Hens	22.0 per 100 hens	Soybean hay	1.4 per acre
Soybeans for grain	•7 per acre	Other hay crops	6 per acre

\* Animal unit represents one cow, one bull, one feeder steer or heifer, two head of other cattle, seven head of sheep, fourteen lambs, five hogs, ten pigs, 100 hens or 1400 pounds of turkeys produced.

Table 31. Summary of Farm Inventories by Years

	1947	1.948
lumber of farms	62	72
Dairy and dual purpose cows	\$438	\$685
ther dairy & dual purpose cattle	190	412
Beef cattle (inc. feeders)	80	464
logs	652	8 <i>;</i> †0
Sheep	104	120
Poultry	122	182
Productive livestock (total)	<b>1</b> 586	2703
lorses	J10	48
Drop, seed, & feed	1452	2402
Power Mach. (farm share)	1223	1594
Crop & general mach. (farm share)	939	1477
Livesotck equipment & supplies	156	279
Mach. & equipment (total)	2318	3350
fiscellaneous	1	1
Buildings, fences, etc.	4260	52 <del>4</del> 0
Land	8515	8900
Cotal farm capital	18172	22614

Table 32. Summary of Farm Earnings by Years

Table 32. Sunmary of Farm Earnings by	Years	
	1947	1948
Monthly charge for unpaid family labor	\$ 121	\$ 129
Monthly charge for board to hired labor	35	41
FARM RECEIPTS	,	
Dairy and dual-purpose cows	\$ 88	\$ 304
Dairy products	434	800
Other dairy & dual-purpose cattle	131	317
Beef cattle	117	459
Hogs	1601	2101
Sheep and wool	41.	127
Poultry	1 <sup>1</sup> 48	18İ
Eggs	λ <del>1</del> /+ <b>1</b>	783
Horses	- 6	8
Corn	1033	910
Small'grain	1776	19514
Other crops	285	367
Machinery & equip, sold	139	297
Agricultural adjustment payments	í6	41
Income from work off the farm	6,1	147
Miscellaneous	15	±26
(1) Total farm sales	6335	8822
(2) Increase in farm capital	1913	1931
(3) Family living from the farm	348	437
(4) Total farm receipts (1)+(2)+(3)	8596	11190
FARM EXPENSES	٥٧٧٥	
Dairy and dual purpose cows bought	\$ 112	\$ 212
Other dairy and dual-pur. cattle bought	92	122
Beef cattle bought	35	426
Hogs bought	187	170
Sheep bought	82	36
Poultry bought	71	93
Horses bought	`g	<b>1</b> 5
Misc. livestock expense	59	94
Misc. crop expenses	420	546
Feed bought	635	834
Custom work hired	206	3 <b>1</b> 2
Mech.power mach. (farm snare)(new)	535	312 664
Mech.power mach. (farm share)(upkp.)	218	235
Mech. power (f.share)(gas, oil, etc.)	482	653
Crop and general mach. (new)	441	906
Crop and general mach. (upkeep)	116	157
Livestock equipment (new)	<b>7</b> 9	93
Livestock equipment (upkeep)	22	93 41
Buildings and fencing (new)	231	304
Buildings and fencing (upkeep)	85	150
Hired labor	110	229
Taxes	235	282
General farm and insurance	37	65
(5) Total farm purchases	4498	6639
(6) Decrease in farm capital	•	- JJ
(7) Interest on farm capital	909	1132
(8) Unpaid family labor	399	539
(9) Board furnished hired labor	31	93
(10) Total farm exp. (sum of (5) to (8)	5837	8403
(11) Oper. labor earnings (4) - (10)	2759	2787
		-,-,

Table 33. Summary of Acres and Crop	Yields Per Farm	by Years.
	1947	<b>19</b> 48
ACRES PER FARM		
Soybeans	7.5	7.2
Flax	16.2	16. <sup>1</sup>
Barley	11.2	15.1
Oats	39.3	<sup>4</sup> 3•3
Wheat	9.6	10.3
Other small grains	14.0 87.8	<u>5.1</u>
Total small grains and beens	87.8	97•4
Corn for grain	47.4	47.8
Other cultivated crops	<u> </u>	<u> 3.9</u>
Total cultivated crops	50.5	51.7
Alfalfa hay	4.0	6.5
Other hay and seed crops	$\frac{2.1}{6.1}$	4.0
Total tillable land in hay		10.5
Total tillable land in pasture	3•9	5.6
Tillable land not cropped	5.9	5.6 .8 166.0
Total tillable land	154.2	166.0
Wild hay (non-tillable)	6.5	6•8
Non-tillable pasture	15.6	21.0
Timber, roads, waste, and farmstead	<u>28.1</u> 204.4	22.7
Total land in farm	204.4	216.5
CROP YIELDS PER ACRE		
Soybeans, bu.	13.0	17.5
Flax, bu.	10.1	12.5
Barley, bu.	19.9	25.1
Oats, bu.	26.0	36.0
Wheat, bu.	14.4	14.5
Rye, bu.	22.0	17.2
Corn for grain, bu.	27.2	17.2 46.2
Corn for silage, tons	5.6	8.2
Corn fodder, tons	1.1	2.5
Alfalfa hay, tons	1.9	2.3
Brome or timothy hay, tons	•8	•7

Table 34. Summary of Miscellaneous Item	ns by Years	
	1947	1948
MEASURES OF FARM ORGANIZATION AND MANAGEMENT	TEFICIENCY	
% high return crops	45.5	41.1
A. U. livestock per 100 A.	6.7	9•8
No. of work units	231	314
Work units per worker	165	209
Expenses per work unit	\$7.04	\$7.09
AMOUNT OF LIVESTOCK		
No. of milk cows	3.2	4.9
No. of other dairy cattle	3.3	6.4
No. head of sheep	6.7	7.6
No. of hens	102	157
Lbs. hogs produced	7093	9865
No. litters of hogs raised	5.2	6.4
No. of horses	•9	1.2
PRODUCTION PER UNIT OF LIVESTOCK		
Lbs. B.F. per dairy cow	206	212
Lbs. B.F. per dual purpose cow	205	157
Pigs weaned per little	6,1	6.2
No. eggs laid per hen	146	153
Lbs. wool per sheep sheared	9.5	7.6
% lamb crop	129	97
PRICE RECEIVED PER		
Lb. B.F. sold (cts.)	80.6	87.8
Cwt. hogs sold	\$24,22	\$22.88
Cwt. beef sold	22.26	28.64
Cwt. lambs sold	21.85	22.87
Lb. wool sold (cts.)	35.4	42.8
Doz. eggs sold (cts.)	37.8	40.1
RETURN ABOVE FEED COST PER		
Dairy cow	\$62 <b>.51</b>	\$104.88
Dual purpose cow	33,70	69.91
Animal unit in beef breeding herd	<i>&gt;</i> .>₩ : •	78.55
Cwt. feeder cattle produced	5.12	8.24
Cwt. hogs produced	6.97	6.23
Hoad of sheep	7.76	7.16
Hen	•66	1.72
FEED COST PER		
Dairy cow	117.53	118.02
Dual purpose cow	140.06	109.59
An. unit in beef breeding hera		75.93
Cwt. feeder cattle produced	18,23	30.03
Cwt. hogs produced	17,19	14,76
Head of sheep	8,15	5.73
Hen	5.18	4.00
Horse	43.67	33.12