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#### **Spatial Differentiation in Pricing Strategy of Restaurant Businesses: An Explorative**

#### Study with Web-Scrapped Data from a Delivery Application

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4 Abstract

Food delivery applications have grown rapidly in recent years, fueled by increasing consumer demand for convenience and prepared foods. Previous studies on what factors encourage consumers to use delivery platforms reply largely on survey data, likely due to unavailability of restaurant or industry level data. Utilizing web scraping techniques to collect specific restaurant level data from one of the biggest delivery applications in South Korea, Yogiyo, this study conducts an analysis on spatial market structure of the restaurant business. Through restaurant level data, market expansion, changes in the number of restaurants to order from, and changes in prices across regions with delivery application are considered. Analysis suggests that the number of orderable restaurants increased from a nearby 2.3 restaurants to distant 13.5 restaurants with customers willingly paying for delivery fees according to distance via the delivery application. As the restaurant delivery market becomes more competitive, it is found that aggregate prices totaled with food prices and delivery fees from two restaurants in different locations converge to serve the customer between the two restaurants, which may benefit customers with more competitive pricing. This exploratory study uniquely demonstrates how web-scrapped data and network analysis can be used for gaining insights on geographical market structure of food markets by presenting variations in such information as food prices and/or the number of restaurants across the subdivided regions in Seoul, South Korea.

#### 23 Introduction

The global food delivery market size reached US\$ 106.1 billion in 2021 (IMARC, 2021a) and it is expected to grow at a CAGR (Compounded Annual Growth Rate) of 11.44% over the period 2022 through 2027, reaching US\$ 223.7 billion (IMARC, 2021b). The food service industry has undergone substantial changes recently with the rapid growth in innovative food delivery applications on smartphones and desktops. An increasing number of consumers and restaurant owners start using delivery applications/platforms for convenience and profit improvement, respectively.

Almost half the population of South Korea is using delivery applications to order food from restaurants delivered to dinner tables (MobileIndex, 2022a). South Korea has a food delivery marketplace which is valued at almost 10 times what it was just four years ago (Statistics Korea, 2022a). According to the Statistics Korea(2022a), the size of the food service delivery market, where the top three delivery platforms account for more than 90%, is estimated to be US\$21.4 billion in 2021. Recently social distancing due to the COVID19 pandemic limits mobility of people to dine out, inducing a reap of delivery platform growth over the past two years under the pandemic (Statistics Korea, 2022b).

The rapid growth of delivery applications has brought many changes in the restaurant industry. For example, consumers have more options for ordering diverse foods as restaurants may expand their geographical service areas to more distant customers. As markets develop monopolistic delivery platforms could potentially seek to charge higher delivery fees to consumers and/or higher commissions to restaurants which could lead to higher menu prices if such costs are passed along (Global Competition Review, 2022; Korea JoongAng Daily, 2021a). In addition, more competition among restaurants which possibly benefits consumers may place pressure on small restaurants' thin profit margins. Besides, extended delivery to distant destinations would lead to longer travel time of food, bringing a food safety issue into the topic

of food delivery (CDC, 2022).

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To the authors' best knowledge, there has not been much economic research on changes in the market structure of the restaurant markets/food delivery service industries induced by the appearance of delivery applications. Because online food delivery is an emerging phenomenon, most of the existing studies analyzed consumer behavior or attitude based on psychological, marketing, and communication standpoints, but not market structure based on economic knowledge. Previous studies have examined consumers' intention of adopting online food delivery services (Gunden et al., 2020; Hwang et al., 2019; Hwang & Kim, 2021; Okumus et al., 2018; Ray et al., 2019; Wang & Scrimgeour, 2021). Another group of existing studies are about consumers' motivation to use delivery applications (Jiang et al., 2023; Novita & Husna, 2020; Ray et al., 2019; Tandon et al., 2021) and to return to the applications (Alalwan, 2020). A few published studies have estimated consumers' willingness to pay (WTP) for the delivery application service (Hwang et al., 2020), examined rate of satisfaction (Alalwan, 2020; Cho et al., 2019; Kumar and Shah, 2021; Meena & Kumar, 2022; Shah et al., 2023; Zhao & Bacao, 2020). However, existing literature largely lacks a market structure approach, indicating the findings of this study may contribute to providing a new insight for the online food delivery industry.

One reason for the lack of empirical research on restaurant businesses with delivery platforms may be the unavailability of restaurant level data. In the existing studies, data have been collected mainly through surveys of consumers/customers. Three papers constitute exceptions (Cheng et al., 2021; Correa et al., 2019; Williams et al., 2020) and they used webscraping or mining for data collection for restaurant businesses. Correa et al. (2019) in their analysis of the relationship between actual delivery time and restaurants' performance use webscraping and other online data sources such as Facebook and Google Maps API. Correa et al. (2019) scraped key performance indicators such as consumer review comments of fast-food

providers from a Colombian online food delivery platform. They also generated information on traffic conditions by utilizing the location of the restaurants obtained from Facebook and travel time from Google Maps API. Traffic conditions were found to have exerted no practical effects on transaction volume and delivery time fulfillment, even though early deliveries showed a mild association with the number of comments provided by customers after receiving their orders at home (Correa et al., 2019). In addition, Cheng et al. (2021) and Williams et al. (2020) studied consumer attitudes toward restaurants or online food delivery by scraping comments from App store reviews, online communities, blogs or media.

Recently, there appeared a new data collection technique in online space namely web-scraping, to collect data from online retailers or social media platforms (Jung, 2021; Cavallo, 2020; Cavallo and Rigobon, 2016). Recent analyses on food products have used web-scraping to facilitate data collection on product data, including reviews (Etumnu et al., 2020). This study utilizes web-scraping for collecting such data in restaurant businesses as information of item names, prices, delivery fees, possible delivery regions, and exact restaurant locations with addresses that are available from online delivery applications in South Korea.

To the best of authors' knowledge, this study is the first to research market structure in the restaurant markets with food delivery services using data amassed from delivery applications<sup>1</sup>, thus exploiting web-scraping and network analysis applied to examine relations across regions. Conducting network analysis with scraped data including geographical information of restaurants allows the authors to investigate delivery relationships between regions and spatial market structure of restaurant businesses and draw insights into how restaurants facing different market condition adjust. The primary objectives of this study are 1)

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<sup>&</sup>lt;sup>1</sup> Web-scrapping has been extensively used for other research topics such as retail prices (Cavallo, 2020), inflation (Cavallo and Rigobon, 2016), food price now/forecasting (Macias et al., 2022), etc., but not for geographical market structure in restaurant businesses from delivery applications.

sharing new methods of data collection (web-scraping) and analyzing technique (network analysis) for investigating the restaurant business and 2) providing empirical research about online delivery platform and market structure of the restaurant business utilizing the big data scraped.

### **Conceptual Background**

2. 1 Changes in Delivery Industry with the Appearance of Delivery Applications

Seoul, the capital city of South Korea and home to 20% of the total country's population, is composed of 25 administrative districts called "Gu", with 467 legal-status subdivisions called "Dong" (Figure 1). The average area of 25 districts is 24 square kilometers ranging from 10 to 47 square kilometers (Seoul Open Data, 2021). Boldly estimating, 5 kilometers (3 – 7 kilometers) may be a maximum distance of delivery inside districts from edge to edge which takes up to 15-20 minute-delivery time. Furthermore, the average area of 467 subdivisions is 1.43 square kilometers ranging from 0.23 to 12.68 square kilometers (Seoul Open Data, 2021). The maximum distance from edge to edge is 1.2 kilometers (0.5 - 3.6 kilometers), taking up to 3-5 minutes-delivery time.

Considering most restaurants on delivery applications provide information about delivery regions based on the level of subdivision, it is assumed by authors that delivery markets are generally defined as a single subdivision, sometimes including neighboring subdivisions depending on precise restaurant locations. In South Korea, delivery costs used to be absorbed by restaurant owners and customers did not pay 'delivery fees' before delivery applications came into play in the restaurant industry in early 2010 (Kim, 2009). Restaurant owners hired part-time delivery drivers or riders, most of whom used to earn almost minimum wage. Given the limited geographical scope in which delivery was available, there was less competition among restaurants in localized markets due both to the delivery-related costs that

restaurant owners were responsible for and food quality quickly degraded depending on delivery time, limiting arbitrage.

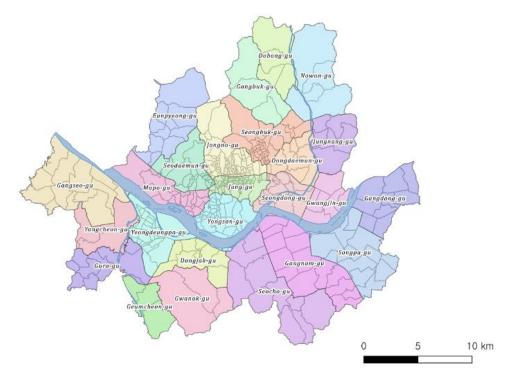


Figure 1. 25 districts and 467 subdivisions of Seoul, South Korea

With the appearance of delivery applications, however, delivery fees have been introduced and are passed on to customers. The non-trivial delivery fees have created independent professional delivery drivers or riders, who are encouraged to deliver to a little farther location than the restaurants themselves did previously. The introduction of delivery fees through the delivery applications has spurred more options of restaurants for consumers to order from through the expanded delivery market boundaries.<sup>2</sup> Customers may now be able to order food items from distant restaurants by paying higher delivery fees.

Restaurant's menu prices are not determined solely by its direct costs of inputs such as

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<sup>&</sup>lt;sup>2</sup> There is a minimum total amount due at checkout to use delivery service in Korea and it varies from restaurant to restaurant. That being said, in this study, only orders qualified for delivery service by meeting the minimum total amount due are considered, as explained in the Methods section.

ingredients, electricity, and gas, but also by costs of other economic factors varying across districts depending on zoning attributes whether it is residential or commercial/business regions such as rent payment and/or average incomes. Thus, it is possible that ordering a food item from a restaurant located in another subdivision is cheaper than ordering a comparable food item from a restaurant located in a subdivision where customers are staying. If it is the case, geographical market size of restaurants can be expanded with delivery applications compared to pre-delivery application era.

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Delivery fees incurred in Korean delivery applications are based on uniform-delivered pricing with multiple zones addressing subdivisions in this study (Baedal Minjok, 2022). All customers within a subdivision are charged the same delivery fee irrespective of their specific locations within that subdivision. However, delivery fees vary by subdivision depending on distance from restaurants. Figure 2 illustrates conceptual description of changes in market boundaries. Figure 2 describes the market structure and its changes based on uniform-delivered pricing. Before the delivery platform came into play, restaurant 1 with higher price  $P_1$ circumscribes its market up to the distance  $D^{10}$  serving a customer while restaurant 2 with lower price  $P_2$  covers up to  $D^{20}$  not serving the same customer in the middle. Two restaurants serve separate markets on their own depending on their transportation cost. With the advent of delivery application service, however, market boundaries for both restaurants expand to more distant regions, competing for customers along the whole lines in Figure 2. Delivery fees in the regions where restaurants are located are  $\overline{t_1}$  and  $\overline{t_2}$ , uniform inside their own zones. Higher delivery fees will be charged to farther regions. For example,  $\overline{t_2'}$  will be charged to customers in the region of restaurant 1 if they order food from restaurant 2, vice versa. In Figure 2, therefore, two restaurants compete for the customer in the middle who faces a higher aggregate price from its local restaurant 1 than the one from distant restaurant 2. Therefore, it may be possible for both restaurants to adjust prices to serve customers and win

#### the competition.

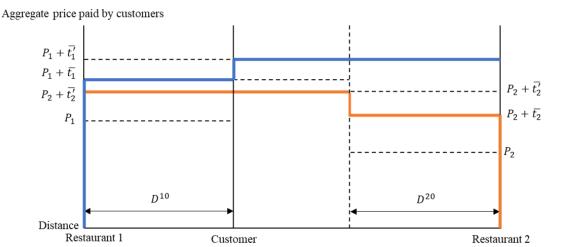


Figure 2. Conceptual description of changes in market boundaries

#### 2.2 Delivery platform industry in South Korea

Delivery platforms in South Korea have experienced substantial growth over the past 10 years. The proportion of food deliveries requested through delivery applications compared to direct phone calls to restaurants has been increasing from 22% in 2019 to 45% in 2021 (Korea Rural Economic Institute, 2019, 2021). According to Statistics Korea (2022), the industry has increased from KRW 2.4 trillion (US\$ 1.9 billion) in 2017 to KRW 17.3 trillion (US\$ 14.1 billion) in 2020. There are five delivery applications in South Korea delivery industry: Baemin, Yogiyo, Coupang Eats, WMPO, and Baedaltong. Of these five, the top three applications, Baemin (59.7%), Yogiyo (23.8%), and Coupang Eats (15.2%), account for 98.7% of the total delivery market (MobileIndex, 2022a).

At the end of 2019, Delivery Hero, a German multinational online food delivery service company that used to own Yogiyo and Baedaltong, proposed to purchase Baemin, the biggest delivery firm. In response to the proposal, the Korea Fair Trade Commission (KFTC) investigated the possibility of afoul of antitrust law resulting in the delivery markets concentrated after the mergers and acquisitions. In December 2020, KFTC approved the M&A

proposal conditioning on divestiture of Yogiyo (KFTC, 2020) because the M&A would have allowed Delivery Hero to take almost 97% of Korean total delivery market share without the condition. Despite the effort of KFTC to keep the market competitive, there are still complaints about high delivery fees from customers and high commissions from restaurants. On average, the delivery fee is 3,394 KRW (2.71 US\$ with currency rate as of March 7<sup>th</sup>, 2022) (Ministry of SMEs and Startups, 2021) and commission charged on restaurants is 12 - 15% of the total food price (Korea JoongAng Daily, 2021b).

Anecdotally speaking, restaurants may have two countervailing effects with delivery applications: 1) burden of commission and 2) market expansion. Consequences of the expansion of delivery applications on consumers and restaurants themselves have not been examined so far due mostly to unavailability of restaurant level data. In order to fill this gap, this study exploits web scraping and network analysis to examine impacts of delivery applications as a first attempt.

191 Methodology

The objective of the study is to investigate the spatial market structure patterns of restaurant businesses and related food delivery by network analysis based on data collected with web scraping. In investigating degrees of competition in the spatial markets, major factors that differentiate products and service should be related to geographical attributes such as distance, travel times and/or transportation cost. Attributes other than geographical features should be similar or close to homogeneous across products. This study examines the spatial price structure of the *Jajangmyeon* business.

#### 3.1 Jajangmyeon market in South Korea

In this study, an item called *Jajangmyeon*<sup>3</sup> has been chosen as the product of study; it is a noodle dish topped with black bean sauce, diced pork, and vegetables and it was selected because it is relatively homogeneous in ingredients, taste, quality, and portion sizes across restaurants. However, prices vary across restaurants based not only on ingredients and restaurant operating costs, but also on regional characteristics such as income levels, zoning classification (residential, commercial, and industrial zones), and rents in different subdivisions/districts. In addition, delivery fees charged to consumers increase as the distance between restaurant and subdivision where consumers place an order from increases.

There were 4,805 restaurants (which is about 5.5% of total restaurants) selling Jajangmyeon in Seoul in 2019 (Statistics Korea, 2021a) servicing a total population of 9.6 million in the same year (Statistics Korea, 2021b). Figure 3 illustrates the number of Jajangmyeon restaurants and potential market size in the number of populations per restaurant across individual districts (Statistics Korea, 2021a). Table 1 summarized the status of the Jajangmyeon market in Seoul.

Table 1. Summary of Jajangmyeon market in Seoul

	Mean	Standard deviation
The number of Jajangmyeon restaurants in district level	192	101.99
Population per Jajangmyeon restaurants in district level	2,041	1,320.28

<sup>&</sup>lt;sup>3</sup> Introduction of Jajangmyeon and recipes are available at Korean Bapsang (2020).

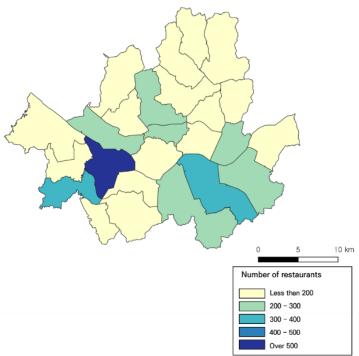


Figure 3. a. The number of restaurants

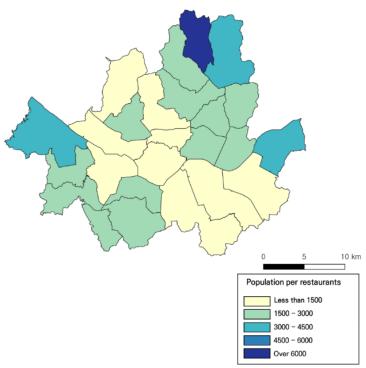


Figure 3. b. Population per restaurant Figure 3. Status of Jajangmyeon restaurants in Seoul

Most people in Korea enjoy Jajangmyeon and it is known for "We deliver even to a boat in the middle of the ocean", which means it is delivered universally not only to closed indoor places like billiards, but also to wide open outdoor places such as parks, riversides, and the top of the

mountains. Providing that 4,595 out of 4,805 restaurants serving Jajangmyeon are owned by individuals (Statistics Korea, 2021a), each of them practices their own pricing strategies. In addition, Statistics Korea has Jajangmyeon Price Index as another method for estimating Consumer Price Index (CPI) over time (Statistics Korea, 2022a). As Figure 4 shows, the Jajangmyeon Price Index moves along with CPI just as Housing Rent does. Therefore, it is suggested that Jajangmyeon can be a relevant food item for this research because its price reflects the economic situation.

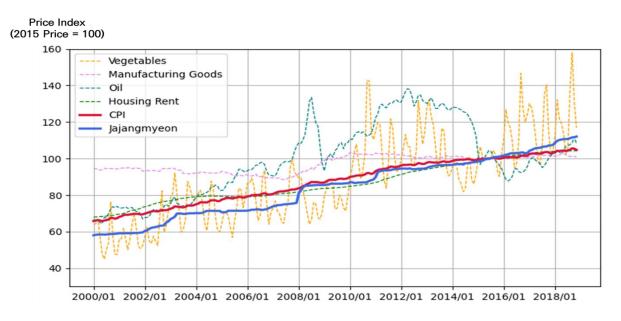


Figure 4. CPI, Jajangmyeon Price Index, and other goods' price indices

#### 3.2 Data Collection and Analysis

Overall analysis of this study is comprised of three steps: 1) data collection: extraction of Jajangmyeon restaurants data from a delivery application exploiting web-scraping, 2) network cluster analysis: identification of clusters and attractor nodes of Jajangmyeon restaurants through Markov Cluster (MCL) algorithm, 3) price analysis: analysis of spatial price patterns. The following Figure 5 shows the framework of the study.

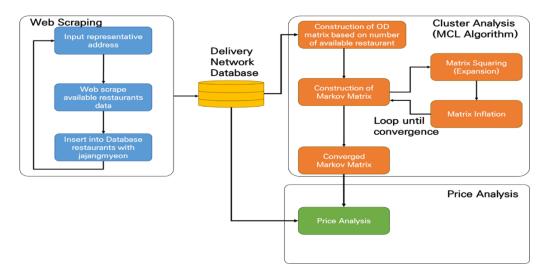


Figure 5. Methodology Framework (Own representation)

# 3.3 Web scraping of delivery app

Web scraping allows authors to collect and process a large amount of data from online spaces using an automated process, as opposed to previously when a manual effort was needed. Web scraping is, therefore, a more efficient way to collect online data than the traditional copy and paste method (Nylen & Wallisch, 2017)

This study scraped Jajangmyeon restaurant data from the Yogiyo delivery application. We chose Yogiyo for two reasons: 1) popularity and 2) technical availability of web browser-based interface. Yogiyo is the second-largest delivery application in Korea and accounts for approximately 22% of the total delivery application market (Nielson Korea Click, 2020). Second, unlike other delivery applications in Korea, Yogiyo provides a web browser-based interface which enables web-scraping to collect data from the platform. Baemin which is the top delivery application in Korea does not utilize a web browser-based interface, preventing researchers from web scraping data on the platform.

The Octoparse platform (https://service.octoparse.com/ecommercedata), which offers

customizable scraping engines and platforms, was used for web-scraping in this analysis.<sup>4</sup> Three stages of data collection using Octoparse were conducted in this study: 1) searching available Jajangmyeon restaurants based on addresses at subdivision level, 2) extracting the data of such information as menus of searched Jajangmyeon restaurants, and 3) inserting restaurant data into the database if the restaurant has Jajangmyeon on their menu.

# 3.4 Network cluster analysis

Network cluster analysis decomposes a network into a sub-network based on connections between nodes. The traditional sub-division-based spatial market boundaries might have been expanded by delivery application introduction. This potential expansion of the market boundaries might have then altered spatial market structure. Thus, this study identifies sub-networks of delivery on a delivery application to specify altered market boundaries, and to analyze the spatial market structure.

This study uses MCL algorithm for network cluster analysis. MCL is an unsupervised cluster analysis algorithm for networks, which is based on the simulation of random walks in a network (Van Dongen, 2000). MCL has been applied in various types of big-data-based network identification research because of its speed and simplicity. For example, MCL was used to identify flight sub-networks from global flight networks (Xu et al., 2017) and researcher networks (Chandrasekharan et al., 2021).

The MCL algorithm starts with the construction of the Origin-Destination matrix. It then alternates the Origin-Destination matrix by iterating three steps: scaling, expansion, and inflation (Van Dongen, 2000). Scaling is the process that constructs the Markov matrix, which

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<sup>&</sup>lt;sup>4</sup> The raw data scraped is available upon request. In addition to the Octoparse platform, the data is currently being scraped with the Python selenium code that authors created.

shows the probability of transition, by matrix normalization process. The expansion step takes the power of the Markov matrix using the matrix product. This step spreads connections to new vertices and also enhances connections to reachable vertices. In other words, the expansion step enhances within-cluster connection by increasing paths between the two nodes in the same cluster. Then, inflation is conducted by raising each matrix entry to power of over one. The inflation step will inflate entries over one, while deflating entries less than one. Therefore, the effect of the inflation step is to make strong connections stronger and weak connections weaker.

These steps are repeated until the matrix becomes an idempotent Markov matrix, which will not have any further change through expansion and inflation. The rows with one or more positive elements are interpreted as clusters. Each cluster has a star-like form, with one attractor in the center and has connections from all participant nodes. Thus, attractor nodes can be interpreted as the local center of networks. Figure 6 shows an example results of the MCL algorithm.

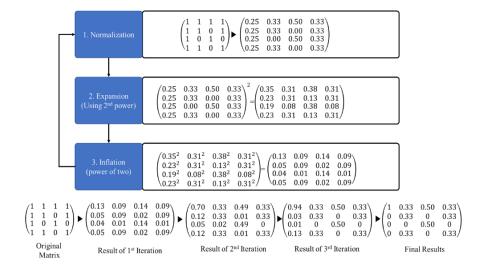


Figure 6. Example of MCL cluster analysis process (Own representation)

3.5 Price analysis

It is hypothesized that the delivery application has changed the spatial pricing structure by

expanding Jajangmyeon restaurants' reach to neighboring subdivisions. Correlations were explored to discern relationships among the price of Jajangmyeon and additional Jajangmyeon restaurants by delivery apps to explore the prospect of significant relationships between average local price and differences in price between the average local price and the average delivery application prices,  $P_{average\ delivery\ application\ price} - P_{average\ local\ price}$ . Authors define the average local price as average aggregate price totaled food item price and delivery application price is defined to be the average aggregate price available from the delivery application accounting for the restaurants both in subdivisions where the restaurants are located and in neighboring subdivisions. If the difference is positive (negative), the average delivery application price is higher (lower) than the average local price. The test is based on the following hypothesis:

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$$H_0: r = 0, H_4: r \neq 0$$

316 The P-value is calculated based on the t-value, which is calculated by the following formula:

$$t = \frac{r\sqrt{n-2}}{\sqrt{1-r^2}}$$

where n is the number of connected sub-divisions.

#### 320 Results and Discussions

This study collected 1,088 Jajangmyeon restaurants' information on the Yogiyo delivery application from July 2021 to August 2021, accounting for approximately 39% of the total Jajangmyeon restaurants in Seoul. Figure 7 shows the location of collected Jajangmyeon restaurants.

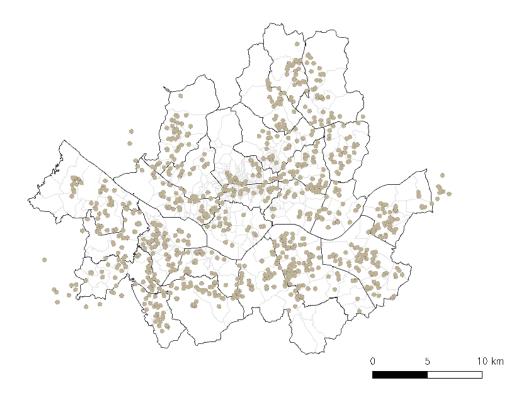


Figure 7. Locations of the collected Jajangmyeon restaurants

The collected data shows that there are 2.27 Jajangmyeon restaurants on average per subdivision, the average Jajangmyeon price as 6,715 KRW (5.45 US\$ with currency rate as of March 7<sup>th</sup>, 2022), and the average delivery fee as 1,552 KRW (1.24 US\$ with currency rate as of March 7<sup>th</sup>, 2022)<sup>5</sup>. Thus, the average aggregate Jajangmyeon price is 8,267 KRW (6.71 US\$), of which delivery fee accounts for non-trivial 18%. Figure 8 shows the kernel density plot of Jajangmyeon price, delivery fee, and total order cost. The kernel density shows the distribution of Jajangmyeon price and total order cost are right skewed, and delivery fee has two peaks at 0 and 3,000 KRW (2.43 US\$ with currency rate as of March 7<sup>th</sup>, 2022) reflecting the current reality that many restaurants still do not charge a delivery fee on the delivery application.

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<sup>&</sup>lt;sup>5</sup> The delivery fee was initially averaged at the restaurant level, then the total average delivery fee was calculated.

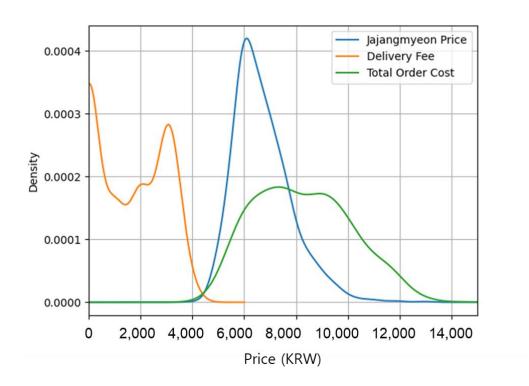


Figure 8. Kernel density plots of Jajangmyeon price, delivery fee, and total price

The delivery boundary shows that on average individual Jajangmyeon restaurants deliver to seven subdivisions with an average delivery distance is 1.46 km, which is close to the average radius one subdivision (which is 1.2 km). The delivery boundary is used to generate the Origin-Destination matrix by counting the number of restaurants that can deliver from one subdivision to the other subdivision. Figure 9 and figure 10 shows the Origin-Destination network and kernel density of delivery distance to delivery destination, respectively. Variations of network across districts reflect two market attributes: 1) the number of subdivisions in a single district and 2) the number of restaurants.

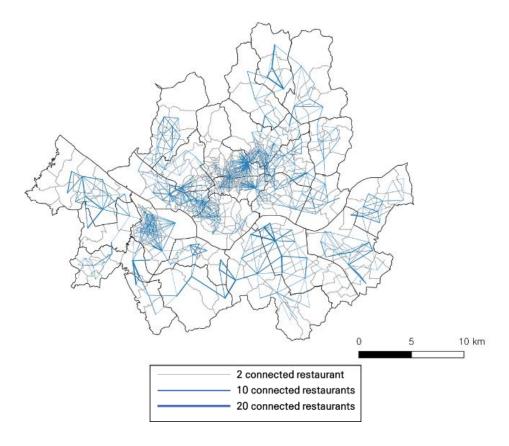


Figure 9. Origin-Destination lines of Jajangmyeon restaurants<sup>6</sup>



Figure 10. Kernel density of delivery distance to destination

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<sup>&</sup>lt;sup>6</sup> One restaurant connection is omitted for simplicity

The network in Figure 9 indicates two differences in aspects of Origin-Destination lines. There are thin but many lines in the central and mid-west regions while thick but a smaller number of lines in other regions. Such dense districts as Jongno-gu, Jung-gu were older historical districts developed around 100 years ago with lots of small subdivisions with narrow and mediocre road conditions. On the other hand, other districts such as Gangnam-gu and Seocho-gu were developed relatively recently less than 30 years ago with wider and well-paved road conditions.

Historical urban areas around the central and mid-west districts have complex thin lines with restaurants connecting lots of subdivisions. For example, subdivisions of old historical urban areas have 61.31 connected subdivisions on average, but each connection has 1.15 restaurants on average. On the other hand, the younger modern urban areas encompassing southern districts have simpler thick lines with many restaurants connected across a few subdivisions. Average numbers of connected subdivisions in the young and modern urban areas have 6.41 and each connection have 3.53 restaurants. The results suggest that the market has been expanded more in the older historical urban areas, resulting in a rise in spatial competition after delivery applications came into play in Jajangmyeon food service.

#### 4.1 Cluster Analysis

The cluster analysis identifies 9 clusters (9 different colors of dots) and 13 attractor nodes. Figure 11 shows identified clusters and their attractor nodes. Clusters illustrate nodes representing subdivisions connected for deliveries and the identified clusters are almost equivalent to the union of 2 to 4 administrative district units. Since administrative districts are usually separated by geographical barriers, like streams and railroads, delivery clusters are similar to the administrative districts and separated by the river, as expected. Attractor nodes show local centers in clusters and the 13 identified attractor nodes are denser population or

denser restaurant areas than their neighbors.

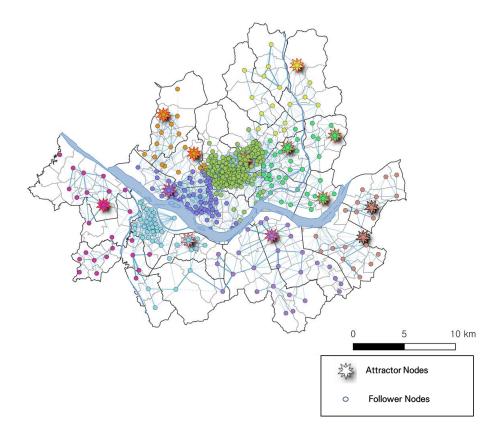


Figure 11. Jajangmyeon delivery clusters and attractor nodes

#### 4.2 Changes in the number of orderable restaurants

Traditionally, people ordered Jajangmyeon within their own sub-division. From the collected data, only 2.3 restaurants are available to order from in individual subdivisions if delivery applications are not considered (Figure 12). However, Figure 13 illustrates that the Jajangmyeon can be ordered from 13.5 additional Jajangmyeon restaurants from the neighboring subdivisions through the delivery application. Thus, the results show the expansion of consumer choices in the Jajangmyeon market, potentially leading to more competition among restaurants, although expanding competition to include both food and delivery prices/costs.

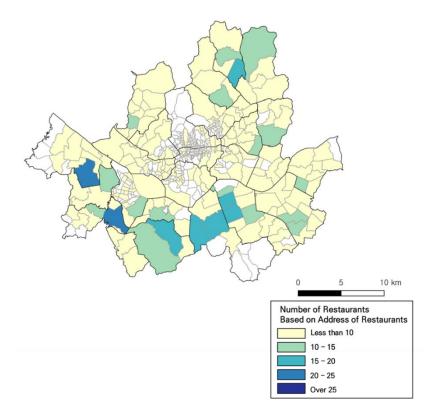


Figure 12. Number of Restaurants based on address of restaurants

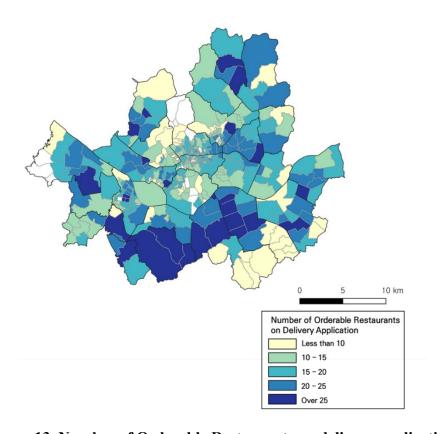


Figure 13. Number of Orderable Restaurants on delivery applications

# 4.3 Changes in the price by delivery apps

The average local price, which is the average aggregate price for foods item and delivery fees of restaurants in the subdivisions where the restaurants are located, is illustrated in Figure 14. Figure 15, on the other hand, displays the average delivery application price, which is the average aggregate price available from the delivery application accounting for the restaurants both in subdivisions where the restaurants are located and in neighboring subdivisions.

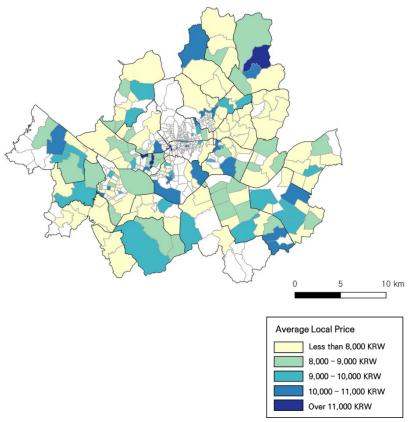


Figure 14. Average local price

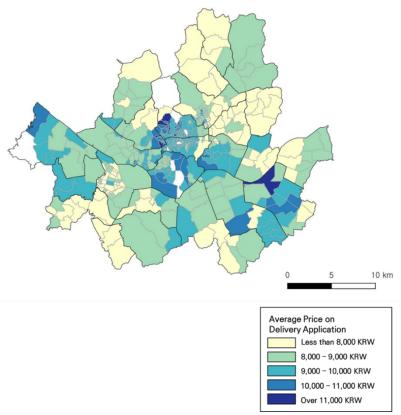


Figure 15. Average delivery app price

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> The results present a converging pattern of the Jajangmyeon prices with delivery applications. Restaurants with higher local prices reduce prices in farther and more competitive regions to absorb more customers while restaurants with lower local prices have some rooms to raise prices (but still lower than other competing restaurants) to increase profits. Figure 16 illustrates the relationship between average local price and differences in price between the average local price the average delivery application and prices,  $P_{average\ delivery\ application\ price} - P_{average\ local\ price}.$  If the difference is positive (negative), the average delivery application price is higher (lower) than the average local price. Prices around the subdivisions with higher average local prices decreased with the introduction of delivery applications, while the ones in subdivisions with lower average local prices increased. A negative relationship between price difference and average delivery application price was found. Based on the correlation analysis, the Pearson correlation coefficient is -0.82 and the p

value is 0.000, indicating the negative correlation is statistically significant. Thus, the results suggest a convergence in price, the negative relationship between local prices and delivery application prices, and more competition in the restaurant business.

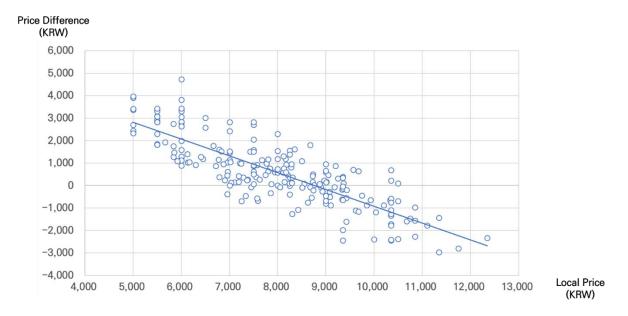


Figure 16. Relationship between the average local price and the price difference between local and delivery application

Figure 17 illustrates the relationship between the minimum local price and the minimum delivery application price. The minimum delivery prices of 129 out of 213 subdivision areas are less than the minimum local prices. Therefore, the results empirically show the possibility of an increase in spatial competition.

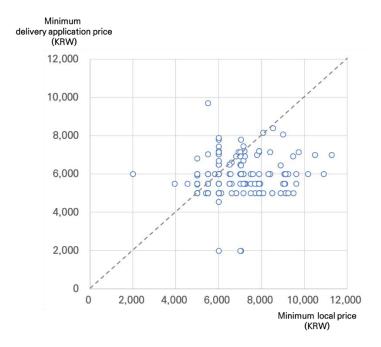


Figure 17. Comparison of the minimum local prices and the minimum delivery application prices

434 Conclusion

The introduction of delivery applications has brought changes to the food service industry. Delivery applications charge customers delivery-related costs, and thus, change spatial market structure. As more people now use delivery applications, the importance of delivery application-induced market structure changes becomes more significant.

This paper analyzes delivery application-induced market structure changes using web-scraping and network analysis. Compared with traditional data collection methods, web-scraping can provide more detailed price and delivery boundary information at the individual restaurant level. Web-scraping data facilitated addressing subdivision level spatial market structure changes by cluster and price analysis, but additional analyses are possible in other contexts.

Cluster and price analysis of this study suggests that the number of orderable restaurants has increased by spatial market expansion with the advent of delivery applications. In addition, there was a negative correlation between the average local price and the average

price difference between local price and delivery application price, suggesting a converging pattern of Jajangmyeon prices. After the delivery application came into the marketplace, the price increased in low local price areas, while high local price areas experienced the opposite. This may suggest that additional competition might have led the Jajangmyeon price to converge with delivery applications. In addition, the negative correlation was more apparent in more competitive historical urban areas than in less competitive modern urban areas. Given the rapid changes experienced in many urban areas due to pandemic-related disruptions, less frequenting of commercial districts, and more consumption taking place at home, the prospect of changes in spatial competition of restaurants traditionally servicing smaller regions within a city is of particular interest.

The results of this study suggest that delivery applications may render food service markets more competitive with price convergence. However, this does not answer questions about the business status of individual restaurants in terms of changes in revenue and profit. Web scraping can scrape only visible or accessible information on websites (for example prices, but not quantity sold can be scraped) which limits the range of research that could be conducted. Despite the limitation of the techniques one of the major benefits of web-scraping is large-scale data collection which can be used to lessen information asymmetry and make markets more competitive and economically efficient.

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