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Nontraditional Finance in U.S. Agriculture

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What is nontraditional finance?

"Nontraditional credit suppliers or lenders...are those whose primary contacts with producers historically have been for goods and services other than credit" (Sherrick, Sonka, & Monke, 1994)



My definition: lenders working outside of the ("traditional") local branch-loan officer model

2 stories about nontraditional finance

Financial distress

- Lender of last (second?) resort
- "Financial bridge to struggling farmers"
- "Prolonging the agony and potentially building up [farm] losses instead of cutting the pain, cauterizing the wound and stanching the flow of financial blood now"

https://www.wsj.com/articles/farmers-in-crisis-turn-to-high-interest-loans-as-banks-pullback-11573381801 https://www.wsj.com/articles/americas-farmers-turn-to-bank-of-john-deere-1500398960

Modern agricultural credit markets

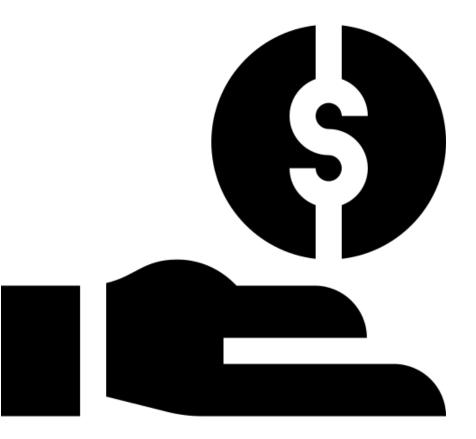
- Almost everyone that *sells something* to farmers sells credit too
- Increasing competition
- Segmentation
- Differentiation by:
 - Convenience
 - Service
 - Bundling
 - Standards
 - Source of collateral

Ag lending 101

• Requires

4

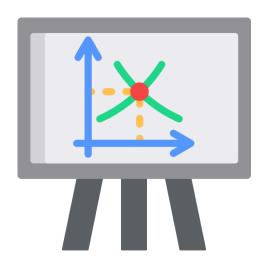
- Overcoming serious information barriers (moral hazard)
- Collateral *and* the ability to collect collateral
- Not "easy money"
 - Competitive market facing same risks as production agriculture



What drives the growth in nontraditional finance?

Supply side factors

- Outside capital
- Innovation
- Lending standards



Demand factors

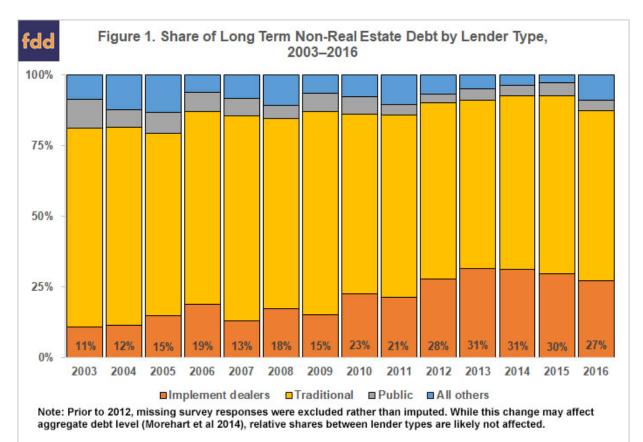
- Financial stress
- Diverse U.S. farm business
 - Large and small
 - Complex
 - Fast-growing
 - Increased appetite for risk?

Nontraditional lenders rival largest Farm Credit lenders

- Farm Credit Services of American: **\$28.4** billion loan volume in 2018
- Farm Credit Mid-America: \$20.9 billion loans (owned) in 2018
- Metlife: **\$19.4** billion agricultural loan portfolio (Sept 30 2019)
- Compeer: **\$18.7** billion net loans in 2018
- Rabo Agrifinace: **\$15** billion loan volume reported in 2019 (estimate, not based on regulatory reports)
 - Rabobank N.A. had ~\$4.7 billion in non-real estate & real-estate ag production loans on Dec. 31 2018
- Deere Financial: **\$2.4** billion in non-real estate ag loans on Dec. 31 2018
- Farm loans holdings of the largest 30 U.S. banks declined 17.5% between Dec 2015 and March 2019 (\$18.3 billion held in March 2019)
- 2020 USDA farm sector debt forecast: **\$425** billion

https://www.fcsamerica.com/about/newsroom/financial-reports https://e-farmcredit.com/getmedia/aeed4072-21d0-43ec-8e1b-56f78dc733a5/2018-Annual-Report.pdf.aspx https://www.compeer.com/getattachment/Utility/Support/About/Financials/Financial-Reports/722918-Compeer-2018-Annual-Report-(1).pdf.aspx?lang=en-US https://www.bankingdive.com/news/rabobank-us-agriculture-lending-gap/559142/ https://investments.metlife.com/financing-solutions/agricultural-finance/ https://www.reuters.com/article/us-usa-farmers-lending-insight/wall-street-banks-bailing-on-troubled-u-s-farm-sector-idUSKCN1U618F https://www.ers.usda.gov/topics/farm-economy/farm-sector-income-finances/highlights-from-the-farm-income-forecast/

Implement dealer-financing has gained market share



Source: USDA ERS/NASS Agricultural Resource Management Survey 2003-2016, authors' calculations

Source: Kuethe, Ifft, and Patrick (2018)

It is challenging to directly learn much more about nontraditional lenders from USDA farm survey data

Some nontraditional finance providers have competitive interest rates

- Interest rates not consistent across type of nontraditional lender
 - Can be higher, same, or lower
- Commercial farms report better rates *in general*
 - 92 basis points
- Implement dealer financing may be more competitive for smaller farms
 - 52 vs 3 basis points
- But what about input costs?

Average equipment* interest rates and loan volume, 2012-2016

Table 1: Average interest rate and loan size by sales class and lender type, 2012-2016 average

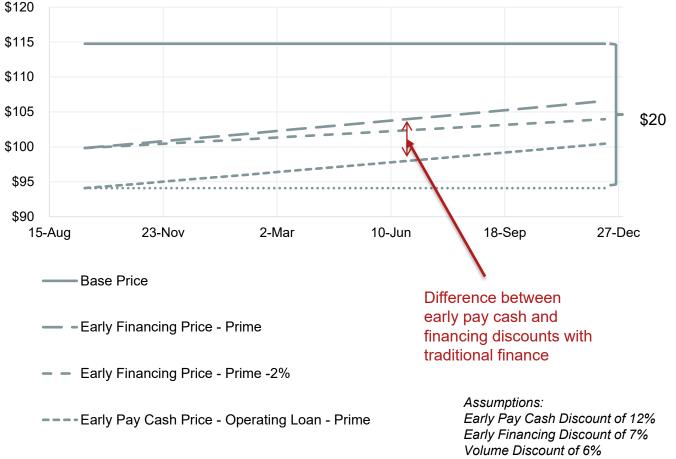
| | Low sales farm | ns Moderate sales farms | Midsize farms | Small million dollar farms | Large million dollar farms |
|-------------------|----------------|----------------------------|-------------------|-------------------------------|-------------------------------|
| Traditional | 4.75% | 4.74% | 4.63% | 4.38% | 3.83% |
| Implement dealers | 4.23% | 4.28% | 3.94% | 3.98% | 3.80% |
| Public | 3.39% | 3.61% | 3.81% | 3.65% | 4.55% |
| All others | 4.76% | 4.40% | 4.32% | 3.89% | 3.72% |
| Traditional | \$35,929 | \$94,035 | \$1 56,735 | \$300,930 | \$1,293,482 |
| Implement dealers | \$39,284 | \$95,154 | \$138,515 | \$206,850 | \$452,403 |
| Public | \$36,427 | \$80,639 | \$117,815 | \$172,721 | \$1,252,160 |
| All others | \$31,674 | \$141,427 | \$134,720 | \$211,444 | \$740,652 |

*Non-real estate long term loans, typically equipment or machinery Source: Ifft, Kuethe, and Patrick (2018)

Vendor credit may come with higher effective input costs

- Cash price often lower than
 effective financed price
- Seed corn discount case study
 - Due to loss of early cash pay discount, promotional financing will usually be more expensive than 'traditional financing'





······ Early Pay Cash Price - Cash

Fiechter & Ifft, *farmdoc daily* series, October 2019

Nontraditional finance and farm financial stress



Bridge



Off-ramp?

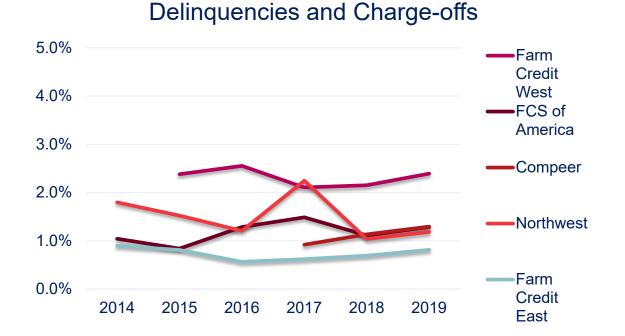
Source https://www.democratandchronicle.com/story/news/2016/12/09/its-a-wonderful-life-seneca-falls-george-bailey-frank-capra/94825632/ https://www.bizjournals.com/albany/news/2019/07/12/exit-3-northway-changes-commute-albany.html

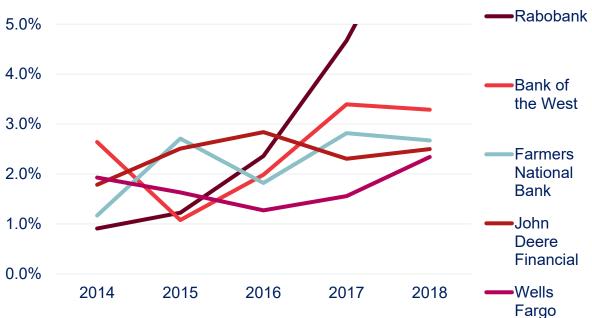
OR

Risk profile varies regionally and by institution

Farm Credit System Lenders

Commercial Banks





Delinquencies and Charge-offs

Nontraditional finance is not necessarily related to farm stress

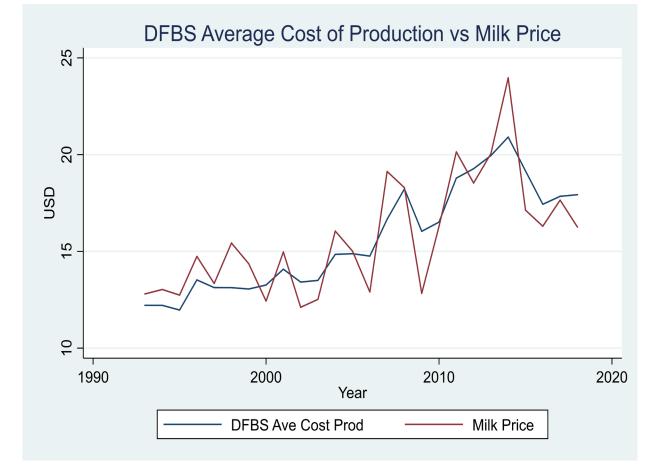
For implement financing: no observable differences

| | Solvency | Liquidity | Profitability | Repayment Capacity | |
|------------------|-----------------|-------------------|---------------------|---------------------------|--|
| | D/A ratio > 50% | Current ratio < 1 | Net cash income < 0 | Debt coverage ratio < 1 | |
| Implement Dealer | 15% | 48% | 41% | 44% | |
| Traditional | 14% | 44% | 42% | 44% | |

Source: Patrick, Kuethe, and Ifft (2018)

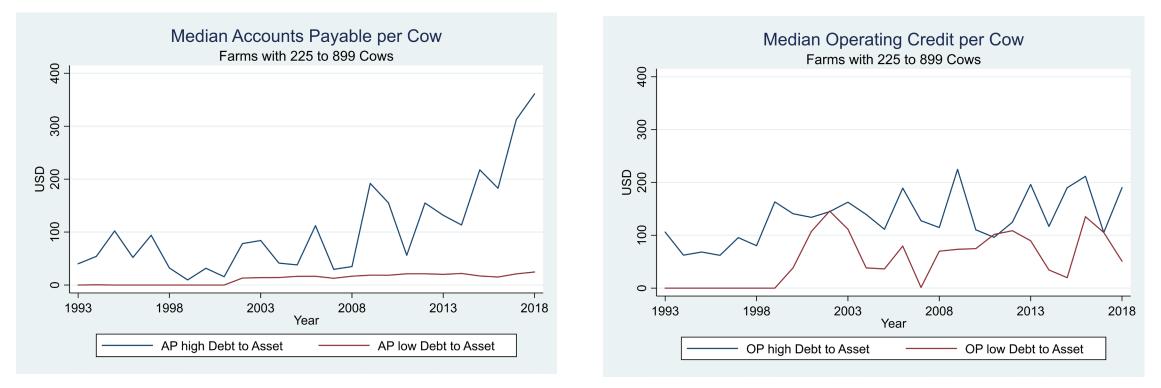
NE Case Study: financial stress and milk prices

- Partnership with NEAFA
- Feed manufacturer accounts receivable
 - >70% of market
 - Delinquencies ~4x higher than Farm Credit East, ~3x higher than Deere Financial
 - Loan volume equivalent to large community bank with multiple branches
- 25 years of dairy farm survey data
 - Long-term countercyclical relationship of accounts payable & milk prices
 - More so in recent years, for midsize, higherleveraged farms



Source: Fiechter and Ifft, 2019; Data: Cornell Dairy Farm Business Summary

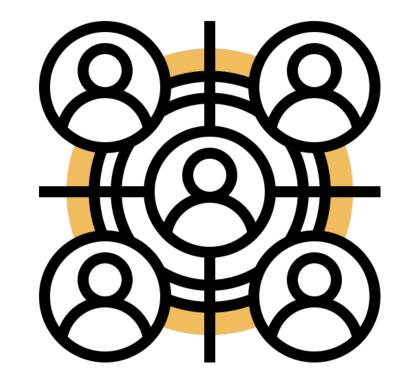
NE case study: vendor financing plays important role during periods of financial stress



Source: Fiechter and Ifft, 2019; Data: Cornell Dairy Farm Business Summary

Takeaways: nontraditional lenders....

- Create additional value and risk in agricultural credit markets
- Make farm management more interesting
- May partially be motivated by strategies to maintain or increase market share (applies to vendor credit)
- Make tracking financial stress in agricultural more challenging



Open questions

- Bridge or off-ramp? Can be yes to both, but not the whole story
- Do vendors/suppliers fully account for downside and collateral risk?
 - Vendor partnerships with nontraditional lenders growing
- Does "who gets paid first" matter?
- Does financial regulation developed post-80s farm crisis make sense today?
- How to measure and track farm debt from nontraditional sources?
 - Bellwether for farm stress?

References and resources

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