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United States Department of Agriculture

# AGRICULTURAL COOPERATIVE STATISTICS 2015

Rural Development Service Report 79





# AGRICULTURAL COOPERATIVE STATISTICS 2015

Service Report 79 January 2017

The 2015 agricultural cooperative statistics database was developed by Charita Coleman, James Wadsworth, and Judith Rivera. This report was prepared by James Wadsworth and Huu Hoang.

The USDA and Rural Development invite you to explore their information on the Internet. The USDA Home Page is: www.usda.gov; Rural Development's website is: www.rd.usda.gov. Agricultural cooperative statistics are provided in Excel format on the Cooperative Program's website at: http://www.rd.usda.gov/programs-services/allprograms/cooperative-programs

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### **INTRODUCTION**

Agricultural cooperative statistics are collected annually and published to provide information on the position and trends among the Nation's farmer, rancher and fishery cooperatives. These statistics are used for research, technical assistance, education, planning, and public policy. The collection, analysis, and dissemination of cooperative statistics by the United States Department of Agriculture (USDA) are authorized by the Cooperative Marketing Act of 1926.

Aggregate statistics are reported for business years ending in calendar year 2015. The information was collected by a mail survey of all organizations identified by USDA Rural Development's Cooperative Programs as farmer, rancher, or fishery cooperatives. See Note 1 in the appendix for further explanation of the methodology used. Note 2 provides a financial glossary of the terms used in the numerous financial tables.

USDA depends on the response to its annual survey to develop a detailed and comprehensive set of statistics on cooperatives. The time and effort taken by cooperatives to provide information, and the timeliness with which it is furnished, are greatly appreciated.

This report presents agricultural cooperative statistics for 2015 in table and chart format and consists of five sections: (I) overall financials; (II) number of co-ops, memberships, and employees; (III) business volume, top co-ops, and losses; (IV) common-size analysis; and (V) time-series charts. Selected highlights are provided at the beginning of each section, and associated tables follow.

# DEFINITIONS

U.S. farmer, rancher, and fishery cooperatives serve several functions for the Nation's agricultural producers. Their functions include marketing agricultural products, selling farm supplies, and providing farm services.<sup>1</sup> Many cooperatives market more than one commodity and/or provide supplies and/or services. The list below describes the various ways cooperatives are classified.

TYPE OR PRODUCT	NOTES
Marketing Cooperatives	—A majority of business volume is from the sale of members' products.
<b>Products marketed:</b>	—Cooperatives are also further classified by the majority of business volume from the sale of a particular product
<ul> <li>Bean and pea (dry edible)</li> <li>Cotton</li> </ul>	—Sales of cottonseed meal are included in feed sales; oil sales are included in "other marketing" sales.
<ul> <li>Cotton ginning</li> <li>Dairy</li> <li>Fish</li> </ul>	—Includes milk and dairy products.
<ul><li>Fruit and vegetable</li><li>Grain and oilseed</li></ul>	—Includes fresh and processed fruit and vegetables. —Excludes oilseed meal and oil. Oilseed meal is included in feed sales while oil sales are included in other marketing sales.
• Livestock • Poultry • Rice	—Includes chicken, eggs, turkeys, ratite, squab, and related products.
• Sugar	—Includes sugar beets, sugarcane, honey, maple syrup, molasses, sorghum, and related products.
Other marketing	—Includes forest products, hay, hops, seed marketed for growers, nursery stock, ethanol, coffee, manufactured food products, and other farm products not classified separately.
Farm supply cooperatives	—A majority of business volume from the sale of farm supplies.
Farm products: • Crop protectants • Feed • Fertilizer • Petroleum •Seed	—Chemicals applied to crops for weed and pest control. —Animal feed. —Liquid and solid fertilizer for crops. —Includes all types of petroleum products and lubricants as well as bioenergy fuels such as ethanol and biodiesel. —Seed for crops.
Other supplies	—Includes building materials, containers and packaging supplies, machinery and equipment, meats and groceries, automotive supplies, hardware, chicks, artificial insemination supplies, and other supplies not separately identified.
Service cooperatives	—A majority of business volume from providing services such as livestock shipping, crop storage, and grinding, and/or drying. Sales include charges for services related to marketing or purchasing, but not included in the voume reported for those activities.
Membership structures <ul> <li>Centralized</li> <li>Federated</li> <li>Mixed</li> </ul>	<ul> <li>Cooperative organization can be described according to how their members are organized. All three types are included in the cooperative numbers.</li> <li>Individual agricultural producer members.</li> <li>Centralized cooperatives and/or associations are members.</li> <li>Both individual producers and cooperative/association members.</li> </ul>

<sup>1</sup>Marketing, farm supply, and service are identified as "operating types" of co-ops.

<sup>2</sup>Types of marketing performed are used to further place co-ops in categories, according to the primary product marketed. Some cooperatives have multiple sources of revenue, so the "primary product" category may change from year to year as the level of business volume from each source changes.

his section (Tables 1-11) provides an overall summary, followed by income statements, balance sheets, and financial ratios of U.S. agricultural cooperatives for 2015. Some of the analysis is broken out by type (operating type and by primary product marketed) and size.

#### **Summary Highlights**

- There were 2,047 agricultural cooperatives in 2015 (Table 1).
- There were 59 fewer ag co-ops in 2015 than in 2014; decrease largely due to mergers and acquisitions.
- There were 75,000 (estimated) fewer co-op memberships in 2015 than in 2014, finishing at 1.9 million.
- Full-time employees increased slightly in 2015, to 136,300, but overall employment fell slightly, due to fewer part-time or seasonal labor.
- Overall volume was down in 2015, primarily due to lower commodity and input prices, but cooperatives had sound financial performance with record net income.

#### Operations

- Total gross business volume fell from the record high of nearly \$247 billion in 2014 to \$212.1 billion (Table 2).
- Total marketing volume of \$124.9 billion in 2015 was down \$22.8 billion from 2014.
- Total supply sales of \$81.7 billion were down \$10.9 billion.
- Total expense of \$19.2 billion was down \$180.2 million.
- Net operating margin of \$6 billion was up \$1.1 billion.
- Net income after taxes of \$7 billion was a new record, up from 2014 by 8.7 percent.

#### **Balance Sheet**

- Total assets were a record \$88.2 billion while owned assets were \$80.6 billion (Table 3).
- Property, plant, and equipment of \$6.3 billion was up 3.6 percent from 2014.
- Investments in other co-ops decreased from \$8.1 billion in 2014 to \$7.6 billion in 2015.
- Total equity of \$40.5 billion increased 7.8 percent.

#### Ratios

- Overall, ag co-ops showed solid liquidity and solvency in 2015 (Table 10).
- Equity as a percent of assets increased to 46 percent, from 43 percent in 2014.
- All profitability ratios improved and remained strong.

#### Commodities

- Dairy and grains and oilseeds marketing revenue were both down significantly in 2015 (Table 2). Most other commodities down as well, but cotton, fish, and nut marketing were all up.
- Every supply sales category dropped in 2015; supply gross sales finished at \$81.7 billion in 2015, \$10.9 billion less than in 2014.
- Marketing co-ops had total sales of \$112.3 billion in 2015, supply co-ops were at \$94.3 billion, and service were \$8.7 million, all lower than in 2014 (Table 4).
- Marketing co-ops' net income after taxes of \$4.5 billion was higher than the \$3.3 billion in 2014.
- Supply co-ops' net income after taxes of \$2.5 billion was lower than in 2014.
- Service co-ops had net income of nearly \$41 million.
- Co-ops that market grain and oilseeds had the highest net income of all marketing co-ops, at \$1.1 billion. Fruit and vegetable co-ops ranked second, with net income of \$786 million, followed by sugar, at \$652 million, and dairy at \$325 million (Table 5).
- All 10 size categories of co-ops had positive net income in 2015. The 27 largest co-ops (more than \$1 billion in sales) were just 1.3 percent of co-ops, but had 52 percent of total business volume of all cooperatives (Table 6).
- The largest co-ops had 47 percent of all co-ops total assets, \$41.8 billion in 2015.

#### **TABLE 1**—Summary comparison of U.S. ag co-ops select statistics, 2015 and 2014

#### **TABLE 2**—Combined income statement, U.S. ag co-ops, 2015 and 2014

	2015	2014	Difference	Change
	Billion \$	Billon \$	Million \$	Percent
roducts Marketed (gross sales)				
ean and pea (dry edible)	0.210	0.238	(28.0)	(11.75)
otton	2.336	2.254	82.2	3.65
ottonseed	0.432	0.476	(43.6)	(9.16)
airy	41.007	52.394	(11,387.8)	(21.73)
sh	0.224	0.215	9.1	4.23
uit and vegetable	8.301	8.362	(60.4)	(0.72)
rain and oilseed	49.320	58.837	(9,516.3)	(16.17)
vestock	4.793	4.948	(155.3)	(3.14)
ut	1.725	1.569	156.5	9.97
oultry	0.788	1.353	(565.6)	(41.79)
се	0.875	0.935	(60.8)	(6.50)
ıgar	7.569	7.758	(189.4)	(2.44)
bacco	0.339	0.339	0.0	0.00
/ool	0.005	0.005	0.0	(0.63)
ther marketing	<u>6.969</u>	8.048	(1,079.2)	(13.41)
Total marketing	124.892	147.731	(22,838.7)	(15.46)
-			· · ·	. ,
pplies purchased (gross sales)				
op protectants	10.935	11.530	(595.1)	(5.16)
ed	12.261	13.674	(1,412.5)	(10.33)
rtilizer	15.051	16.251	(1,200.0)	(7.38)
troleum	32.277	39.211	(6,934.3)	(17.68)
ed	5.397	5.791	(394.0)	(6.80)
her supplies	5.787	<u>6.167</u>	(379.3)	(6.15)
Total supplies	81.709	92.624	(10,915.2)	(11.78)
Total gross revenue	206.601	240.354	(33,753.9)	(14.04)
ost of goods sold	185.282	220.233	(34,950.6)	(15.87)
Gross margin	21.319	20.122	1,197.5	5.95
ervice receipts	3.938	4.184	(246.3)	(5.89)
Gross revenue	25.257	24.306	951.2	3.91
penses				
ages	9.186	8.718	467.3	5.36
epreciation	2.576	2.370	206.1	8.70
terest expense	0.702	0.984	(282.2)	(28.67)
ther expenses	6.798	7.370	(571.5)	(7.75)
Total expenses	<u>19.262</u>	<u>19.442</u>	<u>(180.2)</u>	<u>(0.93)</u>
Net operating margin	5.995	4.864	1,131.4	23.26
atronage from other co-ops	0.838	1.066	(228.2)	(21.40)
on-operating income (expense)	<u>0.682</u>	<u>1.065</u>	<u>(382.9)</u>	( <u>35.96)</u>
Net margin before taxes	7.515	6.995	520.4	7.44
Xes	<u>0.485</u>	<u>0.529</u>	<u>(43.9)</u>	<u>(8.31)</u>
Net income	7.030	<u>6.466</u>	<u>(43.3)</u> 564.3	<u>(0.31)</u> 8.73
al gross business volume	212.059	246.670	(34,611.3)	(14.03)
t income from own operations	6.192	5.400	792.5	14.68
	0.102	0.700	102.0	17.00

#### **TABLE 3**—Combined balance sheet, U.S. ag co-ops, 2015 and 2014

	2015	2014	Difference	Change
		Billion \$		Percent
Current assets	49.636	51.444	(1.808)	(3.51)
Property, plant & equipment	6.313	6.092	0.221	3.63
Other assets	<u>24.674</u>	<u>21.454</u>	<u>3.220</u>	15.01
Total, own assets	80.623	78.990	1.633	2.07
Investments in other cooperatives	7.606	<u>8.093</u>	<u>(0.487)</u>	(6.01)
Total assets	88.229	87.083	1.146	1.32
Current liabilities	33.431	35.529	(2.098)	(5.90)
Long-term liabilities	<u>14.284</u>	<u>13.958</u>	<u>0.326</u>	2.34
Total liabilities	47.715	49.487	(1.772)	(3.58)
Allocated equity	24.229	22.473	1.756	7.81
Retained earnings	<u>16.285</u>	<u>15.123</u>	<u>1.162</u>	7.68
Total equity	40.514	37.596	2.918	7.76
Total liabilities and equity	88.229	87.083	1.146	1.32

		<b>Operating type</b> <sup>1</sup>			
tem	Marketing	Supplies	Service	Total	
Income		Million \$			
Products marketed	98,860.29	26,029.08	1.90	124,891.27	
arm supply sales	<u>13,450.10</u>	<u>68,251.75</u>	<u>6.84</u>	<u>81,708.69</u>	
Total sales	112,310.39	94,280.83	8.74	206,599.95	
ost of goods sold	<u>99,410.91</u>	<u>85,863.33</u>	<u>7.75</u>	<u>185,281.99</u>	
ross margin	12,899.48	8,417.50	0.99	21,317.96	
ervice & other operating income	<u>2,726.88</u>	1,031.93	<u>179.18</u>	<u>3,937.99</u>	
ross revenue	15,626.36	9,449.42	180.17	25,255.95	
Expenses					
ages	5,027.93	4,104.20	53.60	9,185.73	
preciation	1,404.09	1,160.53	11.64	2,576.26	
erest expense	414.48	285.87	1.63	701.98	
her expenses	4,729.38	<u>1,991.06</u>	77.81	<u>6,798.24</u>	
Total operating expenses	11,575.87	7,541.66	144.68	19,262.21	
Local savings	4,050.49	1,907.77	<u>35.49</u>	<u>5,993.74</u>	
atronage from other co-ops	254.01	582.80	1.12	837.93	
on-operating income	367.07	<u>308.38</u>	<u>6.57</u>	<u>682.02</u>	
Net income before taxes	4,671.56	2,798.95	43.18	7,513.69	
xes	<u>187.83</u>	<u>294.85</u>	<u>2.41</u>	485.09	
et income	4,483.73	2,504.10	40.77	7,028.60	
tal gross business volume	115,658.35	96,203.94	195.61	212,057.89	
oort sales	5,214.45	358.67	15.00	5,588.12	

<sup>1</sup>See Definitions Table (page 4) for definitions of operating type.

#### TABLE 5—Combined income statement of U.S. ag co-ops, by primary product marketed<sup>1</sup>, 2015

			Primary pr	oduct marketed		
ltem	Cotton	Cotton Gins	Dairy	Fruit & Veg	Grains and Oilseeds	Livestock
Income			Million \$			
Products marketed	2,644.48	244.48	37,533.05	9,058.01	31,505.82	4,464.66
Farm supply sales	<u>178.54</u>	<u>58.25</u>	<u>186.90</u>	<u>30.70</u>	12,756.81	<u>21.19</u>
Total sales	2,823.02	302.73	37,719.94	9,088.71	44,262.63	4,485.85
Cost of goods sold	<u>2,703.64</u>	<u>216.91</u>	35,026.98	<u>6,723.59</u>	<u>41,052.70</u>	<u>4,432.30</u>
Gross margin	119.38	85.82	2,692.97	2,365.12	3,209.93	53.55
Service and other operating inco	ome <u>134.34</u>	<u>123.20</u>	<u>248.51</u>	307.64	1,525.20	<u>56.09</u>
Gross revenue	253.72	209.01	2,941.47	2,672.77	4,735.13	109.63
Expenses						
Wages	60.60	57.53	1,350.44	954.55	1,733.02	46.17
Depreciation	17.25	17.99	255.16	199.93	657.66	4.61
Interest expense	11.83	3.13	101.80	77.81	159.26	8.12
Other expenses	<u>101.70</u>	<u>100.88</u>	1,020.52	<u>526.94</u>	1,483.31	<u>30.37</u>
Total operating expenses	<u>191.38</u>	<u>179.53</u>	<u>2,727.92</u>	<u>1,759.23</u>	4,033.24	<u>89.27</u>
Local savings	62.35	29.48	213.55	913.54	701.89	20.37
Patronage from other co-ops	1.25	21.13	18.18	(114.27)	309.40	4.45
Non-operating income	<u>(5.26)</u>	<u>2.96</u>	<u>137.05</u>	<u>15.80</u>	206.12	<u>4.36</u>
Net income before taxes	58.34	53.58	368.79	815.06	1,217.41	29.18
Taxes	<u>1.98</u>	<u>0.13</u>	43.62	<u>28.89</u>	84.53	3.09
Net Income	56.35	53.44	325.17	786.18	1,132.88	26.09
Total gross business volume	2,953.35	450.02	38,123.68	9,297.88	46,303.36	4,550.75
Export sales	766.54	0.00	984.36	972.43	1,257.72	0.00
Number of co-ops (number)	14	107	112	125	448	86

<sup>1</sup>See Definitions Table for definitions of primary product marketed.

This table continues on next page.

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	Primary product marketed						
ltem	Poultry	Rice	Sugar	Fish	Other		
Income			Million \$				
oducts marketed	1,002.99	1,945.82	7,582.30	259.07	2,619.62		
arm supply sales	<u>70.26</u>	<u>3.84</u>	<u>42.99</u>	<u>14.11</u>	<u>86.51</u>		
Total sales	1,073.25	1,949.67	7,625.28	273.18	2,706.13		
ost of goods sold	<u>924.67</u>	<u>1,416.49</u>	<u>5,503.84</u>	<u>217.92</u>	<u>1,191.87</u>		
Gross margin	148.58	533.17	2,121.44	55.26	1,514.26		
ervice and other operating in	come <u>184.80</u>	<u>65.28</u>	<u>64.18</u>	<u>6.07</u>	<u>11.58</u>		
Gross revenue	333.38	598.45	2,185.62	61.33	1,525.85		
Expenses							
ges	59.09	185.18	489.09	26.10	66.15		
preciation	9.87	41.54	164.14	3.18	32.77		
erest expense	2.34	7.93	29.46	1.26	11.54		
her expenses	<u>179.35</u>	<u>290.03</u>	<u>812.42</u>	<u>23.47</u>	<u>160.39</u>		
Total operating expenses	<u>250.66</u>	<u>524.68</u>	<u>1,495.11</u>	<u>54.01</u>	<u>270.86</u>		
Local savings	82.73	73.77	690.51	7.32	1,254.99		
tronage from other co-ops	0.15	7.16	2.79	0.01	3.74		
on-operating income	<u>4.52</u>	<u>-5.42</u>	<u>-29.45</u>	<u>1.23</u>	<u>35.14</u>		
Net income before taxes	87.40	75.52	663.85	8.56	1,293.86		
ixes	<u>0.62</u>	<u>7.45</u>	<u>11.50</u>	<u>0.13</u>	<u>5.88</u>		
Net Income	86.78	68.07	652.36	8.43	1,287.98		
otal gross business volume	1,262.73	2,016.69	7,662.80	280.49	2,756.59		
port sales	52.39	272.40	158.51	0.00	750.09		
mber of co-ops (number)	11	10	28	37	101		

#### **TABLE 6**—Combined income statement, U.S. ag co-ops, by size, 2015

	Total sales category (Million \$)										
 Le	ess than \$5	\$5–9	\$10–14	\$15–24	\$25–49	\$50–99	\$100–199	\$200–499	\$500–999	\$1,000 & more	
Products marketed	364.0	619.2	788.6	1,578.3	3,374.4	6,827.0	9,742.3	17,035.9	19,825.5	64,736.1	
Farm supply sales	<u>589.3</u>	<u>1,097.7</u>	<u>1,199.1</u>	<u>1,956.1</u>	<u>3,755.9</u>	<u>5,446.5</u>	<u>6,889.5</u>	<u>10,614.8</u>	<u>5,595.8</u>	44,564.1	
Total sales	953.3	1,716.8	1,987.6	3,534.3	7,130.3	12,273.5	16,631.9	27,650.7	25,421.3	109,300.2	
Cost of goods sold	798.2	1,455.1	1,696.6	3,123.4	6,204.9	10,826.8	14,649.9	24,267.1	21,871.3	100,388.7	
Gross margin	155.0	261.7	291.1	411.0	925.4	1,446.6	1,982.0	3,383.6	3,550.0	8,911.5	
Service receipts	<u>136.3</u>	<u>146.6</u>	<u>120.5</u>	<u>214.2</u>	<u>223.4</u>	<u>429.5</u>	<u>440.7</u>	<u>958.6</u>	<u>637.0</u>	<u>631.1</u>	
Gross revenue	291.4	408.4	411.5	625.1	1,148.8	1,876.2	2,422.6	4,342.3	4,187.1	9,542.6	
Expenses											
Wages	122.5	160.5	170.4	258.3	485.0	705.7	790.8	1,621.0	1,340.7	3,530.9	
Depreciation	22.1	36.5	35.6	68.0	113.1	187.7	238.7	454.0	356.1	1,064.6	
Interest expense	6.6	8.6	10.8	14.8	25.6	40.4	74.8	114.1	93.6	312.6	
Other expenses	128.2	157.0	142.6	225.9	<u>398.9</u>	650.1	706.5	1,532.8	1,538.3	1,317.9	
Total expenses	279.4	362.6	359.5	566.9	1,022.6	1,583.9	1,810.7	3,722.0	3,328.6	6,225.9	
Local savings	11.9	45.7	52.0	58.2	126.2	292.3	611.9	620.3	858.4	3,316.7	
Patronage from											
other co-ops	19.2	29.8	29.5	53.5	86.7	128.4	55.2	220.2	79.7	135.6	
Non-operating income Net income	<u>8.9</u>	<u>12.0</u>	<u>8.0</u>	<u>12.5</u>	<u>51.9</u>	<u>43.1</u>	<u>81.9</u>	<u>97.0</u>	<u>10.8</u>	<u>356.0</u>	
before taxes	40.0	87.5	89.5	124.2	264.9	463.8	749.0	937.6	948.9	3,808.3	
Taxes	1.8	5.6	6.9	9.7	21.3	42.4	60.8	87.5	85.0	164.0	
Net income	38.3	81.9	82.6	114.5	243.6	421.3	688.2	850.1	863.9	3,644.3	
Net income											
from own operations	19.0	52.1	53.2	61.0	156.8	292.9	632.9	629.8	784.2	3,508.7	
Percent of all co-ops	0.31	0.84	0.86	0.99	2.53	4.73	10.22	10.17	12.67	56.68	
Total gross bus. vol.	1,117.7	1,905.3	2,145.6	3,814.5	7,492.3	12,874.5	17,209.6	28,926.6	26,148.8	110,422.9	
Percent of all co-ops	0.53	0.90	1.01	1.80	3.53	6.07	8.12	13.64	12.33	52.07	
Number of co-ops	677	257	172	192	218	183	121	129	71	27	
Percent of all co-ops	33.07	12.55	8.40	9.38	10.65	8.94	5.91	6.30	3.47	1.32	

#### **TABLE 7**—Combined balance sheet, U.S. ag co-ops, by operating type, 2015

em	Marketing	Supplies	Service	Total
		Million \$		
urrent assets	23,686.84	25,777.60	171.66	49,636.10
operty, plant, and equipment	13,079.55	11,491.21	103.30	24,674.05
ner assets	4,276.90	<u>3,272.77</u>	56.50	7,606.17
Total own assets	41,043.28	40,541.58	331.46	81,916.33
estments in other cooperatives	<u>2,366.87</u>	<u>3,878.48</u>	<u>67.58</u>	<u>6,312.93</u>
otal assets	43,410.15	44,420.06	399.04	88,229.25
ent liabilities	16,313.06	16,991.79	126.54	33,431.39
g-term liabilities	<u>8,000.56</u>	<u>6,250.40</u>	<u>32.55</u>	14,283.51
otal liabilities	24,313.62	23,242.20	159.09	47,714.90
ocated equity	11,184.07	12,916.11	129.20	24,229.37
tained earnings	<u>7,912.47</u>	<u>8,261.76</u>	<u>110.75</u>	<u>16,284.97</u>
otal equity	<u>19,096.54</u>	<u>21,177.87</u>	239.95	40,514.35
al liabilities & net worth	43,410.15	44,420.06	399.04	88,229.25
nber of cooperatives	1,079	874	94	2,047

	Primary product marketed							
ltem	Cotton	Cotton Gins	Dairy	F & V1	Grains			
	Million\$	Million\$	Million\$	Million\$	Million\$			
Current assets	566.34	125.72	4,969.92	3,241.12	10,942.12			
Property, plant, and equipment	227.57	150.02	2,683.28	1,546.75	6,058.09			
ther assets	<u>95.34</u>	<u>12.85</u>	1,496.38	<u>623.60</u>	<u>846.28</u>			
Total own assets	889.26	288.59	9,149.58	5,411.47	17,846.48			
vestments in other cooperatives	14.03	42.32	273.62	<u>99.76</u>	<u>1,780.09</u>			
Total assets	903.29	330.92	9,423.20	5,511.23	19,626.57			
rent liabilities	430.96	96.05	3,970.29	1,674.49	7,724.48			
ng-term liabilities	88.05	<u>50.18</u>	<u>2,390.88</u>	<u>1,204.28</u>	<u>2,736.66</u>			
Total liabilities	519.02	146.22	6,361.18	2,878.77	10,461.14			
ocated equity	234.99	152.83	2,435.09	2,132.30	4,353.54			
tained earnings	149.28	<u>31.86</u>	<u>626.93</u>	500.17	<u>4,811.89</u>			
Total equity	384.27	<u>184.69</u>	<u>3,062.02</u>	<u>2,632.46</u>	<u>9,165.43</u>			
tal liabilities & net worth	903.29	330.92	9,423.20	5,511.23	19,626.57			
Imber of cooperatives	14	107	112	125	448			

#### **TABLE 8**—Combined balance sheet, U.S. ag co-ops, by primary product marketed, 2015

			Primary produc	t marketed									
ltem	Livestock	Poultry	Rice	Sugar	Fish	Other <sup>2</sup>							
	Million\$	Million\$	Million\$	Million\$	Million\$	Million \$							
Current assets	565.52	330.47	586.47	1,503.67	60.07	795.40							
Property, plant, and equipment	41.87	89.20	295.29	1,596.14	27.98	363.35							
Other assets	34.27	<u>9.19</u>	43.65	769.38	7.12	<u>338.86</u>							
Total own assets	641.67	428.86	925.41	3,869.18	95.18	1,497.61							
Investments in other co-ops	<u>18.98</u>	<u>2.90</u>	<u>32.25</u>	<u>75.97</u>	0.00	<u>26.94</u>							
Total assets	660.65	431.76	957.66	3,945.16	95.18	1,524.55							
Current liabilities	462.82	104.18	236.00	1,241.77	47.79	324.23							
Long-term liabilities	43.19	40.16	279.87	851.16	10.70	305.42							
Total liabilities	506.01	144.34	515.87	2,092.93	58.50	629.65							
Allocated equity	71.55	107.33	168.13	1,139.02	20.78	368.52							
Retained earnings	83.09	180.10	273.66	713.21	15.90	<u>526.38</u>							
Total equity	<u>154.64</u>	287.42	<u>441.78</u>	<u>1,852.23</u>	36.68	<u>894.90</u>							
Total liabilities & net worth	660.65	431.76	957.66	3,945.16	95.18	1,524.55							
Number of cooperatives	86	11	10	28	37	101							

				То	tal sales ca	ntegory (Mi	illion \$)			
	Less than \$5	5–9	10–14	15–24	25–49	50–99	100–199	200–499	500–999	1,000 & more
Current assets Investments	445	506	559	965	2,023	3,193	4,399	7,517	5,542	24,486
in other co-ops Property, plant, &	123	150	159	293	521	612	882	1,237	585	1,752
equipment	206	297	293	587	982	1,671	2,134	4,089	3,204	11,210
Other assets	<u>63</u>	<u>81</u>	<u>27</u>	<u>71</u>	<u>113</u>	<u>273</u>	<u>742</u>	<u>1,047</u>	<u>871</u>	<u>4,320</u>
Total assets	837	1,035	1,038	1,916	3,639	5,749	8,156	13,890	10,202	41,768
Current liabilities	273	290	341	652	1,339	2,212	3,156	5,206	3,405	16,559
Long-term liabilities	<u>83</u>	<u>103</u>	<u>94</u>	<u>223</u>	<u>357</u>	<u>542</u>	<u>887</u>	<u>2,317</u>	<u>2,029</u>	<u>7,651</u>
Total liabilities	356	393	434	875	1,695	2,753	4,043	7,523	5,433	24,209
Allocated equity	307	376	373	563	1,132	1,575	1,663	2,935	2,972	12,334
Retained earnings	<u>174</u>	<u>266</u>	<u>231</u>	<u>478</u>	<u>812</u>	<u>1,421</u>	<u>2,450</u>	<u>3,432</u>	<u>1,797</u>	<u>5,225</u>
Total equity Total liabilities	481	642	604	1,041	1,943	2,996	4,113	6,367	4,769	17,559
and equity	837	1,035	1,038	1,916	3,639	5,749	8,156	13,890	10,202	41,768
Percent of all co-ops										
(allocated equity) Percent of all co-ops	1.27	1.55	1.54	2.32	4.67	6.50	6.87	12.11	12.27	50.9
(total assets)	0.95	1.17	1.18	2.17	4.12	6.52	9.24	15.74	11.56	47.3
Number of co-ops	677	257	172	192	218	183	121	129	71	27

#### **TABLE 9**—Combined balance sheet, U.S. ag co-ops, by size, 2015

#### TABLE 10—Combined financial ratios, U.S. ag co-ops, by operating type, 2015 and 2014

		20	)15		2014
Measure	Marketing	Supply	Service	Total	Total
			Ratio		
Current ratio	1.45	1.52	1.36	1.48	1.45
Debt-to-assets	0.56	0.52	0.40	0.54	0.57
Long-term-debt-to-equity	0.42	0.30	0.14	0.35	0.37
Times interest earned	10.27	8.79	25.46	9.70	8.11
Fixed asset turnover	8.59	8.20	0.08	8.37	11.2
Equity-to-assets	0.44	0.48	0.60	0.46	0.43
Expenses-to-gross revenue	e 0.74	0.80	0.80	0.76	0.80
			Percent		
Gross margin	11.49	8.93	11.30	10.32	8.37
Return on total assets	11.72	6.94	11.23	9.31	9.16
Return on member equity	40.09	19.39	31.55	29.01	28.77

• Current ratio = current assets/current liabilities

• Debt-to-assets = total liabilities/total assets

• Long-term-debt-to-equity = long term liabilities/total equity

• Times interest earned = income before taxes and interest expense/interest expense

• Fixed asset turnover = sales/fixed assets (net plant, property, and equipment (PP&E))

• Equity-to-assets = total equity/total assets

• Expenses-to-gross-revenue = total expenses/gross revenue

• Gross margin = gross margin/total sales

• Return on total assets = net income before taxes/total assets

• Return on member equity = net income after taxes/allocated equity

	Financial ratios by type										
Measure	Cotton	Cotton Gins	Dairy	Fruits & Veg.	Grains & Oilseeds	Livestock	Poultry	Rice	Sugar	Fish	
mousure	ootton	GIII3	Duny	a vog.	Unaccua	LIVESTOCK	rounty	mee	ougui	1131	
						Ratio——					
Current ratio	1.31	1.31	1.25	1.94	1.42	1.22	3.17	2.48	1.21	1.26	
Debt-to-assets	0.57	0.44	0.68	0.52	0.53	0.77	0.33	0.54	0.53	0.61	
Long-term-debt-to-equity	0.23	0.27	0.78	0.46	0.30	0.28	0.14	0.63	0.46	0.29	
Times interest earned	5.93	18.11	4.62	11.47	8.64	4.60	38.31	10.52	23.53	7.81	
Fixed asset turnover	12.40	2.02	14.06	5.88	7.31	107.13	12.03	6.60	4.78	9.76	
Equity-to-assets	0.43	0.56	0.32	0.48	0.47	0.23	0.67	0.46	0.47	0.39	
Expenses-to-gross											
revenue	0.75	0.86	0.93	0.66	0.85	0.81	0.75	0.88	0.68	0.88	
					Pe	ercent——					
Gross margin	4.23	28.35	7.14	26.02	7.25	1.19	13.84	27.35	27.82	20.23	
Return on total assets	6.46	16.19	3.91	14.79	6.20	4.42	20.24	7.89	16.83	9.00	
Return on member											
allocated equity	23.98	34.97	13.35	36.87	26.02	36.46	80.86	40.49	57.27	40.57	

#### TABLE 11—Combined financial ratios, U.S. ag co-ops, by selected primary product and by size, 2015

			•••		03 by 00 0	p 5120			
			Tot	al sales cat	tegory (Mi	llion \$)			
s than									\$1,000 &
\$5	\$5-9	\$10-14	\$15-24	\$25-49	\$50-99	\$100-199	\$200-499	\$500-999	more
				———Fi	latio——				
1.63	1.74	1.64	1.48	1.51	1.44	1.39	1.44	1.63	1.48
0.43	0.38	0.42	0.46	0.47	0.48	0.50	0.54	0.53	0.58
0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
7.02	11.12	9.25	9.38	11.36	12.49	11.02	9.21	11.14	13.18
4.62	5.77	6.79	6.02	7.26	7.34	7.79	6.76	7.93	9.75
0.57	0.62	0.58	0.54	0.53	0.52	0.50	0.46	0.47	0.42
0.96	0.89	0.87	0.91	0.89	0.84	0.75	0.86	0.79	0.65
				F	Percent——				
19.42	17.99	17.16	13.16	14.91	13.36	13.53	13.94	16.23	8.88
4.78	7.91	7.96	5.98	6.69	7.33	8.44	6.12	8.47	8.72
12.47	21.79	22.15	20.33	21.52	26.75	41.37	28.97	29.07	29.55
	1.63 0.43 0.00 7.02 4.62 0.57 0.96 19.42 4.78	\$5         \$5-9           1.63         1.74           0.43         0.38           0.00         0.00           7.02         11.12           4.62         5.77           0.57         0.62           0.96         0.89           19.42         17.99           4.78         7.91	\$5         \$5-9         \$10-14           1.63         1.74         1.64           0.43         0.38         0.42           0.00         0.00         0.00           7.02         11.12         9.25           4.62         5.77         6.79           0.57         0.62         0.58           0.96         0.89         0.87           19.42         17.99         17.16           4.78         7.91         7.96	Tot           s than         \$5         \$5-9         \$10-14         \$15-24           1.63         1.74         1.64         1.48           0.43         0.38         0.42         0.46           0.00         0.00         0.00         0.00           7.02         11.12         9.25         9.38           4.62         5.77         6.79         6.02           0.57         0.62         0.58         0.54           0.96         0.89         0.87         0.91           19.42         17.99         17.16         13.16           4.78         7.91         7.96         5.98	Total sales cats than\$5\$5-9\$10-14\$15-24\$25-49 $1.63$ $1.74$ $1.64$ $1.48$ $1.51$ $0.43$ $0.38$ $0.42$ $0.46$ $0.47$ $0.00$ $0.00$ $0.00$ $0.00$ $0.00$ $7.02$ $11.12$ $9.25$ $9.38$ $11.36$ $4.62$ $5.77$ $6.79$ $6.02$ $7.26$ $0.57$ $0.62$ $0.58$ $0.54$ $0.53$ $0.96$ $0.89$ $0.87$ $0.91$ $0.89$	Total sales category (Minute Step 16:3           \$5         \$5-9         \$10-14         \$15-24         \$25-49         \$50-99	\$5         \$5-9         \$10-14         \$15-24         \$25-49         \$50-99         \$100-199           1.63         1.74         1.64         1.48         1.51         1.44         1.39           0.43         0.38         0.42         0.46         0.47         0.48         0.50           0.00         0.00         0.00         0.00         0.00         0.00         0.00           7.02         11.12         9.25         9.38         11.36         12.49         11.02           4.62         5.77         6.79         6.02         7.26         7.34         7.79           0.57         0.62         0.58         0.54         0.53         0.52         0.50           0.96         0.89         0.87         0.91         0.89         0.84         0.75           19.42         17.99         17.16         13.16         14.91         13.36         13.53           4.78         7.91         7.96         5.98         6.69         7.33         8.44	Total sales category (Million \$)           sthan           \$5         \$5-9         \$10-14         \$15-24         \$25-49         \$50-99         \$100-199         \$200-499	Total sales category (Million \$)           stan           \$5         \$5-9         \$10-14         \$15-24         \$25-49         \$50-99         \$100-199         \$200-499         \$500-999           1.63         1.74         1.64         1.48         1.51         1.44         1.39         1.44         1.63           0.43         0.38         0.42         0.46         0.47         0.48         0.50         0.54         0.53           0.00

Financial ratios by co-op size

• Current ratio = current assets/current liabilities

• Debt-to-assets = total liabilities/total assets

• Long-term-debt-to-equity = long term liabilities/total equity

 Times interest earned = income before taxes and interest expense/interest expense

• Fixed asset turnover = sales/fixed assets (net plant, property, and equipment)

• Equity-to-assets = total equity/total assets

• Expenses-to-gross-revenue = total expenses/gross revenue

• Gross margin = gross margin/total sales

• Return on total assets = net income before taxes/total assets

• Return on member equity = net income after taxes/allocated equity

**S**ection II (Tables 12–16) provides tables showing number of co-ops by operating type, primary product marketed, State, and size. It is important to note that for Table 12, the State is where the cooperative is headquartered, and many co-ops do business and have members in multiple States.

#### Highlights

- Minnesota has the most ag co-ops headquartered in it, with 184. It is followed by Texas with 172, North Dakota with 138, Wisconsin with 113, and California with 107 (Table 12).
- Texas is home to the largest number of marketing co-ops, with 122, followed by Minnesota with 83. California has 70, North Dakota 67, and Wisconsin 65.
- Minnesota is home to the largest number of supply and service co-ops, with 101, followed by North Dakota, with 71.
- Grain and oilseeds were sold by 657 co-ops, with these crops accounting for more than 50 percent of all sales for 448 of these co-ops (Table 13).
- Fruit and vegetables account for more than 50 percent of sales made by 125 co-ops.
- Dairy co-ops handle more than 80 percent of the Nation's milk, the highest market share of all the commodities handled by ag co-ops. There are 124 co-ops that market dairy products in the United States, with dairy sales accounting for at least 50 percent of sales for 112 of these co-ops.
- There are 1,079 ag marketing co-ops, 874 ag supply co-ops, and 94 ag service co-ops in the United States (Table 13).

#### Co-op numbers by size

Most (677) of the ag co-ops in the United States do less than \$5 million in sales; combined they had \$1.1 billion of total business (Table 14). These co-ops have 171,000 members, or about 8.9 percent of all memberships.

- There are 257 co-ops with \$5 million to \$10 million in annual sales; 218 co-ops have sales of \$25 million to \$50 million.
- There are 98 co-ops with sales greater than \$500 million; these co-ops account for 64 percent of all co-op business.
- Only 27 co-ops have sales over \$1 billion, accounting for a combined \$110.4 billion in business.

#### Memberships and employees

- The 27 largest co-ops have 371,000 members, or 19.3 percent of all memberships.
- Total employment of 187,289 in 2015 was down 2 percent from 2014, but full-time employees increased slightly (Table 15). Part-time or seasonal employee numbers fell.
- Marketing co-ops had 74,421 full-time employees, while supply co-ops had 61,093 workers in 2015.
- Grain and oilseed co-ops had 23,607 full-time employees, followed by dairy co-ops with 21,383. Next were fruit and vegetable co-ops with 14,030 full-time employees. Fruit and vegetable co-ops had the most part-time or seasonal employees; when counting seasonal staff, this group had more employees than did dairy co-ops.
- The largest group of co-ops (more than \$1 billion in sales), had 58,019 total employees in 2015, 31 percent of all co-op total employees (Table 16).

#### TABLE 12—Number of U.S. ag co-ops, by operating type and State, 2015

	Operating type							
State <sup>1</sup>	Marketing	Supply and Service <sup>2</sup>	Total					
	Number	Number	Number					
Alabama	8	38	46					
Arizona	9	0	ç					
Arkansas	8	22	30					
California	70	37	107					
Colorado	14	12	26					
lorida	18	9	27					
Georgia	3	8	11					
Hawaii	5	7	12					
daho	15	8	23					
llinois	61	36	97					
ndiana	8	22	30					
owa	57	31	88					
Kansas	59	30	89					
Kentucky	8	17	25					
_ouisiana	11	19	30					
Maine	19	2	21					
Maryland	6	5	11					
Massachusetts		4	7					
Michigan	17	22	39					
Vinnesota	83	101	184					
Mississippi	15	29	44					
Missouri	23	36	59					
Montana	15	24	39					
Nebraska	25	20	45					
New Jersey	9	1	10					
New York	40	9	49					
North Carolina	9	3	12					
North Dakota	67	71	138					
Dhio	27	12	39					
Oklahoma	19	30	49					
Dregon	17	12	29					
Pennsylvania	24	11	35					
South Dakota	31	36	67					
Tennessee	3	57	60					
Fexas	122	50	172					
Jtah	5	6	11					
/irginia	13	39	52					
Nashington	38	22	60					
Vest Virginia	4	8	12					
Nisconsin	65	48	113					
Nyoming	5	4	ę					
Other States <sup>3</sup>	<u>21</u>	<u>10</u>	<u>31</u>					
Total	1,079	968	2,047					

<sup>1</sup> Location of cooperative headquarters.

<sup>2</sup> There were 874 supply co-ops and 94 service in 2015.

<sup>3</sup> Other States: Alaska, Connecticut, Delaware, New Hampshire, New Mexico, Nevada, Rhode Island, South Carolina, Vermont.

#### TABLE 13—Number of U.S. ag co-ops and memberships, by type, 2015

Туре	Cooperatives with Sales of Item <sup>1</sup>	Cooperatives with Majority of Sales from Item	Memberships <sup>2</sup>
Bean and pea, dry	18	4	721
Cotton	124	14	24,937
Cotton gins	145	107	15,485
Dairy	124	112	43,102
Fish	38	37	5,508
Fruit and vegetable	144	125	22,191
Grain and oilseed	657	448	365,813
Livestock	99	86	58,480
Nut	17	12	8,958
Poultry	21	11	495
Rice	12	10	8,691
Sugar	31	28	9,239
Tobacco	5	5	14,714
Wool	38	38	8,289
Other marketing	86	42	4,425
Marketing co-ops	1,279	1,079	591,048
Farm supplies	1,466	874	1,296,195
Service	1,688	94	33,780
Total	n/a	2,047	1,921,023

<sup>1</sup> Cooperatives with \$1 or more of reported sales of individual commodity.

Totals will not add due to co-ops that both market farm products and sell farm supplies and/or provide services.

<sup>2</sup> Includes voting farmer-members, but not nonvoting patrons. Memberships include members in co-ops predominantly

marketing each product. Agricultural producers are typically members of more than 1 co-op—for example, a marketing co-op as well as a farm supply co-op.

Sales volume group	Сооре	eratives	Dollar	Volume	Memb	erships
	Number	Percent	Billion \$	Percent	1,000	Percent
Less than 5 million	677	33.07	1.12	0.53	171	8.92
\$5 to \$9 million	257	12.55	1.91	0.90	117	6.09
\$10 to \$14 million	172	8.40	2.15	1.01	90	4.66
\$15 to \$24 million	192	9.38	3.81	1.80	143	7.44
\$25 to \$49 million	218	10.65	7.49	3.53	234	12.17
\$50 to \$99 million	183	8.94	12.87	6.07	156	8.14
\$100 to \$199 million	121	5.91	17.21	8.12	151	7.84
\$200 to \$499 million	129	6.30	28.93	13.64	337	17.56
\$500 to \$999 million	71	3.47	26.15	12.33	151	7.84
\$1 billion or more	<u>27</u>	<u>1.32</u>	<u>110.42</u>	<u>52.07</u>	<u>371</u>	<u>19.33</u>
Total	2,047	100.00	212.06	100.00	1,921	100.00

**TABLE 14**—U.S. ag co-ops and memberships, by total sales volume, 2015

	:	2015 Employees			2014 Employees				2015	-2
	Total	Full-time	Part-time		Total	Full-time	Part-time	1	Total	
		Thousands				Thousands			Number	
Cotton	1,100	946	154		3,575	3,335	240		(2,475)	
Cotton ginning	2,454	640	1,814		2,907	796	2,111		(453)	
Dairy	23,045	21,383	1,662		22,035	20,347	1,688		1,010	
Fish	893	685	208		945	698	247		(52)	
Fruit & vegetable	27,525	14,030	13,495		28,314	13,642	14,672		(789)	
Grain & oilseed	32,323	23,607	8,716		32,833	23,571	9,262		(510)	
Livestock	1,549	563	986		1,358	532	826		191	
Rice	2,540	2,249	291		2,597	2,238	359		(57)	
Sugar	10,861	6,462	4,399		12,218	6,948	5,270		(1,357)	
Poultry	2,096	1,801	295		2,056	1,786	270		40	
Nuts	1,565	1,474	91		1,492	1,392	100		73	
Other marketing <sup>1</sup>	975	581	394		927	570	357		48	
Marketing co-ops	106,926	74,421	32,505		111,257	75,855	35,402		(4,331)	
Farm supplies	78,776	61,093	17,683		77,013	58,519	18,494		1,763	
Service	<u>1,587</u>	<u>771</u>	<u>816</u>		<u>3,011</u>	<u>1,236</u>	<u>1,775</u>		<u>(1,424)</u>	
Total	187,289	136,285	51,004		191,281	135,610	55,671		(3,992)	

TABLE 15—Full-time and part-time employees of U.S. ag co-ops, by type, 2015 and 2014

<sup>1</sup> Includes tobacco, wool, beans and peas, and other farm products not classified separately.

	Total sales category (Million \$)										
ltem	Less than \$5	5–9	10–14	15–24	25–49	50–99	100–199	200–499	500–999	1,000 & more	Totals
Ag co-ops (number)	677	257	172	192	218	183	121	129	71	27	2,047
Proportion (percent)	33.07	12.55	8.40	9.38	10.65	8.94	5.91	6.30	3.47	1.32	100
Memberships (number)	171,309	116,938	89,602	142,971	233,858	156,457	150,608	337,311	150,552	371,417	1,921,023
Proportion (percent)	8.92	6.09	4.66	7.44	12.17	8.14	7.84	17.56	7.84	19.33	100
Full-time employ. (number)	2,553	2,832	2,839	4,220	7,491	10,552	12,033	23,574	17,863	52,328	136,285
Proportion (percent)	1.87	2.08	2.08	3.10	5.50	7.74	8.83	17.30	13.11	38.40	100
Part-time employ. (number)	3,190	1,979	2,711	2,549	4,903	6,343	4,764	8,532	10,342	5,691	51,004
Proportion (percent)	6.25	3.88	5.32	5.00	9.61	12.44	9.34	16.73	20.28	11.16	100
Total employees (no.)	5,743	4,811	5,550	6,769	12,394	16,895	16,797	32,106	28,205	58,019	187,289
Proportion (percent)	3.07	2.57	2.96	3.61	6.62	9.02	8.97	17.14	15.06	30.98	100
Branches operated (no.)	74	102	135	251	393	793	993	1,191	727	1,109	5,768
Proportion (percent)	1.28	1.77	2.34	4.35	6.81	13.75	17.22	20.65	12.60	19.23	100

#### **TABLE 16**—Number of U.S. ag co-ops, members, employees, and branches, by size, 2015

his section (Tables 17 through 24) presents cooperative sales volume of commodities and inputs by State, Top 10 and Top 100 ag co-op data, and ag co-ops that had losses, with comparisons to 2014.

#### Highlights

- Minnesota had the most co-op sales (marketing and supply) of any state, with \$25 billion in 2015. The majority of these sales were earned from marketing crop and livestock products (Table 17).
- Iowa was second, with \$19.7 billion in sales, followed by Illinois (\$15.5 billion), Wisconsin (\$12.7 billion), California (\$11.8 billion), Nebraska (\$11 billion), Missouri (\$10.2 billion), North Dakota (\$9.5 billion), and Kansas (\$9.3 billion).
- Minnesota was also the top State for marketing sales, with \$18.7 billion, followed by Iowa (\$11 billion), California (\$10.8 billion), Wisconsin (\$8.1 billion), Illinois (\$7.3 billion), and then Nebraska, North Dakota, and Iowa.
- For supply sales, Iowa was the top State, with \$8.6 billion, followed by Illinois (\$8.2 billion), Minnesota (\$6.4 billion), Nebraska (\$5.2 billion), Wisconsin (\$4.7 billion), North Dakota and Missouri (\$3.8 billion each) and Indiana (\$3.6 billion).
- Iowa was first in service receipts with \$698 million, followed by Minnesota (\$624 million) and Illinois (\$452 million).
- Ag co-ops had sales of \$1.2 billion in foreign markets.

#### Largest Ag Co-ops:

• Top 100 largest ag co-ops (as defined by total gross business volume) had a combined business volume in 2015 of \$148.6 billion, or 71 percent of all ag co-op business volume (Tables 19–21). Net income was a record \$4.9 billion (70 percent of net income for all ag co-ops).

- Total assets of the Top 100 were a record \$58.5 billion (66 percent of total assets for all ag coops), while member equity was \$25.2 billion, of which \$16.7 billion was allocated (Table 20).
- The Top 10 largest ag co-ops had 41 percent of total gross business volume and 22 percent of net income of all ag co-ops (Table 21).
- The Top 10 also had 39 percent of the total assets and 34 percent of the total equity of all ag co-ops.

#### Losses:

- Co-ops experienced \$192.1 million of losses (negative net income before taxes) in 2015, which was \$142.7 million less than the \$334.8 million in losses in 2014 (Table 23).
- In 2015, 242 co-ops suffered losses, up slightly from 231 in 2014.
- The group that suffered losses in 2015 included 134 marketing, 83 farm supply, and 19 service coops. The largest commodity segment for losses was grain/oilseed, where 45 co-ops ended the year in the red, followed by fruit and vegetable, with 26 co-ops suffering losses in 2015.

tem	AK	AL	AR	AZ	CA	CO	СТ	DE
					Million \$			
Bean and pea (dry)–	-	-	-	-	14.92	-	-	-
Cotton	-	114.17	67.80	81.83	51.53	-	-	-
Cotton gins	-	3.28	33.13	17.84	65.90	0.22	-	-
Fish	12.14	36.11	-	-	1.42	-	0.37	-
Fruit & vegetable	-	-	0.82	86.31	364.94	6.66	-	0.44
Grain and oilseed	-	176.36	145.50	-	14.93	252.34	345.84	-
_ivestock	-	11.28	18.29	1.52	44.12	16.52	0.12	-
Milk	-	-	179.44	764.56	534.75	-	57.84	24.00
Nut	-	0.48	-	-	166.25	-	-	-
Poultry	-	-	-	-	21.96	-	-	-
Rice	-	-	368.48	-	354.52	-	-	-
Sugar	-	0.15	4.60	0.44	1.72	32.15	-	-
Tobacco	-	-	-	-	-	-	-	-
Nool	-	-	-	-	0.15	-	-	-
Other marketing	0.75	<u>69.88</u>	<u>942.31</u>	4.25	<u>18.96</u>	<u>3.64</u>	<u>26.15</u>	<u>0.65</u>
Total products marketed	12.22	411.39	1,759.21	965.76	187.85	689.54	43.28	25.87
Crop protectants (chemicals)	-	74.43	21.29	6.84	65.25	75.26	1.49	26.11
Feed	94.38	117.33	119.64	37.20	468.00	138.59	17.38	12.99
Fertilizer	-	12.65	156.28	0.13	215.34	11.40	0.58	46.31
Petroleum	-	11.25	18.94	-	4.83	84.13	5.84	29.82
Seed	-	44.25	43.52	1.14	23.90	28.18	1.44	6.14
Other supplies	<u>23.17</u>	<u>65.55</u>	<u>73.73</u>	<u>3.31</u>	<u>275.35</u>	<u>86.78</u>	<u>12.22</u>	<u>13.51</u>
Total farm supplies	117.55	414.94	782.71	75.44	152.52	127.23	38.88	134.85
Total marketing and supply sales	129.76	826.33	2,541.91	141.20	1,186.37	1,959.76	469.87	159.94
Service receipts & other income	<u>2.12</u>	<u>28.66</u>	<u>98.55</u>	<u>17.78</u>	<u>21.46</u>	<u>79.82</u>	<u>0.27</u>	<u>0.44</u>
Gross business volume	131.88	854.99	2,640.46	1,058.98	12,061.83	2,039.59	469.29	160.38
Business between cooperatives	41.32	103.16	238.48	107.17	1,295.81	797.07	7.72	33.39
Net business volume	90.56	751.84	2,401.98	951.81	10,766.02	1,242.52	461.58	127.75
Co-ops doing business in State (#)	10	57	47	26	127	44	14	8

Item	FL	GA	HI	IA	ID	IL	IN	KS	
					Million \$				
Bean and pea (dry)	-	-	-	-	3.76	-	-	-	
Cotton	31.16	336.22	-	-	-	-	-	9.46	
Cotton gins	-	0.77	-	-	-	-	-	-	
Fish	-	-	-	-	0.38	-	-	-	
Fruit & vegetable	819.76	16.87	7.70	0.55	17.67	0.10	9.52		
Grain and oilseed	-	-	-	7,397.88	118.17	4,859.69	567.88	3,491.99	
Livestock	68.60	-	0.28	748.62	127.32	556.82	326.32	225.55	
Milk	88.24	86.22	-	1,428.41	453.66	1,828.46	388.89	1,732.59	
Nut	-	15.47	-	-	-	-	-	-	
Poultry	-	-	-	129.21	0.94	-	-	-	
Rice	-	-	-	-	-	-	-	-	
Sugar	55.22	0.25	4.95	1.48	76.95	-	-	-	
Tobacco	-	-	-	-	-	-	-	-	
Wool	-	-	-	0.23	0.73	0.45	0.60	0.15	
Other marketing	<u>13.22</u>	<u>13.63</u>	<u>0.75</u>	<u>1,343.33</u>	<u>1.77</u>	<u>24.66</u>	<u>3.99</u>	<u>6.25</u>	
Total products marketed	1,571.19	469.42	12.83	1,149.28	1,455.36	7,269.18	1,377.65	5,465.91	
Crop protectants (chemicals)	84.83	391.13	0.29	13.53	155.29	1,272.65	428.76	59.92	
Feed	139.68	98.68	6.44	2,335.34	71.69	498.31	225.47	314.69	
Fertilizer	64.20	97.67	0.50	1,754.72	16.87	1,779.92	615.38	71.37	
Petroleum	6.24	57.71	-	2,434.40	67.33	3,713.72	29.63	1,947.72	
Seed	4.62	42.57	0.16	77.70	4.12	732.69	254.18	227.43	
Other supplies	<u>69.60</u>	<u>73.43</u>	<u>0.95</u>	<u>367.69</u>	<u>19.58</u>	<u>219.50</u>	<u>76.37</u>	<u>122.84</u>	
Total farm supplies	368.99	1,274.76	8.18	863.28	1,152.92	8,215.36	369.78	3,832.32	
Total marketing and supply sales	194.17	1,743.49	3.00	19,652.56	268.27	15,484.54	4,987.36	9,298.23	
Service receipts & other income	<u>72.67</u>	<u>4.79</u>	<u>2.37</u>	<u>698.75</u>	<u>25.87</u>	<u>451.89</u>	<u>145.83</u>	<u>32.12</u>	
Gross business volume	2,012.84	1,748.27	23.37	20,350.63	2,634.14	15,936.43	5,133.18	9,618.34	
Business between cooperatives	806.24	543.98	1.60	2,009.87	1,159.83	2,171.17	1,307.31	1,708.96	
Net business volume	1,206.60	1,024.29	21.77	18.340.76	1,474.34	13,765.26	3,825.87	7,909.39	
Co-ops doing business in State (#)	47	34	17	115	41	123	50	113	

tem	КҮ	LA	MA	MD	ME	МІ	MN	MO
				N	lillion \$			
Bean and pea (dry)	-	-	-	-	0.10	39.63	1.28	-
Cotton	-	53.33	-	-	-	-	-	41.31
Cotton gins	-	15.38	-	-	-	-	-	4.31
Fish	-	0.93	-	0.79	93.55	-	1.75	-
Fruit & vegetable	1.11	-	245.93	0.10	3.67	795.62	0.36	0.10
Grain and oilseed	345.57	717.28	-	-	1.57	195.14	8,852.24	26.83
_ivestock	185.24	-	-	0.50	0.55	171.14	217.73	183.76
Vlilk	14.74	-	34.53	435.29	52.14	1,298.74	4,242.15	3,866.40
Nut	-	0.34	-	-	-	-	-	0.54
Poultry	-	-	-	-	0.25	23.84	4.22	-
Rice	-	16.32	-	-	-	-	3.32	1.83
Sugar	-	836.47	-	-	0.50	533.58	3,581.22	0.58
Tobacco	22.85	-	-	-	-	-	-	-
Nool	-	-	-	-	0.14	0.90	0.15	-
Other marketing	<u>5.34</u>	34.80	169.90	<u>2.69</u>	<u>21.90</u>	<u>3.14</u>	<u>174.42</u>	<u>277.13</u>
Total products marketed	664.81	1,674.78	449.88	438.66	172.91	3,267.90	18,679.52	6,381.54
Crop protectants (chemicals)	118.43	83.15	3.75	23.12	3.58	84.64	818.57	323.41
Feed	111.75	92.25	2.40	85.95	9.87	24.33	1,376.49	411.15
Fertilizer	259.54	33.55	13.87	44.36	2.15	124.64	1,199.75	77.59
Petroleum	183.11	28.18	0.32	122.30	8.47	838.97	1,869.35	2,112.40
Seed	64.96	31.22	2.85	11.40	0.22	42.88	669.84	136.48
Other supplies	<u>117.11</u>	28.30	8.38	3.27	<u>1.37</u>	<u>126.78</u>	426.92	<u>121.80</u>
Total farm supplies	853.85	296.64	48.65	317.32	34.68	1,422.18	636.43	3,812.72
Total marketing and supply sales	1,518.61	1,971.42	498.48	755.98	27.59	469.74	2,539.92	1,194.26
Service receipts & other income	<u>1.59</u>	<u>(1.57)</u>	<u>(4.16)</u>	<u>1.37</u>	<u>0.18</u>	<u>76.90</u>	<u>623.97</u>	275.22
Gross business volume	1,529.20	1,960.85	494.32	757.02	207.68	4,766.97	25,663.89	10,469.47
Business between cooperatives	199.08	82.25	215.23	140.66	4.57	812.75	3,352.57	1,612.24
Net business volume	1,330.12	1,878.60	279.09	616.35	203.11	3,954.22	22,311.32	8,857.23
Co-ops doing business in State (#)	33	48	17	21	26	62	207	89

ltem	MS	МТ	NC	ND	NE	NH	NJ	NM
					Million \$			
Bean and pea (dry)	-	18.92	-	64.88	31.80	-	-	-
Cotton	22.16	-	133.86	-	-	-	-	0.73
Cotton gins	12.96	-	1.67	-	-	-	-	5.25
Fish	-	-	-	-	-	5.94	14.24	-
Fruit & vegetable	0.10	1.26	21.56	15.61	0.20	0.27	152.46	-
Grain and oilseed	568.15	862.45	-	4,523.72	4,248.22	-	-	0.85
Livestock	15.00	22.99	-	88.72	21.24	0.15	5.63	-
Milk	4.91	0.35	92.91	32.67	1,456.59	3.20	6.74	48.31
Nut	-	-	0.60	-	-	-	-	0.27
Poultry	-	0.51	-	-	-	-	0.30	-
Rice	95.53	-	-	-	-	-	-	-
Sugar	1.93	82.66	-	735.28	23.93	-	-	-
Tobacco	-	-	294.58	-	-	-	-	-
Wool	-	0.47	0.30	0.16	0.75	-	-	-
Other marketing	<u>119.55</u>	0.64	<u>17.49</u>	<u>13.74</u>	<u>3.87</u>	14.36	<u>45.62</u>	<u>2.67</u>
Total products marketed	119.90	99.24	561.26	5,743.88	5,785.73	5.54	224.98	489.42
Crop protectants (chemicals)	67.32	31.72	43.75	559.44	13.79	0.25	6.64	0.98
Feed	11.38	86.71	136.65	67.84	487.42	7.56	35.37	118.57
Fertilizer	27.66	46.66	99.42	518.34	139.42	0.55	21.32	1.92
Petroleum	13.24	1.17	16.27	188.28	1,787.74	0.34	1.21	1.19
Seed	24.13	42.40	25.77	317.44	338.45	0.55	0.38	4.85
Other supplies	<u>45.78</u>	<u>19.87</u>	<u>69.74</u>	<u>518.49</u>	<u>28.94</u>	0.44	<u>3.18</u>	<u>2.20</u>
Total farm supplies	279.44	1,955.67	391.27	3,789.39	5,215.67	8.92	95.11	128.37
Total marketing and supply sales	1,299.25	2,945.98	952.53	9,533.26	111.34	59.46	32.78	617.79
Service receipts & other income	<u>15.76</u>	<u>33.19</u>	<u>5.87</u>	<u>185.55</u>	<u>492.64</u>	<u>0.13</u>	<u>0.71</u>	<u>3.77</u>
Gross business volume	1,404.32	2,979.10	958.41	9,718.71	11,493.99	59.59	320.79	620.86
Business between cooperatives	80.21	662.71	140.55	818.99	1,424.43	2.18	88.69	56.04
Net business volume	1,324.11	2,316.38	817.85	8,899.71	10,069.55	57.41	232.10	564.82
Co-ops doing business in State (#)	57	55	25	161	66	11	21	21

tem	NV	NY	OH	OK	OR	PA	RI	SC
				I	Million \$			
Sean and pea (dry)	-	-	-	-	-	-	-	-
Cotton	-	-	-	75.92	-	-	-	58.78
Cotton gins	-	-	-	8.11	-	-	-	-
	-	-	-	-	-	-	-	-
ruit & vegetable	-	55.66	12.73	-	649.30	481.28	-	-
Grain and oilseed	-	-	191.35	171.76	1,271.12	2.40	-	0.75
ivestock	5.26	2.21	289.27	141.97	13.80	0.45		
Ліlk	-	1,435.90	319.78	133.59	162.69	1,451.41	2.57	32.44
Nut	-	-	-	1.52	21.24	-	-	-
Poultry	-	-	0.83	-	-	0.48	-	-
Rice	-	-	-	-	-	-	-	-
Sugar	-	0.19	0.39	-	45.79	-	-	-
ōbacco	-	-	-	-	-	-	-	-
Vool	-	0.12	0.24	0.60	-	0.29	-	-
)ther marketing	<u>1.38</u>	<u>17.44</u>	<u>292.19</u>	<u>3.25</u>	<u>65.94</u>	<u>84.92</u>	<u>1.57</u>	0.75
Total products marketed	6.63	1,664.41	2,816.44	1,434.73	3,246.15	22.72	4.73	92.43
Crop protectants (chemicals)	0.56	39.93	287.65	143.92	386.53	111.77	0.35	15.45
eed	28.53	161.27	411.46	16.66	227.18	175.74	3.52	37.52
ertilizer	0.76	45.78	588.73	164.84	526.17	93.89	0.15	36.88
Petroleum	-	3.44	662.73	134.32	797.93	11.34	-	0.25
Seed	1.43	9.98	224.42	18.55	45.34	5.98	0.52	12.32
)ther supplies	<u>25.74</u>	<u>36.51</u>	<u>123.16</u>	<u>62.43</u>	<u>279.19</u>	<u>29.75</u>	<u>0.60</u>	<u>9.38</u>
Total farm supplies	57.28	296.95	2,298.15	189.23	2,261.93	428.47	4.62	111.52
otal marketing and supply sales	63.66	1,961.32	5,114.58	3,324.96	557.94	2,449.19	8.13	23.56
Service receipts & other income	-	<u>8.52</u>	<u>181.96</u>	<u>65.86</u>	<u>71.76</u>	<u>6.82</u>	-	<u>0.30</u>
Gross business volume	63.66	1,969.84	5,296.49	3,390.77	5,579.70	2,456.02	8.13	203.85
Business between cooperatives	19.89	142.84	463.59	1,561.61	772.95	301.70	0.51	34.92
let business volume	43.76	1,827.00	4,832.90	1,829.16	4,806.75	2,154.31	7.63	168.93
Co-ops doing business in State (#)	11	64	57	71	46	51	10	16

ltem	SD	TN	ТХ	UT	VA	VT	WA	WI
				I	Million \$			
Bean and pea (dry)	-	-	-	-	-	-	9.33	-
Cotton	-	56.85	16.32	-	15.89	-	-	-
Cotton gins	-	23.96	229.18	-	-	-	-	-
Fish	-	-	-	-	-	-	58.26	-
Fruit & vegetable	-	-	9.74	73.35	-	2.50	867.67	453.22
Grain and oilseed	361.23	7.62	863.96	-	2.59	-	1,242.72	514.12
Livestock	113.27	-	168.53	15.16	2.56	1.92	1.16	618.16
Milk	491.90	74.37	1,595.93	1.84	293.28	57.13	2,165.49	5,788.16
Nut	-	-	13.25	-	12.61	-	-	-
Poultry	-	0.49	-	131.45	4.00	-	0.10	48.14
Rice	-	-	35.22	-	-	-	-	-
Sugar	25.12	0.25	63.49	0.84	-	0.85	1.39	0.31
Tobacco		21.22						
Wool	0.14	-	0.90	2.43	0.23	-	0.70	0.75
Other marketing	<u>34.87</u>	<u>39.36</u>	12.87	<u>18.46</u>	<u>273.75</u>	<u>75.67</u>	<u>18.22</u>	<u>657.22</u>
Total products marketed	4,275.45	222.83	4,187.49	332.72	63.87	587.30	4,372.52	879.48
Crop protectants (chemicals)	622.54	21.36	257.73	2.58	43.93	2.29	59.27	52.57
Feed	341.82	316.46	545.26	167.76	273.25	42.38	23.80	98.52
Fertilizer	84.44	358.15	158.91	41.65	168.85	3.57	554.37	876.82
Petroleum	1,162.59	782.79	315.69	535.36	97.92	-	755.00	1,588.26
Seed	42.42	219.52	89.45	7.68	45.45	0.27	85.19	347.14
Other supplies	<u>147.38</u>	<u>285.44</u>	<u>128.93</u>	<u>11.78</u>	<u>257.37</u>	<u>7.97</u>	<u>287.42</u>	41.37
Total farm supplies	348.70	2,172.71	1,495.94	883.82	1,696.76	56.42	2,394.67	4,651.35
Total marketing and supply sales	7,756.15	2,394.80	5,683.42	1,216.54	23.64	643.70	6,767.19	1,273.39
Service receipts & other income	<u>186.65</u>	<u>62.59</u>	<u>262.88</u>	<u>242.66</u>	<u>37.00</u>	<u>2.83</u>	<u>81.39</u>	<u>291.30</u>
Gross business volume	7,942.80	2,457.39	5,946.30	1,459.20	2,336.73	646.53	6,848.57	13,021.69
Business between cooperatives	1,173.43	599.15	419.97	435.44	609.00	10.48	761.45	1,886.86
Net business volume	6,769.37	1,858.23	5,526.34	1,023.76	1,727.73	636.06	6,087.13	11,134.83
Co-ops doing business in State (#)	90	79	195	26	49	9	79	101

ltem	WV	WY	DC	Foreign <sup>1</sup>	TOTAL
			Million \$		
Bean and pea (dry)	-	0.19	-	-	210.13
Cotton	-	-	-	-	2,335.88
Cotton gins	-	-	-	9.56	430.71
Fish	-	-	-	-	224.06
Fruit & vegetable	-	-	-	265.45	8,301.08
Grain and oilseed	-	-	-	42.32	49,321.19
Livestock	2.28	56.31	-	-	4,793.08
Milk	7.67	-	-	-	41,006.63
Nut	-	-	-	-	1,725.23
Poultry	-	-	-	-	787.74
Rice	-	-	-	-	874.67
Sugar	-	23.24	-	5.26	7,568.85
Tobacco	-	-	-	-	338.65
Wool	0.15	0.15	-	0.90	4.81
Other marketing	<u>1.39</u>	<u>0.40</u>	-	<u>164.35</u>	<u>6,968.56</u>
Total products marketed	11.36	8.12	-	486.57	124,891.27
Crop protectants (chemicals)	2.22	5.73	0.01	-	10,935.33
Feed	32.12	16.00	-	161.40	12,261.28
Fertilizer	12.66	11.67	-	1.55	15,051.03
Petroleum	24.40	642.59	-	532.32	32,276.97
Seed	5.29	6.26	0.02	-	5,396.81
Other supplies	<u>3.88</u>	<u>57.80</u>	<u>0.00</u>	<u>23.42</u>	5,787.27
Total farm supplies	17.37	74.15	0.03	718.69	81,708.69
Total marketing and supply sales	118.72	82.16	0.03	125.26	206,599.95
Service receipts & other income	<u>0.55</u>	<u>5.92</u>	-	-	<u>5,457.93</u>
Gross business volume	119.23	825.93	0.03	1,205.25	212,057.89
Business between cooperatives	19.70	273.25	0.02	654.91	32,167.79
Net business volume	99.53	552.68	0.00	550.34	179,890.10
Co-ops doing business in State (#)2	17	23	4	15	2,047

#### TABLE 17 (cont.)—Gross business volume, U.S. ag co-ops, by State, 2015

<sup>1</sup> Sourced from outside the 50 States and DC.

<sup>2</sup> Some co-ops do business in several States, so the sum of the State number of co-ops will not sum to the total number (2,047) of U.S. ag co-ops.

#### **TABLE 18**—Net<sup>1</sup> business volume, U.S. ag co-ops, 2015 and 2014

			2014–2	2015
ltem	2015	2014	Difference	Change
Deciderate menterte d (	Billion \$	Billion \$	Billion \$	Percent
Products marketed (net)	0.007	0.004	(0.007)	(11.04)
Bean and pea (dry edible)	0.207	0.234	(0.027)	(11.64)
Cotton	2.332	2.250	0.082	3.66
Cottonseed	0.321	0.377	(0.056)	(14.84)
Dairy	38.328	49.636	(11.308)	(22.78)
Fish	0.224	0.215	0.009	4.23
Fruit and vegetable	5.889	5.848	0.041	0.70
Grain and oilseed	48.347	57.898	(9.551)	(16.50)
Livestock	4.792	4.947	(0.156)	(3.15)
Nut	1.723	1.566	0.156	9.99
Poultry	0.788	1.353	(0.566)	(41.79)
Rice	0.875	0.935	(0.061)	(6.50)
Sugar	4.727	5.146	(0.419)	(8.14)
Tobacco	0.339	0.339	0.000	-
Wool	0.005	0.005	0.000	(0.63)
Other marketing and farmers markets	<u>6.514</u>	<u>7.590</u>	(1.076)	(14.17)
Total marketing	115.409	138.340	(22.931)	(16.58)
Supplies purchased				
Crop protectants	7.315	7.504	(0.189)	(2.51)
Feed	9.932	10.800	(0.868)	(8.04)
Fertilizer	12.326	13.116	(0.790)	(6.03)
Petroleum	21.390	25.558	(4.168)	(16.31)
Seed	3.188	3.444	(0.256)	(7.44)
Other supplies	<u>4.873</u>	<u>5.217</u>	(0.344)	(6.59)
Total supplies	59.023	65.638	(6.615)	(10.08)
Services and other income <sup>2</sup>	5.458	6.315	(0.857)	(13.58)
Total net business volume	179.890	210.293	(30.403)	(14.46)

<sup>1</sup> Net of business between cooperatives.

<sup>2</sup> Includes service receipts, patronage refunds received, and non-operating income.

### TABLE 19—Condensed income statement for Top 100 U.S. ag co-ops, 2015 and 2014

Cost of goods sold         132.465         160.680         (28.215)         (17.6)           Gross margin         13.713         12.878         0.835         6.5           Service and other operating revenue         1.684         2.074         (0.390)         (18.8)           Gross revenue         15.397         14.953         0.445         3.0           Expenses         Vages         5.626         5.189         0.437         8.4           Depreciation         1.643         1.479         0.164         11.1           Interest expense         0.460         0.732         (0.272)         (37.2)           Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         9         0.318         0.372         (0.054)         (14.4)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271					
Total sales       146.178       173.558       (27.380)       (15.8)         Cost of goods sold       132.465       160.680       (28.215)       (17.6)         Gross margin       13.713       12.878       0.835       6.5         Service and other operating revenue       1.684       2.074       (0.390)       (18.8)         Gross revenue       15.397       14.953       0.445       3.0         Expenses       Wages       5.626       5.189       0.437       8.4         Depreciation       1.643       1.479       0.164       11.1         Interest expense       0.460       0.732       (0.272)       (37.2)         Other expenses       3.221       3.984       (0.763)       (19.1)         Total expenses       10.950       11.383       (0.433)       (3.8)         Net operating margin       4.447       3.569       0.878       24.6         Other Revenues       2       0.417       0.598       (0.181)       (30.3)         Net income before taxes       5.182       4.539       0.644       14.2         Taxes       0.289       0.271       0.018       6.6         Net income       4.894       4.268       0.6	ltem	2015	2014	Difference	Change
Cost of goods sold         132.465         160.680         (28.215)         (17.6)           Gross margin         13.713         12.878         0.835         6.5           Service and other operating revenue         1.684         2.074         (0.390)         (18.8)           Gross revenue         15.397         14.953         0.445         3.0           Expenses         Vages         5.626         5.189         0.437         8.4           Depreciation         1.643         1.479         0.164         11.1           Interest expense         0.460         0.732         (0.272)         (37.2)           Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         9         0.318         0.372         (0.054)         (14.4)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271		Billion \$	Billion \$	Billion \$	Percent
Gross margin       13.713       12.878       0.835       6.5         Service and other operating revenue       1.684       2.074       (0.390)       (18.8)         Gross revenue       15.397       14.953       0.445       3.0         Expenses       Vages       5.626       5.189       0.437       8.4         Depreciation       1.643       1.479       0.164       11.1         Interest expense       0.460       0.732       (0.272)       (37.2)         Other expenses       3.221       3.984       (0.763)       (19.1)         Total expenses       10.950       11.383       (0.433)       (3.8)         Net operating margin       4.447       3.569       0.878       24.6         Other Revenues       9       0.217       (0.054)       (14.4)         Non-operating income       0.417       0.598       (0.181)       (30.3)         Net income before taxes       5.182       4.539       0.644       14.2         Taxes       0.289       0.271       0.018       6.6         Net income       4.894       4.268       0.626       14.7	Total sales	146.178	173.558	(27.380)	(15.8)
Service and other operating revenue         1.684         2.074         (0.390)         (18.8)           Gross revenue         15.397         14.953         0.445         3.0           Expenses         Wages         5.626         5.189         0.437         8.4           Depreciation         1.643         1.479         0.164         11.1           Interest expense         0.460         0.732         (0.272)         (37.2)           Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         9         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.0118         6.6           Net income         4.894         4.268         0.626         14.7	Cost of goods sold	132.465	160.680	(28.215)	(17.6)
Gross revenue         15.397         14.953         0.445         3.0           Expenses         Wages         5.626         5.189         0.437         8.4           Depreciation         1.643         1.479         0.164         11.1           Interest expense         0.460         0.732         (0.272)         (37.2)           Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         Patronage from other co-ops         0.318         0.372         (0.054)         (14.4)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Gross margin	13.713	12.878	0.835	6.5
Expenses       5.626       5.189       0.437       8.4         Depreciation       1.643       1.479       0.164       11.1         Interest expense       0.460       0.732       (0.272)       (37.2)         Other expenses       3.221       3.984       (0.763)       (19.1)         Total expenses       10.950       11.383       (0.433)       (3.8)         Net operating margin       4.447       3.569       0.878       24.6         Other Revenues	Service and other operating revenue	1.684	2.074	(0.390)	(18.8)
Wages         5.626         5.189         0.437         8.4           Depreciation         1.643         1.479         0.164         11.1           Interest expense         0.460         0.732         (0.272)         (37.2)           Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         3.221         3.984         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         24.6         0.181)         (30.3)         (3.8)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Gross revenue	15.397	14.953	0.445	3.0
Wages       5.626       5.189       0.437       8.4         Depreciation       1.643       1.479       0.164       11.1         Interest expense       0.460       0.732       (0.272)       (37.2)         Other expenses       3.221       3.984       (0.763)       (19.1)         Total expenses       3.221       3.984       (0.433)       (3.8)         Net operating margin       4.447       3.569       0.878       24.6         Other Revenues       0.417       0.598       (0.181)       (30.3)         Non-operating income       0.417       0.598       (0.181)       (30.3)         Net income before taxes       5.182       4.539       0.644       14.2         Taxes       0.289       0.271       0.018       6.6         Net income       4.894       4.268       0.626       14.7	Expenses				
Interest expense         0.460         0.732         (0.272)         (37.2)           Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues	Wages	5.626	5.189	0.437	8.4
Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         0.417         0.598         (0.054)         (14.4)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Depreciation	1.643	1.479	0.164	11.1
Other expenses         3.221         3.984         (0.763)         (19.1)           Total expenses         10.950         11.383         (0.433)         (3.8)           Net operating margin         4.447         3.569         0.878         24.6           Other Revenues         0.447         3.569         0.878         24.6           Other Revenues         0.318         0.372         (0.054)         (14.4)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Interest expense	0.460	0.732	(0.272)	(37.2)
Total expenses       10.950       11.383       (0.433)       (3.8)         Net operating margin       4.447       3.569       0.878       24.6         Other Revenues       0.417       0.598       (0.054)       (14.4)         Non-operating income       0.417       0.598       (0.181)       (30.3)         Net income before taxes       5.182       4.539       0.644       14.2         Taxes       0.289       0.271       0.018       6.6         Net income       4.894       4.268       0.626       14.7	-	3.221	3.984	(0.763)	(19.1)
Other Revenues         Patronage from other co-ops       0.318       0.372       (0.054)       (14.4)         Non-operating income       0.417       0.598       (0.181)       (30.3)         Net income before taxes       5.182       4.539       0.644       14.2         Taxes       0.289       0.271       0.018       6.6         Net income       4.894       4.268       0.626       14.7	Total expenses	10.950	11.383	(0.433)	(3.8)
Patronage from other co-ops         0.318         0.372         (0.054)         (14.4)           Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Net operating margin	4.447	3.569	0.878	24.6
Non-operating income         0.417         0.598         (0.181)         (30.3)           Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Other Revenues				
Net income before taxes         5.182         4.539         0.644         14.2           Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Patronage from other co-ops	0.318	0.372	(0.054)	(14.4)
Taxes         0.289         0.271         0.018         6.6           Net income         4.894         4.268         0.626         14.7	Non-operating income	0.417	0.598	(0.181)	(30.3)
Net income 4.894 4.268 0.626 14.7	Net income before taxes	5.182	4.539	0.644	14.2
	Taxes	<u>0.289</u>	0.271	0.018	6.6
	Net income	4.894	4.268	0.626	14.7
140.330 170.000 (20.004) (13.3)	Total gross business volume*	148.598	176.600	(28.004)	(15.9)

\*Total gross business volume is the sum of total sales revenue, service and other operating revenue, patronage from other co-ops, and non-operating income (may include inter-cooperative business volume).

# **TABLE 20** — Abbreviated balance sheet for Top 100 ag co-ops, 2015 and 2014

ltem	2015	2014	Difference	Change
	Billion \$	Billion \$	Billion S	Percent
Current assets	33.706	34.583	(0.876)	(2.5)
Investments in other co-ops	2.895	2.817	0.079	2.8
Property, plant, and equipment	16.423	13.627	2.797	20.5
Other assets	5.499	5.968	(0.469)	(7.9)
Total assets	58.524	56.994	1.530	2.7
Current liabilities	22.682	23.689	(1.008)	(4.3)
Long-term liabilities	10.677	10.488	0.188	1.8
Total liabilities	33.358	34.177	(0.819)	(2.4)
Allocated equity	16.655	14.998	1.657	11.0
Retained earnings	8.510	7.819	0.692	8.8
Total equity	25.166	22.817	2.349	10.3
Total liabilities and equity	58.524	56.994	1.530	2.7

**TABLE 21**—Top 10 and Top 100 U.S. ag co-ops share compared to all U.S. ag co-ops, 2015 and 2014

	2015			2014
ltem	Тор 10	Тор 100	Тор 10	Тор 100
	Percent of all ag cooperatives		Percent of	all ag cooperatives
Total Sales	41.84	70.75	43.70	72.21
Service receipts	0.31	42.77	10.61	49.58
Patronage from other cooperatives	8.29	37.94	5.65	34.86
Total gross business volume	40.98	70.07	42.97	71.59
Net income	22.00	69.61	28.58	66.01
Own assets	40.04	67.91	38.64	66.89
Investments in other co-ops	22.40	45.86	22.02	46.24
Total assets	38.77	66.33	37.47	65.45
Total liabilities	42.72	69.91	42.77	69.06
Allocated equity	40.87	68.74	36.70	66.74
Total equity	34.13	62.12	30.50	60.69
Memberships	14.58	31.22	4.44	29.98
Employees	21.78	54.49	17.14	54.27
Cooperatives	0.49	4.89	0.47	4.75

# **TABLE 22**—Top 10 and Top 100 U.S. ag co-ops, financial ratios, 2015 and 2014

		2015			2014	
ltem	Тор 10	Тор 100	All	Тор 10	Тор 100	All
		Ratio			Ratio	
Current ratio	1.42	1.49	1.48	1.37	1.46	1.45
Debt-to-assets	0.60	0.57	0.54	0.65	0.60	0.57
Long-term-debt-to-equity	0.41	0.42	0.35	0.52	0.46	0.37
Times interest earned	8.42	12.27	9.70	5.01	7.20	8.11
Fixed asset turnover	9.91	8.90	8.37	14.65	12.74	11.20
Equity-to-assets	0.40	0.43	0.46	0.35	0.40	0.43
Expenses-to-gross revenue	0.74	0.71	0.76	0.71	0.76	0.80
		Percent			Percent	
Gross margin	5.61	9.38	10.32	4.35	7.42	8.37
Return on total assets	4.90	9.64	9.31	5.99	7.96	8.03
Return on member equity	15.62	29.38	29.01	22.40	28.46	28.77

# TABLE 23—Losses, U.S. ag co-ops, 2015 and 2014

		2015	2014			2015
ltem	Co-ops <sup>1</sup>	Losses <sup>2</sup>	<b>Co-ops</b> <sup>1</sup>	Losses <sup>2</sup>		Share of Total Losses
Products marketed	Number	Million \$	Number	Million \$		Percent
	2	(22.07)	2	(00.74)		01.00
Cotton	2	(32.87)	3	(69.74)		21.22
Cotton ginning	14	(1.94)	14	(4.13)		1.25
Dairy	19	(31.84)	26	(76.37)		20.55
Fish	6	(0.24)	8	(0.48)		0.15
Fruit and vegetable	26	(12.86)	13	(2.67)		8.30
Grain and oilseed	45	(11.71)	40	(68.27)		7.56
Livestock	10	(1.38)	9	(0.69)		0.89
Sugar	5	(58.21)	5	(43.38)		37.57
Nuts	0	0.00	2	(0.21)		0.00
Wool and mohair	6	(0.06)	8	(0.08)		0.04
Other marketing <sup>3</sup>	7	(3.82)	6	(5.40)		2.47
Total marketing	140	(154.92)	134	(271.42)		81.07
Farm supplies	83	(35.44)	79	(62.55)		18.69
Services	19	(1.74)	18	(0.80)		0.24
Total losses	242	(192.10)	231	(334.77)		100.00

<sup>1</sup> Cooperatives with negative net income before taxes.

<sup>2</sup> Negative net income before taxes.

<sup>3</sup> Bean and pea, nut, rice, sugar, tobacco, and other marketing cooperatives.

This section (Tables 24 through 28) presents common-size operating statements, balance sheets, and other common-size data by operating type and primary product handled. These tables allow cooperatives to compare their performance with similar cooperatives.

## Highlights

- Marketing co-ops have higher gross margins as a percent of gross business volume than farm supply or service co-ops (Table 24).
- As a percent of gross business volume, operating expenses were highest among the cotton gin coops at 39.9 percent. Following were rice (26 percent), poultry (19.9 percent), sugar (19.5 percent), fish (19.3 percent), and fruit and vegetables (18.9 percent) (Table 25).
- Allocated member equity as a proportion of assets was highest in service co-ops (32.4 percent); supply was next at 29 percent, then marketing at 26 percent (Table 26).
- Among marketing co-ops, cotton gin co-ops had the highest proportion of fixed assets to total assets (45.3 percent) (Table 27). Sugar was next (40.5 percent).
- Allocated member equity was highest among cotton gin, fruit and vegetable, and sugar co-ops.

Cooperatives may compare their performance with the set of cooperatives that most closely matches their operating type and amount of sales. The 18 common-size financial statements in Tables 28.1 through 28.18 represent 34 different combinations of total sales range and primary source of business volume as follows:

- Artificial insemination (28.1)
- Cotton marketing (28.2)
- Cotton ginning (28.3)

- Dairy marketing (28.4)
- Fish and seafood marketing (28.5)
- Fresh fruit and vegetable (28.6)
- Both fresh fruit and vegetable (28.7)
- Processed fruit and vegetable (28.8)
- Grain marketing (28.9)
- Livestock marketing (28.10)
- Poultry marketing (28.11)
- Nut marketing (28.12)
- Rice marketing (28.13)
- Sugar marketing (28.14)
- Bioenergy marketing (28.15)
- Dry bean and pea marketing (28.15)
- Seed, flower, and fiber marketing (28.15)
- Tobacco marketing (28.15)
- Wool marketing (28.15)
- Other marketing—wood alligator, coffee, etc. (28.15)
- Farm supply (28.16)
- Mixed farm supply (28.17)
- Cotton service (28.18)
- Crop service (28.18)
- Co-op farmers markets (28.18)
- Co-op hulling associations (28.18)
- Dairy service (28.18)
- Fruit and vegetable service (28.18)
- Livestock service (28.18)
- Nut service (28.18)
- Rice drier (28.18)
- Storage (28.18)
- Transportation (28.18)
- Other service—including winery and grower associations (28.18)

ltem	Marketing	Supplies	Service	Total
		Percent of total gross l	ousiness volume	
Products marketed	85.48	27.06	0.97	58.89
Farm supply sales	<u>11.63</u>	<u>70.94</u>	<u>3.50</u>	<u>38.53</u>
Total sales	97.11	98.00	4.47	97.43
Cost of goods sold	<u>85.95</u>	<u>89.25</u>	<u>3.96</u>	<u>87.37</u>
Gross margin	11.15	8.75	0.51	10.05
Service & other operating income	2.36	<u>1.07</u>	<u>91.60</u>	<u>1.86</u>
Gross revenue	13.51	9.82	92.11	11.91
Expenses				
Wages	4.35	4.27	27.40	4.33
Depreciation	1.21	1.21	5.95	1.21
Interest expense	0.36	0.30	0.83	0.33
Other expense	4.09	2.07	<u>39.78</u>	<u>3.21</u>
Total operating expenses	<u>10.01</u>	7.84	<u>73.96</u>	<u>9.08</u>
Local savings	3.50	1.98	18.14	2.83
Patronage from other co-ops	0.22	0.61	0.57	0.40
Non-operating income	0.32	0.32	<u>3.36</u>	0.32
Net income before taxes	4.04	2.91	22.07	3.54
Taxes	<u>0.16</u>	0.31	1.23	0.23
Net income	3.88	2.60	20.84	3.31
Total Gross Business Volume	100.00	100.00	100.00	100.00
Export sales	4.51	0.37	7.67	2.64

# **TABLE 24**—Common-size income statement, U.S. ag co-ops, by type, 2015

ltem	Cotton	Cotton Gins	Dairy	Fruit & Veg.	Grains & Oilseeds	Livestock	Poultry	Rice	Sugar	Fish	Other
				Percent d	of gross busin	ess volume					
Products marketed	89.54	54.33	98.45	97.42	68.04	98.11	79.43	96.49	98.95	92.36	95.03
Farm supply sales	<u>6.05</u>	12.94	<u>0.49</u>	<u>0.33</u>	<u>27.55</u>	0.47	<u>5.56</u>	<u>0.19</u>	<u>0.56</u>	<u>5.03</u>	<u>3.14</u>
Total sales	95.59	67.27	98.94	97.75	95.59	98.57	84.99	96.68	99.51	97.39	98.17
Cost of goods sold	<u>91.54</u>	48.20	<u>91.88</u>	<u>72.31</u>	<u>88.66</u>	<u>97.40</u>	<u>73.23</u>	<u>70.24</u>	<u>71.83</u>	<u>77.69</u>	<u>43.24</u>
Gross margin	4.04	19.07	7.06	25.44	6.93	1.18	11.77	26.44	27.68	19.70	54.93
Service and other											
operating income	4.55	<u>27.38</u>	<u>0.65</u>	<u>3.31</u>	<u>3.29</u>	<u>1.23</u>	14.64	<u>3.24</u>	<u>0.84</u>	<u>2.17</u>	<u>0.42</u>
Gross revenue	8.59	46.45	7.72	28.75	10.23	2.41	26.40	29.67	28.52	21.87	55.35
Expenses											
Wages	2.05	12.78	3.54	10.27	3.74	1.01	4.68	9.18	6.38	9.31	2.40
Depreciation	0.58	4.00	0.67	2.15	1.42	0.10	0.78	2.06	2.14	1.13	1.19
Interest expense	0.40	0.70	0.27	0.84	0.34	0.18	0.19	0.39	0.38	0.45	0.42
Other expenses	<u>3.44</u>	<u>22.42</u>	<u>2.68</u>	<u>5.67</u>	<u>3.20</u>	<u>0.67</u>	14.20	14.38	<u>10.60</u>	<u>8.37</u>	<u>5.82</u>
Total operating											
expenses	6.48	39.89	7.16	18.92	8.71	1.96	19.85	26.02	19.51	19.26	9.83
Local savings	2.11	6.55	0.56	9.83	1.52	0.45	6.55	3.66	9.01	2.61	45.53
Patronage											
from other co-ops	0.04	4.70	0.05	-1.23	0.67	0.10	0.01	0.36	0.04	0.00	0.14
Non-operating income	<u>(0.18)</u>	0.66	<u>0.36</u>	<u>0.17</u>	<u>0.45</u>	<u>0.10</u>	<u>0.36</u>	-0.27	-0.38	<u>0.44</u>	<u>1.27</u>
Net income											
before taxes	1.98	11.91	0.97	8.77	2.63	0.64	6.92	3.74	8.66	3.05	46.94
Taxes	0.07	0.03	<u>0.11</u>	<u>0.31</u>	<u>0.18</u>	<u>0.07</u>	<u>0.05</u>	<u>0.37</u>	<u>0.15</u>	<u>0.05</u>	<u>0.21</u>
Net Income	1.91	11.88	0.85	8.46	2.45	0.57	6.87	3.38	8.51	3.01	46.72
Total gross											
business volume	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Export sales	25.96	0.00	2.58	10.46	2.72	0.00	4.15	13.51	2.07	0.00	27.21

### **TABLE 25**—Common-size income statement, U.S. ag co-ops, by primary product marketed, 2015

ltem	Marketing	Supply	Service	Total
		Percent of total	assets	
Current assets	54.57	58.03	43.02	56.26
Property, plant, and equipment	30.13	25.87	25.89	27.97
Other assets	<u>9.85</u>	7.37	<u>14.16</u>	<u>8.62</u>
Total own assets	94.55	91.27	83.07	92.84
Investments in other cooperatives	<u>5.45</u>	<u>8.73</u>	<u>16.93</u>	<u>7.16</u>
Total assets	100.00	100.00	100.00	100.00
Current liabilities	37.58	38.25	31.71	37.89
Long-term liabilities	<u>18.43</u>	<u>14.07</u>	<u>8.16</u>	<u>16.19</u>
Total liabilities	56.01	52.32	39.87	54.08
Allocated equity	25.76	29.08	32.38	27.46
Retained earnings	<u>18.23</u>	<u>18.60</u>	27.75	<u>18.46</u>
Total equity	43.99	47.68	60.13	45.92
Total liabilities & net worth	100.00	100.00	100.00	100.00

# **TABLE 26**—Common-size balance sheet, U.S. ag co-ops, by operating type, 2015

ltem	Cotton	Cotton Gins	Dairy	Fruits & Vegs	Grains & Oilseeds	Livestock	Poultry	Rice	Sugar	Fish M	Other arketing
				Pe	rcent of tota	l assets					
Current assets Property, plant,	62.70	37.99	52.74	58.81	55.75	85.60	76.54	61.24	38.11	63.12	52.17
& equipment	25.19	45.34	28.48	28.07	30.87	6.34	20.66	30.83	40.46	29.40	23.83
Other assets	<u>10.55</u>	<u>3.88</u>	<u>15.88</u>	<u>11.31</u>	4.31	<u>5.19</u>	<u>2.13</u>	4.56	19.50	7.48	<u>22.23</u>
Total own assets	98.45	87.21	97.10	98.19	90.93	97.13	99.33	96.63	98.07	100.0	98.23
Investments in other											
cooperatives	<u>1.55</u>	<u>12.79</u>	<u>2.90</u>	<u>1.81</u>	<u>9.07</u>	<u>2.87</u>	<u>0.67</u>	<u>3.37</u>	<u>1.93</u>	0.00	<u>1.77</u>
Total assets	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Current liabilities	47.71	29.02	42.13	30.38	39.36	70.05	24.13	24.64	31.48	50.22	21.27
Long-term liabilities	<u>9.75</u>	<u>15.16</u>	<u>25.37</u>	<u>21.85</u>	<u>13.94</u>	6.54	<u>9.30</u>	29.22	21.57	<u>11.24</u>	<u>20.03</u>
Total liabilities	57.46	44.19	67.51	52.23	53.30	76.59	33.43	53.87	53.05	61.46	41.30
Allocated equity	26.01	46.18	25.84	38.69	22.18	10.83	24.86	17.56	28.87	21.83	24.17
Retained earnings	<u>16.53</u>	<u>9.63</u>	<u>6.65</u>	<u>9.08</u>	<u>24.52</u>	<u>12.58</u>	<u>41.71</u>	28.58	18.08	<u>16.71</u>	<u>34.53</u>
Total equity Total liabilities	42.54	55.81	32.49	47.77	46.70	23.41	66.57	46.13	46.95	38.54	58.70
& equity	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0

# **TABLE 27**—Common-size balance sheet, U.S. ag co-ops, by primary product marketed, 2015

# TABLE 28.1—Artificial insemination marketing co-ops, common-size financial statements, by size, 2015

A	RTIFICIAL INSEMINATION CO-OPS	S TOTAL SALES GROUP
	< \$15 Million in Sales	> \$15 Million in Sales
Balance sheet	Percent of total assets	Percent of total assets
Current assets	73.5	51.8
Other assets	3.9	21.6
Property, plant and equipment	13.7	20.0
Total, own assets	91.1	93.4
Investments in other cooperatives	8.9	6.6
Total assets	100.0	100.0
Current liabilities	20.2	30.4
Long-term liabilities	15.1	19.8
Total liabilities	35.3	50.2
Allocated equity	(1.4)	18.9
Retained earnings	66.1	30.9
Total equity	64.7	49.8
Total equity and liabilities	100.0	100.0
Income statement	Percent of total sales	Percent of total sales
Total sales group	100.0	100.0
Cost of goods sold	33.1	37.6
Gross margin	66.9	62.4
Service and other income	11.3	7.1
Gross revenue	78.2	69.5
Wages	47.4	32.7
Depreciation	1.9	3.7
Interest	0.0	1.1
Other expenses	22.2	27.3
Total expenses	71.6	64.7
Net operating margins	6.7	4.8
Patronage income	0.1	0.2
Non-operating income	0.8	0.1
Net income before taxes	7.6	5.1
Taxes	0.6	0.8
Net income	7.0	4.3
	Millions \$	Millions \$
Total business volume	40.4	468.2
Ratios	D./	
Current	Ratio 3.65	Ratio
		1.70 1.01
Debt-to-equity	0.55	
Retained earnings-to-equity	1.02	0.62
Poturn on coasta	Percent	Percent
Return-on-assets	10.9	5.5
Return-on-allocated member equity	(784.3)	29.0
Number of cooperatives	4	8

# **TABLE 28.2**—Cotton marketing co-ops, common-size financial statements, by size, 2015

	COTION MARKETING CO-O	G CO-OPS TOTAL SALES GROUP				
	< \$100 Million in Sales	> \$100 Million in Sales				
alance sheet	Percent of total assets	Percent of total assets				
irrent assets	67.0	63.9				
her assets	1.0	12.5				
operty, plant and equipment	31.0	22.0				
al, own assets	99.0	98.3				
estments in other cooperatives	1.0	1.7				
al assets	100.0	100.0				
rent liabilities	74.4	46.5				
g-term liabilities	0.8	10.8				
al liabilities	75.2	57.3				
ocated equity	6.5	25.5				
ained earnings	18.3	17.1				
al equity	24.8	42.7				
I equity and liabilities	100.0	100.0				
me etetement						
ome statement	Percent of total sales	Percent of total sales				
al sales group	100.0	100.0				
t of goods sold	92.2	97.0				
s margin	7.8	3.0				
ice and other income	0.6	5.1				
s revenue	8.5	8.1				
es	4.1	1.7				
eciation	1.6	0.5				
rest	1.3	0.4				
r expenses	5.2	3.3				
expenses	12.3	5.8				
operating margins	(3.8)	2.3				
onage income	0.0	0.0				
operating income	0.5	(0.3)				
income before taxes	(3.3)	2.1				
s	0.0	0.1				
ncome	(3.3)	2.0				
	Million \$	Million \$				
l business volume	210.3	2,696.1				
ios	Ratio	Ratio				
rrent	0.90	1.37				
t-to-equity	3.04	1.34				
ained earnings-to-equity	0.74	0.40				
	Percent	Percent				
rn-on-assets	(6.6)	6.9				
urn-on-allocated member equity	(102.2)	27.2				
mber of cooperatives	6	7				

# **TABLE 28.3**—Cotton ginning marketing co-ops, common-size financial statements, by size, 2015

<\$1 Millio	<b>COTTON</b> on in Sales		\$5 – \$10 Million in Sales	> \$10 Million in Sales
alance sheet			Percent of total assets	
urrent assets	36.3	39.1	35.2	43.1
ther assets	10.0	6.6	0.3	0.0
roperty, plant and equipment	44.4	44.6	48.0	41.3
otal, own assets	90.7	90.3	83.4	84.4
vestments in other cooperatives	9.3	9.7	16.6	15.6
otal assets	100.0	100.0	100.0	100.0
urrent liabilities	22.8	28.1	30.2	33.4
ong-term liabilities	18.6	17.5	12.4	12.1
tal liabilities	41.4	45.6	42.6	45.4
located equity	56.0	46.7	48.6	30.5
etained earnings	2.6	7.7	8.8	24.1
otal equity	58.6	54.4	57.4	54.6
tal equit and liabilities	100.0	100.0	100.0	100.0
come statement			- Percent of total sales ————	
tal sales group	100.0	100.0	100.0	100.0
ost of goods sold	67.8	71.4	68.9	79.1
oss margin	32.2	28.6	31.1	20.9
ervice and other income	91.4	47.1	35.4	28.4
oss revenue	123.6	75.7	66.5	49.3
ages	40.2	22.1	17.0	12.5
epreciation	14.2	6.0	6.3	3.3
terest	3.4	1.4	0.8	0.3
her expenses	62.7	41.4	28.4	21.2
tal expenses	120.5	70.9	52.5	37.3
et operating margins	3.1	4.8	14.0	12.0
atronage income	8.5	9.9	5.2	4.5
on-operating income	1.0	1.9	0.4	0.3
et income before taxes	12.7	16.5	19.7	16.8
ixes	0.1	0.1	0.0	0.0
et income	12.6	16.5	19.6	16.8
tal business volume	22.9	182.7	Million \$ 171.5	73.0
atios			Ratio	
ırrent	1.59	1.39	1.16	1.29
ebt-to-equity	0.71	0.84		0.83
etained earnings-to-equity	0.04	0.14	0.15	0.44
eturn-on-assets	5.3	12.7	Percent 20.7	23.2
eturn-on-allocated member equity	9.4	27.2	42.6	76.0
umber of cooperatives	30	55	18	4

### TABLE 28.4—Dairy marketing co-ops, common-size financial statements, by size, 2015

	Less than \$1 Million	\$1 – \$5 Million	\$5 – \$10 Million	\$10 – \$20 Million
alance sheet		Per	cent of total assets	
urrent assets	60.2	65.0	57.2	62.5
ther assets	12.3	13.1	9.1	7.3
roperty, plant and equipment	27.4	21.4	12.3	10.6
otal, own assets	100.0	99.5	78.6	80.5
nvestments in other cooperatives	-	0.5	21.4	19.5
otal assets	100.0	100.0	100.0	100.0
urrent liabilities	45.5	55.8	35.7	48.8
ong-term liabilities	15.0	7.9	6.6	4.8
otal liabilities	60.5	63.6	42.3	53.7
llocated equity	49.3	20.7	54.7	35.4
etained earnings	(9.8)	15.7	2.9	11.0
otal equity	39.5	36.4	57.7	46.3
otal equity and liabilities	100.0	100.0	100.0	100.0
come statement		Рег	rcent of total sales	
otal sales group	100.0	100.0	100.0	100.0
ost of goods sold	95.8	94.0	87.5	96.4
ross margin	4.2	6.0	12.5	3.6
ervice and other income	9.9	3.1	1.1	2.4
ross revenue	14.1	9.1	13.6	5.9
'ages	4.9	4.3	3.0	2.4
epreciation	1.1	0.7	0.3	0.3
terest	0.5	0.3	0.1	0.1
ther expenses	7.3	3.7	10.2	2.8
otal expenses	13.8	9.0	13.5	5.5
et operating margins	0.2	0.1	0.1	0.4
atronage income	0.0	0.0	0.6	0.4
on-operating income	0.5	0.1	0.7	(0.0)
et. income before taxes	0.7	0.1	1.4	0.8
IXes	0.0	0.0	0.0	0.0
et income	0.7	0.1	1.3	0.8
otal business volume	4.2	39.6	— Million \$ — 83.7	248.3
		0010		2.0.0
atios			— Ratio — 1.00	
urrent	1.32	1.16	1.60	1.28
ebt-to-equity	1.53	1.75	0.73	1.10
etained earnings-to-equity	(0.25)	0.43	0.05 — Percent ———	0.24
eturn-on-assets	2.4	0.5	8.1	5.5
eturn-on-allocated member equity	4.8	2.5	14.9	15.5
umber of cooperatives	14	16	12	16

### **TABLE 28.4** (cont.)—Dairy marketing co-ops, common-size financial statements, by size, 2015

	\$20 – \$50 Million	\$50 – \$200 Million	\$200 – \$1 Billion	\$1 Billion or More
Balance sheet			Percent of total assets	
Current assets	71.0	64.1	58.0	50.2
)ther assets	0.7	2.0	2.7	21.2
Property, plant and equipment	19.1	27.7	36.9	25.8
otal, own assets	90.8	93.8	97.6	97.3
nvestments in other cooperatives	9.2	6.2	2.4	2.7
otal assets	100.0	100.0	100.0	100.0
urrent liabilities	60.2	51.0	33.1	44.6
ong-term liabilities	14.2	12.0	25.8	26.1
otal liabilities	74.4	63.1	58.8	70.8
llocated equity	21.4	24.0	30.8	24.2
letained earnings	4.2	12.9	10.3	5.1
otal equity	25.6	36.9	41.2	29.2
otal equity and liabilities	100.0	100.0	100.0	100.0
icome statement			- Percent of total sales	
otal sales group	100.0	100.0	100.0	100.0
cost of goods sold	96.0	95.2	83.9	95.2
ross margin	4.0	4.8	16.1	4.8
ervice and other income	0.3	0.7	2.7	0.1
ross revenue	4.3	5.5	18.8	4.8
/ages	1.8	2.0	4.2	3.6
epreciation	0.3	0.4	1.0	0.6
nterest	0.2	0.1	0.3	0.3
ther expenses	1.6	2.5	11.6	0.1
otal expenses	3.8	5.0	17.1	4.6
let operating margins	0.5	0.5	1.7	0.2
atronage income	0.2	0.1	0.1	0.0
lon-operating income	(0.2)	0.1	0.3	0.4
let income before taxes	0.5	0.7	2.0	0.7
axes	0.0	0.0	0.2	0.1
let income	0.5	0.7	1.8	0.6
otal business volume	490.3	2,015.2	—— Million \$ —— 8,087.2	27,155.3
atios			0-4	
lurrent	1.18	1.26	——— Ratio ————— 1.75	1.12
	2.90	1.20		2.42
ebt-to-equity etained earnings-to-equity				
eramen eannnys-ro-ednirk	0.17	0.35	0.25	0.1
eturn-on-assets	4.3	4.3	6.2	2.4
Return-on-allocated member equity	19.9	17.9	20.2	10.1
umber of cooperatives	16	18	12	8

	< \$1 Million	\$1 – \$10 Million	\$10 Million.or More
ance sheet		Percent of total	
rent assets	52.0	48.8	64.4
er assets	0.5	11.8	7.4
perty, plant and equipment	47.4	39.4	28.2
al, own assets	99.9	100.0	100.0
estments in other cooperatives	0.1	-	-
al assets	100.0	100.0	100.0
rent liabilities	33.3	37.6	51.5
g-term liabilities	23.4	13.6	10.7
ıl liabilities	56.7	51.2	62.3
cated equity	41.8	34.0	20.5
ained earnings	1.5	14.8	17.3
l equity	43.3	48.8	37.7
I equity and liabilities	100.0	100.0	100.0
me statement		Percent of tota	I sales ———
l sales group	100.0	100.0	100.0
t of goods sold	87.3	84.2	78.9
s margin	12.7	15.8	21.1
ce and other income	4.9	0.3	2.5
s revenue	17.5	16.1	23.6
es	7.3	5.5	10.3
eciation	0.8	0.7	1.2
est	0.5	0.3	0.5
r expenses	8.2	9.7	8.4
expenses	16.8	16.2	20.4
perating margins	0.7	(0.1)	3.2
onage income	0.1	0.0	0.0
operating income	0.0	0.0	0.5
ncome before taxes	0.8	0.2	3.7
S	0.0	0.0	0.1
ncome	0.0	0.0	3.6
ncome	0.0		
al business volume	6.0	37.8	236.7
0\$		Ratio	
rent	1.56	1.30	1.25
t-to-equity	1.30	1.05	1.65
ined earnings-to-equity	0.04	0.30	0.46
iou cariningo-to-equity	0.04	Percent	
n-on-assets	1.9	0.6	9.6
rn-on-allocated member equity	4.6	1.9	46.8

TABLE 28.6—Fresh fruit and	d vegetable marketing co-ops	s, common-size financial statements,	by size, 2015

	Percent of total as	ssets
59.0	56.3	61.1
16.8	11.2	10.0
24.2	32.4	24.0
100.0	100.0	95.2
0.0	0.0	4.8
100.0	100.0	100.0
43.1	44.3	44.7
16.9	18.0	7.9
60.0	62.3	52.6
23.7	21.8	31.6
16.3	15.8	15.8
40.0	37.7	47.4
100.0	100.0	100.0
	———— Percent of total sal	es ———
100.0	100.0	100.0
81.2	84.3	80.6
18.8	15.7	19.4
4.0	23.7	4.3
22.8	39.4	23.8
		8.0
1.5	1.2	1.5
0.6	0.8	0.3
7.0	17.0	11.7
23.5	34.9	21.5
		2.3
		0.3
1.5	0.5	0.6
1.0	5.0	3.2
0.0	0.0	0.0
1.0	5.0	3.2
	Million \$	
6.3	69.9	98.5
	Ratio	
1.37		1.37
		1.11
		0.33
1.8		6.0
7.7	27.8	18.9
	$     \begin{array}{r}       16.8 \\       24.2 \\       100.0 \\       0.0 \\       100.0 \\       43.1 \\       16.9 \\       60.0 \\       23.7 \\       16.3 \\       40.0 \\       100.0 \\       100.0 \\       81.2 \\       18.8 \\       4.0 \\       22.8 \\       14.4 \\       1.5 \\       0.6 \\       7.0 \\       23.5 \\       (0.7) \\       0.2 \\       1.5 \\       1.0 \\       0.0 \\       1.0 \\       6.3 \\       \hline       1.37 \\       1.50 \\       0.41 \\       \overline{1.8}     \end{array} $	16.8       11.2         24.2       32.4         100.0       100.0         0.0       0.0         100.0       100.0         43.1       44.3         16.9       18.0         60.0       62.3         23.7       21.8         16.3       15.8         40.0       37.7         100.0       100.0

TABLE 28.6 (cont.)—Fresh fruit and vegetable marketing co-ops, common-size financial statements, by size, 2015

	640 600 TTTT	600 6FC	
Palanaa ahaat	\$10 – \$20 Million	\$20 – \$50 Million	50 Million or More
Balance sheet		Percent of total asse     A0 1	
Current assets Other assets	47.8 7.5	49.1 5.3	54.8
			7.3
Property, plant and equipment	40.2 95.5	40.6 95.0	34.7
Total, own assets	95.5 4.5	95.0 5.0	96.9 3.1
Investments in other cooperatives Total assets	4.5	100.0	100.0
Current liabilities	32.2	36.2	38.6
Long-term liabilities	16.8	18.3	21.7
Fotal liabilities	49.1	54.5	60.3
Allocated equity	35.1	23.4	18.5
	15.8	23.4	21.3
Retained earnings	50.9	45.5	39.7
Total equity	100.0	45.5 100.0	39.7 100.0
Total equity and liabilities	100.0	100.0	100.0
ncome statement		———— Percent of total sale	98
Fotal sales group	100.0	100.0	100.0
Cost of goods sold	78.7	75.8	73.6
ross margin	21.3	24.2	26.4
ervice and other income	3.6	5.3	2.4
ross revenue	24.8	29.5	28.8
Vages	13.5	11.6	12.5
epreciation	1.8	1.7	2.0
iterest	1.5	0.4	0.8
ther expenses	7.6	14.4	4.1
otal expenses	24.4	28.1	19.4
et operating margins	0.4	1.4	9.4
atronage income	1.1	0.0	(8.0)
on-operating income	0.3	0.1	0.2
let income before taxes	1.8	1.5	1.5
axes	0.1	0.1	0.1
let income	1.7	1.4	1.4
Total business volume	166.6	Million \$ 395.7	1,419.8
	100.0	390.7	1,419.0
atios		Ratio	
Current	1.48	1.36	1.42
ebt-to-equity	0.96	1.20	1.52
etained earnings-to-equity	0.31	0.48	0.54
	4.0	Percent —	
Return-on-assets	4.3	3.5	3.4
Return-on-allocated member equity	12.3	14.9	18.2

	Less than \$10 Million	AND VEGETABLE C \$10 – \$100 Million	\$100 Million or More
Balance sheet		Percent of total as	sets
Current assets	75.6	56.3	52.4
ther assets	4.8	6.7	17.2
operty, plant and equipment	18.2	23.6	29.4
al, own assets	98.7	86.5	99.0
estments in other cooperatives	1.3	13.5	1.0
al assets	100.0	100.0	100.0
rent liabilities	34.8	43.7	8.0
g-term liabilities	2.0	9.3	20.5
al liabilities	36.8	53.0	28.6
ocated equity	47.7	40.0	65.3
ained earnings	15.4	7.0	6.1
al equity	63.2	47.0	71.4
al equity and liabilities	100.0	100.0	100.0
requity and nabilities	100.0	100.0	100.0
me statement		Percent of total s	
il sales group	100.0	100.0	100.0
t of goods sold	94.4	78.5	79.7
ss margin	5.6	21.5	20.3
vice and other income	8.0	3.0	5.9
ss revenue	13.6	24.4	26.2
jes	4.2	12.2	8.9
eciation	0.6	1.6	2.5
est	0.4	0.6	1.0
r expenses	6.4	9.2	2.2
l expenses	11.6	23.6	14.6
pperating margins	2.0	0.8	11.6
onage income	0.0	0.1	0.1
-operating income	0.5	0.8	(0.3)
income before taxes	2.5	1.8	11.4
S	0.0	0.2	0.1
ncome	2.4	1.6	11.2
		Million \$ -	
l business volume	15.4	286.1	3,065.2
DS		Ratio	
rent	2.17	1.29	6.52
t-to-equity	0.58	1.23	0.32
ined earnings-to-equity	0.24	0.15	0.09
	0.24		0.00
n-on-assets	7.2	Percent – <b>2.8</b>	16.5
urn-on-allocated member equity	15.1	7.1	25.2
ber of cooperatives	5	5	3

# **TABLE 28.7**—Fresh fruit, processed fruit and vegetable co-ops, common-size financial statements, by size, 2015

<b>TABLE 28.8</b> —Processed fruit and vegetable of	co-ops, common-size financial statements, by size, 2015

Р	ROCESSED FRUIT AND VE Less than \$10 Million	GETABLE CO-OPS 1 \$10 – \$100 Million	TOTAL SALES GROUP \$100 Million or More
Balance sheet		——— Percent of total as	sets
Current assets	80.5	65.7	66.1
Other assets	1.0	0.1	8.5
Property, plant and equipment	12.0	30.6	24.3
Total, own assets	93.5	96.4	98.9
Investments in other cooperative	es 6.5	3.6	1.1
Total assets	100.0	100.0	100.0
Current liabilities	37.3	46.5	44.6
Long-term liabilities	2.8	7.2	24.9
Total liabilities	40.1	53.8	69.5
Allocated equity	55.9	40.3	23.4
Retained earnings	4.0	5.9	7.1
Total equity	59.9	46.2	30.5
Total equity and liabilities	100.0	100.0	100.0
Income statement		——— Percent of total sa	ales
Total sales group	100.0	100.0	100.0
Cost of goods sold	96.3	62.4	68.6
Gross margin	3.7	37.6	31.4
Service and other income	0.2	3.2	1.3
Gross revenue	3.8	40.8	32.7
Wages	1.5	14.7	10.5
Depreciation	0.4	1.5	2.2
Interest	0.2	0.5	0.8
Other expenses	3.2	51.9	7.0
Total expenses	5.2	68.5	20.6
Net operating margins	(1.4)	(27.7)	12.1
Patronage income	0.0	0.4	0.0
Non-operating income	0.0	31.1	(0.1)
Net income before taxes	(1.3)	3.8	12.1
Taxes	0.0	0.2	0.6
Net income	(1.3)	3.6	11.5
Total business volume	6.0	——— Million \$ – 86.5	3,681.0
Ratios		Ratio	
Current	2.16		1.48
Debt-to-equity	0.67	1.41	2.27
Retained earnings-to-equity	0.07	0.13	0.23
neramen earnings-ro-equity	0.07		0.23
Return-on-assets	(5.3)	——————————————————————————————————————	17.6
Return-on-allocated member eq		13.8	75.1
	·		
Number of cooperatives	5	3	9

### TABLE 28.9—Grain marketing co-ops, common-size financial statements, by size, 2015

	Less than \$5 Million	\$5 — \$10 M	/lillion	\$10 – \$15 Million	\$15 – \$20 Million
Balance sheet				Percent of total assets	
Current assets	50.2	58.9 5	7.4	61.1	
)ther assets	25.8		5.0	2.2	2.9
Property, plant and equipment	21.2		25.7	31.3	27.6
otal, own assets	97.2		89.6	91.0	91.6
nvestments in other cooperatives	2.8		10.4	9.0	8.4
otal assets	100.0		100.0	100.0	100.0
Current liabilities	34.0		37.9	38.5	41.9
ong-term liabilities	12.1		10.0	14.1	10.8
otal liabilities	46.1		47.9	52.6	52.7
Allocated equity	38.3		32.1	27.2	21.7
Retained earnings	15.6		19.9	20.2	25.6
otal equity	53.9		52.1	47.4	47.3
otal equity and liabilities	100.0		100.0	100.0	100.0
ncome statement				- Percent of total sales	
otal sales group	100.0		100.0	100.0	100.0
cost of goods sold	91.0		92.0	92.4	92.9
iross margin	9.0		8.0	7.6	7.1
ervice and other income	7.1		6.7	3.6	3.8
ross revenue	16.1		14.7	11.2	10.9
/ages	7.3		5.6	4.1	3.9
epreciation	1.8		1.3	1.4	1.7
nterest	0.8		0.7	0.7	0.4
)ther expenses	5.1		5.6	4.0	3.6
otal expenses	15.0		13.2	10.2	9.6
let operating margins	1.1		1.5	1.0	1.4
Patronage income	0.3		0.9	0.7	0.5
lon-operating income	0.4		0.1	0.6	0.4
let income before taxes	1.8		2.5	2.3	2.3
axes	0.0		0.1	0.2	0.1
let income	1.8		2.4	2.1	2.1
	100.0			—— Million \$ ——	
otal business volume	123.9		326.8	516.6	642.1
atios				Ratio	
Current	1.47		1.55		1.46
)ebt-to-equity	0.85		0.92		1.11
letained earnings-to-equity	0.29		0.38		0.54
eturn-on-assets	2.8		5.0	Percent	4.3
Return-on-allocated member equity	7.4		15.7	18.2	20.0
lumber of cooperatives	42		40	41	35

### **TABLE 28.9** (cont.)—Grain marketing co-ops, common-size financial statements, by size, 2015

	\$20 – \$30 Million	\$30 – \$50 Million	\$50 – \$100 Million
lance sheet		———— Percent of total a	ssets
rrent assets	57.6	58.8	59.2
ier assets	3.9	1.1	3.8
perty, plant and equipment	31.2	30.7	28.5
II, own assets	92.7	90.6	91.5
estments in other cooperatives	7.3	9.4	8.5
al assets	100.0	100.0	100.0
rent liabilities	41.2	42.6	44.3
g-term liabilities	10.7	11.9	10.6
al liabilities	51.9	54.5	54.9
cated equity	23.6	20.9	23.0
ained earnings	24.4	24.6	22.1
al equity	48.1	45.5	45.1
al equity and liabilities	100.0	100.0	100.0
me statement		Percent of total	sales —
l sales group	100.0	100.0	100.0
t of goods sold	92.6	93.6	93.1
ss margin	7.4	6.4	6.9
vice and other income	3.7	3.3	3.6
ss revenue	11.1	9.7	10.5
jes	3.7	3.2	3.5
eciation	1.7	1.5	1.3
est	0.4	0.4	0.4
er expenses	3.4	3.0	3.1
l expenses	9.3	8.1	8.3
operating margins	1.8	1.6	2.2
onage income	0.5	0.8	0.7
n-operating income	0.5	0.8	0.7
t income before taxes	0.4 2.7	2.7	3.1
income before taxes	0.2	0.2	3.1 0.2
income	2.5	2.5	2.9
income	2.5		
al business volume	1,217.7	2,326.9	5,868.1
ios		Ratio	
rent	1.40	1.38	1.34
t-to-equity	1.08	1.20	1.22
ned earnings-to-equity	0.51	0.54	0.49
ırn-on-assets	4.9	Percent 5.8	6.5
urn-on-allocated member equity	20.6	27.6	28.2

### **TABLE 28.9** (cont.)—Grain marketing co-ops, common-size financial statements, by size, 2015

	\$100 – \$200 Million	\$200 – \$500 Million	\$500 Million or More
llance sheet		Percent of tota	lassets
irrent assets	56.9	55.4	52.8
her assets	7.8	3.6	3.5
operty, plant and equipment	25.8	30.7	35.7
al, own assets	90.4	89.7	92.0
estments in other cooperatives	9.6	10.3	8.0
al assets	100.0	100.0	100.0
rent liabilities	44.2	42.1	30.7
g-term liabilities	14.1	13.0	17.2
al liabilities	58.2	55.1	47.9
ocated equity	19.9	21.0	23.9
ained earnings	21.8	24.0	28.2
al equity	41.8	44.9	52.1
al equity and liabilities	100.0	100.0	100.0
me statement		Percent of tota	al sales
al sales group	56.9	55.4	52.8
st of goods sold	7.8	3.6	3.5
ss margin	25.8	30.7	35.7
ice and other income	-	-	-
ss revenue	9.6	10.3	8.0
es e	100.0	100.0	100.0
eciation	44.2	42.1	30.7
est	14.1	13.0	17.2
r expenses	58.2	55.1	47.9
il expenses	19.9	21.0	23.9
operating margins	21.8	24.0	28.2
ronage income	41.8	44.9	52.1
-operating income	100.0	100.0	100.0
income before taxes	56.9	55.4	52.8
Income before taxes	7.8	3.6	3.5
income	25.8	30.7	35.7
noomo			5
Il business volume	6,653.1	13,482.0	15,146.0
ios		Ratio	
rent	1.29	1.32	1.72
t-to-equity	1.40	1.23	0.92
ined earnings-to-equity	0.52	0.53	0.54
	0.02	Percent	
rn-on-assets	4.6	<i>Percent</i> 5.6	6.7
rn-on-allocated member equity	23.0	26.6	27.9
nber of cooperatives	46	41	15

# **TABLE 28.10**—Livestock marketing co-ops, common-size financial statements, by size, 2015

Less that	an \$1 Million	\$1 – \$10 Million	\$10 – \$50 Million	\$50 – \$300 Million	\$300 Million or More
Balance sheet			Percent of total		
Current assets	61.9	27.9	58.9	82.4	91.2
)ther assets	14.0	32.9	15.7	8.4	1.4
Property, plant and equipment	24.0	39.1	25.4	5.9	4.5
otal, own assets	100.0	100.0	100.0	96.8	97.1
nvestments in other cooperatives	0.0	-	-	3.2	2.9
otal assets	100.0	100.0	100.0	100.0	100.0
Current liabilities	52.6	58.7	46.2	64.8	76.4
ong-term liabilities	19.2	19.5	13.3	9.2	3.7
otal liabilities	71.8	78.2	59.4	74.0	80.1
Allocated equity	13.8	5.5	23.2	13.0	7.8
letained earnings	14.4	16.3	17.3	13.0	12.1
otal equity	28.2	21.8	40.6	26.0	19.9
otal equity and liabilities	100.0	100.0	100.0	100.0	100.0
ncome statement			Percent of tota	al sales	
otal sales group	100.0	100.0	100.0	100.0	100.0
Cost of goods sold	90.0	92.8	93.8	95.4	99.5
iross margin	10.0	7.2	6.2	4.6	0.5
Service and other income	19.9	1.6	3.8	2.6	1.0
iross revenue	29.9	8.8	9.9	7.1	1.5
Vages	8.0	3.6	3.1	2.0	0.8
Depreciation	1.0	0.9	1.1	0.4	0.0
nterest	0.4	0.2	0.5	0.6	0.1
)ther expenses	20.6	3.7	4.2	1.8	0.4
otal expenses	20.0	8.4	8.9	4.7	1.3
let operating margins	(0.0)	0.4	1.1	2.4	0.2
	(0.0)	0.0	0.0	0.5	0.2
Patronage income	0.0	0.0	0.0	0.5	0.0
lon-operating income					
let income before taxes	(0.0)	0.5	1.1	3.8	0.2
axes	0.2	0.0	0.0	0.6	0.0
let income	(0.2)	0.5	1.1 ——— Million \$	3.2	0.2
otal business volume	10.6	25.7	73.9	552.6	3,885.2
latios			Ratio		
Current	1.18	0.48	1.27	1.27	1.19
)ebt-to-equity	2.55	3.58	1.47	2.84	4.03
Retained earnings-to-equity	0.51	0.75	0.43	0.50	0.61
			Percent		
leturn-on-assets	(0.2)	3.4	3.2	6.3	2.5
Return-on-allocated member equity	(1.8)	62.5	13.9	48.4	31.7
Number of cooperatives	29	8	4	5	38

# **TABLE 28.11**—Poultry marketing co-ops, common-size financial statements, by size, 2015

	POULTRY MARKET Less than \$100 Million	ING CO-OPS TOTAL SALES GROUP \$100 Million or More
Balance sheet		<ul> <li>Percent of total assets</li> </ul>
Current assets	62.3	78.0
Other assets	11.8	1.2
Property, plant and equipment	25.4	20.2
Total, own assets	99.5	99.3
Investments in other cooperatives	0.5	0.7
Total assets	100.0	100.0
Current liabilities	38.4	22.7
Long-term liabilities	10.4	9.2
Total liabilities	48.8	31.9
Allocated equity	19.6	25.4
Retained earnings	31.5	42.7
Total equity	51.2	68.1
Total equity and liabilities	100.0	100.0
Income statement		— Percent of total sales ————
Total sales group	100.0	100.0
Cost of goods sold	80.3	86.6
Gross margin	19.7	13.4
Service and other income	5.6	18.1
Gross revenue	25.3	31.5
Wages	9.8	5.2
Depreciation	1.2	0.9
Interest	0.2	0.2
Other expenses	12.0	17.1
Total expenses	23.1	23.4
Net operating margins	2.2	8.1
Patronage income	0.2	0.0
Non-operating income	0.1	0.4
Net income before taxes	2.5	8.6
Taxes	0.2	0.0
Net income	2.3	8.5
Total business volume	80.2	Million \$ 1,182.6
	00.2	1,102.0
Ratios		Ratio
Current	1.62	3.43
Debt-to-equity	0.95	0.47
Retained earnings-to-equity	0.62	0.63
Return-on-assets	4.4	Percent 21.7
Return-on-allocated member equity	22.2	85.4
Number of cooperatives	6	5

# TABLE 28.12—Nut marketing co-ops, common-size financial statements, by size, 2015

	NUT MARKETING	CO-OPS TOTAL SALES GROUP
	Less than \$10 Million	\$10 Million or More
Balance sheet	I	Percent of total assets
Current assets	69.4	60.3
Other assets	12.2	0.1
Property, plant and equipment	17.6	35.5
Total, own assets	99.2	95.8
Investments in other cooperatives	0.8	4.2
Total assets	100.0	100.0
Current liabilities	54.7	33.6
Long-term liabilities	8.3	33.3
Total liabilities	63.0	66.9
Allocated equity	(6.8)	19.0
Retained earnings	43.8	14.1
Total equity	37.0	33.1
Total equity and liabilities	100.0	100.0
Income statement		Percent of total sales
Total sales group	100.0	100.0
Cost of goods sold	78.9	21.8
Gross margin	21.1	78.2
Service and other income	2.0	0.1
Gross revenue	23.1	78.2
Wages	15.1	1.9
Depreciation	1.0	0.7
Interest	0.5	0.5
Other expenses	3.6	5.8
Total expenses	20.2	8.8
Net operating margins	2.9	69.4
Patronage income	0.1	0.0
Non-operating income	0.1	0.0
Net income before taxes	3.1	69.5
Taxes	0.0	0.0
Net income	3.1	69.4
		—— Million \$ ———
Total business volume	9.9	1,723.1
Ratios		Ratio
Current	1.27	1.79
Debt-to-equity	1.70	2.02
Retained earnings-to-equity	1.18	0.43
Return-on-assets	6.3	Percent 218.1
Return-on-allocated member equity	(93.6)	1,147.0
Number of cooperatives	6	5

# **TABLE 28.13**—Rice marketing co-ops, common-size financial statements, by size, 2015

	RICE MARKETING Less than \$50 Million	CO-OPS TOTAL SALES GROUP \$50 Million or More
Balance sheet		ercent of total assets
Current assets	64.6	61.2
Other assets	14.6	4.5
Property, plant and equipment	20.8	30.9
Total, own assets	100.0	96.6
Investments in other cooperatives	-	3.4
Total assets	100.0	100.0
Current liabilities	44.1	24.6
Long-term liabilities	9.3	29.3
Total liabilities	53.4	53.9
Allocated equity	33.9	17.5
Retained earnings	12.7	28.6
Total equity	46.6	46.1
Total equity and liabilities	100.0	100.0
Income statement	F	Percent of total sales
Total sales group	100.0	100.0
Cost of goods sold	95.9	72.1
Gross margin	4.1	27.9
Service and other income	2.5	3.4
Gross revenue	6.6	31.3
Wages	1.8	9.7
Depreciation	0.2	2.2
Interest	0.1	0.4
Other expenses	3.6	15.1
Total expenses	5.6	27.4
Net operating margins	1.1	3.8
Patronage income	0.0	0.4
Non-operating income	0.0	(0.3)
Net income before taxes	1.1	3.9
Taxes	0.0	0.4
Net income	1.0	3.5
Total business volume	46.1	— Million \$ — 1,970.5
	40.1	1,970.5
Ratios		Ratio
Current	1.47	2.49
Debt-to-equity	1.15	1.17
Retained earnings-to-equity	0.27	0.62
Return-on-assets	15.0	7.1
Return-on-allocated member equity	44.2	40.5
Number of cooperatives	6	4

# **TABLE 28.14**—Sugar marketing co-ops, common-size financial statements, by size, 2015

Less	s than \$20 Million	ARKETING CO-OPS \$20 - \$100 Million	\$100 – \$300 Million	\$300 Million or More
Balance sheet			Percent of total assets	
Current assets	62.1	30.0	26.8	42.6
Other assets	15.2	2.3	46.6	11.6
Property, plant and equipment	22.8	63.7	24.9	44.0
Total, own assets	100.0	96.0	98.3	98.1
Investments in other cooperative	s -	4.0	1.7	1.9
Total assets	100.0	100.0	100.0	100.0
Current liabilities	49.0	25.3	23.7	34.6
Long-term liabilities	10.4	13.9	16.7	23.8
Total liabilities	59.4	39.3	40.5	58.4
Allocated equity	26.1	49.3	7.3	34.6
Retained earnings	14.5	11.4	52.2	7.0
Total equity	40.6	60.7	59.5	41.6
Total equity and liabilities	100.0	100.0	100.0	100.0
ncome statement			<ul> <li>Percent of total sales</li> </ul>	
Total sales group	100.0	100.0	100.0	100.0
Cost of goods sold	90.6	69.6	50.4	75.2
Gross margin	9.4	30.4	49.6	24.8
Service and other income	5.2	0.6	0.0	1.0
Gross revenue	14.6	31.0	49.6	25.8
Nages	0.7	10.7	5.8	6.3
Depreciation	0.1	3.4	2.7	2.0
nterest	0.0	0.9	0.5	0.3
Other expenses	12.5	17.2	16.5	9.6
Total expenses	13.4	32.2	25.5	18.3
Net operating margins	1.2	(1.2)	24.1	7.5
Patronage income	0.0	0.1	0.2	0.0
Non-operating income	0.0	0.5	2.7	(0.8)
Net income before taxes	1.2	(0.6)	27.0	6.6
Taxes	0.0	0.0	0.5	0.1
Net income	1.2	(0.6)	26.5	6.5
Fotal business volume	21.8	266.5	—— Million \$ —— 895.4	6,479.0
	21.0	200.0	000.4	0,170.0
Ratios			Ratio	
Current	1.27	1.18		1.23
Debt-to-equity	1.46	0.65		1.40
Retained earnings-to-equity	0.36	0.19	0.88	0.17
Return-on-assets	24.7	(0.8)	Percent	15.2
Return-on-allocated member equ	uity 94.7	(1.6)	333.1	43.9
Number of cooperatives	10	5	4	8

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### **TABLE 28.15**—Miscellaneous marketing co-ops, common-size financial statements, 2015

		Dry Bean	Seed,			
	Bioenergy	& Pea	Flower & Fiber	Tobacco	Wool	Other <sup>1</sup>
Balance sheet				of total assets		
Current assets	47.0	64.1	61.7	46.7	45.1	51.2
Other assets	22.8	4.7	16.0	47.1	36.8	25.6
Property, plant and equipment	29.3	29.7	22.3	6.2	17.7	22.9
Total, own assets	99.1	98.5	100.0	100.0	99.6	99.7
Investments in other cooperatives	0.9	1.5	-	-	0.4	0.3
Total assets	100.0	100.0	100.0	100.0	100.0	100.0
Current liabilities	13.0	43.7	47.2	11.8	21.2	11.2
Long-term liabilities	9.3	11.8	8.8	14.9	18.9	9.7
Total liabilities	22.3	55.5	56.0	26.7	40.1	20.9
Allocated equity	47.8	28.5	31.8	11.1	41.6	78.4
Retained earnings	29.9	16.0	12.2	62.2	18.3	0.7
Total equity	77.7	44.5	44.0	73.3	59.9	79.1
Total equity and liabilities	100.0	100.0	100.0	100.0	100.0	100.0
Income statement			Percent	of total sales		
Total sales group	100.0	100.0	100.0	100.0	100.0	100.0
Cost of goods sold	79.3	90.6	70.1	86.1	80.3	91.4
Gross margin	20.7	9.4	29.9	13.9	19.7	8.6
Service and other income	0.4	2.4	3.5	0.1	3.5	1.3
Gross revenue	21.1	11.8	33.4	14.0	23.3	9.9
Wages	2.2	3.2	23.3	3.9	7.9	10.0
Depreciation	2.3	1.9	0.8	1.5	0.9	3.4
Interest	0.2	0.4	0.4	0.6	0.0	0.0
Other expenses	7.5	4.0	7.1	4.4	13.4	5.7
Total expenses	12.2	9.6	31.5	10.3	22.2	19.2
Net operating margins	8.9	2.3	1.9	3.7	1.1	(9.3)
Patronage income	0.6	0.1	0.0	0.0	0.0	(3.3)
-	5.8	0.1	0.0	1.1	0.0	24.7
Non-operating income Net income before taxes						
	15.3	2.4	1.9	4.7	1.1	15.4
Taxes	0.5	0.1	0.0	0.8	0.0	(2.0)
Net income	14.8	2.3	1.9 	3.9	1.1	17.4
Total business volume	540.4	109.0	5.2	342.7	5.1	10.4
Ratios		_		Ratio ————		
Current	3.62	1.47	1.31	3.96	2.12	4.56
Debt-to-equity	0.29	1.25	1.27	0.36	0.67	0.26
Retained earnings-to-equity	0.38	0.36	0.28	0.85	0.31	0.01
Return-on-assets	20.7	4.5	<i>P P</i>	ercent	0.8	9.9
Return-on-allocated member equity	43.4	15.8	17.8	22.9	1.9	12.6
Number of cooperatives <sup>1</sup> Wood, alligator, coffee, etc.	6	4	4	5	38	8

	Less than \$1 Million	FARM SUPPLY CO \$1 – \$5 Million.	OPS TOTAL SALES \$5 – \$10 Million	\$10 – \$15 Million
Balance sheet			Percent of total assets	
Current assets	53.7	57.4	54.0	50.5
Other assets	8.3	5.7	3.5	1.7
Property, plant and equipment	19.4	19.9	23.4	26.3
Total, own assets	81.5	83.0	81.0	78.4
Investments in other cooperative		17.0	19.0	21.6
Total assets	100.0	100.0	100.0	100.0
Current liabilities	30.9	26.7	27.8	26.0
Long-term liabilities	12.4	8.4	6.8	7.6
Total liabilities	43.3	35.1	34.6	33.7
Allocated equity	56.0	37.1	38.1	37.4
Retained earnings	0.6	27.8	27.3	28.9
Total equity	56.7	64.9	65.4	66.3
Total equity and liabilities	100.0	100.0	100.0	100.0
Income statement			Percent of total sales	
Total sales group	100.0	100.0	100.0	100.0
Cost of goods sold	84.1	84.0	84.1	84.0
Gross margin	15.9	16.0	15.9	16.0
Service and other income	3.0	3.0	2.8	3.2
Gross revenue	18.9	19.1	18.7	19.2
Wages	13.1	10.2	9.6	8.7
Depreciation	1.3	1.5	1.6	1.9
Interest	1.1	0.5	0.5	0.3
Other expenses	6.7	6.4	5.8	5.7
Total expenses	22.1	18.5	17.5	16.6
Net operating margins	(3.3)	0.6	1.3	2.6
Patronage income	0.6	1.4	1.7	2.2
Non-operating income	0.6	0.4	0.6	0.4
Net income before taxes	(2.0)	2.5	3.6	5.2
Taxes	0.0	0.1	0.3	0.6
Net income	(2.0)	2.3	3.3	4.6
			—— Million \$ ———	
Total business volume	12.4	502.2	887.5	863.6
Ratios			Ratio	
Current	1.74	2.15	1.94	1.94
Debt-to-equity	0.76	0.54	0.53	0.51
Retained earnings-to-equity	0.01	0.43	0.42	0.44
Return-on-assets	(3.3)	3.9	Percent6.1	7.6
Return-on-allocated member equ		10.6	16.0	20.4
	iity (5.9)	10.0	10.0	20.4
Number of cooperatives	24	164	115	66

### TABLE 28.16—Farm supply co-ops, common-size financial statements, by size, 2015

### TABLE 28.16 (cont.)—Farm supply co-ops, common-size financial statements, by size, 2015

	615 620 Million		-OPS TOTAL SALES	620 650 BA:II:
alamaa ahaat	\$15 – \$20 Million	\$20 – \$25 Million	\$25 – \$30 Million	\$30 – \$50 Million
alance sheet	45.0	40.0	Percent of total assets	FO 1
urrent assets	45.8	48.3	45.4	59.1
ther assets	4.0	1.2	2.1	3.6
operty, plant and equipment	23.9	27.2	31.3	20.5
tal, own assets	73.7	76.7	78.8	83.2
vestments in other cooperatives	26.3	23.3	21.2	16.8
tal assets	100.0	100.0	100.0	100.0
ırrent liabilities	27.8	29.5	29.5	36.5
ng-term liabilities	7.5	10.6	10.4	5.9
tal liabilities	35.3	40.1	39.9	42.4
ocated equity	33.1	37.0	37.0	38.7
etained earnings	31.6	22.9	23.1	18.9
tal equity	64.7	59.9	60.1	57.6
tal equity and liabilities	100.0	100.0	100.0	100.0
come statement			<ul> <li>Percent of total sales</li> </ul>	
tal sales group	100.0	100.0	100.0	100.0
ost of goods sold	83.4	85.8	84.0	84.1
oss margin	16.6	14.2	16.0	15.9
ervice and other income	2.4	3.2	1.1	4.0
oss revenue	19.0	17.4	17.2	20.0
ages	9.4	7.8	8.1	9.0
preciation	2.0	2.0	1.9	1.7
terest	0.3	0.4	0.4	0.3
her expenses	5.8	4.9	5.3	6.6
tal expenses	17.5	15.1	15.7	17.7
et operating margins	1.5	2.3	1.4	2.3
itronage income	3.3	2.6	2.4	2.0
on-operating income	0.4	0.5	0.1	0.7
et income before taxes	5.2	5.4	4.0	5.1
	0.6	0.6	4.0 0.5	0.5
et income	4.7	4.8	0.5 3.5	4.6
LINCOME	4.7	4.0	3.3 —— Million \$ ———	4.0
tal business volume	446.9	784.8	539.2	1,964.2
itios			Ratio	
irrent	1.65	1.64	1.54	1.62
bt-to-equity	0.55	0.67		0.74
tained earnings-to-equity	0.49	0.38	0.38	0.33
turn-on-assets	7.6	7.7	Percent	7.5
eturn-on-allocated member equity		20.7	15.0	19.5
Imber of cooperatives	24	34	25	52

### **TABLE 28.16 (cont.)**—Farm supply co-ops, common-size financial statements, by size, 2015

	¢E0 ¢100 \$4:11:	\$100 \$500 BA:U:	Creater than \$500 Million
Balance sheet	\$50 – \$100 Million	\$100 – \$500 Million	Greater than \$500 Million
Current assets	49.2	Percent of total as 50.1	64.9
	49.2 5.4	7.2	7.3
Other assets			
Property, plant and equipment	27.4	26.6	21.4
Total, own assets	82.0	83.9	93.5
Investments in other cooperatives	18.0	16.1	6.5
Total assets	100.0	100.0	100.0
Current liabilities	28.6	29.5	34.5
Long-term liabilities	8.4	14.5	16.3
Total liabilities	37.0	44.0	50.7
Allocated equity	27.8	26.2	18.6
Retained earnings	35.2	29.8	30.6
Total equity	63.0	56.0	49.3
Total equity and liabilities	100.0	100.0	100.0
Income statement		Percent of total sa	ales
Total sales group	100.0	100.0	100.0
Cost of goods sold	84.2	86.4	93.2
Gross margin	15.8	13.6	6.8
Service and other income	2.1	1.5	0.2
Gross revenue	18.0	15.0	7.0
Wages	7.7	6.5	2.4
Depreciation	1.7	1.5	0.9
Interest	0.2	0.3	0.3
Other expenses	5.9	4.3	1.6
Total expenses	15.5	12.6	5.2
Net operating margins	2.4	2.5	1.8
Patronage income	1.9	1.7	0.4
Non-operating income	0.6	0.4	0.2
Net income before taxes	4.9	4.6	2.3
Taxes	0.8	0.8	0.9
Net income	4.1	3.8	1.5
Total business volume	2,782.2	5,768.6	13,435.0
Ratios		Ratio	
Current	1.72		1.8
Debt-to-equity	0.59	0.79	1.0
Retained earnings-to-equity	0.56	0.73	0.6
netamed carnings-to-equity	0.00	0.55	
Return-on-assets	8.2	Percent - 7.7	4.8
Return-on-allocated member equity		29.5	26.0
Number of cooperatives	38	66	5

### **TABLE 28.17**—Mixed farm supply co-ops, common-size financial statements, by size, 2015

			640 620 MILLS
lance sheet	Less than \$5 Million	\$5 – \$10 Million	\$10 – \$20 Million
rrent assets	51.9	Percent of total as 50.4	50.4
her assets	3.3	3.1	3.5
operty, plant and equipment	29.6	26.5	28.8
al, own assets	84.8	80.0	82.8
estments in other cooperative		20.0	17.2
al assets	100.0	100.0	100.0
rent liabilities	31.2	26.2	32.3
g-term liabilities	11.5	9.6	8.5
al liabilities	42.6	35.8	40.8
cated equity	36.8	33.3	32.7
ained earnings	20.5	30.9	26.5
al equity	57.4	64.2	59.2
I equity and liabilities	100.0	100.0	100.0
me statement		Percent of total sa	ales
Il sales group	100.0	100.0	100.0
t of goods sold	87.3	86.1	86.6
ss margin	12.7	13.9	13.4
ice and other income	8.4	7.1	6.3
s revenue	21.1	21.0	19.7
es.	10.6	9.3	8.7
eciation	2.4	1.9	2.2
rest	0.7	0.5	0.5
r expenses	9.8	8.1	7.3
l expenses	23.5	19.7	18.6
perating margins	(2.3)	1.3	1.1
onage income	2.6	2.1	1.7
operating income	0.8	0.6	0.2
ncome before taxes	1.1	3.9	3.1
S	0.3	0.2	0.3
income	0.9	3.7	2.8
		Million \$ –	-
l business volume	142.2	207.9	780.1
DS		Ratio	
ent	1.66	<i>Hatto</i> 1.92	1.56
-to-equity	0.74	0.56	0.69
ined earnings-to-equity	0.74	0.58	0.45
inieu earnings-to-equity	0.30	0.40 – – – – – – – – – – – – – – – – – – –	
rn-on-assets	1.4	6.9	4.8
rn-on-allocated member equ		20.8	14.6
nber of cooperatives	50	27	50

### **TABLE 28.17** (cont.)—Mixed farm supply co-ops, common-size financial statements, by size, 2015

<b>¢</b> ንበ	– \$30 Million	\$30 – \$50 Million	\$50 – \$100 Million
alance sheet	- \$50 WIIII011	————— Percent of tota	
urrent assets	46.5	54.8	53.4
ther assets	2.4	3.1	2.9
operty, plant and equipment	27.7	27.2	27.5
tal, own assets	76.6	85.1	83.9
vestments in other cooperatives	23.4	14.9	16.1
tal assets	100.0	100.0	100.0
rrent liabilities	27.6	31.8	33.9
ng-term liabilities	10.2	10.1	7.8
tal liabilities	37.8	41.9	41.8
ocated equity	29.6	30.9	31.7
tained earnings	32.6	27.2	26.5
tal equity	62.2	58.1	58.2
tal equity and liabilities	100.0	100.0	100.0
ome statement		Percent of tot	al sales
al sales group	100.0	100.0	100.0
st of goods sold	86.8	87.2	88.1
oss margin	13.2	12.8	11.9
vice and other income	7.0	3.6	3.9
ss revenue	20.3	16.4	15.9
ges	9.7	6.8	6.8
reciation	1.9	1.7	1.7
est	0.4	0.3	0.3
er expenses	6.2	5.2	4.8
al expenses	18.1	14.0	13.7
operating margins	2.1	2.4	2.2
ronage income	1.2	1.8	1.6
n-operating income	0.8	0.3	0.5
income before taxes	4.1	4.4	4.3
es	0.4	0.2	0.3
income	3.7	4.2	4.0
			\$
al business volume	533.8	626.1	2,171.3
ios			
rrent	1.68	1.72	1.57
ot-to-equity	0.61	0.72	0.72
ained earnings-to-equity	0.52	0.47 ————————————————————————————————————	0.45
urn-on-assets	6.5	8.3	8.6
turn-on-allocated member equity	22.0	26.8	27.2
ber of cooperatives	20	16	29

### **TABLE 28.17** (cont.)—Mixed farm supply co-ops, common-size financial statements, by size, 2015

	\$100 – \$300 Million	\$300 – \$1 Billion	\$1 Billion or More		
alance sheet		Percent of tot	al assets		
rrent assets	50.0	57.8	60.6		
ner assets	2.8	4.0	9.2		
operty, plant and equipment	31.7	25.7	25.8		
al, own assets	84.4	87.6	95.6		
estments in other cooperatives	15.6	12.4	4.4		
al assets	100.0	100.0	100.0		
rrent liabilities	33.3	32.5	43.3		
ng-term liabilities	11.7	15.0	15.3		
al liabilities	45.0	47.5	58.6		
ocated equity	22.8	25.5	31.1		
ained earnings	32.2	27.0	10.3		
al equity	55.0	52.5	41.4		
al equity and liabilities	100.0	100.0	100.0		
ome statement		Percent of total sales			
al sales group	100.0	100.0	100.0		
st of goods sold	88.6	87.2	93.6		
ss margin	11.4	12.8	6.4		
rice and other income	3.8	3.1	0.1		
ss revenue	15.2	15.9	6.5		
es	6.2	6.7	3.0		
reciation	1.9	1.7	1.0		
rest	0.5	0.5	0.2		
er expenses	4.8	4.9	0.3		
l expenses	13.4	13.8	4.5		
operating margins	1.8	2.1	2.0		
ronage income	1.6	1.0	0.1		
n-operating income	0.3	0.9	0.3		
income before taxes	3.7	3.9	2.4		
S	0.4	0.3	0.1		
ncome	3.3	3.6	2.3		
al business volume	6,604.6	——— Million 4,760.0	\$51,840.9		
	-,				
ios					
rent	1.50	1.78	1.40		
t-to-equity	0.82	0.91	1.42		
ained earnings-to-equity	0.59	0.51	0.2!		
urn-on-assets	6.7	6.6	4.9		
urn-on-allocated member equity	/ 29.5	25.9	15.7		
per of cooperatives	35	9	4		

### TABLE 28.18—Miscellaneous service co-ops, common-size financial statements, by type, 2015

	TYPE OF SERVICE COOPERATIVE Cooperative Cooperative				
	Cotton Comico	Cron Comico	Farmer Markets	Cooperative	
Balance sheet	<b>Cotton Service</b>	Crop Service		Hulling Associations	
Current assets	 60 7	20.0	— Percent of total assets —		
	69.7	30.9	23.8	25.7	
Other assets	6.0	1.5	5.8	0.8	
Property, plant and equipment	22.8	65.0	70.4	73.6	
Total, own assets	98.5	97.4	100.0	100.0	
nvestments in other cooperatives	1.5	2.6	0.0	0.0	
Total assets	100.0	100.0	100.0	100.0	
Current liabilities	50.8	17.7	11.1	19.4	
ong-term liabilities	4.7	9.7	13.8	36.3	
Fotal liabilities	55.5	27.4	24.9	55.6	
Allocated equity	31.2	45.8	8.5	37.5	
Retained earnings	13.2	26.8	66.6	6.9	
Total equity	44.5	72.6	75.1	44.4	
Fotal equity and liabilities	100.0	100.0	100.0	100.0	
ncome statement	——————————————————————————————————————				
Total sales group	69.9	0.0	15.2	56.6	
Cost of goods sold	29.8	0.0	11.4	29.9	
Gross margin	40.1	0.0	3.9	26.6	
Service and other income	30.1	100.0	84.8	43.4	
Gross revenue	70.2	100.0	88.6	70.1	
Vages	20.7	54.5	27.8	13.9	
Depreciation	3.4	6.9	6.5	11.3	
nterest	0.7	0.2	2.1	1.5	
Other expenses	23.5	33.4	51.3	28.4	
Fotal expenses	48.3	95.0	87.6	55.1	
Net operating margins	21.8	5.0	1.0	15.0	
Patronage income	0.2	0.1	0.4	0.0	
	2.1	0.8	1.2	0.0	
Non-operating income					
Net income before taxes	24.1	5.9	2.6	15.2	
laxes	0.0	0.5	0.2	0.4	
Net income	24.1	5.4	2.4 Million \$	14.8	
Total business volume	66.6	30.9	4.1	70.5	
Ratios			Ratio		
Current	1.37	1.74	2.15	1.3	
Debt-to-equity	1.25	0.38	0.33	1.2	
Retained earnings-to-equity	0.30	0.37	0.89	0.10	
leturn-on-assets	9.6	7.4	Percent 1.6	9.2	
Return-on-allocated member equity	30.6	16.1	18.7	24.6	
Number of cooperatives	4	7	26	10	

## TABLE 28.18 (cont.)—Miscellaneous service co-ops, common-size financial statements, by type, 2015

		TYPE OF SERVICE COOF	PERATIVE	
	Dairy	Fruit and Vegetable	Livestock	Nut
Balance sheet			f total assets	
Current assets	32.4	52.8	49.9	98.9
Other assets	63.8	5.7	16.4	-
Property, plant and equipment	3.8	28.3	33.8	-
ōtal, own assets	100.0	86.7	100.0	98.9
nvestments in other cooperatives	-	13.3	0.0	1.1
otal assets	100.0	100.0	100.0	100.0
Current liabilities	22.8	34.1	18.4	-
ong-term liabilities	3.2	18.9	9.1	12.0
otal liabilities	26.0	52.9	27.5	12.0
Ilocated equity	69.8	31.3	58.7	88.0
Retained earnings	4.2	15.8	13.8	- 88.0
otal equity	74.0	47.1	72.5	
otal equity and liabilities	100.0	100.0	100.0	100.0
ncome statement		Percent of total sale	s and service reciepts ——	
otal sales group	0.0	1.9	21.4	0.0
Cost of goods sold	0.0	0.5	11.0	0.0
iross margin	0.0	1.4	10.4	0.0 100.0 100.0 69.3 0.0 0.0 0.0 69.3
Service and other income	100.0	98.1	78.6 89.0 15.4	
Gross revenue	100.0	99.5		
Vages	28.9	35.8		
Depreciation	1.7	3.5	1.6	
nterest	4.6	0.6	0.5	
)ther expenses	62.4	50.8	65.3	
otal expenses	97.6	90.7	82.8	
let operating margins	2.4	8.8	6.2	30.7
Patronage income	0.7	0.1	0.0	0.0
Non-operating income	0.2	1.9	(2.1)	0.0 0.0 30.7
Vet income before taxes	3.3	10.8	(2.1)	
- AXes	0.4	0.1	0.0	0.0
let income	2.9	10.7	4.0	30.7
			on \$	
fotal business volume	1.4	34.7	13.6	0.1
latios		Ra		
Current	1.42	1.55	2.71	-
)ebt-to-equity	0.35	1.12	0.38	0.14
letained earnings-to-equity	0.06	0.33	0.19	-
Return-on-assets	1.4	9.1	6.8	44.8
Return-on-allocated member equity	2.0	29.1	11.6	50.8
Jumber of cooperatives	11	25	11	2

This table continues on next page.

## TABLE 28.18 (cont.)—Miscellaneous service co-ops, common-size financial statements, by type, 2015

	TYPE OF SERVICE Rice Drier	COOPERATIVE Storage	Transportation	Other Service <sup>1</sup>
Balance sheet		•	rcent of total assets	
Current assets	46.8	58.7	40.2	12.6
Other assets	7.4	-	0.7	30.2
Property, plant and equipment	45.6	41.3	55.4	14.0
Total, own assets	99.8	100.0	96.2	56.8
Investments in other cooperatives	0.2	-	3.8	43.2
Total assets	100.0	100.0	100.0	100.0
Current liabilities	33.8	32.6	24.5	8.2
Long-term liabilities	9.2	0.5	14.9	3.7
Total liabilities	43.0	33.2	39.4	12.0
Allocated equity	51.9	48.7	50.8	37.0
Retained earnings	5.1	18.1	9.8	51.0
Total equity	57.0	66.8	60.6	88.0
Total equity and liabilities	100.0	100.0	100.0	100.0
Income statement		Percent d	of total sales and service reciepts	
Total sales group	0.0	0.0	0.0	33.9
Cost of goods sold	0.0	0.0	0.0	30.1
Gross margin	0.0	0.0	0.0	3.8
Service and other income	100.0	100.0	100.0	66.1
Gross revenue	100.0	100.0	100.0	69.9
Wages	21.4	17.8	35.1	10.7
Depreciation	6.7	9.4	11.2	3.5
Interest	1.2	2.9	0.5	0.2
Other expenses	35.8	32.1	57.9	13.8
Total expenses	65.1	62.3	104.7	28.3
Net operating margins	34.9	37.7	(4.7)	41.7
Patronage income	0.3	0.0	0.4	2.8
Non-operating income	0.1	0.1	3.3	12.2
Net income before taxes	35.3	37.8	(1.0)	56.6
Taxes	0.2	1.3	0.0	6.6
Net income	35.1	36.5	(1.0)	50.0
Total business volume	6.3	7.3	— Million \$ ——28.3	36.6
Detion			<b>.</b>	
Ratios Current	- 1.39	1 00	Ratio	1.53
	0.75	1.80	0.65	
Debt-to-equity		0.50		0.14
Retained earnings-to-equity	0.09	0.27	0.16	0.58
Return-on-assets	20.9	14.7	— Percent — (2.1)	11.6
	20.9 40.4	30.2	(2.1)	31.4
Return-on-allocated member equity	40.4	30.2	(4.1)	31.4
Number of cooperatives	3	6	10	27

<sup>1</sup> Including winery and grower associations.

his section presents several tables and charts of U.S. agricultural cooperative time-series data.

## Highlights

- In 10 years, the number of ag co-ops fell over 25 percent, from 2,735 in 2006 to 2,047 in 2015 and over 27 percent since 2005 (Table 29).
- Memberships fell over 25 percent since 2006 and over 23 percdnt since 2005.
- The number of full-time employees in 2015 increased almost 0.5 percent from 2014 and was higher than the numbers from 2008 to 2014 (Table 30).
- The number of agricultural co-ops continues to decline, but gross business volume has fluctuated, increasing 78 percent since 2005 and 67 percent since 2006 (Figure 1, Figure 3, and Figure 9).
- Number of full-time employees shows slight increases over the years, up more than 8 percent since 2008, holding relatively steady in 2013, 2014, and 2015 despite a declining number of coops since 2005 (Figure 2).
- Gross business volume of all operating types marketing, farm supply, and service co-ops decreased for the first time since 2005 (Figure 3, and Figure 9).
- Marketing gross business volume declined almost 16 percent from 2014.
- Farm supply gross business volume declined to almost 12 percent from 2014.
- Service receipts for gross business volume declined to almost 14 percent from 2014.

- Number of memberships, which has been trending down, declined almost 4 percent from 2014 and is down almost 24 percent from 2005 (Figure 4).
- Dairy sales saw a significant decrease of almost 23 percent in 2015, while grain sales saw a decrease of almost 17 percent. Livestock sales decreased almost 4 percent in 2015, while sugar sales fell almost 10 percent in 2015. Only fruit and vegetable sales increased, rising 2 percent from 2014 (Figure 5).
- Petroleum, feed, fertilizer, crop protectants, and seed sales all decreased in 2015 (Figure 6).
- Liabilities have fluctuated during the past 10 years, falling to \$47.7 billion for 2015, down from a record \$53.21 billion in 2012. Total assets and equity has been on a steady rise since 2005 (Figure 7).
- Net operating margin and net margin before taxes set a record in 2015, the prior record having been set in 2005. Non-operating income slid almost 37 percent from 2014 and was down 45 percent from its peak in 2013 (Figure 8).

1,454 1,385	Farm Supply 1,146 1,094	Related Service — Number — 135	<b>Total</b> 2,735	Marketing	Farm Supply	Related Service	Tot	
1,385	•		2 735			1 000 1		
1,385	•	135	2 7 3 5			1,000 members ———		
	1 00/		2,100	939	1,609	48	2,59	
	1,034	116	2,595	814	1,605	40	2,45	
1,354	1,011	110	2,475	809	1,509	36	2,35	
1,277	992	121	2,390	754	1,448	35	2,23	
1,215	974	125	2,314	737	1,463	35	2,23	
1,222	935	128	2,285	846	1,398	36	2,27	
1,200	916	120	2,236	652	1,426	37	2,11	
1,195	871	120	2,186	655	1,284	37	1,97	
1,114	876	116	2,106	627	1,333	35	1,99	
1,079	874	94	2,047	591	1,296	34	1,92	
1 1 1	,200 ,195 ,114	,200 916 ,195 871 ,114 876	,200 916 120 ,195 871 120 ,114 876 116	,2009161202,236,1958711202,186,1148761162,106	,2009161202,236652,1958711202,186655,1148761162,106627	,2009161202,2366521,426,1958711202,1866551,284,1148761162,1066271,333	,2009161202,2366521,42637,1958711202,1866551,28437,1148761162,1066271,33335	

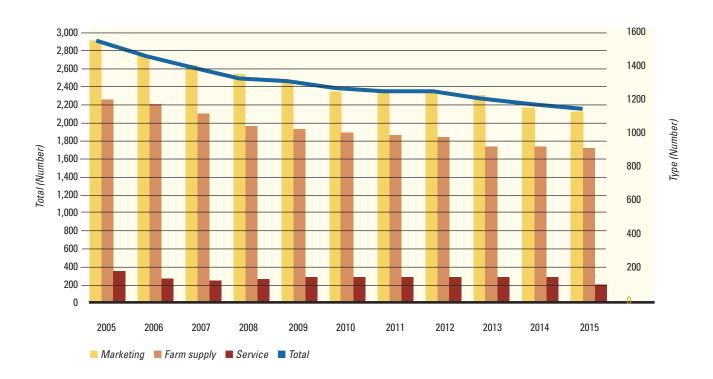
TABLE 29—Number, memberships, and business volume, U.S. ag co-ops, by operating type, 2006–2015

	Marketi	ng Volume	Farm Supply Volume		Service Receipts		Total	
Year	Gross	Net	Gross	Net	Receipts		Gross	Net
	Billion \$	Billion \$	Billion \$	Billion \$	Billion \$		Billion \$	Billion \$
2006	77.613	71.484	44.916	34.871	4.225		126.754	110.580
2007	94.103	86.129	49.784	38.569	4.132		148.019	128.830
2008	118.197	111.699	70.525	51.172	4.744		193.465	167.615
2009	101.386	94.558	62.999	47.362	4.940		169.325	146.860
2010	103.031	95.756	63.842	47.118	4.930		171.803	147.805
2011	128.041	121.784	80.898	57.322	4.453		213.391	187.100
2012	140.900	133.200	92.200	64.700	4.700		237.800	202.600
2013	144.615	135.810	95.933	67.175	5.572		246.120	208.557
2014	147.731	138.340	92.624	65.638	6.315		246.670	210.293
2015	124.892	115.409	81.709	59.023	5.458		212.059	179.890

## TABLE 30—Number of full-time employees, U.S. ag co-ops, by operating type, 2008–2015

	FULL-TIME EMPLOYEES							
	2015	2014	2013	2012	2011	2010	2009	2008
Tuno				Tho	usands ———			
<b>Type</b> Cotton	0.9	3.3	4.4	2.3	2.2	1.8	1 /	1.7
	0.9	5.5 0.8	4.4	2.3 1.1	1.1	1.0	1.4 1.1	
Cotton ginning								1.1
Dairy	21.4	20.3	21.0	21.0	20.7	18.9	24.9	23.8
Fish	0.7	0.7	0.7	0.7	0.7	0.7	0.7	0.7
Fruit & vegetable	14.0	13.6	14.2	13.2	13.5	13.3	13.6	16.1
Grain & oilseed	23.6	23.6	23.5	21.6	24.9	22.4	20.4	21.0
Livestock	0.6	0.5	0.5	0.6	0.6	0.6	0.7	0.7
Rice	2.2	2.2	2.5	2.3	2.5	2.4	2.5	2.6
Sugar	6.5	6.9	6.9	5.9	5.7	5.5	5.7	5.9
Poultry	1.8	1.8	1.7	1.7	2.0	2.0	1.7	1.7
Nut	1.5	1.4	1.3	1.1	1.1	0.3	0.3	0.3
Other marketing <sup>1</sup>	0.6	0.5	0.6	0.8	0.9	0.9	2.2	2.2
Total marketing	74.4	75.9	78.4	72.3	75.7	70.1	75.2	77.8
Total supplies	61.1	58.5	56.6	56.0	53.8	57.6	46.1	46.4
Total services	0.8	1.2	1.2	1.2	1.3	1.3	1.3	1.3
Total full-time employees	136.3	135.6	136.2	129.4	130.8	129.0	122.6	125.5

<sup>1</sup> Other includes wool, bean and pea, and various other marketing activities as defined in Definitions Table.



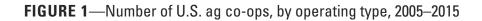
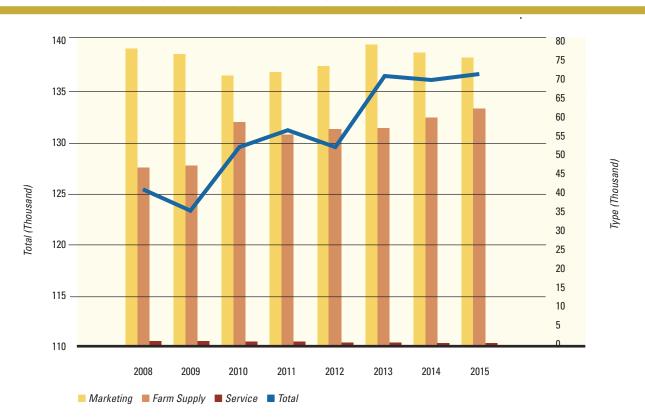
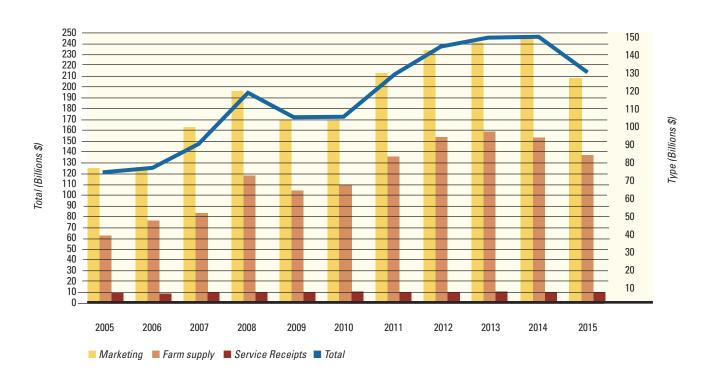


FIGURE 2—Full-time employees, U.S. ag co-ops, by operating type, 2008–2015





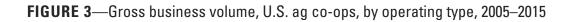
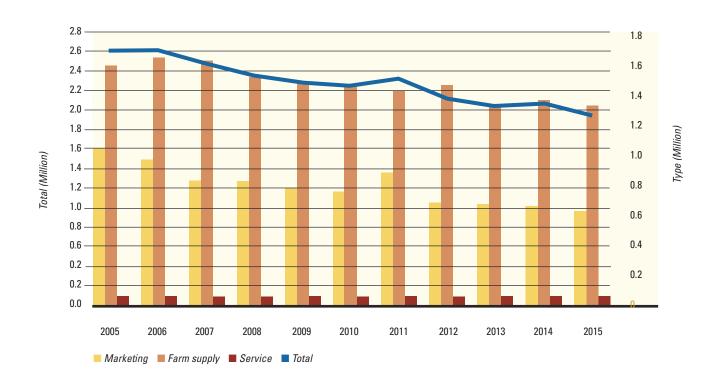


FIGURE 4—Memberships of U.S. ag co-ops, by operating type, 2005–2015



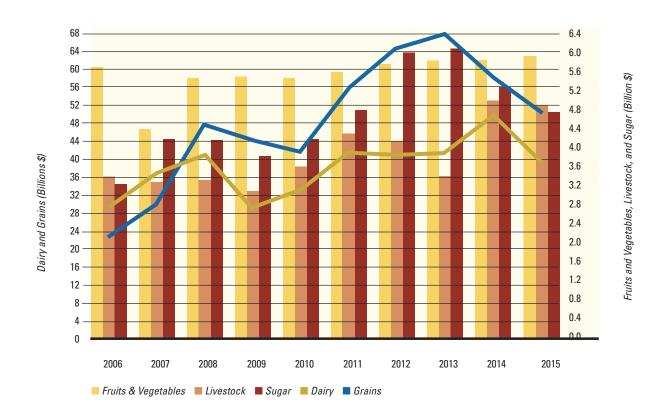
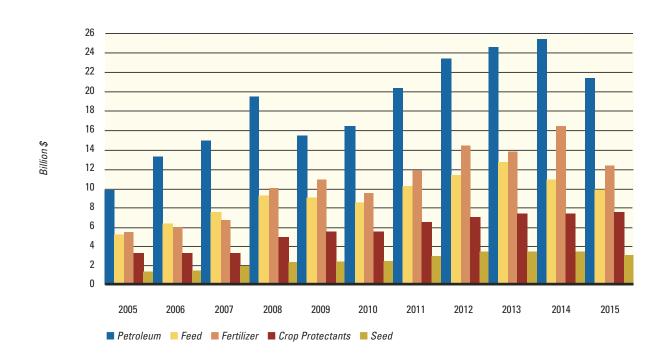
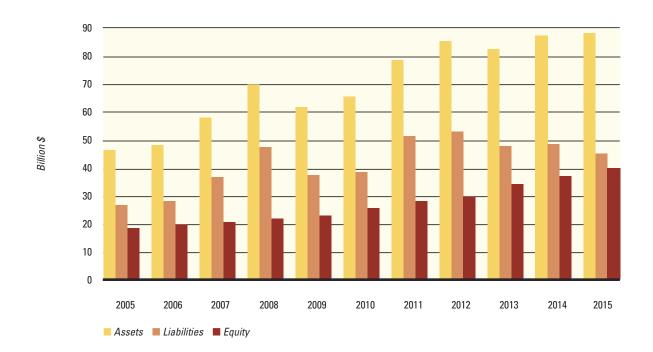
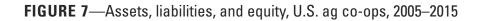


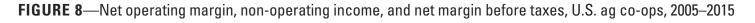


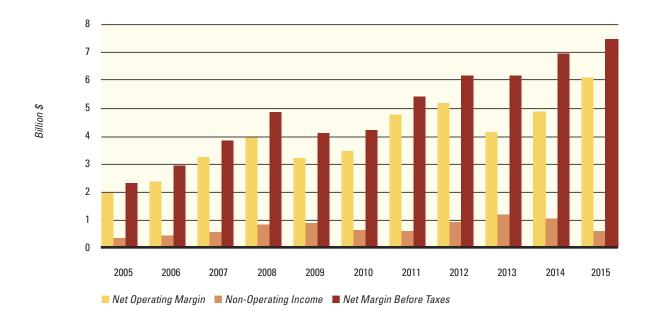
FIGURE 6—Net sales of select supplies, U.S. ag co-ops, 2005–2015

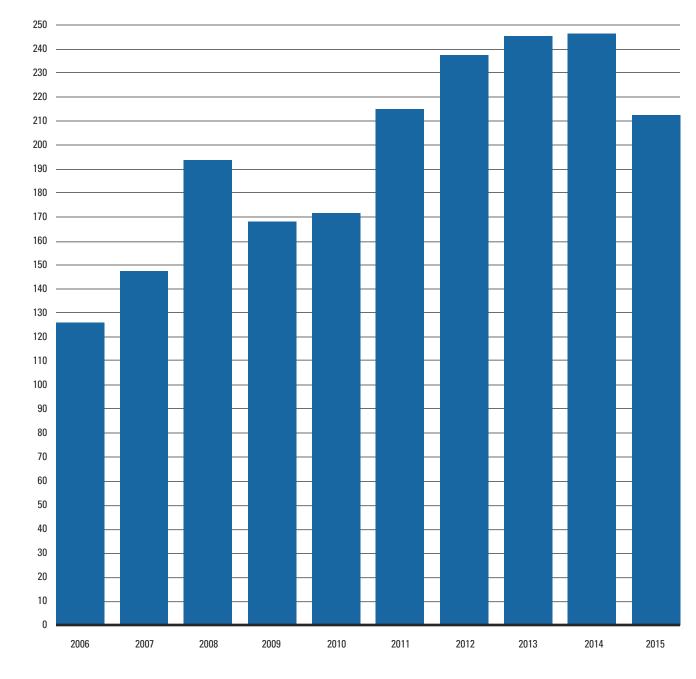












## FIGURE 9—Gross business volume, U.S. ag co-ops, 2006–2015

Gross Business Volume

Billion \$

# **APPENDIX**

## **NOTE 1: METHODOLOGY**

USDA's Cooperative Programs conducts an annual survey to gain accurate information on the Nation's agricultural cooperative sector. Information obtained from individual cooperatives is combined with data from other cooperatives to maintain confidentiality.

Statistics for all cooperatives were derived by estimating data for non-respondents and combining this information with respondent data. Data from respondents accounted for 91 percent of the total gross sales of farmer, rancher, and fishery cooperatives in 2015.

USDA considers four major criteria in identifying farmer, rancher, and fishery cooperatives:

(1) Membership is limited to persons producing agricultural and aquacultural products and to associations of such producers;

(2) Cooperative members are limited to one vote regardless of the amount of stock or membership capital owned, or the cooperative does not pay dividends on stock or membership capital in excess of 8 percent a year or the legal rate in the State, whichever is higher;

(3) Business conducted with non-members may not exceed the value of business conducted with members;

(4) The cooperative operates for the mutual interest of members by providing member benefits on the basis of patronage.

These criteria may result in larger or smaller numbers of farmer, rancher, and fishery cooperatives than found in lists or directories of State agencies or cooperative councils.

## **NOTE 2: FINANCIAL GLOSSARY**

These are the definitions and/or formulas used in calculating most of the financial items in this report.

*Income statement*—Shows the net results of a cooperative's operations.

*Total sales*—Includes all sales from marketing or supplies (less discounts), returns, and allowances from gross sales. (Service co-ops typically do not have a total sales value; the first income statement item for those co-ops is service receipts.).

*Cost of goods sold*—Beginning inventory plus purchases and freight costs, minus purchase returns and allowances, purchase discounts, and ending inventory.

*Gross margins*—The excess of net sales over the cost of goods sold.

Service and other operating income—This income is derived from any service the cooperatives provide. Some co-ops only provide services. Service-only co-ops include rice driers, storage, transportation, auctions, hulling, seed development, locker plants, pest management, scouting, farmer markets, and miscellaneous services. Marketing and supply co-ops also provide hauling, storage, grading, delivery, custom application, recordkeeping, and drying as most common services. Other operating income can also include income from providing financing for sales.

*Operating expenses*—Four categories of expenses are used: wages, depreciation, interest, and other.

- Wages include salaries and wages, payroll taxes, employee insurance, unemployment compensation, and pension expense.
- Other expenses include administrative expenses and general expenses.
  - Administrative expenses are overhead costs such as professional services, office supplies, telephone, meetings and travel, donations, dues and subscriptions, directors' fees and expense, and annual meetings.
  - General expenses include advertising and promotion, auto and truck delivery, insurance, property, business and other taxes and licenses, rent and lease expenses, plant supplies and repairs, repairs and maintenance, utilities, bad debts, and miscellaneous.

*Net operating margins*—Net operating margins are calculated by taking gross margins minus total expenses before taxes, and not counting patronage refunds from other cooperatives.

*Patronage income*—Patronage refunds received (usually income from other cooperatives) that results from business activity with other cooperatives (generally regional co-ops) or CoBank (a cooperative bank).

*Non-operating income*—Income not generated by sales. It can be interest from investments. It also can come from the sales of property, plant, and equipment; rentals; and extraordinary items.

*Net income before taxes*—Net operating margins plus patronage refunds and non-operating income, before taxes are subtracted.

*Income taxes*—Cooperatives pay income taxes on earnings not allocated to members (retained

earnings) and on dividend payments.

*Net income after taxes*—Net operating margins plus patronage refunds and non-operating income, minus taxes.

*Gross business volume*—Comprised of total sales, other operating income, patronage income, and non-operating income.

*Net business volume*— Comprised of total sales, other operating income, patronage income, and non-operating income, but sales to other cooperatives are not included.

*Balance sheet*—The balance sheet of a cooperative states its financial position at the end of a 12-month fiscal year. It represents the co-op's assets, liabilities, member equity, and their mutual relationships.

*Current assets*—Assets (generally comprised of cash and cash equivalents, accounts and notes (with short-term maturities) receivable, inventories, and prepaid expenses.

*Investments and other assets*—Investments are most often in other cooperatives and CoBank. Other assets is a "catch-all" category that contains a wide variety of items.

**Property, plant, and equipment (PP&E)**—Net property, plant, and equipment are tangible assets used by a cooperative's operations. It is calculated by taking total PP&E and subtracting accumulated depreciation.

*Current liabilities*—All obligations that are paid with the use of current assets and usually paid within 1 year. These include notes payable to banks and/or other trade creditors, accounts payable, current maturities of long-term debt, income taxes, other accrued liabilities (i.e., payroll, property taxes, interest), patronage dividends payable, and miscellaneous current liabilities.

*Total liabilities*—Include current liabilities plus long-term liabilities (primarily long-term debt).

*Allocated (or member) equities*—Represent member ownership in the cooperative; those equities allocated specifically to members.

*Retained earnings*—Equity that is not assigned to specific member accounts.

*Total equity (net worth)*—Sum of allocated equity, patrons' equity, and retained earnings.

### **FINANCIAL RATIOS**

Ratios provide for comparative analysis of items in balance sheets and income statements.

*Current ratio* = current assets divided by current liabilities.

*Debt-to-assets* = total debt (total liabilities) divided by total assets.

*Long-term-debt-to-equity* = long-term liabilities divided by total equity.

*Times interest earned* = income before interest and taxes divided by interest.

*Fixed assets turnover* = net sales divided by fixed assets (net PP&E).

*Equity-to-assets* = total equity divided by total assets.

*Expenses-to-gross revenue*= total expenses

divided by gross revenue.

*Gross margin* = total sales minus cost of goods sold (gross margin) divided by total sales.

*Return on assets* = net income before taxes and interest divided by total assets.

*Return on allocated member equity* = net income after taxes divided by allocated equity.

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