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#### U.S. Department of Agriculture Agricultural Outlook Forum 2004 February 19 & 20, 2004

Meeting China's Cotton Mill Demands: A Western Merchant's Perspective

By

Gary W. Taylor

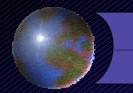


# MEETING CHINA'S COTTON MILL DEMANDS

A WESTERN MERCHANT'S PERSPECTIVE

#### **BACKGROUND AND INTRODUCTION**

- HOW DO CHINESE MILLS BUY CHINESE COTTON?
- WHO ARE THE BUYERS OF IMPORTED COTTON?
- WHAT GROWTHS, QUALITIES AND QUANTITIES DO THEY BUY?
- WHAT ARE THE MAJOR CHALLENGES AND
- HOW DOES BUSINESS GET DONE?
- LOOKING FORWARD, WHAT CHANGES ARE LIKELY?



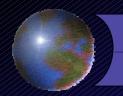
#### **HOW DO CHINESE MILLS BUY CHINESE COTTON?**

- Cotton and Jute
- Gin/merchant/mill privatizion
- Governmental buying organizations
- Strategic reserves



#### **CHINA'S COTTON BUYERS**

- MAJOR GOVERNMENTAL BUYING ORGANIZATIONS
  - China National Textiles Import and Export Corporation (CHINATEX)
  - China National Cotton Reserves Corporation (CNCRC)
  - China National Cotton Group Corporation (CNCGC)

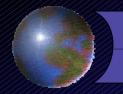


### MAJOR PRIVATELY OWNED (EXPORTING) MILLS

Weiqiao

Huafang

Others (approximately 225 mills were granted import licenses)



#### STATE RUN MILLS

Inefficient, old equipment

Large payrolls/retired employees

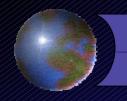
Poor management

Nonperforming Loans



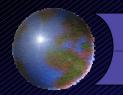
## GROWTHS, QUALITIES AND QUANTITIES CHINA BUYS

- Determined by China's cotton production
- Government policy
- Timing (availability), price
- Other major origins include Uzbekistan, West African,
   Greek and Australian



## MAJOR CHALLENGES/DIFFERENCES OF THE CHINESE MARKET

- Uneducated buyers
- Current trade utilizes Chinatex rules (LCA,ACSA, GAFTA?)
- Lack of price/risk-management tools
- Government policies—CIQ, quotas
- Corrupt legal/arbitration system
- Culture



#### **HOW THE BUSINESS GETS DONE**

Major merchants have a presence in China

All merchants use agents

Imports are priced relative to New York futures

Much discussion regarding terms, credit, trade rules, etc.

## A LOOK FORWARD WHAT CHANGES ARE LIKELY

China's imports will grow—many more mills will deal with world exporters

Trading rules will get resolved

Less government intervention

Less trade with government bodies



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