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Dairy Farm Operating Trends

June 30, 2012



To Our Valued Clients and Other Friends in the Dairy Industry

The following pages contain the Frazer, LLP's Dairy Farm Operating Trends for the six months ended June 30, 2012.

The data is compiled from dairy operations in Southern California, the San Joaquin Valley, Kern County, Arizona, Idaho, New Mexico, Panhandle, and the Pacific Northwest, which consists of Washington and Oregon operating collectively, with a combined milk production of over 2.9 billion pounds and more than 273,000 head of mature cows for the six months ended June 30, 2012.

This report includes a comparison of the results in the regions listed above for the six months ended June 30, 2012 both on a "per hundredweight of milk" basis and on a "per head" basis. Also included are selected financial ratios and other information for the period.

This publication is designed as a reference tool and a management aid for dairy farm managers and advisors. Frazer, LLP believes the information to be reliable, but is not responsible for errors in reported source information.

Our publication continues to be recognized as the top industry source for relevant dairy statistics. This report is provided to and widely utilized by dairy farmers, lending institutions, universities, colleges and other agribusiness industries.

We appreciate all of your past and present support and thank you for your continued reliance on Frazer, LLP. If you have any comments or questions, please contact our Agribusiness partners, Ralph Lizardo, Tim Gulling or Sharon A. Davis at our Brea office at (714) 990-1040 and David Bekedam, Mike Edwards or Bob Matlick at our Visalia office at (559) 732-4135.

For more information regarding our firm, our Agribusiness department and our publication, please visit our website at www.frazerllp.com.

Sincerely

FRAZER, LLP

Certified Public Accountants and Consultants

November 2012

DAIRY FARM OPERATING TRENDS

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COMPARISON BY AREA FOR THE SIX MONTHS ENDED JUNE 30, 2012 (BASED ON AVERAGE AMOUNTS PER HEAD)

	Southern California		San Joaquin Valley		Kern County
Income: Milk sales Calves and other	\$	1,763 24	\$	1,681 33	\$ 1,790 25
Total income	\$	1,787	\$	1,714	\$ 1,815
Cost of operations: Feed: Grain Hay and other	\$	875 412	\$	870 346	\$ 848 420
Total feed	\$	1,287	\$	1,216	\$ 1,268
Labor, (including fringe costs)	\$	187	\$	146	\$ 137
Herd replacement costs	\$	156	\$	111	\$ 120
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	40 21 32 50 67 30 48 11 45 55	\$	35 20 45 51 44 24 46 38 54 69	\$ 39 22 30 46 44 32 39 34 49 58
Total other costs	\$	399	\$	426	\$ 393
Total cost of operations	\$	2,029	\$	1,899	\$ 1,918
Net income (loss)	\$	(242)	\$	(185)	\$ (103)

	Arizona		Idaho	New Mexico		P	Pacific Panhandle Northwest		Your June 30, 2012 Amounts	
\$	1,979 24	\$	1,805 38	\$	1,770 56	\$	1,733 33	\$	1,797 46	\$
\$	2,003	\$	1,843	\$	1,826	\$	1,766	\$	1,843	\$
\$	837 480	\$	721 336	\$	880 372	\$	835 282	\$	739 335	\$
\$	1,317	\$	1,057	\$	1,252	\$	1,117	\$	1,074	\$
Ψ	1,517	Ψ	1,001	Ψ	1,202	Ψ	1,117	Ψ	1,074	Ψ
\$	194	\$	172	\$	171	\$	184	\$	169	\$
\$	109	\$	107	\$	70	\$	120	\$	121	\$
\$	38	\$	35	\$	88	\$	55	\$	72	\$
	15		23		37		26		29	
	31		39		49		45		59	
	71		104		51		72		59	
	53		57		43		42		58	
	33		19		31		25		18	
	52		39		43		65		97	
	17		41		29		30		25	
	50		52		48		45		48	
	80		84		80		72		69	
\$	440	\$	493	\$	509	\$	477	\$	534	\$
\$	2,060	\$	1,829	\$	2,002	\$	1,898	\$	1,898	\$
\$	(57)	\$	14	\$	(176)	\$	(132)	\$	(55)	\$

COMPARISON BY AREA FOR THE SIX MONTHS ENDED JUNE 30, 2012 (BASED ON AVERAGE AMOUNTS PER HUNDREDWEIGHT OF MILK)

	Southern California		Sa	San Joaquin Valley		Kern County
Income: Milk sales Calves and other	\$	16.11 0.21	\$	15.86 0.30	\$	15.95 0.23
Total income	\$	16.32	\$	16.16	\$	16.18
Cost of operations: Feed: Grain Hay and other	\$	7.99 3.77	\$	8.21 3.27	\$	7.56 3.74
Total feed	\$	11.76	e		Ф.	11.30
Labor, (including fringe costs)	 \$	1.70	\$ \$	11.48	\$ \$	1.23
Herd replacement costs	\$	1.43	\$	1.05	\$	1.07
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	0.36 0.20 0.30 0.46 0.61 0.27 0.43 0.10 0.41 0.53	\$	0.33 0.19 0.43 0.49 0.41 0.23 0.43 0.35 0.51 0.64	\$	0.35 0.19 0.27 0.41 0.39 0.28 0.35 0.31 0.44 0.51
Total other costs	\$	3.67	\$	4.01	\$	3.50
Total cost of operations	\$	18.56	\$	17.91	\$	17.10
Net income (loss)	\$	(2.24)	\$	(1.75)	\$	(0.92)

	Arizona		Idaho		New Mexico	Р	anhandle	ı	Pacific Northwest	Your June 30, 2012 Amounts
\$	16.76 0.22	\$	16.60 0.35	\$	16.81 0.52	\$	18.47 0.36	\$	17.44 0.46	\$
\$	16.98	\$	16.95	\$	17.33	\$	18.83	\$	17.90	\$
\$	7.10 4.05	\$	6.63 3.09	\$	8.36 3.52	\$	8.91 3.01	\$	7.17 3.26	\$
\$	11.15	\$	9.72	\$	11.88	\$	11.92	\$	10.43	\$
Ψ	11.13	Ψ	9.12	Ψ	11.00	Ψ	11.32	Ψ	10.43	Ψ
\$	1.63	\$	1.58	\$	1.62	\$	1.97	\$	1.64	\$
\$	0.93	\$	0.98	\$	0.67	\$	1.28	\$	1.18	\$
\$	0.32	\$	0.32	\$	0.83	\$	0.59	\$	0.70	\$
	0.12		0.21		0.35		0.28		0.28	
	0.27		0.36		0.47		0.48		0.57	
	0.60		0.96		0.49		0.77		0.58	
	0.45		0.53		0.51		0.45		0.56	
	0.28		0.17		0.30		0.26		0.18	
	0.44		0.36		0.41		0.69		0.94	
	0.14		0.38		0.28		0.32		0.25	
	0.42		0.48		0.46		0.49		0.47	
	0.69		0.76		0.78		0.78		0.67	
\$	3.73	\$	4.53	\$	4.88	\$	5.11	\$	5.20	\$
\$	17.44	\$	16.81	\$	19.05	\$	20.28	\$	18.45	\$
\$	(0.46)	\$	0.14	\$	(1.72)	\$	(1.45)	\$	(0.55)	\$

SUMMARY OF FINANCIAL STATISTICS

COMPARISON BY AREA FOR THE SIX MONTHS ENDED JUNE 30, 2012

	Southern California	San Joaquin Valley	Kern County
1. Current Ratio	0.24 : 1	0.79 : 1	0.91 : 1
2. Herd Line Debt Per Cow	\$ 1,088	\$ 1,247	\$ 552
3. Total Debt Per Cow	\$ 2,104	\$ 2,918	\$ 2,646
4. Debt to Equity Ratio	2.27 : 1	2.05 : 1	1.03 : 1
5. Return on Total Assets	-2.9%	-1.4%	-0.7%
Income (loss) per milking cow per month	\$ (49.68)	\$ (26.24)	\$ (15.19)

- 1. The current ratio represents current assets divided by current liabilities.
- 2. Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 3. Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.
- 4. Debt to equity ratio represents total debt divided by total equity.
- 5. The return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by six.

Arizona	ldaho	New Mexico	Panhandle	Pacific Northwest	Your June 30, 2012 Results
0.56 : 1	0.60 : 1	0.56 : 1	0.44 : 1	0.55 : 1	
\$ 780	\$ 606	\$ 642	\$ 782	\$ 701	\$
\$ 2,666	\$ 2,351	\$ 2,153	\$ 2,057	\$ 2,146	\$
2.41 : 1	1.45 : 1	1.39 : 1	1.85 : 1	2.37 : 1	
-1.0%	0.1%	-1.7%	-1.4%	-0.6%	
\$ (14.06)	\$ 9.27	\$ (28.58)	\$ (23.37)	\$ (6.07)	\$

FOR THE SIX MONTHS ENDED JUNE 30, 2012
AND YEAR ENDED DECEMBER 31, 2011
SOUTHERN CALIFORNIA
(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

	June 30, 2012	Dec	ember 31, 2011	
Income: Milk sales Calves and other	\$ 16.11 0.21	\$	18.85 0.44	
Total income	\$ 16.32	\$	19.29	
Cost of operations: Feed: Grain Hay and other	\$ 7.99 3.77	\$	7.26 4.38	
Total feed	\$ 11.76	\$	11.64	
Labor, (including fringe costs)	\$ 1.70	\$	1.72	
Herd replacement costs	\$ 1.43	\$	1.54	
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 0.36 0.20 0.30 0.46 0.61 0.27 0.43 0.10 0.41 0.53	\$	0.41 0.16 0.45 0.49 0.78 0.29 0.58 0.14 0.47 0.62	
Total other costs	\$ 3.67	\$	4.39	
Total cost of operations	\$ 18.56	\$	19.29	
Net income (loss)	\$ (2.24)	\$	0.00	

See accompanying explanation of income and cost factors.

SUMMARY OF FINANCIAL STATISTICS

SOUTHERN CALIFORNIA

			June 30, 2012	Dec	ember 31, 2011	
1.	Current Ratio		0.24 : 1	().34 : 1	
2.	Herd Line Debt Per Cow	\$	1,088	\$	915	
3.	Total Debt Per Cow	\$	2,104	\$	2,098	
4.	Debt to Equity Ratio		2.27 : 1	2	2.09 : 1	
5.	Return on Total Assets		-2.9%		0.2%	
6.	Income (loss) per milking cow per month	\$	(49.68)	\$	0.24	
		1.	The current r	•	sents current as	sets divided by
		2.	the herd divid	ded by the	•	I debt secured by erd size. Heifers asis.
		3.	long-term de	bt divided	uals the total cur by the average n a mature equiv	
		4.	Debt to equit total equity.	y represe	nts the total deb	t divided by the
		5.			ets represents t sets, stated at co	
		6.	each region's	s accrual b	w per month rep based financial r cows, divided by	esults divided by

SOUTHERN CALIFORNIA

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

	June 30, 2012	December 31, 2011		De	cember 31, 2010
Income:					
Milk Sales	\$ 16.11	\$	18.85	\$	15.68
Calves and other	0.21		0.44		0.23
Total income	\$ 16.32	\$	19.29	\$	15.91
Total cost of operations:					
Feed	\$ 11.76	\$	11.64	\$	7.66
Labor	1.70		1.72		1.78
Herd replacement costs	1.43		1.54		1.78
Other costs	3.67		4.39		4.33
Total costs of operations	\$ 18.56	\$	19.29	\$	15.55
Net income (loss)	\$ (2.24)	\$	0	\$	0.36
Cost of operations as a percentage of income	113.73%		100.00%		97.74%
Feed costs as a percentage of milk sales	73.00%		61.75%		48.85%
Net income (loss) per milking	1 3.00 /0		01.73/0		1 0.00 /0
cow per month	\$ (49.68)	\$	0.24	\$	9.87

De	ecember 31, 2009	De	ecember 31, December 31, December 3 2008 2007 2006		December 31, 2008		•
		_					
\$	12.42 0.46	\$	17.22 0.28	\$	18.46 0.23	\$	12.25 0.48
	0.40		0.20		0.20		0.40
\$	12.88	\$	17.50	\$	18.69	\$	12.73
\$	8.74	\$	10.69	\$	8.31	\$	6.90
	1.86		1.90		1.83		1.86
	1.65		1.60		1.24		1.05
	4.56		4.95		4.51		4.30
\$	16.81	\$	19.14	\$	15.89	\$	14.11
\$	(3.93)	\$	(1.64)	\$	2.80	\$	(1.38)
	130.51%		109.37%		85.02%		110.84%
	70.37%		62.08%		45.02%		56.33%
\$	(74.43)	\$	(34.34)	\$	53.99	\$	(33.82)

FOR THE SIX MONTHS ENDED JUNE 30, 2012
AND YEAR ENDED DECEMBER 31, 2011
SAN JOAQUIN VALLEY
(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

	•	June 30, 2012	Dec	ember 31, 2011
Income: Milk sales Calves and other	\$	15.86 0.30	\$	18.68 0.32
Total income	\$	16.16	\$	19.00
Cost of operations: Feed: Grain Hay and other	\$	8.21 3.27	\$	7.60 2.77
Total feed	\$	11.48	\$	10.37
Labor, (including fringe costs)	\$	1.37	\$	1.45
Herd replacement costs	\$	1.05	\$	1.18
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$	0.33 0.19 0.43 0.49 0.41 0.23 0.43 0.35 0.51 0.64	\$	0.34 0.20 0.45 0.50 0.48 0.30 0.55 0.31 0.61 0.65
Total other costs	\$	4.01	\$	4.39
Total cost of operations	\$	17.91	\$	17.39
Net income (loss)	\$	(1.75)	\$	1.61

See accompanying explanation of income and cost factors.

SUMMARY OF FINANCIAL STATISTICS

SAN JOAQUIN VALLEY

			June 30, 2012	Dec	cember 31, 2011	
1.	Current Ratio		0.79 : 1		0.84 : 1	
2.	Herd Line Debt Per Cow	\$	1,247	\$	953	
3.	Total Debt Per Cow	\$	2,918	\$	3,047	
4.	Debt to Equity Ratio		2.05 : 1	:	2.02 : 1	
5.	Return on Total Assets		-1.4%		5.0%	
6.	Income (loss) per milking cow per month	\$	(26.24)	\$	59.07	
		1.	The current current liabi	-	esents current as	sets divided by
		2.	the herd divi	ded by the		debt secured by erd size. Heifers asis.
		3.	long-term de	bt divided	uals the total cur by the average n a mature equiv	
		4.	Debt to equitotal equity.	ty represe	nts the total deb	t divided by the
		5.			sets represents the sets, stated at co	
		6.	each region'	s accrual l	w per month rep based financial r cows, divided by	esults divided by

SAN JOAQUIN VALLEY

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	December 31, 2011		December 31, 2010	
Income:						
Milk Sales	\$	15.86	\$	18.68	\$	14.94
Calves and other	·	0.30	·	0.32		0.10
Total income	\$	16.16	\$	\$19.00	\$	15.04
Total cost of operations:						
Feed	\$	11.48	\$	10.37	\$	7.46
Labor		1.37		1.45		1.40
Herd replacement costs		1.05		1.18		1.13
Other costs		4.01		4.39		4.42
Total costs of operations	\$	17.91	\$	17.39	\$	14.41
Net income (loss)	\$	(1.75)	\$	1.61	\$	0.63
Cost of operations as a percentage of income		110.83%		91.53%		95.81%
Feed costs as a percentage of milk sales		72.38%		55.51%		49.93%
Net income (loss) per milking	¢.	(26.24)	Φ.	F0 07	<u> </u>	20.60
cow per month	\$	(26.24)	\$	59.07	\$	20.60

De	ecember 31, 2009	De	ecember 31, 2008	D	ecember 31, 2007	De	ecember 31, 2006
\$	11.71	\$	16.84	\$	18.48	\$	11.82
•	0.23	•	0.14	•	0.35	·	0.38
\$	11.94	\$	16.98	\$	18.83	\$	12.20
\$	8.81	\$	9.38	\$	7.84	\$	6.47
	1.48		1.54		1.44		1.48
	1.30		1.19		1.04		1.07
	4.78		5.52		5.03		4.68
\$	16.37	\$	17.63	\$	15.35	\$	13.70
\$	(4.43)	\$	(0.65)	\$	3.48	\$	(1.50)
	137.10%		103.83%		81.52%		112.30%
	75.23%		55.70%		42.42%		54.74%
\$	(91.89)	\$	(1.40)	\$	88.56	\$	(27.19)

FOR THE SIX MONTHS ENDED JUNE 30, 2012
AND YEAR ENDED DECEMBER 31, 2011
KERN COUNTY
(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	Dec	ember 31, 2011
Income: Milk sales	\$	15.95	\$	19.02
Calves and other	Ψ	0.23	Ψ	0.19
Total income	\$	16.18	\$	19.21
Cost of operations: Feed: Grain	\$	7.56	\$	7.11
Hay and other		3.74		2.67
Total feed	\$	11.30	\$	9.78
Labor, (including fringe costs)	\$	1.23	\$	1.31
Herd replacement costs	\$	1.07	\$	1.24
Other costs:				
Milk hauling	\$	0.35	\$	0.34
State and association charges		0.19		0.19
Veterinary, breeding, testing, etc.		0.27		0.29
Supplies		0.41		0.47
Repairs and maintenance		0.39		0.44
Utilities		0.28 0.35		0.35
Occupancy costs		0.35 0.31		0.51 0.28
Depreciation - equipment Interest		0.44		0.26 0.49
Miscellaneous		0.51		0.50
Total other costs	\$	3.50	\$	3.86
Total cost of operations	\$	17.10	\$	16.19
Net income (loss)	\$	(0.92)	\$	3.02

See accompanying explanation of income and cost factors.

SUMMARY OF FINANCIAL STATISTICS

KERN COUNTY

			June 30, 2012	Dec	cember 31, 2011		
1.	Current Ratio		0.91 : 1	(0.15 : 1		
2.	Herd Line Debt Per Cow	\$	552	\$	1,124		
3.	Total Debt Per Cow	\$	2,646	\$	3,225		
4.	Debt to Equity Ratio		1.03 : 1	,	1.28 : 1		
5.	Return on Total Assets		-0.7%		7.7%		
6.	Income (loss) per milking cow per month	\$	(15.19)	\$	82.44		
		The current ratio represents current assets divided by current liabilities.					
		2.	the herd divi	ded by the	equals the total debt secured by average total herd size. Heifers re equivalent basis.		
		3.	long-term de	bt divided b	als the total current liabilities and by the average total herd size. a mature equivalent basis.		
		4.	Debt to equitotal equity.	y represent	ts the total debt divided by the		
		5.			ets represents the net income ets, stated at cost.		
		6.	each region's	s accrual ba	per month represents ased financial results divided by ows, divided by six.		

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KERN COUNTY

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	December 31, 2011		December 31, 2010	
Income:						
Milk Sales	\$	15.95	\$	19.02	\$	15.31
Calves and other		0.23		0.19		0.15
Total income	\$	16.18	\$	19.21	\$	15.46
Total cost of operations:						
Feed	\$	11.30	\$	9.78	\$	7.75
Labor	,	1.23	·	1.31	·	1.31
Herd replacement costs		1.07		1.24		1.24
Other costs		3.50		3.86		3.97
Total costs of operations	\$	17.10	\$	16.19	\$	14.27
Net income (loss)	\$	(0.92)	\$	3.02	\$	1.19
Cost of operations as a percentage of income		105.69%		84.28%		92.30%
Feed costs as a percentage						
of milk sales		70.85%		51.42%		50.62%
Net income (loss) per milking						
cow per month	\$	(15.19)	\$	82.44	\$	20.47

De	ecember 31, 2009	De	ecember 31, 2008	D	ecember 31, 2007	De	ecember 31, 2006
\$	12.27 0.10	\$	17.37 0.14	\$	18.53 0.35	\$	12.21 0.31
\$	12.37	\$	17.51	\$	18.88	\$	12.52
\$	9.45 1.38 1.42 4.32	\$	10.50 1.36 1.25 4.60	\$	7.89 1.33 1.19 4.31	\$	6.89 1.37 1.21 3.92
\$	16.57	\$	17.71	\$	14.72	\$	13.39
\$	(4.20)	\$	(0.20)	\$	4.16	\$	(0.87)
	133.95%		101.14%		77.97%		106.95%
	77.02%		60.45%		42.58%		56.43%
\$	(88.01)	\$	(1.22)	\$	84.69	\$	(21.76)

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FOR THE SIX MONTHS ENDED JUNE 30, 2012 AND YEAR ENDED DECEMBER 31, 2011 ARIZONA

(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	D	December 31, 2011		
Income:						
Milk sales	\$	16.76	\$	20.74		
Calves and other		0.22		0.28		
Total income	\$	16.98	\$	21.02		
Cost of operations:						
Feed:						
Grain	\$	7.10	\$	7.13		
Hay and other		4.05		3.48	-	
Total feed	\$	11.15	\$	10.61		
Labor, (including fringe costs)	\$	1.63	\$	1.67		
Herd replacement costs	\$	0.93	\$	1.29		
Other costs:	•	0.00	•	0.40		
Milk hauling	\$	0.32	\$	0.49		
State and association charges		0.12 0.27		0.26		
Veterinary, breeding, testing, etc. Supplies		0.60		0.47 0.66		
Repairs and maintenance		0.45		0.58		
Utilities		0.28		0.42		
Occupancy costs		0.44		0.61		
Depreciation - equipment		0.14		0.23		
Interest		0.42		0.85		
Miscellaneous		0.69		0.82		
Total other costs	\$	3.73	\$	5.39		
Total cost of operations	\$	17.44	\$	18.96		
Net income (loss)	\$	(0.46)	\$	2.06		

SUMMARY OF FINANCIAL STATISTICS

ARIZONA

			June 30, 2012	Dec	cember 31, 2011
1.	Current Ratio		0.56 : 1	(0.50 : 1
2.	Herd Line Debt Per Cow	\$	780	\$	1,074
3.	Total Debt Per Cow	\$	2,666	\$	3,370
4.	Debt to Equity Ratio		2.41 : 1	;	2.87 : 1
5.	Return on Total Assets		-1.0%		6.6%
6.	Income (loss) per milking cow per month	\$	(14.06)	\$	42.84
		1.	The current i		sents current assets divided by
		2.	the herd divid	ded by the	equals the total debt secured by e average total herd size. Heifers are equivalent basis.
		3.	long-term de	bt divided	uals the total current liabilities and by the average total herd size. n a mature equivalent basis.
		4.	Debt to equit total equity.	y represe	nts the total debt divided by the
		5.			ets represents the net income sets, stated at cost.
		6.	•	_	w per month represents cased financial results divided by

the number of milking cows, divided by six.

ARIZONA

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	December 31, 2011		December 31, 2010	
Income:						
Milk Sales	\$	16.76	\$	20.74	\$	16.47
Calves and other		0.22		0.28		0.11
Total income	\$	16.98	\$	21.02	\$	16.58
Total cost of operations:						
Feed	\$	11.15	\$	10.61	\$	7.49
Labor	Ť	1.63	*	1.67	*	1.58
Herd replacement costs		0.93		1.29		1.49
Other costs		3.73		5.39		4.88
Total costs of operations	\$	17.44	\$	18.96	\$	15.44
Net income (loss)	\$	(0.46)	\$	2.06	\$	1.14
Cost of operations as a percentage of income		102.71%		90.20%		93.12%
Feed costs as a percentage		66 520/		E4 4C0/		4F 400/
of milk sales		66.53%		51.16%		45.48%
Net income (loss) per milking	ď.	(14.00)	Φ	40.04	ው	20.74
cow per month	\$	(14.06)	\$	42.84	\$	28.71

De	ecember 31, 2009	De	cember 31, 2008			ecember 31, 2006	
\$	12.58 0.25	\$	18.11 0.30	\$	19.87 0.40	\$	12.92 0.40
\$	12.83	\$	18.41	\$	20.27	\$	13.32
\$	8.46 1.60 1.95 4.88	\$	9.07 1.59 1.72 5.64	\$	7.85 1.54 1.78 5.73	\$	6.28 1.39 1.42 5.56
\$	16.89	\$	18.02	\$	16.90	\$	14.65
_\$	(4.06)	\$	0.39	\$	3.37	\$	(1.33)
,	131.64%		97.88%		83.37%		109.98%
	67.25%		50.08%		39.51%		48.61%
\$	(84.26)	\$	5.99	\$	64.56	\$	(22.53)

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FOR THE SIX MONTHS ENDED JUNE 30, 2012 AND YEAR ENDED DECEMBER 31, 2011 IDAHO

(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

	•	June 30, 2012	Dec	December 31, 2011		
Income:						
Milk sales	\$	16.60	\$	18.88		
Calves and other		0.35		0.20		
Total income	\$	16.95	\$	19.08		
Cost of operations: Feed:						
Grain	\$	6.63	\$	6.62		
Hay and other		3.09		3.16		
Total feed	\$	9.72	\$	9.78		
Labor, (including fringe costs)	\$	1.58	\$	1.63		
Herd replacement costs	\$	0.98	\$	1.02		
Other costs:						
Milk hauling	\$	0.32	\$	0.30		
State and association charges	•	0.21	·	0.20		
Veterinary, breeding, testing, etc.		0.36		0.33		
Supplies		0.96		0.91		
Repairs and maintenance		0.53		0.70		
Utilities		0.17		0.21		
Occupancy costs		0.36		0.40		
Depreciation - equipment		0.38		0.37		
Interest		0.48		0.53		
Miscellaneous		0.76		0.82		
Total other costs	\$	4.53	\$	4.77		
Total cost of operations	\$	16.81	\$	17.20		
Net income	\$	0.14	\$	1.88		

SUMMARY OF FINANCIAL STATISTICS

IDAHO

			June 30, 2012	Dec	ember 31, 2011	
1.	Current Ratio		0.60 : 1	(0.83 : 1	
2.	Herd Line Debt Per Cow	\$	606	\$	657	
3.	Total Debt Per Cow	\$	2,351	\$	2,568	
4.	Debt to Equity Ratio		1.45 : 1	,	1.56 : 1	
5.	Return on Total Assets		0.1%		6.7%	
6.	Income per milking cow per month	\$	9.27	\$	56.87	
		1.	The current r		ents current assets divid	ed by
		2.	the herd divid	ded by the a	equals the total debt seco average total herd size. I e equivalent basis.	-
		3.	long-term de	ot divided b	als the total current liability by the average total herd a mature equivalent bas	size.
		4.	Debt to equit total equity.	y represent	ts the total debt divided b	y the
		5.			ts represents the net incets, stated at cost.	ome
		6.	each region's	accrual ba	per month represents ased financial results divi ows, divided by six.	ded by

IDAHO

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

	June 30, 2012	De	cember 31, 2011	De	cember 31, 2010
Income:					
Milk Sales	\$ 16.60	\$	18.88	\$	15.15
Calves and other	0.35		0.20		0.16
Total income	\$ 16.95	\$	19.08	\$	15.31
Total cost of operations:					
Feed	\$ 9.72	\$	9.78	\$	7.66
Labor	1.58		1.63		1.62
Herd replacement costs Other costs	0.98 4.53		1.02 4.77		1.12 4.49
Other costs	4.55		4.77		4.43
Total costs of operations	\$ 16.81	\$	17.20	\$	14.89
Net income (loss)	\$ 0.14	\$	1.88	\$	0.42
Cost of operations as a percentage of income	99.17%		90.15%		97.26%
Feed costs as a percentage of milk sales	58.55%		51.80%		50.56%
Net income (loss) per milking					
cow per month	\$ 9.27	\$	56.87	\$	18.16

De	ecember 31, 2009	De	cember 31, 2008	D	December 31, 2007	De	ecember 31, 2006
\$	12.27 0.25	\$	18.15 0.18	\$	18.07 0.43	\$	12.15 0.35
\$	12.52	\$	18.33	\$	18.50	\$	12.50
\$	9.14	\$	9.09	\$	7.37	\$	6.11
	1.65		1.65		1.55		1.43
	1.32		1.16		1.31		1.37
	4.70		4.85		4.46		4.11
\$	16.81	\$	16.75	\$	14.69	\$	13.02
\$	(4.29)	\$	1.58	\$	3.81	\$	(0.52)
	134.27%		91.38%		79.41%		104.16%
	74.49%		50.08%		40.79%		50.29%
\$	(81.62)	\$	42.46	\$	95.04	\$	(11.16)

FOR THE SIX MONTHS ENDED JUNE 30, 2012
AND YEAR ENDED DECEMBER 31, 2011
NEW MEXICO

(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

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SUMMARY OF FINANCIAL STATISTICS

NEW MEXICO

			June 30, 2012	Dec	cember 31, 2011
1.	Current Ratio		0.56 : 1		0.86 : 1
2.	Herd Line Debt Per Cow	\$	642	\$	774
3.	Total Debt Per Cow	\$	2,153	\$	2,273
4.	Debt to Equity Ratio		1.39 : 1		1.63 : 1
5.	Return on Total Assets		-1.7%		6.8%
6.	Income (loss) per milking cow per month	\$	(28.58)	\$	49.14
		1.	The current r	-	sents current assets divided by
		2.	the herd divid	ded by the	equals the total debt secured by average total herd size. Heifers re equivalent basis.
		3.	long-term de	bt divided l	als the total current liabilities and by the average total herd size. a mature equivalent basis.
		4.	Debt to equit total equity.	y represen	ts the total debt divided by the
		5.			ets represents the net income ets, stated at cost.
		6.	each region's	accrual b	per month represents ased financial results divided by ows, divided by six.

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NEW MEXICO

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	De	cember 31, 2011	De	cember 31, 2010
Income:						
Milk Sales	\$	16.81	\$	19.89	\$	17.02
Calves and other		0.52		0.29		0.18
Total income	\$	17.33	\$	20.18	\$	17.20
Total cost of operations:						
Feed	\$	11.88	\$	10.62	\$	8.23
Labor		1.62		1.62		1.60
Herd replacement costs		0.67		1.12		1.28
Other costs	_	4.88		5.03		5.22
Total costs of operations	\$	19.05	\$	18.39	\$	16.33
Net income (loss)	\$	(1.72)	\$	1.79	\$	0.87
Cost of operations as a percentage of income		109.92%		91.13%		94.94%
Feed costs as a percentage						
of milk sales		70.67%		53.39%		48.35%
Net income (loss) per milking						
cow per month	\$	(28.58)	\$	49.14	\$	27.80

December 31, 2009		De	December 31, 2008		December 31, 2007		December 31, 2006		
\$	12.83 0.25	\$	17.92 0.29	\$	18.62 0.60	\$	11.86 0.65		
\$	13.08	\$	18.21	\$	19.22	\$	12.51		
\$	8.68 1.56 1.35 4.53	\$	9.22 1.58 1.20 5.11	\$	7.57 1.63 1.19 5.20	\$	6.24 1.52 1.17 4.30		
\$	16.12	\$	17.11	\$	15.59	\$	13.23		
\$	(3.04)	\$	1.10	\$	3.63	\$	(0.72)		
	123.24%		93.96%		81.11%		105.76%		
	67.65%		51.45%		40.66%		52.61%		
\$	(55.60)	\$	41.90	\$	93.36	\$	(7.28)		

FOR THE SIX MONTHS ENDED JUNE 30, 2012 AND YEAR ENDED DECEMBER 31, 2011 PANHANDLE

(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

	June 30, 2012	De	cember 31, 2011
Income: Milk sales Calves and other	\$ 18.47 0.36	\$	20.57 0.26
Total income	\$ 18.83	\$	20.83
Cost of operations: Feed: Grain Hay and other	\$ 8.91 3.01	\$	6.85 3.25
Total feed	\$ 11.92	\$	10.10
Labor, (including fringe costs)	\$ 1.97	\$	1.76
Herd replacement costs	\$ 1.28	\$	1.35
Other costs: Milk hauling State and association charges Veterinary, breeding, testing, etc. Supplies Repairs and maintenance Utilities Occupancy costs Depreciation - equipment Interest Miscellaneous	\$ 0.59 0.28 0.48 0.77 0.45 0.26 0.69 0.32 0.49 0.78	\$	0.68 0.25 0.43 0.59 0.40 0.24 0.64 0.27 0.51 0.80
Total other costs	\$ 5.11	\$	4.81
Total cost of operations	\$ 20.28	\$	18.02
Net income (loss)	\$ (1.45)	\$	2.81

SUMMARY OF FINANCIAL STATISTICS

PANHANDLE

		June 30,	Dece	ember 31,
		2012		2011
-	1. Current Ratio	0.44 : 1	0.	67 : 1
2	2. Herd Line Debt Per Cow	\$ 782	\$	875
(3. Total Debt Per Cow	\$ 2,057	\$	2,355
4	4. Debt to Equity Ratio	1.85 : 1	1.	99 : 1
į	5. Return on Total Assets	-1.4%)	10.7%
(6. Income (loss) per milking cow per month	\$ (23.37)	\$	53.28
			ent ratio represe iabilities.	nts current assets divided by
		the herd	divided by the a	quals the total debt secured by verage total herd size. Heifers equivalent basis.
		long-tern	n debt divided by	s the total current liabilities and the average total herd size. mature equivalent basis.
		 Debt to ε total equ 		the total debt divided by the

- 5. The return on total assets represents the net income divided by the total assets, stated at cost.
- 6. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by six.

PANHANDLE

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

	June 30, 2012	De	cember 31, 2011	De	cember 31, 2010
Income:					
Milk Sales Calves and other	\$ 18.47 0.36	\$	20.57 0.26	\$	16.89 0.14
Total income	\$ 18.83	\$	20.83	\$	17.03
Total cost of operations:	\$ 11.92	\$	10.10	\$	7.85
Labor Herd replacement costs	1.97 1.28		1.76 1.35		1.62 1.75
Other costs	5.11		4.81		4.92
Total costs of operations	\$ 20.28	\$	18.02	\$	16.14
Net income (loss)	\$ (1.45)	\$	2.81	\$	0.89
Cost of operations as a percentage of income	107.70%		86.51%		94.77%
Feed costs as a percentage					
of milk sales	64.54%		49.10%		46.48%
Net income (loss) per milking cow per month	\$ (23.37)	\$	53.28	\$	17.85

De	cember 31, 2009	De	cember 31, 2008	l	December 31, 2007	De	ecember 31, 2006
\$	13.63	\$	19.11	\$	20.01	\$	12.63
	0.20		0.09		0.27		0.49
\$	13.83	\$	19.20	\$	20.28	\$	13.12
\$	9.09 1.65 1.90 4.92	\$	8.91 1.77 1.71 5.69	\$	7.50 1.66 1.79 6.18	\$	5.84 1.41 1.62 5.24
\$	17.56	\$	18.08	\$	17.13	\$	14.11
\$	(3.73)	\$	1.12	\$	3.15	\$	(0.99)
	126.97%		94.17%		84.47%		107.55%
	66.69%		46.62%		37.48%		46.24%
\$	(61.10)	\$	19.04	\$	82.81	\$	(14.35)

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FOR THE SIX MONTHS ENDED JUNE 30, 2012
AND YEAR ENDED DECEMBER 31, 2011
PACIFIC NORTHWEST
(BASED ON A PER HUNDREDWEIGHT OF MILK BASIS)

		June 30, 2012	Dec	cember 31, 2011
Income:	Ф	47.44	Φ.	00.50
Milk sales Calves and other	\$	17.44 0.46	\$	20.58 0.57
Carves and other		0.40		0.07
Total income	\$	17.90	\$	21.15
Cost of operations: Feed:				
Grain	\$	7.17	\$	6.60
Hay and other		3.26		3.27
Total feed	\$	10.43	\$	9.87
Labor, (including fringe costs)	\$	1.64	\$	1.71
Herd replacement costs	\$	1.18	\$	1.36
Other costs:				
Milk hauling	\$	0.70	\$	0.68
State and association charges		0.28	·	0.28
Veterinary, breeding, testing, etc.		0.57		0.57
Supplies		0.58		0.49
Repairs and maintenance		0.56		0.63
Utilities		0.18		0.19
Occupancy costs		0.94		0.87
Depreciation - equipment		0.25		0.31
Interest		0.47		0.53
Miscellaneous		0.67		0.67
Total other costs	\$	5.20	\$	5.22
Total cost of operations	\$	18.45	\$	18.16
Net income (loss)	\$	(0.55)	\$	2.99

SUMMARY OF FINANCIAL STATISTICS

PACIFIC NORTHWEST

			June 30, 2012	Dec	ember 31, 2011	
1.	Current Ratio		0.55 : 1	().82 : 1	
2.	Herd Line Debt Per Cow	\$	701	\$	737	
3.	Total Debt Per Cow	\$	2,146	\$	2,229	
4.	Debt to Equity Ratio		2.37 : 1	1	1.19 : 1	
5.	Return on Total Assets		-0.6%		11.1%	
6.	Income (loss) per milking cow per month	\$	(6.07)	\$	74.13	
		1.	The current ratio represents current assets divided by current liabilities.			ssets divided by
		2.	. Herd line debt per cow equals the total debt secured by the herd divided by the average total herd size. Heifers are included on a mature equivalent basis.			
		3.	Total debt per cow equals the total current liabilities and long-term debt divided by the average total herd size. Heifers are included on a mature equivalent basis.			
		4.	Debt to equity represents the total debt divided by the total equity.			t divided by the
		5.	. The return on total assets represents the net income divided by the total assets, stated at cost.			
		6.	i. Income per milking cow per month represents each region's accrual based financial results divided by the number of milking cows, divided by six.			

PACIFIC NORTHWEST

(BASED ON PER HUNDREDWEIGHT OF MILK BASIS)

	June 30, 2012	December 31, 2011		December 31, 2010	
Income:					
Milk Sales Calves and other	\$ 17.44 0.46	\$	20.58 0.57	\$	16.59 0.27
Caives and other	0.40		0.37		0.21
Total income	\$ 17.90	\$	21.15	\$	16.86
Total cost of operations:					
Feed	\$ 10.43	\$	9.87	\$	8.15
Labor	1.64		1.71		1.44
Herd replacement costs	1.18		1.36		1.68
Other costs	5.20		5.22		5.14
Total costs of operations	\$ 18.45	\$	18.16	\$	16.41
Net income (loss)	\$ (0.55)	\$	2.99	\$	0.45
Cost of operations as a percentage of income	103.07%		85.86%		97.33%
Feed costs as a percentage	F0.040/		47.000/		40.400/
of milk sales	59.81%		47.96%		49.13%
Net income (loss) per milking	(C. C.)		-4.45		40.22
cow per month	\$ (6.07)	\$	74.13	\$	16.80

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EXI EXITATION OF INSO	WE AND COST FACTORS
Basis of presentation	Information is included both on a "per head" basis and a "per hundredweight of milk" basis. The "per head" statistics are based on the total average number of milking and dry cows in a herd for the period. The Panhandle region includes the triangle from Clovis, New Mexico to Amarillo, Texas to Lubbock, Texas. The Pacific Northwest region includes the states of Washington and Oregon.
Milk sales	Includes milk income, quality and production bonuses, patronage dividends, USDA program payments, and milk futures.
Calves and other income	This is primarily composed of the sale of calves, heifers, other livestock and equipment, and miscellaneous other income.
Feed	Grain includes all minerals, supplements, and vitamins.
Labor	Includes wages and fringe costs such as payroll taxes, workers' compensation insurance, medical insurance, union benefits, etc. Compensation to owner-employees or partners is not included.
Herd replacement cost	Represents the difference between the actual price paid for purchased cows (or estimated cost of self-raised cows) at the time the cows were added to the milking herd less the sales price received for cows disposed of. This difference is amortized over the productive life of the cows.
Occupancy cost	Includes property taxes and depreciation of buildings on owner occupied facilities, rent paid and depreciation of improvements on leased facilities. It does not include interest paid on real property.
Miscellaneous cost	Includes auto, truck and fuel expenses, insurance, professional fees, quality penalties and other dairy expenses not specifically classified in another category.
Net income	Is stated before a provision for income taxes or a return on the dairy owner's investment.

OUR FIRM AND THE DAIRY INDUSTRY

Frazer, LLP has been associated with the dairy industry since the early 1950's. At that time, many immigrants from Europe were arriving in California's "Dairy Valley" and establishing their farming operations. These early dairies averaged 50 cows and the families provided most of the labor. Frazer, LLP's partners, situated in "Dairy Valley," were instrumental in the creation of federal and state laws to help dairymen. We have consistently supported pro-agricultural organizations in their efforts to help shape policy and better the living and working environments for dairy families.

As development expanded in the dairy farming area, our firm helped many dairies relocate throughout California, and other states throughout the West and Mid-West. Many families we are servicing now have their third generation stepping into the operation's management. We have grown with these families into their multiple operations, often totaling 10,000 cows or more. Today, Frazer, LLP has clients in California, Arizona, Texas, New Mexico, Colorado, Idaho, Nevada, Oregon, Washington, Nebraska, Kansas, Wisconsin, Iowa, and South Dakota. Also, we actively consult with many dairies throughout the United States.

As we look to the future, the trend towards efficiently operated dairies will continue. Along with this trend, the dairy industry is facing continued challenges in its operations, expansion and relocation activities including the ability to construct new dairies. The dairy industry brings many jobs to an area and allows associated businesses to grow and flourish. This creates further conflict between the local communities, governments and the environmentalists. Dairy producers face volatility in many facets of their business. Milk pricing and feed market updates can be monitored daily by producers via the CME website boards. Making the correct market decision with respect to milk and feed pricing are crucial to the successful operations of any facility. These decisions to contract any pricing of commodities often carry substantial risk/reward to the producers operation.

As we are well through 2012, milk prices have begun to show some strength, but losses incurred in the majority of this year so far will more than likely not be offset by higher milk prices in the last four months of this year. And more than ever, major issues still loom for most producers in the nation. Milk and feed futures continue to react with volatility. Obtaining and securing future credit has become increasingly difficult. Current and long-term bank ratios have not improved during this year enough to provide any assurance or stability to the producers and their financing relationships. Milk production has been slowing in the West this year, but continues to increase in the Midwest which is leaving the nation in neutral or even positive territory regarding national milk production. Also Dairy price stabilization programs do not seem to be gathering much in the way of consensus from producers and processors and will more than likely be a big fight in Washington DC well into 2013. All of these factors require that producers must do as much as they can to conserve resources and make the right decisions day to day for their operations in order to insure a viable future.

Frazer, LLP will be instrumental in providing the assistance needed to make these decisions.

NOTES



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