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USDA

## AGRICULTURAL COOPERATIVE STATISTICS 2015

## Rural Development

Service Report 79

## AGRICULTURAL COOPERATIVE STATISTICS 2015

Service Report 79
January 2017

The 2015 agricultural cooperative statistics database was developed by Charita Coleman, James Wadsworth, and Judith Rivera. This report was prepared by James Wadsworth and Huu Hoang.

The USDA and Rural Development invite you to explore their information on the Internet. The USDA Home Page is: www.usda.gov; Rural Development's website is: www.rd.usda.gov. Agricultural cooperative statistics are provided in Excel format on the Cooperative Program's website at: http://www.rd.usda.gov/programs-services/all-programs/cooperative-programs

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## INTRODUCTION

Agricultural cooperative statistics are collected annually and published to provide information on the position and trends among the Nation's farmer, rancher and fishery cooperatives. These statistics are used for research, technical assistance, education, planning, and public policy. The collection, analysis, and dissemination of cooperative statistics by the United States Department of Agriculture (USDA) are authorized by the Cooperative Marketing Act of 1926.

Aggregate statistics are reported for business years ending in calendar year 2015. The information was collected by a mail survey of all organizations identified by USDA Rural Development's Cooperative Programs as farmer, rancher, or fishery cooperatives. See Note 1 in the appendix for further explanation of the methodology used. Note 2 provides a financial glossary of the terms used in the numerous financial tables.

USDA depends on the response to its annual survey to develop a detailed and comprehensive set of statistics on cooperatives. The time and effort taken by cooperatives to provide information, and the timeliness with which it is furnished, are greatly appreciated.

This report presents agricultural cooperative statistics for 2015 in table and chart format and consists of five sections: (I) overall financials; (II) number of co-ops, memberships, and employees; (III) business volume, top co-ops, and losses; (IV) common-size analysis; and (V) time-series charts. Selected highlights are provided at the beginning of each section, and associated tables follow.
U.S. farmer, rancher, and fishery cooperatives serve several functions for the Nation's agricultural producers. Their functions include marketing agricultural products, selling farm supplies, and providing farm services. ${ }^{1}$ Many cooperatives market more than one commodity and/or provide supplies and/or services. The list below describes the various ways cooperatives are classified.

## TYPE OR PRODUCT

NOTES

Marketing Cooperatives

## Products marketed: ${ }^{2}$

- Bean and pea (dry edible)
- Cotton
- Cotton ginning
- Dairy -Includes milk and dairy products.
- Fish
- Fruit and vegetable
- Grain and oilseed
- Livestock
- Poultry
- Rice
- Sugar

Other marketing
-Includes fresh and processed fruit and vegetables. marketing sales.
-A majority of business volume is from the sale of members' products.
-Cooperatives are also further classified by the majority of business volume from the sale of a particular product
-Sales of cottonseed meal are included in feed sales; oil sales are included in "other marketing" sales.
-Excludes oilseed meal and oil. Oilseed meal is included in feed sales while oil sales are included in other
-Includes chicken, eggs, turkeys, ratite, squab, and related products.
-Includes sugar beets, sugarcane, honey, maple syrup, molasses, sorghum, and related products.
-Includes forest products, hay, hops, seed marketed for growers, nursery stock, ethanol, coffee, manufactured food products, and other farm products not classified separately.

| Farm supply cooperatives | -A majority of business volume from the sale of farm supplies. |
| :---: | :---: |
| Farm products: |  |
| - Crop protectants | -Chemicals applied to crops for weed and pest control. |
| - Feed | -Animal feed. |
| - Fertilizer | -Liquid and solid fertilizer for crops. |
| - Petroleum | -Includes all types of petroleum products and lubricants as well as bioenergy fuels such as ethanol and biodiesel. |
| - Seed | -Seed for crops. |
| Other supplies | -Includes building materials, containers and packaging supplies, machinery and equipment, meats and groceries, automotive supplies, hardware, chicks, artificial insemination supplies, and other supplies not separately identified. |

## Service cooperatives

-A majority of business volume from providing services such as livestock shipping, crop storage, and grinding, and/or drying. Sales include charges for services related to marketing or purchasing, but not included in the voume reported for those activities.

## Membership structures

-Cooperative organization can be described according to how their members are organized. All three types are included in the cooperative numbers.

- Centralized
-Individual agricultural producer members.
- Federated
-Centralized cooperatives and/or associations are members.
- Mixed
-Both individual producers and cooperative/association members.
${ }^{1}$ Marketing, farm supply, and service are identified as "operating types" of co-ops.
${ }^{2}$ Types of marketing performed are used to further place co-ops in categories, according to the primary product marketed. Some cooperatives have multiple sources of revenue, so the "primary product" category may change from year to year as the level of business volume from each source changes.


## SECTION I: Overall Financial Statistics

This section (Tables 1-11) provides an overall summary, followed by income statements, balance sheets, and financial ratios of U.S. agricultural cooperatives for 2015. Some of the analysis is broken out by type (operating type and by primary product marketed) and size.

## Summary Highlights

- There were 2,047 agricultural cooperatives in 2015 (Table 1).
- There were 59 fewer ag co-ops in 2015 than in 2014; decrease largely due to mergers and acquisitions.
- There were 75,000 (estimated) fewer co-op memberships in 2015 than in 2014, finishing at 1.9 million.
- Full-time employees increased slightly in 2015, to 136,300, but overall employment fell slightly, due to fewer part-time or seasonal labor.
- Overall volume was down in 2015, primarily due to lower commodity and input prices, but cooperatives had sound financial performance with record net income.


## Operations

- Total gross business volume fell from the record high of nearly $\$ 247$ billion in 2014 to $\$ 212.1$ billion (Table 2).
- Total marketing volume of $\$ 124.9$ billion in 2015 was down \$22.8 billion from 2014.
- Total supply sales of $\$ 81.7$ billion were down $\$ 10.9$ billion.
- Total expense of $\$ 19.2$ billion was down $\$ 180.2$ million.
- Net operating margin of $\$ 6$ billion was up $\$ 1.1$ billion.
- Net income after taxes of $\$ 7$ billion was a new record, up from 2014 by 8.7 percent.


## Balance Sheet

- Total assets were a record $\$ 88.2$ billion while owned assets were $\$ 80.6$ billion (Table 3).
- Property, plant, and equipment of $\$ 6.3$ billion was up 3.6 percent from 2014.
- Investments in other co-ops decreased from $\$ 8.1$ billion in 2014 to $\$ 7.6$ billion in 2015.
- Total equity of $\$ 40.5$ billion increased 7.8 percent.


## Ratios

- Overall, ag co-ops showed solid liquidity and solvency in 2015 (Table 10).
- Equity as a percent of assets increased to 46 percent, from 43 percent in 2014.
- All profitability ratios improved and remained strong.


## Commodities

- Dairy and grains and oilseeds marketing revenue were both down significantly in 2015 (Table 2). Most other commodities down as well, but cotton, fish, and nut marketing were all up.
- Every supply sales category dropped in 2015; supply gross sales finished at $\$ 81.7$ billion in 2015, $\$ 10.9$ billion less than in 2014.
- Marketing co-ops had total sales of $\$ 112.3$ billion in 2015 , supply co-ops were at $\$ 94.3$ billion, and service were $\$ 8.7$ million, all lower than in 2014 (Table 4).
- Marketing co-ops' net income after taxes of $\$ 4.5$ billion was higher than the $\$ 3.3$ billion in 2014.
- Supply co-ops' net income after taxes of $\$ 2.5$ billion was lower than in 2014.
- Service co-ops had net income of nearly $\$ 41$ million.
- Co-ops that market grain and oilseeds had the highest net income of all marketing co-ops, at $\$ 1.1$ billion. Fruit and vegetable co-ops ranked second, with net income of $\$ 786$ million, followed by sugar, at $\$ 652$ million, and dairy at $\$ 325$ million (Table 5).
- All 10 size categories of co-ops had positive net income in 2015. The 27 largest co-ops (more than $\$ 1$ billion in sales) were just 1.3 percent of co-ops, but had 52 percent of total business volume of all cooperatives (Table 6).
- The largest co-ops had 47 percent of all co-ops total assets, $\$ 41.8$ billion in 2015.

TABLE 1—Summary comparison of U.S. ag co-ops select statistics, 2015 and 2014

|  | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ | Difference | Change <br> Percent <br> $(2.80)$ |
| :--- | ---: | ---: | ---: | ---: |
| Number of cooperatives (number) | 2,047 | 2,106 | $(59)$ | $(3.74)$ |
| Memberships (number) | $1,921,023$ | $1,995,739$ | $(74,716)$ | $(14.03)$ |
| Gross business volume | 212.058 | 246.670 | $(34.61)$ | $(0.00)$ |
| Net business volume (billion \$) | 179.890 | 210.293 | 0.52 | 7.44 |
| Net income before taxes (billion \$) | 7.515 | 6.995 | 0.56 | 8.73 |
| Net income after taxes (billion \$) | 7.030 | 6.466 | 1.15 | 7.32 |
| Total assets (billion \$) | 88.229 | 87.083 | 2.92 | 7.76 |
| Total equity (billion \$) | 40.514 | 37.596 | 675 | 0.50 |
| Full-time employees (number) | 136,285 | 135,610 | 55,671 | $(4,667)$ |
| Part-time employees (number) | 51,004 | 197,289 |  | $(3,992)$ |
| Total employees (number) |  |  |  | $(2.38)$ |

TABLE 2—Combined income statement, U.S. ag co-ops, 2015 and 2014

|  | 2015 | 2014 | Difference | Change |
| :---: | :---: | :---: | :---: | :---: |
|  | Billion \$ | Billon \$ | Million \$ | Percent |
| Products Marketed (gross sales) |  |  |  |  |
| Bean and pea (dry edible) | 0.210 | 0.238 | (28.0) | (11.75) |
| Cotton | 2.336 | 2.254 | 82.2 | 3.65 |
| Cottonseed | 0.432 | 0.476 | (43.6) | (9.16) |
| Dairy | 41.007 | 52.394 | $(11,387.8)$ | (21.73) |
| Fish | 0.224 | 0.215 | 9.1 | 4.23 |
| Fruit and vegetable | 8.301 | 8.362 | (60.4) | (0.72) |
| Grain and oilseed | 49.320 | 58.837 | $(9,516.3)$ | (16.17) |
| Livestock | 4.793 | 4.948 | (155.3) | (3.14) |
| Nut | 1.725 | 1.569 | 156.5 | 9.97 |
| Poultry | 0.788 | 1.353 | (565.6) | (41.79) |
| Rice | 0.875 | 0.935 | (60.8) | (6.50) |
| Sugar | 7.569 | 7.758 | (189.4) | (2.44) |
| Tobacco | 0.339 | 0.339 | 0.0 | 0.00 |
| Wool | 0.005 | 0.005 | 0.0 | (0.63) |
| Other marketing | 6.969 | 8.048 | $(1,079.2)$ | (13.41) |
| Total marketing | 124.892 | 147.731 | $(22,838.7)$ | (15.46) |
| Supplies purchased (gross sales) |  |  |  |  |
| Crop protectants | 10.935 | 11.530 | (595.1) | (5.16) |
| Feed | 12.261 | 13.674 | $(1,412.5)$ | (10.33) |
| Fertilizer | 15.051 | 16.251 | $(1,200.0)$ | (7.38) |
| Petroleum | 32.277 | 39.211 | $(6,934.3)$ | (17.68) |
| Seed | 5.397 | 5.791 | (394.0) | (6.80) |
| Other supplies | 5.787 | 6.167 | (379.3) | (6.15) |
| Total supplies | 81.709 | 92.624 | $(10,915.2)$ | (11.78) |
| Total gross revenue | 206.601 | 240.354 | $(33,753.9)$ | (14.04) |
| Cost of goods sold | 185.282 | $\underline{220.233}$ | (34,950.6) | (15.87) |
| Gross margin | 21.319 | 20.122 | 1,197.5 | 5.95 |
| Service receipts | 3.938 | 4.184 | (246.3) | (5.89) |
| Gross revenue | 25.257 | 24.306 | 951.2 | 3.91 |
| Expenses |  |  |  |  |
| Wages | 9.186 | 8.718 | 467.3 | 5.36 |
| Depreciation | 2.576 | 2.370 | 206.1 | 8.70 |
| Interest expense | 0.702 | 0.984 | (282.2) | (28.67) |
| Other expenses | 6.798 | 7.370 | (571.5) | (7.75) |
| Total expenses | 19.262 | 19.442 | (180.2) | (0.93) |
| Net operating margin | 5.995 | 4.864 | 1,131.4 | 23.26 |
| Patronage from other co-ops | 0.838 | 1.066 | (228.2) | (21.40) |
| Non-operating income (expense) | $\underline{0.682}$ | 1.065 | (382.9) | (35.96) |
| Net margin before taxes | 7.515 | 6.995 | 520.4 | 7.44 |
| Taxes | $\underline{0.485}$ | $\underline{0.529}$ | (43.9) | (8.31) |
| Net income | 7.030 | 6.466 | 564.3 | 8.73 |
| Total gross business volume | 212.059 | 246.670 | $(34,611.3)$ | (14.03) |
| Net income from own operations | 6.192 | 5.400 | 792.5 | 14.68 |

TABLE 3—Combined balance sheet, U.S. ag co-ops, 2015 and 2014

|  | 2015 | 2014 | Difference | Change |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Billion \$ | - | Percent |
| Current assets | 49.636 | 51.444 | (1.808) | (3.51) |
| Property, plant \& equipment | 6.313 | 6.092 | 0.221 | 3.63 |
| Other assets | $\underline{24.674}$ | $\underline{21.454}$ | 3.220 | 15.01 |
| Total, own assets | 80.623 | 78.990 | 1.633 | 2.07 |
| Investments in other cooperatives | 7.606 | 8.093 | (0.487) | (6.01) |
| Total assets | 88.229 | 87.083 | 1.146 | 1.32 |
| Current liabilities | 33.431 | 35.529 | (2.098) | (5.90) |
| Long-term liabilities | 14.284 | 13.958 | $\underline{0.326}$ | 2.34 |
| Total liabilities | 47.715 | 49.487 | (1.772) | (3.58) |
| Allocated equity | 24.229 | 22.473 | 1.756 | 7.81 |
| Retained earnings | $\underline{16.285}$ | 15.123 | 1.162 | 7.68 |
| Total equity | 40.514 | 37.596 | 2.918 | 7.76 |
| Total liabilities and equity | 88.229 | 87.083 | 1.146 | 1.32 |

TABLE 4—Combined income statement of U.S. ag co-ops, by operating type ${ }^{1}$, 2015

| Item | Operating type ${ }^{1}$ |  |  | Total |
| :---: | :---: | :---: | :---: | :---: |
|  | Marketing | Supplies | Service |  |
| Income | Million S |  |  |  |
| Products marketed | 98,860.29 | 26,029.08 | 1.90 | 124,891.27 |
| Farm supply sales | 13,450.10 | 68,251.75 | 6.84 | 81,708.69 |
| Total sales | 112,310.39 | 94,280.83 | 8.74 | 206,599.95 |
| Cost of goods sold | 99,410.91 | 85,863.33 | 7.75 | 185,281.99 |
| Gross margin | 12,899.48 | 8,417.50 | 0.99 | 21,317.96 |
| Service \& other operating income | 2,726.88 | 1,031.93 | 179.18 | 3,937.99 |
| Gross revenue | 15,626.36 | 9,449.42 | 180.17 | 25,255.95 |
| Expenses |  |  |  |  |
| Wages | 5,027.93 | 4,104.20 | 53.60 | 9,185.73 |
| Depreciation | 1,404.09 | 1,160.53 | 11.64 | 2,576.26 |
| Interest expense | 414.48 | 285.87 | 1.63 | 701.98 |
| Other expenses | 4,729.38 | 1,991.06 | 77.81 | 6,798.24 |
| Total operating expenses | 11,575.87 | 7,541.66 | 144.68 | 19,262.21 |
| Local savings | 4,050.49 | 1,907.77 | 35.49 | 5,993.74 |
| Patronage from other co-ops | 254.01 | 582.80 | 1.12 | 837.93 |
| Non-operating income | 367.07 | 308.38 | 6.57 | 682.02 |
| Net income before taxes | 4,671.56 | 2,798.95 | 43.18 | 7,513.69 |
| Taxes | 187.83 | $\underline{294.85}$ | 2.41 | 485.09 |
| Net income | 4,483.73 | 2,504.10 | 40.77 | 7,028.60 |
| Total gross business volume | 115,658.35 | 96,203.94 | 195.61 | 212,057.89 |
| Export sales | 5,214.45 | 358.67 | 15.00 | 5,588.12 |

[^0]TABLE 5—Combined income statement of U.S. ag co-ops, by primary product marketed ${ }^{1}$, 2015


This table continues on next page.

TABLE 5 (cont.)—Combined income statement of U.S. ag co-ops, by primary product marketed, 2015

|  | Primary product marketed |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Item | Poultry | Rice | Sugar | Fish | Other |
| Income |  |  | Million S |  |  |
| Products marketed | 1,002.99 | 1,945.82 | 7,582.30 | 259.07 | 2,619.62 |
| Farm supply sales | 70.26 | 3.84 | 42.99 | 14.11 | 86.51 |
| Total sales | 1,073.25 | 1,949.67 | 7,625.28 | 273.18 | 2,706.13 |
| Cost of goods sold | 924.67 | 1,416.49 | 5,503.84 | $\underline{217.92}$ | 1,191.87 |
| Gross margin | 148.58 | 533.17 | 2,121.44 | 55.26 | 1,514.26 |
| Service and other operating income | e 184.80 | 65.28 | 64.18 | 6.07 | 11.58 |
| Gross revenue | 333.38 | 598.45 | 2,185.62 | 61.33 | 1,525.85 |
| Expenses |  |  |  |  |  |
| Wages | 59.09 | 185.18 | 489.09 | 26.10 | 66.15 |
| Depreciation | 9.87 | 41.54 | 164.14 | 3.18 | 32.77 |
| Interest expense | 2.34 | 7.93 | 29.46 | 1.26 | 11.54 |
| Other expenses | 179.35 | $\underline{290.03}$ | 812.42 | 23.47 | 160.39 |
| Total operating expenses | $\underline{250.66}$ | $\underline{524.68}$ | 1,495.11 | 54.01 | $\underline{270.86}$ |
| Local savings | 82.73 | 73.77 | 690.51 | 7.32 | 1,254.99 |
| Patronage from other co-ops | 0.15 | 7.16 | 2.79 | 0.01 | 3.74 |
| Non-operating income | 4.52 | -5.42 | -29.45 | 1.23 | 35.14 |
| Net income before taxes | 87.40 | 75.52 | 663.85 | 8.56 | 1,293.86 |
| Taxes | 0.62 | 7.45 | 11.50 | 0.13 | 5.88 |
| Net Income | 86.78 | 68.07 | 652.36 | 8.43 | 1,287.98 |
| Total gross business volume | 1,262.73 | 2,016.69 | 7,662.80 | 280.49 | 2,756.59 |
| Export sales | 52.39 | 272.40 | 158.51 | 0.00 | 750.09 |
| Number of co-ops (number) | 11 | 10 | 28 | 37 | 101 |

TABLE 6—Combined income statement, U.S. ag co-ops, by size, 2015

| Item Les | Total sales category (Million \$) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ess than |  |  | \$15-24 | \$25-49 | \$50-99 | \$100-199 | \$200-499 | \$500-999 | $\begin{gathered} \$ 1,000 \& \\ \text { more } \end{gathered}$ |
|  | \$5 | \$5-9 | \$10-14 |  |  |  |  |  |  |  |
| Products marketed | 364.0 | 619.2 | 788.6 | 1,578.3 | 3,374.4 | 6,827.0 | 9,742.3 | 17,035.9 | 19,825.5 | 64,736.1 |
| Farm supply sales | 589.3 | 1,097.7 | 1,199.1 | 1,956.1 | 3,755.9 | 5,446.5 | 6,889.5 | 10,614.8 | 5,595.8 | 44,564.1 |
| Total sales | 953.3 | 1,716.8 | 1,987.6 | 3,534.3 | 7,130.3 | 12,273.5 | 16,631.9 | 27,650.7 | 25,421.3 | 109,300.2 |
| Cost of goods sold | 798.2 | 1,455.1 | 1,696.6 | 3,123.4 | 6,204.9 | 10,826.8 | 14,649.9 | 24,267.1 | 21,871.3 | 100,388.7 |
| Gross margin | 155.0 | 261.7 | 291.1 | 411.0 | 925.4 | 1,446.6 | 1,982.0 | 3,383.6 | 3,550.0 | 8,911.5 |
| Service receipts | 136.3 | 146.6 | 120.5 | $\underline{214.2}$ | $\underline{223.4}$ | 429.5 | 440.7 | 958.6 | 637.0 | 631.1 |
| Gross revenue | 291.4 | 408.4 | 411.5 | 625.1 | 1,148.8 | 1,876.2 | 2,422.6 | 4,342.3 | 4,187.1 | 9,542.6 |
| Expenses |  |  |  |  |  |  |  |  |  |  |
| Wages | 122.5 | 160.5 | 170.4 | 258.3 | 485.0 | 705.7 | 790.8 | 1,621.0 | 1,340.7 | 3,530.9 |
| Depreciation | 22.1 | 36.5 | 35.6 | 68.0 | 113.1 | 187.7 | 238.7 | 454.0 | 356.1 | 1,064.6 |
| Interest expense | 6.6 | 8.6 | 10.8 | 14.8 | 25.6 | 40.4 | 74.8 | 114.1 | 93.6 | 312.6 |
| Other expenses | $\underline{128.2}$ | 157.0 | $\underline{142.6}$ | $\underline{225.9}$ | 398.9 | 650.1 | 706.5 | 1,532.8 | 1,538.3 | 1,317.9 |
| Total expenses | 279.4 | 362.6 | 359.5 | 566.9 | 1,022.6 | 1,583.9 | 1,810.7 | 3,722.0 | 3,328.6 | 6,225.9 |
| Local savings | 11.9 | 45.7 | 52.0 | 58.2 | 126.2 | 292.3 | 611.9 | 620.3 | 858.4 | 3,316.7 |
| Patronage from other co-ops | 19.2 | 29.8 | 29.5 | 53.5 | 86.7 | 128.4 | 55.2 | 220.2 | 79.7 | 135.6 |
| Non-operating income Net income | 8.9 | 12.0 | 8.0 | 12.5 | 51.9 | 43.1 | 81.9 | 97.0 | 10.8 | 356.0 |
| before taxes | 40.0 | 87.5 | 89.5 | 124.2 | 264.9 | 463.8 | 749.0 | 937.6 | 948.9 | 3,808.3 |
| Taxes | 1.8 | 5.6 | 6.9 | 9.7 | $\underline{21.3}$ | 42.4 | 60.8 | 87.5 | 85.0 | 164.0 |
| Net income | 38.3 | 81.9 | 82.6 | 114.5 | 243.6 | 421.3 | 688.2 | 850.1 | 863.9 | 3,644.3 |
| Net income |  |  |  |  |  |  |  |  |  |  |
| Percent of all co-ops | 0.31 | 0.84 | 0.86 | 0.99 | 2.53 | 4.73 | 10.22 | 10.17 | 12.67 | 56.68 |
| Total gross bus. vol. | 1,117.7 | 1,905.3 | 2,145.6 | 3,814.5 | 7,492.3 | 12,874.5 | 17,209.6 | 28,926.6 | 26,148.8 | 110,422.9 |
| Percent of all co-ops | 0.53 | 0.90 | 1.01 | 1.80 | 3.53 | 6.07 | 8.12 | 13.64 | 12.33 | 52.07 |
| Number of co-ops | 677 | 257 | 172 | 192 | 218 | 183 | 121 | 129 | 71 | 27 |
| Percent of all co-ops | 33.07 | 12.55 | 8.40 | 9.38 | 10.65 | 8.94 | 5.91 | 6.30 | 3.47 | 1.32 |

TABLE 7-Combined balance sheet, U.S. ag co-ops, by operating type, 2015

| Item | Marketing | Supplies | Service | Total |
| :--- | ---: | ---: | ---: | ---: |
|  |  | Million $\$$ |  |  |
| Current assets | $23,686.84$ | $25,777.60$ | 171.66 | $49,636.10$ |
| Property, plant, and equipment | $13,079.55$ | $11,491.21$ | 103.30 | $24,674.05$ |
| Other assets | $\underline{4,276.90}$ | $\underline{3,272.77}$ | $\underline{56.50}$ | $\underline{7,606.17}$ |
| $\quad$ Total own assets | $41,043.28$ | $40,541.58$ | 331.46 | $81,916.33$ |
| Investments in other cooperatives | $\underline{2,366.87}$ | $\underline{3,878.48}$ | $\underline{67.58}$ | $\underline{6,312.93}$ |
| $\quad$ Total assets | $43,410.15$ | $44,420.06$ | 399.04 | $88,229.25$ |
|  |  |  |  |  |
| Current liabilities | $16,313.06$ | $16,991.79$ | 126.54 | $33,431.39$ |
| Long-term liabilities | $\underline{8,000.56}$ | $\underline{6,250.40}$ | $\underline{32.55}$ | $\underline{14,283.51}$ |
| $\quad$ Total liabilities | $24,313.62$ | $23,242.20$ | 159.09 | $47,714.90$ |
| Allocated equity | $11,184.07$ | $12,916.11$ | 129.20 | $24,229.37$ |
| Retained earnings | $\underline{7,912.47}$ | $\underline{8,261.76}$ | $\underline{110.75}$ | $\underline{16,284.97}$ |
| $\quad$ Total equity | $\underline{19,096.54}$ | $\underline{21,177.87}$ | $\underline{239.95}$ | $\underline{40,514.35}$ |
| Total liabilities \& net worth | $43,410.15$ | $44,420.06$ | 399.04 | $88,229.25$ |
| Number of cooperatives | 1,079 | 874 | 94 | 2,047 |

TABLE 8—Combined balance sheet, U.S. ag co-ops, by primary product marketed, 2015

| Item | Primary product marketed |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cotton | Cotton Gins | Dairy | F \& V1 | Grains |
|  | Millions | Millions | Millions | Millions | Millions |
| Current assets | 566.34 | 125.72 | 4,969.92 | 3,241.12 | 10,942.12 |
| Property, plant, and equipment | 227.57 | 150.02 | 2,683.28 | 1,546.75 | 6,058.09 |
| Other assets | 95.34 | 12.85 | 1,496.38 | 623.60 | 846.28 |
| Total own assets | 889.26 | 288.59 | 9,149.58 | 5,411.47 | 17,846.48 |
| Investments in other cooperatives | 14.03 | 42.32 | $\underline{273.62}$ | 99.76 | 1,780.09 |
| Total assets | 903.29 | 330.92 | 9,423.20 | 5,511.23 | 19,626.57 |
| Current liabilities | 430.96 | 96.05 | 3,970.29 | 1,674.49 | 7,724.48 |
| Long-term liabilities | 88.05 | 50.18 | 2,390.88 | 1,204.28 | $\underline{2} \mathbf{7 3 6 . 6 6}$ |
| Total liabilities | 519.02 | 146.22 | 6,361.18 | 2,878.77 | 10,461.14 |
| Allocated equity | 234.99 | 152.83 | 2,435.09 | 2,132.30 | 4,353.54 |
| Retained earnings | 149.28 | 31.86 | 626.93 | 500.17 | 4,811.89 |
| Total equity | 384.27 | $\underline{184.69}$ | 3,062.02 | 2,632.46 | 9,165.43 |
| Total liabilities \& net worth | 903.29 | 330.92 | 9,423.20 | 5,511.23 | 19,626.57 |


| Number of cooperatives | 14 | 107 | 112 | 125 | 448 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Primary product marketed |  |  |  |  |  |
| Item | Livestock | Poultry | Rice | Sugar | Fish | Other ${ }^{2}$ |
|  | Millions | Milions | Millions | Millions | Millions | Millions |
| Current assets | 565.52 | 330.47 | 586.47 | 1,503.67 | 60.07 | 795.40 |
| Property, plant, and equipment | 41.87 | 89.20 | 295.29 | 1,596.14 | 27.98 | 363.35 |
| Other assets | 34.27 | 9.19 | 43.65 | 769.38 | 7.12 | 338.86 |
| Total own assets | 641.67 | 428.86 | 925.41 | 3,869.18 | 95.18 | 1,497.61 |
| Investments in other co-ops | 18.98 | $\underline{2.90}$ | 32.25 | 75.97 | 0.00 | $\underline{26.94}$ |
| Total assets | 660.65 | 431.76 | 957.66 | 3,945.16 | 95.18 | 1,524.55 |
| Current liabilities | 462.82 | 104.18 | 236.00 | 1,241.77 | 47.79 | 324.23 |
| Long-term liabilities | 43.19 | 40.16 | $\underline{279.87}$ | 851.16 | 10.70 | 305.42 |
| Total liabilities | 506.01 | 144.34 | 515.87 | 2,092.93 | 58.50 | 629.65 |
| Allocated equity | 71.55 | 107.33 | 168.13 | 1,139.02 | 20.78 | 368.52 |
| Retained earnings | 83.09 | 180.10 | $\underline{273.66}$ | 713.21 | 15.90 | $\underline{526.38}$ |
| Total equity | 154.64 | $\underline{287.42}$ | 441.78 | 1,852.23 | $\underline{36.68}$ | 894.90 |
| Total liabilities \& net worth | 660.65 | 431.76 | 957.66 | 3,945.16 | 95.18 | 1,524.55 |
| Number of cooperatives | 86 | 11 | 10 | 28 | 37 | 101 |

TABLE 9—Combined balance sheet, U.S. ag co-ops, by size, 2015

|  | Total sales category (Million \$) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} \text { Less } \\ \text { than } \$ 5 \end{array}$ | 5-9 | 10-14 | 15-24 | 25-49 | 50-99 | 100-199 | 200-499 | 500-999 | $\begin{array}{r} 1,000 \& \\ \text { more } \end{array}$ |
| Current assets | 445 | 506 | 559 | 965 | 2,023 | 3,193 | 4,399 | 7,517 | 5,542 | 24,486 |
| Investments in other co-ops | 123 | 150 | 159 | 293 | 521 | 612 | 882 | 1,237 | 585 | 1,752 |
| Property, plant, \& equipment | 206 | 297 | 293 | 587 | 982 | 1,671 | 2,134 | 4,089 | 3,204 | 11,210 |
| Other assets | 63 | 81 | $\underline{27}$ | 71 | 113 | $\underline{273}$ | 742 | 1,047 | 871 | 4,320 |
| Total assets | 837 | 1,035 | 1,038 | 1,916 | 3,639 | 5,749 | 8,156 | 13,890 | 10,202 | 41,768 |
| Current liabilities | 273 | 290 | 341 | 652 | 1,339 | 2,212 | 3,156 | 5,206 | 3,405 | 16,559 |
| Long-term liabilities | 83 | 103 | 94 | 223 | 357 | 542 | 887 | 2,317 | 2,029 | 7,651 |
| Total liabilities | 356 | 393 | 434 | 875 | 1,695 | 2,753 | 4,043 | 7,523 | 5,433 | 24,209 |
| Allocated equity | 307 | 376 | 373 | 563 | 1,132 | 1,575 | 1,663 | 2,935 | 2,972 | 12,334 |
| Retained earnings | 174 | $\underline{266}$ | $\underline{231}$ | 478 | 812 | 1.421 | 2.450 | 3,432 | 1,797 | 5,225 |
| Total equity | 481 | 642 | 604 | 1,041 | 1,943 | 2,996 | 4,113 | 6,367 | 4,769 | 17,559 |
| Total liabilities and equity | 837 | 1,035 | 1,038 | 1,916 | 3,639 | 5,749 | 8,156 | 13,890 | 10,202 | 41,768 |


| Percent of all co-ops <br> (allocated equity) | 1.27 | 1.55 | 1.54 | 2.32 | 4.67 | 6.50 | 6.87 | 12.11 | 12.27 | 50.90 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

TABLE 10-Combined financial ratios, U.S. ag co-ops, by operating type, 2015 and 2014

| Measure | 2015 |  |  |  | 2014 <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Marketing | Supply | Service | Total |  |
|  |  |  | -Ratio- |  |  |
| Current ratio | 1.45 | 1.52 | 1.36 | 1.48 | 1.45 |
| Debt-to-assets | 0.56 | 0.52 | 0.40 | 0.54 | 0.57 |
| Long-term-debt-to-equity | 0.42 | 0.30 | 0.14 | 0.35 | 0.37 |
| Times interest earned | 10.27 | 8.79 | 25.46 | 9.70 | 8.11 |
| Fixed asset turnover | 8.59 | 8.20 | 0.08 | 8.37 | 11.2 |
| Equity-to-assets | 0.44 | 0.48 | 0.60 | 0.46 | 0.43 |
| Expenses-to-gross revenue | 0.74 | 0.80 | 0.80 | 0.76 | 0.80 |
|  |  |  | -Percent |  |  |
| Gross margin | 11.49 | 8.93 | 11.30 | 10.32 | 8.37 |
| Return on total assets | 11.72 | 6.94 | 11.23 | 9.31 | 9.16 |
| Return on member equity | 40.09 | 19.39 | 31.55 | 29.01 | 28.77 |

- Current ratio = current assets/current liabilities
- Debt-to-assets = total liabilities/total assets
- Long-term-debt-to-equity = long term liabilities/total equity
- Times interest earned = income before taxes and interest expense/interest expense
- Fixed asset turnover = sales/fixed assets (net plant, property, and equipment (PP\&E))
- Equity-to-assets = total equity/total assets
- Expenses-to-gross-revenue = total expenses/gross revenue
- Gross margin = gross margin/total sales
- Return on total assets = net income before taxes/total assets
- Return on member equity = net income after taxes/allocated equity

TABLE 11-Combined financial ratios, U.S. ag co-ops, by selected primary product and by size, 2015

| Measure | Financial ratios by type |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Cotton Cotton |  | Dairy | Fruits \& Veg. | Grains \& Oilseeds | Livestock | Poultry | Rice | Sugar | Fish |
|  |  |  |  |  | atio- |  |  |  |  |  |
| Current ratio | 1.31 | 1.31 | 1.25 | 1.94 | 1.42 | 1.22 | 3.17 | 2.48 | 1.21 | 1.26 |
| Debt-to-assets | 0.57 | 0.44 | 0.68 | 0.52 | 0.53 | 0.77 | 0.33 | 0.54 | 0.53 | 0.61 |
| Long-term-debt-to-equity | 0.23 | 0.27 | 0.78 | 0.46 | 0.30 | 0.28 | 0.14 | 0.63 | 0.46 | 0.29 |
| Times interest earned | 5.93 | 18.11 | 4.62 | 11.47 | 8.64 | 4.60 | 38.31 | 10.52 | 23.53 | 7.81 |
| Fixed asset turnover | 12.40 | 2.02 | 14.06 | 5.88 | 7.31 | 107.13 | 12.03 | 6.60 | 4.78 | 9.76 |
| Equity-to-assets | 0.43 | 0.56 | 0.32 | 0.48 | 0.47 | 0.23 | 0.67 | 0.46 | 0.47 | 0.39 |
| Expenses-to-gross revenue | 0.75 | 0.86 | 0.93 | 0.66 | 0.85 | 0.81 | 0.75 | 0.88 | 0.68 | 0.88 |
|  |  |  |  |  | - | ent- |  |  |  |  |
| Gross margin | 4.23 | 28.35 | 7.14 | 26.02 | 7.25 | 1.19 | 13.84 | 27.35 | 27.82 | 20.23 |
| Return on total assets | 6.46 | 16.19 | 3.91 | 14.79 | 6.20 | 4.42 | 20.24 | 7.89 | 16.83 | 9.00 |
| Return on member allocated equity | 23.98 | 34.97 | 13.35 | 36.87 | 26.02 | 36.46 | 80.86 | 40.49 | 57.27 | 40.57 |

Financial ratios by co-op size
Total sales category (Million \$)


[^1]
## SECTION II: Number of Co-ops, Memberships, and Employees

SSection II (Tables 12-16) provides tables showing number of co-ops by operating type, primary product marketed, State, and size. It is important to note that for Table 12, the State is where the cooperative is headquartered, and many co-ops do business and have members in multiple States.

## Highlights

- Minnesota has the most ag co-ops headquartered in it, with 184. It is followed by Texas with 172, North Dakota with 138, Wisconsin with 113, and California with 107 (Table 12).
- Texas is home to the largest number of marketing co-ops, with 122 , followed by Minnesota with 83. California has 70, North Dakota 67, and Wisconsin 65.
- Minnesota is home to the largest number of supply and service co-ops, with 101 , followed by North Dakota, with 71.
- Grain and oilseeds were sold by 657 co-ops, with these crops accounting for more than 50 percent of all sales for 448 of these co-ops (Table 13).
- Fruit and vegetables account for more than 50 percent of sales made by 125 co-ops.
- Dairy co-ops handle more than 80 percent of the Nation's milk, the highest market share of all the commodities handled by ag co-ops. There are 124 co-ops that market dairy products in the United States, with dairy sales accounting for at least 50 percent of sales for 112 of these co-ops.
- There are $1,079 \mathrm{ag}$ marketing co-ops, 874 ag supply co-ops, and 94 ag service co-ops in the United States (Table 13).


## Co-op numbers by size

- Most (677) of the ag co-ops in the United States do less than $\$ 5$ million in sales; combined they had $\$ 1.1$ billion of total business (Table 14). These co-ops have 171,000 members, or about 8.9 percent of all memberships.
- There are 257 co-ops with $\$ 5$ million to $\$ 10$ million in annual sales; 218 co-ops have sales of $\$ 25$ million to $\$ 50$ million.
- There are 98 co-ops with sales greater than $\$ 500$ million; these co-ops account for 64 percent of all co-op business.
- Only 27 co-ops have sales over $\$ 1$ billion, accounting for a combined $\$ 110.4$ billion in business.


## Memberships and employees

- The 27 largest co-ops have 371,000 members, or 19.3 percent of all memberships.
- Total employment of 187,289 in 2015 was down 2 percent from 2014, but full-time employees increased slightly (Table 15). Part-time or seasonal employee numbers fell.
- Marketing co-ops had 74,421 full-time employees, while supply co-ops had 61,093 workers in 2015.
- Grain and oilseed co-ops had 23,607 full-time employees, followed by dairy co-ops with 21,383 . Next were fruit and vegetable co-ops with 14,030 full-time employees. Fruit and vegetable co-ops had the most part-time or seasonal employees; when counting seasonal staff, this group had more employees than did dairy co-ops.
- The largest group of co-ops (more than $\$ 1$ billion in sales), had 58,019 total employees in 2015, 31 percent of all co-op total employees (Table 16).

TABLE 12—Number of U.S. ag co-ops, by operating type and State, 2015

| State ${ }^{1}$ | Operating type |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Marketing | Supply and Service ${ }^{2}$ | Total |  |
|  | Number | Number | Number |  |
| Alabama | 8 | 38 | 46 |  |
| Arizona | 9 | 0 | 9 |  |
| Arkansas | 8 | 22 | 30 |  |
| California | 70 | 37 | 107 |  |
| Colorado | 14 | 12 | 26 |  |
| Florida | 18 | 9 | 27 |  |
| Georgia | 3 | 8 | 11 |  |
| Hawaii | 5 | 7 | 12 |  |
| Idaho | 15 | 8 | 23 |  |
| Illinois | 61 | 36 | 97 |  |
| Indiana | 8 | 22 | 30 |  |
| lowa | 57 | 31 | 88 |  |
| Kansas | 59 | 30 | 89 |  |
| Kentucky | 8 | 17 | 25 |  |
| Louisiana | 11 | 19 | 30 |  |
| Maine | 19 | 2 | 21 |  |
| Maryland | 6 | 5 | 11 |  |
| Massachusetts | 3 | 4 | 7 |  |
| Michigan | 17 | 22 | 39 |  |
| Minnesota | 83 | 101 | 184 |  |
| Mississippi | 15 | 29 | 44 |  |
| Missouri | 23 | 36 | 59 |  |
| Montana | 15 | 24 | 39 |  |
| Nebraska | 25 | 20 | 45 |  |
| New Jersey | 9 | 1 | 10 |  |
| New York | 40 | 9 | 49 |  |
| North Carolina | 9 | 3 | 12 |  |
| North Dakota | 67 | 71 | 138 |  |
| Ohio | 27 | 12 | 39 |  |
| Oklahoma | 19 | 30 | 49 |  |
| Oregon | 17 | 12 | 29 |  |
| Pennsylvania | 24 | 11 | 35 |  |
| South Dakota | 31 | 36 | 67 |  |
| Tennessee | 3 | 57 | 60 |  |
| Texas | 122 | 50 | 172 |  |
| Utah | 5 | 6 | 11 |  |
| Virginia | 13 | 39 | 52 |  |
| Washington | 38 | 22 | 60 |  |
| West Virginia | 4 | 8 | 12 |  |
| Wisconsin | 65 | 48 | 113 | Location of cooperative headquarters. <br> ${ }^{2}$ There were 874 supply co-ops and 94 service in 2015. |
| Wyoming | 5 | 4 | 9 | ${ }^{3}$ Other States: Alaska, Connecticut, Delaware, New |
| Other States ${ }^{3}$ | $\underline{21}$ | 10 | 31 | Hampshire, New Mexico, Nevada, Rhode Island, South |
| Total | 1,079 | 968 | 2,047 | Carolina, Vermont. |

TABLE 13—Number of U.S. ag co-ops and memberships, by type, 2015

| Type | Cooperatives with Sales of Item ${ }^{1}$ | Cooperatives with Majority of Sales from Item | Memberships ${ }^{2}$ |
| :---: | :---: | :---: | :---: |
| Bean and pea, dry | 18 | 4 | 721 |
| Cotton | 124 | 14 | 24,937 |
| Cotton gins | 145 | 107 | 15,485 |
| Dairy | 124 | 112 | 43,102 |
| Fish | 38 | 37 | 5,508 |
| Fruit and vegetable | 144 | 125 | 22,191 |
| Grain and oilseed | 657 | 448 | 365,813 |
| Livestock | 99 | 86 | 58,480 |
| Nut | 17 | 12 | 8,958 |
| Poultry | 21 | 11 | 495 |
| Rice | 12 | 10 | 8,691 |
| Sugar | 31 | 28 | 9,239 |
| Tobacco | 5 | 5 | 14,714 |
| Wool | 38 | 38 | 8,289 |
| Other marketing | 86 | 42 | 4,425 |
| Marketing co-ops | 1,279 | 1,079 | 591,048 |
| Farm supplies | 1,466 | 874 | 1,296,195 |
| Service | 1,688 | 94 | 33,780 |
| Total | n/a | 2,047 | 1,921,023 |

${ }^{1}$ Cooperatives with $\$ 1$ or more of reported sales of individual commodity.
Totals will not add due to co-ops that both market farm products and sell farm supplies and/or provide services.
${ }^{2}$ Includes voting farmer-members, but not nonvoting patrons. Memberships include members in co-ops predominantly marketing each product. Agricultural producers are typically members of more than 1 co-op-for example, a marketing co-op as well as a farm supply co-op.

TABLE 14-U.S. ag co-ops and memberships, by total sales volume, 2015

| Sales volume group | Cooperatives |  | Dollar Volume |  | Memberships |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number | Percent | Billions | Percent | 1,000 | Percent |
| Less than 5 million | 677 | 33.07 | 1.12 | 0.53 | 171 | 8.92 |
| \$5 to \$9 million | 257 | 12.55 | 1.91 | 0.90 | 117 | 6.09 |
| \$10 to \$14 million | 172 | 8.40 | 2.15 | 1.01 | 90 | 4.66 |
| \$15 to \$24 million | 192 | 9.38 | 3.81 | 1.80 | 143 | 7.44 |
| \$25 to \$49 million | 218 | 10.65 | 7.49 | 3.53 | 234 | 12.17 |
| \$50 to \$99 million | 183 | 8.94 | 12.87 | 6.07 | 156 | 8.14 |
| \$100 to \$199 million | 121 | 5.91 | 17.21 | 8.12 | 151 | 7.84 |
| \$200 to \$499 million | 129 | 6.30 | 28.93 | 13.64 | 337 | 17.56 |
| \$500 to \$999 million | 71 | 3.47 | 26.15 | 12.33 | 151 | 7.84 |
| \$1 billion or more | $\underline{27}$ | 1.32 | 110.42 | $\underline{52.07}$ | 371 | $\underline{19.33}$ |
| Total | 2,047 | 100.00 | 212.06 | 100.00 | 1,921 | 100.00 |

TABLE 15—Full-time and part-time employees of U.S. ag co-ops, by type, 2015 and 2014

|  | 2015 Employees |  |  | 2014 Employees |  |  | 2015-2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Full-time <br> Thousands | Part-time | Total | Full-time <br> Thousands | Part-time | Total <br> Number | Change <br> Percent |
| Cotton | 1,100 | 946 | 154 | 3,575 | 3,335 | 240 | $(2,475)$ | (69.23) |
| Cotton ginning | 2,454 | 640 | 1,814 | 2,907 | 796 | 2,111 | (453) | (15.58) |
| Dairy | 23,045 | 21,383 | 1,662 | 22,035 | 20,347 | 1,688 | 1,010 | 4.58 |
| Fish | 893 | 685 | 208 | 945 | 698 | 247 | (52) | (5.50) |
| Fruit \& vegetable | 27,525 | 14,030 | 13,495 | 28,314 | 13,642 | 14,672 | (789) | (2.79) |
| Grain \& oilseed | 32,323 | 23,607 | 8,716 | 32,833 | 23,571 | 9,262 | (510) | (1.55) |
| Livestock | 1,549 | 563 | 986 | 1,358 | 532 | 826 | 191 | 14.06 |
| Rice | 2,540 | 2,249 | 291 | 2,597 | 2,238 | 359 | (57) | (2.19) |
| Sugar | 10,861 | 6,462 | 4,399 | 12,218 | 6,948 | 5,270 | $(1,357)$ | (11.11) |
| Poultry | 2,096 | 1,801 | 295 | 2,056 | 1,786 | 270 | 40 | 1.95 |
| Nuts | 1,565 | 1,474 | 91 | 1,492 | 1,392 | 100 | 73 | 4.89 |
| Other marketing ${ }^{1}$ | 975 | 581 | 394 | 927 | 570 | 357 | 48 | 5.18 |
| Marketing co-ops | 106,926 | 74,421 | 32,505 | 111,257 | 75,855 | 35,402 | $(4,331)$ | (3.89) |
| Farm supplies | 78,776 | 61,093 | 17,683 | 77,013 | 58,519 | 18,494 | 1,763 | 2.29 |
| Service | 1,587 | 771 | 816 | 3,011 | 1,236 | 1,775 | (1,424) | (47.29) |
| Total | 187,289 | 136,285 | 51,004 | 191,281 | 135,610 | 55,671 | $(3,992)$ | (2.09) |

${ }^{1}$ Includes tobacco, wool, beans and peas, and other farm products not classified separately.

TABLE 16—Number of U.S. ag co-ops, members, employees, and branches, by size, 2015

|  | Total sales category (Million \$) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Item | Less than \$5 | 5-9 | 10-14 | 15-24 | 25-49 | 50-99 | 100-199 | 200-499 | 500-999 | 1,000 \& more | Totals |
| Ag co-ops (number) | 677 | 257 | 172 | 192 | 218 | 183 | 121 | 129 | 71 | 27 | 2,047 |
| Proportion (percent) | 33.07 | 12.55 | 8.40 | 9.38 | 10.65 | 8.94 | 5.91 | 6.30 | 3.47 | 1.32 | 100 |
| Memberships (number) | 171,309 | 116,938 | 89,602 | 142,971 | 233,858 | 156,457 | 150,608 | 337,311 | 150,552 | 371,417 | 1,921,023 |
| Proportion (percent) | 8.92 | 6.09 | 4.66 | 7.44 | 12.17 | 8.14 | 7.84 | 17.56 | 7.84 | 19.33 | 100 |
| Full-time employ. (number) | 2,553 | 2,832 | 2,839 | 4,220 | 7,491 | 10,552 | 12,033 | 23,574 | 17,863 | 52,328 | 136,285 |
| Proportion (percent) | 1.87 | 2.08 | 2.08 | 3.10 | 5.50 | 7.74 | 8.83 | 17.30 | 13.11 | 38.40 | 100 |
| Part-time employ. (number) | 3,190 | 1,979 | 2,711 | 2,549 | 4,903 | 6,343 | 4,764 | 8,532 | 10,342 | 5,691 | 51,004 |
| Proportion (percent) | 6.25 | 3.88 | 5.32 | 5.00 | 9.61 | 12.44 | 9.34 | 16.73 | 20.28 | 11.16 | 100 |
| Total employees (no.) | 5,743 | 4,811 | 5,550 | 6,769 | 12,394 | 16,895 | 16,797 | 32,106 | 28,205 | 58,019 | 187,289 |
| Proportion (percent) | 3.07 | 2.57 | 2.96 | 3.61 | 6.62 | 9.02 | 8.97 | 17.14 | 15.06 | 30.98 | 100 |
| Branches operated (no.) | 74 | 102 | 135 | 251 | 393 | 793 | 993 | 1,191 | 727 | 1,109 | 5,768 |
| Proportion (percent) | 1.28 | 1.77 | 2.34 | 4.35 | 6.81 | 13.75 | 17.22 | 20.65 | 12.60 | 19.23 | 100 |

## SECTION III: Business Volume, Top Co-ops, and Losses

This section (Tables 17 through 24) presents cooperative sales volume of commodities and inputs by State, Top 10 and Top 100 ag co-op data, and ag co-ops that had losses, with comparisons to 2014.

## Highlights

- Minnesota had the most co-op sales (marketing and supply) of any state, with $\$ 25$ billion in 2015. The majority of these sales were earned from marketing crop and livestock products (Table 17).
- Iowa was second, with $\$ 19.7$ billion in sales, followed by Illinois ( $\$ 15.5$ billion), Wisconsin ( $\$ 12.7$ billion), California ( $\$ 11.8$ billion), Nebraska (\$11 billion), Missouri (\$10.2 billion), North Dakota (\$9.5 billion), and Kansas (\$9.3 billion).
- Minnesota was also the top State for marketing sales, with $\$ 18.7$ billion, followed by Iowa (\$11 billion), California ( $\$ 10.8$ billion), Wisconsin ( $\$ 8.1$ billion), Illinois ( $\$ 7.3$ billion), and then Nebraska, North Dakota, and Iowa.
- For supply sales, Iowa was the top State, with $\$ 8.6$ billion, followed by Illinois ( $\$ 8.2$ billion), Minnesota ( $\$ 6.4$ billion), Nebraska ( $\$ 5.2$ billion), Wisconsin ( $\$ 4.7$ billion), North Dakota and Missouri (\$3.8 billion each) and Indiana (\$3.6 billion).
- Iowa was first in service receipts with $\$ 698$ million, followed by Minnesota (\$624 million) and Illinois ( $\$ 452$ million).
- Ag co-ops had sales of $\$ 1.2$ billion in foreign markets.


## Largest Ag Co-ops:

- Top 100 largest ag co-ops (as defined by total gross business volume) had a combined business volume in 2015 of $\$ 148.6$ billion, or 71 percent of
all ag co-op business volume (Tables 19-21). Net income was a record $\$ 4.9$ billion ( 70 percent of net income for all ag co-ops).
- Total assets of the Top 100 were a record $\$ 58.5$ billion ( 66 percent of total assets for all ag coops), while member equity was $\$ 25.2$ billion, of which $\$ 16.7$ billion was allocated (Table 20).
- The Top 10 largest ag co-ops had 41 percent of total gross business volume and 22 percent of net income of all ag co-ops (Table 21).
- The Top 10 also had 39 percent of the total assets and 34 percent of the total equity of all ag co-ops.


## Losses:

- Co-ops experienced $\$ 192.1$ million of losses (negative net income before taxes) in 2015, which was $\$ 142.7$ million less than the $\$ 334.8$ million in losses in 2014 (Table 23).
- In 2015, 242 co-ops suffered losses, up slightly from 231 in 2014.
- The group that suffered losses in 2015 included 134 marketing, 83 farm supply, and 19 service coops. The largest commodity segment for losses was grain/oilseed, where 45 co-ops ended the year in the red, followed by fruit and vegetable, with 26 co-ops suffering losses in 2015.

TABLE 17—Gross business volume of commodities and supplies, U.S. ag co-ops, by State, 2015

| Item | AK | AL | AR | AZ | CA | CO | CT | DE |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  |  |  | Millions |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | - | - | - | - | 14.92 | - | - |

## This table continues on next page.

TABLE 17 (cont.)—Gross business volume of commodities and supplies, U.S. ag co-ops, by State, 2015

| Item | FL | GA | HI | IA | ID | IL | IN | KS |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  | Million S |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bean and pea (dry) | - | - | - |  | 3.76 | - | - | - |
| Cotton | 31.16 | 336.22 | - |  | - | - | - | 9.46 |
| Cotton gins | - | 0.77 | - |  | - | - | - | - |
| Fish | - |  | - | - | 0.38 | - | - | - |
| Fruit \& vegetable | 819.76 | 16.87 | 7.70 | 0.55 | 17.67 | 0.10 | 9.52 |  |
| Grain and oilseed | - |  |  | 7,397.88 | 118.17 | 4,859.69 | 567.88 | 3,491.99 |
| Livestock | 68.60 | - | 0.28 | 748.62 | 127.32 | 556.82 | 326.32 | 225.55 |
| Milk | 88.24 | 86.22 |  | 1,428.41 | 453.66 | 1,828.46 | 388.89 | 1,732.59 |
| Nut |  | 15.47 |  |  |  |  |  |  |
| Poultry | - |  | - | 129.21 | 0.94 |  |  |  |
| Rice | - | - | - | - | - |  |  | - |
| Sugar | 55.22 | 0.25 | 4.95 | 1.48 | 76.95 |  |  | - |
| Tobacco | - | - | - | - | - | - | - | - |
| Wool | - | - | - | 0.23 | 0.73 | 0.45 | 0.60 | 0.15 |
| Other marketing | 13.22 | 13.63 | 0.75 | 1,343.33 | 1.77 | $\underline{24.66}$ | 3.99 | 6.25 |
| Total products marketed | 1,571.19 | 469.42 | 12.83 | 1,149.28 | 1,455.36 | 7,269.18 | 1,377.65 | 5,465.91 |
| Crop protectants (chemicals) | 84.83 | 391.13 | 0.29 | 13.53 | 155.29 | 1,272.65 | 428.76 | 59.92 |
| Feed | 139.68 | 98.68 | 6.44 | 2,335.34 | 71.69 | 498.31 | 225.47 | 314.69 |
| Fertilizer | 64.20 | 97.67 | 0.50 | 1,754.72 | 16.87 | 1,779.92 | 615.38 | 71.37 |
| Petroleum | 6.24 | 57.71 | - | 2,434.40 | 67.33 | 3,713.72 | 29.63 | 1,947.72 |
| Seed | 4.62 | 42.57 | 0.16 | 77.70 | 4.12 | 732.69 | 254.18 | 227.43 |
| Other supplies | 69.60 | 73.43 | 0.95 | 367.69 | 19.58 | $\underline{219.50}$ | 76.37 | 122.84 |
| Total farm supplies | 368.99 | 1,274.76 | 8.18 | 863.28 | 1,152.92 | 8,215.36 | 369.78 | 3,832.32 |
| Total marketing and supply sales | 194.17 | 1,743.49 | 3.00 | 19,652.56 | 268.27 | 15,484.54 | 4,987.36 | 9,298.23 |
| Service receipts \& other income | 72.67 | 4.79 | $\underline{2.37}$ | 698.75 | $\underline{25.87}$ | 451.89 | 145.83 | 32.12 |
| Gross business volume | 2,012.84 | 1,748.27 | 23.37 | 20,350.63 | 2,634.14 | 15,936.43 | 5,133.18 | 9,618.34 |
| Business between cooperatives | 806.24 | 543.98 | 1.60 | 2,009.87 | 1,159.83 | 2,171.17 | 1,307.31 | 1,708.96 |
| Net business volume | 1,206.60 | 1,024.29 | 21.77 | 18.340 .76 | 1,474.34 | 13,765.26 | 3,825.87 | 7,909.39 |
| Co-ops doing business in State (\#) | 47 | 34 | 17 | 115 | 41 | 123 | 50 | 113 |

## This table continues on next page.

TABLE 17 (cont.)—Gross business volume of commodities and supplies, U.S. ag co-ops, by State, 2015

| Item | KY | LA | MA | MD | ME | MI | MN | MO |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  | Million \$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bean and pea (dry) |  | - | - |  | 0.10 | 39.63 | 1.28 | - |
| Cotton | - | 53.33 | - | - | - | - | - | 41.31 |
| Cotton gins | - | 15.38 | - | - | - | - | - | 4.31 |
| Fish | - | 0.93 | - | 0.79 | 93.55 | - | 1.75 | - |
| Fruit \& vegetable | 1.11 | - | 245.93 | 0.10 | 3.67 | 795.62 | 0.36 | 0.10 |
| Grain and oilseed | 345.57 | 717.28 | - | - | 1.57 | 195.14 | 8,852.24 | 26.83 |
| Livestock | 185.24 | - | - | 0.50 | 0.55 | 171.14 | 217.73 | 183.76 |
| Milk | 14.74 | - | 34.53 | 435.29 | 52.14 | 1,298.74 | 4,242.15 | 3,866.40 |
| Nut | - | 0.34 | - | - | - | - | - | 0.54 |
| Poultry | - | - | - |  | 0.25 | 23.84 | 4.22 | - |
| Rice | - | 16.32 | - | - | - | - | 3.32 | 1.83 |
| Sugar | - | 836.47 | - |  | 0.50 | 533.58 | 3,581.22 | 0.58 |
| Tobacco | 22.85 | - | - | - | - | - | - |  |
| Wool | - | - | - | - | 0.14 | 0.90 | 0.15 |  |
| Other marketing | 5.34 | 34.80 | 169.90 | 2.69 | $\underline{21.90}$ | 3.14 | 174.42 | $\underline{277.13}$ |
| Total products marketed | 664.81 | 1,674.78 | 449.88 | 438.66 | 172.91 | 3,267.90 | 18,679.52 | 6,381.54 |
| Crop protectants (chemicals) | 118.43 | 83.15 | 3.75 | 23.12 | 3.58 | 84.64 | 818.57 | 323.41 |
| Feed | 111.75 | 92.25 | 2.40 | 85.95 | 9.87 | 24.33 | 1,376.49 | 411.15 |
| Fertilizer | 259.54 | 33.55 | 13.87 | 44.36 | 2.15 | 124.64 | 1,199.75 | 77.59 |
| Petroleum | 183.11 | 28.18 | 0.32 | 122.30 | 8.47 | 838.97 | 1,869.35 | 2,112.40 |
| Seed | 64.96 | 31.22 | 2.85 | 11.40 | 0.22 | 42.88 | 669.84 | 136.48 |
| Other supplies | 117.11 | 28.30 | 8.38 | 3.27 | 1.37 | 126.78 | 426.92 | 121.80 |
| Total farm supplies | 853.85 | 296.64 | 48.65 | 317.32 | 34.68 | 1,422.18 | 636.43 | 3,812.72 |
| Total marketing and supply sales | 1,518.61 | 1,971.42 | 498.48 | 755.98 | 27.59 | 469.74 | 2,539.92 | 1,194.26 |
| Service receipts \& other income | 1.59 | (1.57) | (4.16) | 1.37 | 0.18 | 76.90 | 623.97 | $\underline{275.22}$ |
| Gross business volume | 1,529.20 | 1,960.85 | 494.32 | 757.02 | 207.68 | 4,766.97 | 25,663.89 | 10,469.47 |
| Business between cooperatives | 199.08 | 82.25 | 215.23 | 140.66 | 4.57 | 812.75 | 3,352.57 | 1,612.24 |
| Net business volume | 1,330.12 | 1,878.60 | 279.09 | 616.35 | 203.11 | 3,954.22 | 22,311.32 | 8,857.23 |
| Co-ops doing business in State (\#) | 33 | 48 | 17 | 21 | 26 | 62 | 207 | 89 |

## This table continues on next page.

TABLE 17 (cont.)-Gross business volume of commodities and supplies, U.S. ag co-ops, by State, 2015

| Item | MS | MT | NC | ND | NE | NH | NJ | NM |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Million \$ |  |  |  |  |  |  |  |
| Bean and pea (dry) | - | 18.92 | - | 64.88 | 31.80 | - | - | - |
| Cotton | 22.16 | - | 133.86 | - | - | - | - | 0.73 |
| Cotton gins | 12.96 | - | 1.67 | - | - | - | - | 5.25 |
| Fish | - | - | - | - | - | 5.94 | 14.24 | - |
| Fruit \& vegetable | 0.10 | 1.26 | 21.56 | 15.61 | 0.20 | 0.27 | 152.46 | - |
| Grain and oilseed | 568.15 | 862.45 | - | 4,523.72 | 4,248.22 | - | - | 0.85 |
| Livestock | 15.00 | 22.99 | - | 88.72 | 21.24 | 0.15 | 5.63 | - |
| Milk | 4.91 | 0.35 | 92.91 | 32.67 | 1,456.59 | 3.20 | 6.74 | 48.31 |
| Nut | - | - | 0.60 | - | - | - | - | 0.27 |
| Poultry | - | 0.51 | - | - | - | - | 0.30 | - |
| Rice | 95.53 | - | - | - | - | - | - | - |
| Sugar | 1.93 | 82.66 | - | 735.28 | 23.93 | - | - | - |
| Tobacco | - | - | 294.58 | - | - | - | - | - |
| Wool | - | 0.47 | 0.30 | 0.16 | 0.75 | - | - | - |
| Other marketing | 119.55 | 0.64 | 17.49 | 13.74 | 3.87 | 14.36 | 45.62 | 2.67 |
| Total products marketed | 119.90 | 99.24 | 561.26 | 5,743.88 | 5,785.73 | 5.54 | 224.98 | 489.42 |
| Crop protectants (chemicals) | 67.32 | 31.72 | 43.75 | 559.44 | 13.79 | 0.25 | 6.64 | 0.98 |
| Feed | 11.38 | 86.71 | 136.65 | 67.84 | 487.42 | 7.56 | 35.37 | 118.57 |
| Fertilizer | 27.66 | 46.66 | 99.42 | 518.34 | 139.42 | 0.55 | 21.32 | 1.92 |
| Petroleum | 13.24 | 1.17 | 16.27 | 188.28 | 1,787.74 | 0.34 | 1.21 | 1.19 |
| Seed | 24.13 | 42.40 | 25.77 | 317.44 | 338.45 | 0.55 | 0.38 | 4.85 |
| Other supplies | 45.78 | 19.87 | $\underline{69.74}$ | 518.49 | $\underline{28.94}$ | 0.44 | 3.18 | $\underline{2.20}$ |
| Total farm supplies | 279.44 | 1,955.67 | 391.27 | 3,789.39 | 5,215.67 | 8.92 | 95.11 | 128.37 |
| Total marketing and supply sales | 1,299.25 | 2,945.98 | 952.53 | 9,533.26 | 111.34 | 59.46 | 32.78 | 617.79 |
| Service receipts \& other income | 15.76 | 33.19 | $\underline{5.87}$ | 185.55 | 492.64 | 0.13 | 0.71 | 3.77 |
| Gross business volume | 1,404.32 | 2,979.10 | 958.41 | 9,718.71 | 11,493.99 | 59.59 | 320.79 | 620.86 |
| Business between cooperatives | 80.21 | 662.71 | 140.55 | 818.99 | 1,424.43 | 2.18 | 88.69 | 56.04 |
| Net business volume | 1,324.11 | 2,316.38 | 817.85 | 8,899.71 | 10,069.55 | 57.41 | 232.10 | 564.82 |
| Co-ops doing business in State (\#) | 57 | 55 | 25 | 161 | 66 | 11 | 21 | 21 |

## This table continues on next page.

TABLE 17 (cont.)—Gross business volume of commodities and supplies, U.S. ag co-ops, by State, 2015

| Item | NV | NY | OH | OK | OR | PA | RI | SC |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  | Million S |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bean and pea (dry) |  |  |  | - |  | - | - | - |
| Cotton | - |  |  | 75.92 |  | - | - | 58.78 |
| Cotton gins | - |  | - | 8.11 |  | - | - | - |
| Fish |  | - | - |  |  | - | - |  |
| Fruit \& vegetable |  | 55.66 | 12.73 | - | 649.30 | 481.28 | - | - |
| Grain and oilseed | - | - | 191.35 | 171.76 | 1,271.12 | 2.40 | - | 0.75 |
| Livestock | 5.26 | 2.21 | 289.27 | 141.97 | 13.80 | 0.45 |  |  |
| Milk | - | 1,435.90 | 319.78 | 133.59 | 162.69 | 1,451.41 | 2.57 | 32.44 |
| Nut |  |  | - | 1.52 | 21.24 | - | - | - |
| Poultry | - | - | 0.83 | - | - | 0.48 | - | - |
| Rice |  | - |  |  | - |  |  | - |
| Sugar | - | 0.19 | 0.39 | - | 45.79 | - |  | - |
| Tobacco | - | - | - | - |  | - | - | - |
| Wool | - | 0.12 | 0.24 | 0.60 | - | 0.29 | - | - |
| Other marketing | 1.38 | 17.44 | 292.19 | 3.25 | 65.94 | 84.92 | 1.57 | 0.75 |
| Total products marketed | 6.63 | 1,664.41 | 2,816.44 | 1,434.73 | 3,246.15 | 22.72 | 4.73 | 92.43 |
| Crop protectants (chemicals) | 0.56 | 39.93 | 287.65 | 143.92 | 386.53 | 111.77 | 0.35 | 15.45 |
| Feed | 28.53 | 161.27 | 411.46 | 16.66 | 227.18 | 175.74 | 3.52 | 37.52 |
| Fertilizer | 0.76 | 45.78 | 588.73 | 164.84 | 526.17 | 93.89 | 0.15 | 36.88 |
| Petroleum | - | 3.44 | 662.73 | 134.32 | 797.93 | 11.34 | - | 0.25 |
| Seed | 1.43 | 9.98 | 224.42 | 18.55 | 45.34 | 5.98 | 0.52 | 12.32 |
| Other supplies | $\underline{25.74}$ | 36.51 | 123.16 | 62.43 | $\underline{279.19}$ | 29.75 | 0.60 | 9.38 |
| Total farm supplies | 57.28 | 296.95 | 2,298.15 | 189.23 | 2,261.93 | 428.47 | 4.62 | 111.52 |
| Total marketing and supply sales | 63.66 | 1,961.32 | 5,114.58 | 3,324.96 | 557.94 | 2,449.19 | 8.13 | 23.56 |
| Service receipts \& other income | - | 8.52 | 181.96 | 65.86 | 71.76 | 6.82 | - | 0.30 |
| Gross business volume | 63.66 | 1,969.84 | 5,296.49 | 3,390.77 | 5,579.70 | 2,456.02 | 8.13 | 203.85 |
| Business between cooperatives | 19.89 | 142.84 | 463.59 | 1,561.61 | 772.95 | 301.70 | 0.51 | 34.92 |
| Net business volume | 43.76 | 1,827.00 | 4,832.90 | 1,829.16 | 4,806.75 | 2,154.31 | 7.63 | 168.93 |
| Co-ops doing business in State (\#) | 11 | 64 | 57 | 71 | 46 | 51 | 10 | 16 |

[^2]TABLE 17 (cont.)—Gross business volume of commodities and supplies, U.S. ag co-ops, by State, 2015

| Item | SD | TN | TX | UT | VA | VT | WA | WI |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  | Million \$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bean and pea (dry) |  | - | - |  | - |  | 9.33 | - |
| Cotton |  | 56.85 | 16.32 |  | 15.89 | - | - | - |
| Cotton gins |  | 23.96 | 229.18 |  |  | - | - | - |
| Fish |  | - | - | - |  | - | 58.26 | - |
| Fruit \& vegetable |  | - | 9.74 | 73.35 | - | 2.50 | 867.67 | 453.22 |
| Grain and oilseed | 361.23 | 7.62 | 863.96 | - | 2.59 | - | 1,242.72 | 514.12 |
| Livestock | 113.27 |  | 168.53 | 15.16 | 2.56 | 1.92 | 1.16 | 618.16 |
| Milk | 491.90 | 74.37 | 1,595.93 | 1.84 | 293.28 | 57.13 | 2,165.49 | 5,788.16 |
| Nut |  | - | 13.25 |  | 12.61 | - | - | - |
| Poultry |  | 0.49 |  | 131.45 | 4.00 | - | 0.10 | 48.14 |
| Rice |  |  | 35.22 | - |  | - | - | - |
| Sugar | 25.12 | 0.25 | 63.49 | 0.84 |  | 0.85 | 1.39 | 0.31 |
| Tobacco |  | 21.22 |  |  |  |  |  |  |
| Wool | 0.14 | - | 0.90 | 2.43 | 0.23 | - | 0.70 | 0.75 |
| Other marketing | 34.87 | 39.36 | 12.87 | 18.46 | $\underline{273.75}$ | 75.67 | 18.22 | 657.22 |
| Total products marketed | 4,275.45 | 222.83 | 4,187.49 | 332.72 | 63.87 | 587.30 | 4,372.52 | 879.48 |
| Crop protectants (chemicals) | 622.54 | 21.36 | 257.73 | 2.58 | 43.93 | 2.29 | 59.27 | 52.57 |
| Feed | 341.82 | 316.46 | 545.26 | 167.76 | 273.25 | 42.38 | 23.80 | 98.52 |
| Fertilizer | 84.44 | 358.15 | 158.91 | 41.65 | 168.85 | 3.57 | 554.37 | 876.82 |
| Petroleum | 1,162.59 | 782.79 | 315.69 | 535.36 | 97.92 | - | 755.00 | 1,588.26 |
| Seed | 42.42 | 219.52 | 89.45 | 7.68 | 45.45 | 0.27 | 85.19 | 347.14 |
| Other supplies | 147.38 | $\underline{285.44}$ | 128.93 | 11.78 | 257.37 | 7.97 | 287.42 | 41.37 |
| Total farm supplies | 348.70 | 2,172.71 | 1,495.94 | 883.82 | 1,696.76 | 56.42 | 2,394.67 | 4,651.35 |
| Total marketing and supply sales | 7,756.15 | 2,394.80 | 5,683.42 | 1,216.54 | 23.64 | 643.70 | 6,767.19 | 1,273.39 |
| Service receipts \& other income | 186.65 | 62.59 | $\underline{262.88}$ | 242.66 | 37.00 | $\underline{2.83}$ | 81.39 | $\underline{291.30}$ |
| Gross business volume | 7,942.80 | 2,457.39 | 5,946.30 | 1,459.20 | 2,336.73 | 646.53 | 6,848.57 | $13,021.69$ |
| Business between cooperatives | 1,173.43 | 599.15 | 419.97 | 435.44 | 609.00 | 10.48 | 761.45 | 1,886.86 |
| Net business volume | 6,769.37 | 1,858.23 | 5,526.34 | 1,023.76 | 1,727.73 | 636.06 | 6,087.13 | 11,134.83 |
| Co-ops doing business in State (\#) | 90 | 79 | 195 | 26 | 49 | 9 | 79 | 101 |

## This table continues on next page.

TABLE 17 (cont.)—Gross business volume, U.S. ag co-ops, by State, 2015

| Item | WV | WY | DC | Foreign ${ }^{1}$ | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Million \$ |  |  |
| Bean and pea (dry) | - | 0.19 | - | - | 210.13 |
| Cotton | - | - | - | - | 2,335.88 |
| Cotton gins | - | - | - | 9.56 | 430.71 |
| Fish | - | - | - | - | 224.06 |
| Fruit \& vegetable | - | - | - | 265.45 | 8,301.08 |
| Grain and oilseed | - | - | - | 42.32 | 49,321.19 |
| Livestock | 2.28 | 56.31 | - | - | 4,793.08 |
| Milk | 7.67 | - | - | - | 41,006.63 |
| Nut | - | - | - | - | 1,725.23 |
| Poultry | - | - | - | - | 787.74 |
| Rice | - | - | - | - | 874.67 |
| Sugar | - | 23.24 | - | 5.26 | 7,568.85 |
| Tobacco | - | - | - | - | 338.65 |
| Wool | 0.15 | 0.15 | - | 0.90 | 4.81 |
| Other marketing | 1.39 | 0.40 | - | 164.35 | 6,968.56 |
| Total products marketed | 11.36 | 8.12 | - | 486.57 | 124,891.27 |
| Crop protectants (chemicals) | 2.22 | 5.73 | 0.01 | - | 10,935.33 |
| Feed | 32.12 | 16.00 | - | 161.40 | 12,261.28 |
| Fertilizer | 12.66 | 11.67 | - | 1.55 | 15,051.03 |
| Petroleum | 24.40 | 642.59 | - | 532.32 | 32,276.97 |
| Seed | 5.29 | 6.26 | 0.02 | - | 5,396.81 |
| Other supplies | 3.88 | $\underline{57.80}$ | 0.00 | $\underline{23.42}$ | 5,787.27 |
| Total farm supplies | 17.37 | 74.15 | 0.03 | 718.69 | 81,708.69 |
| Total marketing and supply sales | 118.72 | 82.16 | 0.03 | 125.26 | 206,599.95 |
| Service receipts \& other income | $\underline{0.55}$ | $\underline{5.92}$ | - | - | 5,457.93 |
| Gross business volume | 119.23 | 825.93 | 0.03 | 1,205.25 | 212,057.89 |
| Business between cooperatives | 19.70 | 273.25 | 0.02 | 654.91 | 32,167.79 |
| Net business volume | 99.53 | 552.68 | 0.00 | 550.34 | 179,890.10 |
| Co-ops doing business in State (\#)2 | 17 | 23 | 4 | 15 | 2,047 |

[^3]TABLE 18—Net¹ business volume, U.S. ag co-ops, 2015 and 2014

| Item |  |  | 2014-2015 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2014 | Difference | Change |
|  | Billion S | Billions | Billion S | Percent |
| Products marketed (net) |  |  |  |  |
| Bean and pea (dry edible) | 0.207 | 0.234 | (0.027) | (11.64) |
| Cotton | 2.332 | 2.250 | 0.082 | 3.66 |
| Cottonseed | 0.321 | 0.377 | (0.056) | (14.84) |
| Dairy | 38.328 | 49.636 | (11.308) | (22.78) |
| Fish | 0.224 | 0.215 | 0.009 | 4.23 |
| Fruit and vegetable | 5.889 | 5.848 | 0.041 | 0.70 |
| Grain and oilseed | 48.347 | 57.898 | (9.551) | (16.50) |
| Livestock | 4.792 | 4.947 | (0.156) | (3.15) |
| Nut | 1.723 | 1.566 | 0.156 | 9.99 |
| Poultry | 0.788 | 1.353 | (0.566) | (41.79) |
| Rice | 0.875 | 0.935 | (0.061) | (6.50) |
| Sugar | 4.727 | 5.146 | (0.419) | (8.14) |
| Tobacco | 0.339 | 0.339 | 0.000 |  |
| Wool | 0.005 | 0.005 | 0.000 | (0.63) |
| Other marketing and farmers markets | 6.514 | 7.590 | (1.076) | (14.17) |
| Total marketing | 115.409 | 138.340 | (22.931) | (16.58) |
| Supplies purchased |  |  |  |  |
| Crop protectants | 7.315 | 7.504 | (0.189) | (2.51) |
| Feed | 9.932 | 10.800 | (0.868) | (8.04) |
| Fertilizer | 12.326 | 13.116 | (0.790) | (6.03) |
| Petroleum | 21.390 | 25.558 | (4.168) | (16.31) |
| Seed | 3.188 | 3.444 | (0.256) | (7.44) |
| Other supplies | 4.873 | 5.217 | (0.344) | (6.59) |
| Total supplies | 59.023 | 65.638 | (6.615) | (10.08) |
| Services and other income ${ }^{2}$ | 5.458 | 6.315 | (0.857) | (13.58) |
| Total net business volume | 179.890 | 210.293 | (30.403) | (14.46) |

[^4]TABLE 19—Condensed income statement for Top 100 U.S. ag co-ops, 2015 and 2014

| Item | 2015 | 2014 | Difference | Change |
| :---: | :---: | :---: | :---: | :---: |
|  | Billion \$ | Billion \$ | Billion \$ | Percent |
| Total sales | 146.178 | 173.558 | (27.380) | (15.8) |
| Cost of goods sold | $\underline{132.465}$ | 160.680 | (28.215) | (17.6) |
| Gross margin | 13.713 | 12.878 | 0.835 | 6.5 |
| Service and other operating revenue | 1.684 | $\underline{2.074}$ | (0.390) | (18.8) |
| Gross revenue | 15.397 | 14.953 | 0.445 | 3.0 |
| Expenses |  |  |  |  |
| Wages | 5.626 | 5.189 | 0.437 | 8.4 |
| Depreciation | 1.643 | 1.479 | 0.164 | 11.1 |
| Interest expense | 0.460 | 0.732 | (0.272) | (37.2) |
| Other expenses | 3.221 | 3.984 | (0.763) | (19.1) |
| Total expenses | 10.950 | 11.383 | (0.433) | (3.8) |
| Net operating margin | 4.447 | 3.569 | 0.878 | 24.6 |
| Other Revenues |  |  |  |  |
| Patronage from other co-ops | 0.318 | 0.372 | (0.054) | (14.4) |
| Non-operating income | 0.417 | 0.598 | (0.181) | (30.3) |
| Net income before taxes | 5.182 | 4.539 | 0.644 | 14.2 |
| Taxes | 0.289 | 0.271 | 0.018 | 6.6 |
| Net income | 4.894 | 4.268 | 0.626 | 14.7 |
| Total gross business volume* | 148.598 | 176.600 | (28.004) | (15.9) |

*Total gross business volume is the sum of total sales revenue, service and other operating revenue, patronage from other co-ops, and non-operating income (may include inter-cooperative business volume).

TABLE 20 - Abbreviated balance sheet for Top 100 ag co-ops, 2015 and 2014

| Item | 2015 | 2014 | Difference | Change |
| :---: | :---: | :---: | :---: | :---: |
|  | Billion \$ | Billion \$ | Billion S | Percent |
| Current assets | 33.706 | 34.583 | (0.876) | (2.5) |
| Investments in other co-ops | 2.895 | 2.817 | 0.079 | 2.8 |
| Property, plant, and equipment | 16.423 | 13.627 | 2.797 | 20.5 |
| Other assets | 5.499 | 5.968 | (0.469) | (7.9) |
| Total assets | 58.524 | 56.994 | 1.530 | 2.7 |
| Current liabilities | 22.682 | 23.689 | (1.008) | (4.3) |
| Long-term liabilities | 10.677 | 10.488 | 0.188 | 1.8 |
| Total liabilities | 33.358 | 34.177 | (0.819) | (2.4) |
| Allocated equity | 16.655 | 14.998 | 1.657 | 11.0 |
| Retained earnings | 8.510 | 7.819 | 0.692 | 8.8 |
| Total equity | 25.166 | 22.817 | 2.349 | 10.3 |
| Total liabilities and equity | 58.524 | 56.994 | 1.530 | 2.7 |

TABLE 21-Top 10 and Top 100 U.S. ag co-ops share compared to all U.S. ag co-ops, 2015 and 2014

| Item | 2015 |  | 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Top 10 | Top 100 | Top 10 | Top 100 |  |
|  | Percent of all ag cooperatives |  | Percent of all ag cooperatives |  |  |
| Total Sales | 41.84 | 70.75 | 43.70 | 72.21 |  |
| Service receipts | 0.31 | 42.77 | 10.61 | 49.58 |  |
| Patronage from other cooperatives | 8.29 | 37.94 | 5.65 | 34.86 |  |
| Total gross business volume | 40.98 | 70.07 | 42.97 | 71.59 |  |
| Net income | 22.00 | 69.61 | 28.58 | 66.01 |  |
| Own assets | 40.04 | 67.91 | 38.64 | 66.89 |  |
| Investments in other co-ops | 22.40 | 45.86 | 22.02 | 46.24 |  |
| Total assets | 38.77 | 66.33 | 37.47 | 65.45 |  |
| Total liabilities | 42.72 | 69.91 | 42.77 | 69.06 |  |
| Allocated equity | 40.87 | 68.74 | 36.70 | 66.74 |  |
| Total equity | 34.13 | 62.12 | 30.50 | 60.69 |  |
| Memberships | 14.58 | 31.22 | 4.44 | 29.98 |  |
| Employees | 21.78 | 54.49 | 17.14 | 54.27 |  |
| Cooperatives | 0.49 | 4.89 | 0.47 | 4.75 |  |

TABLE 22-Top 10 and Top 100 U.S. ag co-ops, financial ratios, 2015 and 2014

| Item | 2015 |  |  | 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Top 10 | Top 100 | All | Top 10 | Top 100 | All |
|  | Ratio |  |  | Ratio |  |  |
| Current ratio | 1.42 | 1.49 | 1.48 | 1.37 | 1.46 | 1.45 |
| Debt-to-assets | 0.60 | 0.57 | 0.54 | 0.65 | 0.60 | 0.57 |
| Long-term-debt-to-equity | 0.41 | 0.42 | 0.35 | 0.52 | 0.46 | 0.37 |
| Times interest earned | 8.42 | 12.27 | 9.70 | 5.01 | 7.20 | 8.11 |
| Fixed asset turnover | 9.91 | 8.90 | 8.37 | 14.65 | 12.74 | 11.20 |
| Equity-to-assets | 0.40 | 0.43 | 0.46 | 0.35 | 0.40 | 0.43 |
| Expenses-to-gross revenue | 0.74 | 0.71 | 0.76 | 0.71 | 0.76 | 0.80 |
|  | Percent |  |  | Percent |  |  |
| Gross margin | 5.61 | 9.38 | 10.32 | 4.35 | 7.42 | 8.37 |
| Return on total assets | 4.90 | 9.64 | 9.31 | 5.99 | 7.96 | 8.03 |
| Return on member equity | 15.62 | 29.38 | 29.01 | 22.40 | 28.46 | 28.77 |

TABLE 23-Losses, U.S. ag co-ops, 2015 and 2014

| Item | 2015 |  | 2014 |  | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Co-ops ${ }^{1}$ | Losses ${ }^{2}$ | Co-ops ${ }^{1}$ | Losses ${ }^{2}$ | Total Losses |
|  | Number | Millions | Number | Million \$ | Percent |
| Products marketed |  |  |  |  |  |
| Cotton | 2 | (32.87) | 3 | (69.74) | 21.22 |
| Cotton ginning | 14 | (1.94) | 14 | (4.13) | 1.25 |
| Dairy | 19 | (31.84) | 26 | (76.37) | 20.55 |
| Fish | 6 | (0.24) | 8 | (0.48) | 0.15 |
| Fruit and vegetable | 26 | (12.86) | 13 | (2.67) | 8.30 |
| Grain and oilseed | 45 | (11.71) | 40 | (68.27) | 7.56 |
| Livestock | 10 | (1.38) | 9 | (0.69) | 0.89 |
| Sugar | 5 | (58.21) | 5 | (43.38) | 37.57 |
| Nuts | 0 | 0.00 | 2 | (0.21) | 0.00 |
| Wool and mohair | 6 | (0.06) | 8 | (0.08) | 0.04 |
| Other marketing ${ }^{3}$ | 7 | (3.82) | 6 | (5.40) | 2.47 |
| Total marketing | 140 | (154.92) | 134 | (271.42) | 81.07 |
| Farm supplies | 83 | (35.44) | 79 | (62.55) | 18.69 |
| Services | 19 | (1.74) | 18 | (0.80) | 0.24 |
| Total losses | 242 | (192.10) | 231 | (334.77) | 100.00 |

[^5]
## SECTION IV: Common-Size Analysis

This section (Tables 24 through 28) presents common-size operating statements, balance sheets, and other common-size data by operating type and primary product handled. These tables allow cooperatives to compare their performance with similar cooperatives.

## Highlights

- Marketing co-ops have higher gross margins as a percent of gross business volume than farm supply or service co-ops (Table 24).
- As a percent of gross business volume, operating expenses were highest among the cotton gin coops at 39.9 percent. Following were rice (26 percent), poultry (19.9 percent), sugar (19.5 percent), fish (19.3 percent), and fruit and vegetables ( 18.9 percent) (Table 25).
- Allocated member equity as a proportion of assets was highest in service co-ops ( 32.4 percent); supply was next at 29 percent, then marketing at 26 percent (Table 26).
- Among marketing co-ops, cotton gin co-ops had the highest proportion of fixed assets to total assets (45.3 percent) (Table 27). Sugar was next (40.5 percent).
- Allocated member equity was highest among cotton gin, fruit and vegetable, and sugar co-ops.

Cooperatives may compare their performance with the set of cooperatives that most closely matches their operating type and amount of sales. The 18 common-size financial statements in Tables 28.1 through 28.18 represent 34 different combinations of total sales range and primary source of business volume as follows:

- Artificial insemination (28.1)
- Cotton marketing (28.2)
- Cotton ginning (28.3)
- Dairy marketing (28.4)
- Fish and seafood marketing (28.5)
- Fresh fruit and vegetable (28.6)
- Both fresh fruit and vegetable (28.7)
- Processed fruit and vegetable (28.8)
- Grain marketing (28.9)
- Livestock marketing (28.10)
- Poultry marketing (28.11)
- Nut marketing (28.12)
- Rice marketing (28.13)
- Sugar marketing (28.14)
- Bioenergy marketing (28.15)
- Dry bean and pea marketing (28.15)
- Seed, flower, and fiber marketing (28.15)
- Tobacco marketing (28.15)
- Wool marketing (28.15)
- Other marketing-wood alligator, coffee, etc. (28.15)
- Farm supply (28.16)
- Mixed farm supply (28.17)
- Cotton service (28.18)
- Crop service (28.18)
- Co-op farmers markets (28.18)
- Co-op hulling associations (28.18)
- Dairy service (28.18)
- Fruit and vegetable service (28.18)
- Livestock service (28.18)
- Nut service (28.18)
- Rice drier (28.18)
- Storage (28.18)
- Transportation (28.18)
- Other service-including winery and grower associations (28.18)

TABLE 24—Common-size income statement, U.S. ag co-ops, by type, 2015

| Item | Marketing | Supplies | Service | Total |
| :---: | :---: | :---: | :---: | :---: |
| Percent of total gross business volume |  |  |  |  |
| Products marketed | 85.48 | 27.06 | 0.97 | 58.89 |
| Farm supply sales | $\underline{11.63}$ | $\underline{70.94}$ | 3.50 | $\underline{38.53}$ |
| Total sales | 97.11 | 98.00 | 4.47 | 97.43 |
| Cost of goods sold | 85.95 | 89.25 | 3.96 | 87.37 |
| Gross margin | 11.15 | 8.75 | 0.51 | 10.05 |
| Service \& other operating income | $\underline{2.36}$ | 1.07 | 91.60 | $\underline{1.86}$ |
| Gross revenue | 13.51 | 9.82 | 92.11 | 11.91 |
| Expenses |  |  |  |  |
| Wages | 4.35 | 4.27 | 27.40 | 4.33 |
| Depreciation | 1.21 | 1.21 | 5.95 | 1.21 |
| Interest expense | 0.36 | 0.30 | 0.83 | 0.33 |
| Other expense | 4.09 | $\underline{2.07}$ | 39.78 | 3.21 |
| Total operating expenses | $\underline{10.01}$ | 7.84 | $\underline{73.96}$ | $\underline{9.08}$ |
| Local savings | 3.50 | 1.98 | 18.14 | 2.83 |
| Patronage from other co-ops | 0.22 | 0.61 | 0.57 | 0.40 |
| Non-operating income | 0.32 | 0.32 | $\underline{3.36}$ | 0.32 |
| Net income before taxes | 4.04 | 2.91 | 22.07 | 3.54 |
| Taxes | 0.16 | 0.31 | 1.23 | 0.23 |
| Net income | 3.88 | 2.60 | 20.84 | 3.31 |
| Total Gross Business Volume | 100.00 | 100.00 | 100.00 | 100.00 |
| Export sales | 4.51 | 0.37 | 7.67 | 2.64 |

TABLE 25—Common-size income statement, U.S. ag co-ops, by primary product marketed, 2015

| Item | Cotton | Cotton Gins | Dairy | Fruit \& Veg. | Grains \& Oilseeds | Livestock | Poultry | Rice | Sugar | Fish | Other |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent of gross business volume |  |  |  |  |  |  |  |  |  |  |  |
| Products marketed | 89.54 | 54.33 | 98.45 | 97.42 | 68.04 | 98.11 | 79.43 | 96.49 | 98.95 | 92.36 | 95.03 |
| Farm supply sales | 6.05 | 12.94 | 0.49 | 0.33 | 27.55 | 0.47 | 5.56 | 0.19 | 0.56 | 5.03 | 3.14 |
| Total sales | 95.59 | 67.27 | 98.94 | 97.75 | 95.59 | 98.57 | 84.99 | 96.68 | 99.51 | 97.39 | 98.17 |
| Cost of goods sold | $\underline{91.54}$ | 48.20 | 91.88 | 72.31 | 88.66 | 97.40 | 73.23 | 70.24 | 71.83 | 77.69 | 43.24 |
| Gross margin | 4.04 | 19.07 | 7.06 | 25.44 | 6.93 | 1.18 | 11.77 | 26.44 | 27.68 | 19.70 | 54.93 |
| Service and other operating income | 4.55 | $\underline{27.38}$ | 0.65 | 3.31 | 3.29 | 1.23 | 14.64 | 3.24 | 0.84 | 2.17 | 0.42 |
| Gross revenue | 8.59 | 46.45 | 7.72 | 28.75 | 10.23 | 2.41 | 26.40 | 29.67 | 28.52 | 21.87 | 55.35 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |
| Wages | 2.05 | 12.78 | 3.54 | 10.27 | 3.74 | 1.01 | 4.68 | 9.18 | 6.38 | 9.31 | 2.40 |
| Depreciation | 0.58 | 4.00 | 0.67 | 2.15 | 1.42 | 0.10 | 0.78 | 2.06 | 2.14 | 1.13 | 1.19 |
| Interest expense | 0.40 | 0.70 | 0.27 | 0.84 | 0.34 | 0.18 | 0.19 | 0.39 | 0.38 | 0.45 | 0.42 |
| Other expenses | 3.44 | 22.42 | 2.68 | 5.67 | 3.20 | 0.67 | 14.20 | 14.38 | 10.60 | 8.37 | 5.82 |
| Total operating expenses | 6.48 | 39.89 | 7.16 | 18.92 | 8.71 | 1.96 | 19.85 | 26.02 | 19.51 | 19.26 | 9.83 |
| Local savings | 2.11 | 6.55 | 0.56 | 9.83 | 1.52 | 0.45 | 6.55 | 3.66 | 9.01 | 2.61 | 45.53 |
| Patronage from other co-ops | 0.04 | 4.70 | 0.05 | -1.23 | 0.67 | 0.10 | 0.01 | 0.36 | 0.04 | 0.00 | 0.14 |
| Non-operating income | (0.18) | 0.66 | 0.36 | 0.17 | 0.45 | 0.10 | 0.36 | -0.27 | -0.38 | 0.44 | 1.27 |
| before taxes | 1.98 | 11.91 | 0.97 | 8.77 | 2.63 | 0.64 | 6.92 | 3.74 | 8.66 | 3.05 | 46.94 |
| Taxes | 0.07 | 0.03 | 0.11 | 0.31 | 0.18 | 0.07 | 0.05 | 0.37 | 0.15 | 0.05 | 0.21 |
| Net Income | 1.91 | 11.88 | 0.85 | 8.46 | 2.45 | 0.57 | 6.87 | 3.38 | 8.51 | 3.01 | 46.72 |
| Total gross |  |  |  |  |  |  |  |  |  |  |  |
| Export sales | 25.96 | 0.00 | 2.58 | 10.46 | 2.72 | 0.00 | 4.15 | 13.51 | 2.07 | 0.00 | 27.21 |

TABLE 26-Common-size balance sheet, U.S. ag co-ops, by operating type, 2015

| Item | Marketing | Supply | Service | Total |
| :---: | :---: | :---: | :---: | :---: |
| Percent of total assets |  |  |  |  |
| Current assets | 54.57 | 58.03 | 43.02 | 56.26 |
| Property, plant, and equipment | 30.13 | 25.87 | 25.89 | 27.97 |
| Other assets | 9.85 | 7.37 | $\underline{14.16}$ | 8.62 |
| Total own assets | 94.55 | 91.27 | 83.07 | 92.84 |
| Investments in other cooperatives | 5.45 | 8.73 | $\underline{16.93}$ | $\underline{7.16}$ |
| Total assets | 100.00 | 100.00 | 100.00 | 100.00 |
| Current liabilities | 37.58 | 38.25 | 31.71 | 37.89 |
| Long-term liabilities | $\underline{18.43}$ | 14.07 | 8.16 | 16.19 |
| Total liabilities | 56.01 | 52.32 | 39.87 | 54.08 |
| Allocated equity | 25.76 | 29.08 | 32.38 | 27.46 |
| Retained earnings | 18.23 | 18.60 | $\underline{27.75}$ | $\underline{18.46}$ |
| Total equity | 43.99 | 47.68 | 60.13 | 45.92 |
| Total liabilities \& net worth | 100.00 | 100.00 | 100.00 | 100.00 |

TABLE 27-Common-size balance sheet, U.S. ag co-ops, by primary product marketed, 2015

| Item | Cotton | Cotton Gins | Dairy | Fruits \& Vegs |  <br> Oilseeds | Livestock | Poultry | Rice | Sugar |  | Marketing |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent of total assets |  |  |  |  |  |  |  |  |  |  |  |
| Current assets | 62.70 | 37.99 | 52.74 | 58.81 | 55.75 | 85.60 | 76.54 | 61.24 | 38.11 | 63.12 | 52.17 |
| Property, plant, \& equipment | 25.19 | 45.34 | 28.48 | 28.07 | 30.87 | 6.34 | 20.66 | 30.83 | 40.46 | 29.40 | 23.83 |
| Other assets | $\underline{10.55}$ | 3.88 | $\underline{15.88}$ | 11.31 | 4.31 | $\underline{5.19}$ | $\underline{2.13}$ | $\underline{4.56}$ | $\underline{19.50}$ | 7.48 | $\underline{22.23}$ |
| Total own assets | 98.45 | 87.21 | 97.10 | 98.19 | 90.93 | 97.13 | 99.33 | 96.63 | 98.07 | 100.0 | 98.23 |
| Investments in other cooperatives | 1.55 | $\underline{12.79}$ | $\underline{2.90}$ | 1.81 | $\underline{9.07}$ | $\underline{2.87}$ | 0.67 | 3.37 | 1.93 | $\underline{0.00}$ | 1.77 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 47.71 | 29.02 | 42.13 | 30.38 | 39.36 | 70.05 | 24.13 | 24.64 | 31.48 | 50.22 | 21.27 |
| Long-term liabilities | 9.75 | 15.16 | $\underline{25.37}$ | $\underline{21.85}$ | 13.94 | 6.54 | 9.30 | $\underline{29.22}$ | $\underline{21.57}$ | 11.24 | $\underline{20.03}$ |
| Total liabilities | 57.46 | 44.19 | 67.51 | 52.23 | 53.30 | 76.59 | 33.43 | 53.87 | 53.05 | 61.46 | 41.30 |
| Allocated equity | 26.01 | 46.18 | 25.84 | 38.69 | 22.18 | 10.83 | 24.86 | 17.56 | 28.87 | 21.83 | 24.17 |
| Retained earnings | $\underline{16.53}$ | $\underline{9.63}$ | $\underline{6.65}$ | $\underline{9.08}$ | $\underline{24.52}$ | $\underline{12.58}$ | 41.71 | $\underline{28.58}$ | $\underline{18.08}$ | 16.71 | $\underline{34.53}$ |
| Total equity | 42.54 | 55.81 | 32.49 | 47.77 | 46.70 | 23.41 | 66.57 | 46.13 | 46.95 | 38.54 | 58.70 |
| Total liabilities |  |  |  |  |  |  |  |  |  |  |  |
| \& equity | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |

TABLE 28.1—Artificial insemination marketing co-ops, common-size financial statements, by size, 2015

| ARTIFICIAL INSEMINATION CO-OPS TOTAL SALES GROUP <\$15 Million in Sales >\$15 Million in Sales |  |  |
| :---: | :---: | :---: |
| Balance sheet | Percent of total assets | Percent of total assets |
| Current assets | 73.5 | 51.8 |
| Other assets | 3.9 | 21.6 |
| Property, plant and equipment | 13.7 | 20.0 |
| Total, own assets | 91.1 | 93.4 |
| Investments in other cooperatives | 8.9 | 6.6 |
| Total assets | 100.0 | 100.0 |
| Current liabilities | 20.2 | 30.4 |
| Long-term liabilities | 15.1 | 19.8 |
| Total liabilities | 35.3 | 50.2 |
| Allocated equity | (1.4) | 18.9 |
| Retained earnings | 66.1 | 30.9 |
| Total equity | 64.7 | 49.8 |
| Total equity and liabilities | 100.0 | 100.0 |
| Income statement | Percent of total sales | Percent of total sales |
| Total sales group | 100.0 | 100.0 |
| Cost of goods sold | 33.1 | 37.6 |
| Gross margin | 66.9 | 62.4 |
| Service and other income | 11.3 | 7.1 |
| Gross revenue | 78.2 | 69.5 |
| Wages | 47.4 | 32.7 |
| Depreciation | 1.9 | 3.7 |
| Interest | 0.0 | 1.1 |
| Other expenses | 22.2 | 27.3 |
| Total expenses | 71.6 | 64.7 |
| Net operating margins | 6.7 | 4.8 |
| Patronage income | 0.1 | 0.2 |
| Non-operating income | 0.8 | 0.1 |
| Net income before taxes | 7.6 | 5.1 |
| Taxes | 0.6 | 0.8 |
| Net income | 7.0 | 4.3 |
|  | Millions \$ | Millions \$ |
| Total business volume | 40.4 | 468.2 |
| Ratios | Ratio | Ratio |
| Current | 3.65 | 1.70 |
| Debt-to-equity | 0.55 | 1.01 |
| Retained earnings-to-equity | 1.02 | 0.62 |
|  | Percent | Percent |
| Return-on-assets | 10.9 | 5.5 |
| Return-on-allocated member equity | (784.3) | 29.0 |

TABLE 28.2—Cotton marketing co-ops, common-size financial statements, by size, 2015

|  | COTTON MARKETING CO-OPS TOTAL SALES GROUP |  |
| :---: | :---: | :---: |
| Balance sheet | Percent of total assets | Percent of total assets |
| Current assets | 67.0 | 63.9 |
| Other assets | 1.0 | 12.5 |
| Property, plant and equipment | 31.0 | 22.0 |
| Total, own assets | 99.0 | 98.3 |
| Investments in other cooperatives | 1.0 | 1.7 |
| Total assets | 100.0 | 100.0 |
| Current liabilities | 74.4 | 46.5 |
| Long-term liabilities | 0.8 | 10.8 |
| Total liabilities | 75.2 | 57.3 |
| Allocated equity | 6.5 | 25.5 |
| Retained earnings | 18.3 | 17.1 |
| Total equity | 24.8 | 42.7 |
| Total equity and liabilities | 100.0 | 100.0 |
| Income statement | Percent of total sales | Percent of total sales |
| Total sales group | 100.0 | 100.0 |
| Cost of goods sold | 92.2 | 97.0 |
| Gross margin | 7.8 | 3.0 |
| Service and other income | 0.6 | 5.1 |
| Gross revenue | 8.5 | 8.1 |
| Wages | 4.1 | 1.7 |
| Depreciation | 1.6 | 0.5 |
| Interest | 1.3 | 0.4 |
| Other expenses | 5.2 | 3.3 |
| Total expenses | 12.3 | 5.8 |
| Net operating margins | (3.8) | 2.3 |
| Patronage income | 0.0 | 0.0 |
| Non-operating income | 0.5 | (0.3) |
| Net income before taxes | (3.3) | 2.1 |
| Taxes | 0.0 | 0.1 |
| Net income | (3.3) | 2.0 |
|  | Million \$ | Million \$ |
| Total business volume | 210.3 | 2,696.1 |
| Ratios | Ratio | Ratio |
| Current | 0.90 | 1.37 |
| Debt-to-equity | 3.04 | 1.34 |
| Retained earnings-to-equity | 0.74 | 0.40 |
|  | Percent | Percent |
| Return-on-assets | (6.6) | 6.9 |
| Return-on-allocated member equity | (102.2) | 27.2 |

TABLE 28.3—Cotton ginning marketing co-ops, common-size financial statements, by size, 2015


TABLE 28.4—Dairy marketing co-ops, common-size financial statements, by size, 2015


TABLE 28.4 (cont.)—Dairy marketing co-ops, common-size financial statements, by size, 2015

| DAIRY MARKETING CO-OPS TOTAL SALES GROUP |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \$20 - \$50 Million | \$50-\$200 Million | \$200-\$1 Billion | \$1 Billion or More |
| Balance sheet | Percent of total assets |  |  |  |
| Current assets | 71.0 | 64.1 | 58.0 | 50.2 |
| Other assets | 0.7 | 2.0 | 2.7 | 21.2 |
| Property, plant and equipment | 19.1 | 27.7 | 36.9 | 25.8 |
| Total, own assets | 90.8 | 93.8 | 97.6 | 97.3 |
| Investments in other cooperatives | 9.2 | 6.2 | 2.4 | 2.7 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 60.2 | 51.0 | 33.1 | 44.6 |
| Long-term liabilities | 14.2 | 12.0 | 25.8 | 26.1 |
| Total liabilities | 74.4 | 63.1 | 58.8 | 70.8 |
| Allocated equity | 21.4 | 24.0 | 30.8 | 24.2 |
| Retained earnings | 4.2 | 12.9 | 10.3 | 5.1 |
| Total equity | 25.6 | 36.9 | 41.2 | 29.2 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 | 100.0 |
| Income statement | Percent of total sales |  |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 96.0 | 95.2 | 83.9 | 95.2 |
| Gross margin | 4.0 | 4.8 | 16.1 | 4.8 |
| Service and other income | 0.3 | 0.7 | 2.7 | 0.1 |
| Gross revenue | 4.3 | 5.5 | 18.8 | 4.8 |
| Wages | 1.8 | 2.0 | 4.2 | 3.6 |
| Depreciation | 0.3 | 0.4 | 1.0 | 0.6 |
| Interest | 0.2 | 0.1 | 0.3 | 0.3 |
| Other expenses | 1.6 | 2.5 | 11.6 | 0.1 |
| Total expenses | 3.8 | 5.0 | 17.1 | 4.6 |
| Net operating margins | 0.5 | 0.5 | 1.7 | 0.2 |
| Patronage income | 0.2 | 0.1 | 0.1 | 0.0 |
| Non-operating income | (0.2) | 0.1 | 0.3 | 0.4 |
| Net income before taxes | 0.5 | 0.7 | 2.0 | 0.7 |
| Taxes | 0.0 | 0.0 | 0.2 | 0.1 |
| Net income | 0.5 | 0.7 | 1.8 | 0.6 |
| Total business volume | 490.3 | 2,015.2 | 8,087.2 | 27,155.3 |
| Ratios |  |  | R Ratio |  |
| Current | 1.18 | 1.26 | 1.75 | 1.12 |
| Debt-to-equity | 2.90 | 1.71 | 1.43 | 2.42 |
| Retained earnings-to-equity | 0.17 | 0.35 | 0.25 | 0.17 |
| Return-on-assets | 4.3 | 4.3 | 6.2 | 2.4 |
| Return-on-allocated member equity | 19.9 | 17.9 | 20.2 | 10.1 |
| Number of cooperatives | 16 | 18 | 12 | 8 |

TABLE 28.5—Fish and seafood marketing co-ops, common-size financial statements, by size, 2015
FISH AND SEAFOOD MARKETING CO-OPS TOTAL SALES GROUP

|  | < \$1 Million | \$1-\$10 Million \$10 | or More |
| :---: | :---: | :---: | :---: |
| Balance sheet | Percent of total assets |  |  |
| Current assets | 52.0 | 48.8 | 64.4 |
| Other assets | 0.5 | 11.8 | 7.4 |
| Property, plant and equipment | 47.4 | 39.4 | 28.2 |
| Total, own assets | 99.9 | 100.0 | 100.0 |
| Investments in other cooperatives | 0.1 | - | - |
| Total assets | 100.0 | 100.0 | 100.0 |
| Current liabilities | 33.3 | 37.6 | 51.5 |
| Long-term liabilities | 23.4 | 13.6 | 10.7 |
| Total liabilities | 56.7 | 51.2 | 62.3 |
| Allocated equity | 41.8 | 34.0 | 20.5 |
| Retained earnings | 1.5 | 14.8 | 17.3 |
| Total equity | 43.3 | 48.8 | 37.7 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 |
| Income statement | Percent of total sales |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 87.3 | 84.2 | 78.9 |
| Gross margin | 12.7 | 15.8 | 21.1 |
| Service and other income | 4.9 | 0.3 | 2.5 |
| Gross revenue | 17.5 | 16.1 | 23.6 |
| Wages | 7.3 | 5.5 | 10.3 |
| Depreciation | 0.8 | 0.7 | 1.2 |
| Interest | 0.5 | 0.3 | 0.5 |
| Other expenses | 8.2 | 9.7 | 8.4 |
| Total expenses | 16.8 | 16.2 | 20.4 |
| Net operating margins | 0.7 | (0.1) | 3.2 |
| Patronage income | 0.1 | 0.0 | 0.0 |
| Non-operating income | 0.0 | 0.2 | 0.5 |
| Net income before taxes | 0.8 | 0.1 | 3.7 |
| Taxes | 0.0 | 0.0 | 0.1 |
| Net income | 0.8 | 0.1 | 3.6 |
|  |  | Million \$ |  |
| Total business volume | 6.0 | 37.8 | 236.7 |
| Ratios $\quad$ Ratio |  |  |  |
| Current | 1.56 | 1.30 | 1.25 |
| Debt-to-equity | 1.31 | 1.05 | 1.65 |
| Retained earnings-to-equity | 0.04 | 0.30 | 0.46 |
|  | Percent |  |  |
| Return-on-assets | 1.9 | 0.6 | 9.6 |
| Return-on-allocated member equity | 4.6 | 1.9 | 46.8 |
| Number of cooperatives | 18 | 10 | 9 |

TABLE 28.6—Fresh fruit and vegetable marketing co-ops, common-size financial statements, by size, 2015
FRESH FRUIT AND VEGETABLE CO-OPS TOTAL SALES GROUP

## Balance sheet

Current assets
Other assets
Property, plant and equipment
Total, own assets
Investments in other cooperatives
Total assets
Current liabilities
Long-term liabilities
Total liabilities
Allocated equity
Retained earnings
Total equity
Total equity and liabilities
Income statement
Total sales group
Cost of goods sold
Gross margin

| Less than \$1 Million | \$1-\$5 Million | \$5-\$10 Million |
| :---: | :---: | :---: |
|  | Percent of total assets |  |
| 59.0 | 56.3 | 61.1 |
| 16.8 | 11.2 | 10.0 |
| 24.2 | 32.4 | 24.0 |
| 100.0 | 100.0 | 95.2 |
| 0.0 | 0.0 | 4.8 |
| 100.0 | 100.0 | 100.0 |
| 43.1 | 44.3 | 44.7 |
| 16.9 | 18.0 | 7.9 |
| 60.0 | 62.3 | 52.6 |
| 23.7 | 21.8 | 31.6 |
| 16.3 | 15.8 | 15.8 |
| 40.0 | 37.7 | 47.4 |
| 100.0 | 100.0 | 100.0 |

Service and other income
Gross revenue
Wages
Depreciation
Interest
Other expenses
Total expenses
Net operating margins
Patronage income
Non-operating income
Net income before taxes
Taxes
Net income
Total business volume
Ratios
Current
Debt-to-equity
Retained earnings-to-equity
Return-on-assets
Return-on-allocated member equity

|  | Percent of total sales |  |
| :---: | :---: | :---: |
| 100.0 | 100.0 | 100.0 |
| 81.2 | 84.3 | 80.6 |
| 18.8 | 15.7 | 19.4 |
| 4.0 | 23.7 | 4.3 |
| 22.8 | 39.4 | 23.8 |
| 14.4 | 15.9 | 8.0 |
| 1.5 | 1.2 | 1.5 |
| 0.6 | 0.8 | 0.3 |
| 7.0 | 17.0 | 11.7 |
| 23.5 | 34.9 | 21.5 |
| (0.7) | 4.5 | 2.3 |
| 0.2 | 0.0 | 0.3 |
| 1.5 | 0.5 | 0.6 |
| 1.0 | 5.0 | 3.2 |
| 0.0 | 0.0 | 0.0 |
| 1.0 | 5.0 | 3.2 |
|  | Million S |  |
| 6.3 | 69.9 | 98.5 |
|  | Ratio |  |
| 1.37 | 1.27 | 1.37 |
| 1.50 | 1.65 | 1.11 |
| 0.41 | 0.42 | 0.33 |
|  | Percent |  |
| 1.8 | 6.1 | 6.0 |
| 7.7 | 27.8 | 18.9 |

TABLE 28.6 (cont.)-Fresh fruit and vegetable marketing co-ops, common-size financial statements, by size, 2015

| FRESH FRUIT AND VEGETABLE CO-OPS TOTAL SALES GROUP |  |  |  |
| :---: | :---: | :---: | :---: |
|  | \$10-\$20 Million | \$20-\$50 Million | 50 Million or More |
| Balance sheet |  | - Percent of total assets |  |
| Current assets | 47.8 | 49.1 | 54.8 |
| Other assets | 7.5 | 5.3 | 7.3 |
| Property, plant and equipment | 40.2 | 40.6 | 34.7 |
| Total, own assets | 95.5 | 95.0 | 96.9 |
| Investments in other cooperatives | 4.5 | 5.0 | 3.1 |
| Total assets | 100.0 | 100.0 | 100.0 |
| Current liabilities | 32.2 | 36.2 | 38.6 |
| Long-term liabilities | 16.8 | 18.3 | 21.7 |
| Total liabilities | 49.1 | 54.5 | 60.3 |
| Allocated equity | 35.1 | 23.4 | 18.5 |
| Retained earnings | 15.8 | 22.0 | 21.3 |
| Total equity | 50.9 | 45.5 | 39.7 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 |
| Income statement Percent of total sales |  |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 78.7 | 75.8 | 73.6 |
| Gross margin | 21.3 | 24.2 | 26.4 |
| Service and other income | 3.6 | 5.3 | 2.4 |
| Gross revenue | 24.8 | 29.5 | 28.8 |
| Wages | 13.5 | 11.6 | 12.5 |
| Depreciation | 1.8 | 1.7 | 2.0 |
| Interest | 1.5 | 0.4 | 0.8 |
| Other expenses | 7.6 | 14.4 | 4.1 |
| Total expenses | 24.4 | 28.1 | 19.4 |
| Net operating margins | 0.4 | 1.4 | 9.4 |
| Patronage income | 1.1 | 0.0 | (8.0) |
| Non-operating income | 0.3 | 0.1 | 0.2 |
| Net income before taxes | 1.8 | 1.5 | 1.5 |
| Taxes | 0.1 | 0.1 | 0.1 |
| Net income | 1.7 | 1.4 | 1.4 |
|  |  | Million \$ | - |
| Total business volume | 166.6 | 395.7 | 1,419.8 |
| Ratios Ratio |  |  |  |
| Current | 1.48 | 1.36 | 1.42 |
| Debt-to-equity | 0.96 | 1.20 | 1.52 |
| Retained earnings-to-equity | 0.31 | 0.48 | 0.54 |
|  |  | Percent |  |
| Return-on-assets | 4.3 | 3.5 | 3.4 |
| Return-on-allocated member equity | 12.3 | 14.9 | 18.2 |
| Number of cooperatives | 12 | 11 | 14 |

TABLE 28.7—Fresh fruit, processed fruit and vegetable co-ops, common-size financial statements, by size, 2015

FRESH FRUIT, PROCESSED FRUIT AND VEGETABLE CO-OPS TOTAL SALES GROUP

|  | Less than \$10 Million | \$10-\$100 Million | \$100 Million or More |
| :---: | :---: | :---: | :---: |
| Balance sheet |  | Percent of total assets | - |
| Current assets | 75.6 | 56.3 | 52.4 |
| Other assets | 4.8 | 6.7 | 17.2 |
| Property, plant and equipment | 18.2 | 23.6 | 29.4 |
| Total, own assets | 98.7 | 86.5 | 99.0 |
| Investments in other cooperatives | 1.3 | 13.5 | 1.0 |
| Total assets | 100.0 | 100.0 | 100.0 |
| Current liabilities | 34.8 | 43.7 | 8.0 |
| Long-term liabilities | 2.0 | 9.3 | 20.5 |
| Total liabilities | 36.8 | 53.0 | 28.6 |
| Allocated equity | 47.7 | 40.0 | 65.3 |
| Retained earnings | 15.4 | 7.0 | 6.1 |
| Total equity | 63.2 | 47.0 | 71.4 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 |
| Income statement |  | Percent of total sales |  |
| Total sales group | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 94.4 | 78.5 | 79.7 |
| Gross margin | 5.6 | 21.5 | 20.3 |
| Service and other income | 8.0 | 3.0 | 5.9 |
| Gross revenue | 13.6 | 24.4 | 26.2 |
| Wages | 4.2 | 12.2 | 8.9 |
| Depreciation | 0.6 | 1.6 | 2.5 |
| Interest | 0.4 | 0.6 | 1.0 |
| Other expenses | 6.4 | 9.2 | 2.2 |
| Total expenses | 11.6 | 23.6 | 14.6 |
| Net operating margins | 2.0 | 0.8 | 11.6 |
| Patronage income | 0.0 | 0.1 | 0.1 |
| Non-operating income | 0.5 | 0.8 | (0.3) |
| Net income before taxes | 2.5 | 1.8 | 11.4 |
| Taxes | 0.0 | 0.2 | 0.1 |
| Net income | 2.4 | 1.6 | 11.2 |
|  |  | Million \$ | - |
| Total business volume | 15.4 | 286.1 | 3,065.2 |
| Ratios $\quad$ Ratio |  |  |  |
| Current | 2.17 | 1.29 | 6.52 |
| Debt-to-equity | 0.58 | 1.13 | 0.40 |
| Retained earnings-to-equity | 0.24 | 0.15 | 0.09 |
|  |  | Percent | - |
| Return-on-assets | 7.2 | 2.8 | 16.5 |
| Return-on-allocated member equity | 15.1 | 7.1 | 25.2 |
| Number of cooperatives | 5 | 5 | 3 |

TABLE 28.8—Processed fruit and vegetable co-ops, common-size financial statements, by size, 2015


TABLE 28.9—Grain marketing co-ops, common-size financial statements, by size, 2015

| Balance sheet | GRAIN MARKETING CO-OPS TOTAL SALES GROUP |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Less than \$5 Million | \$5-\$10 Million |  | \$10-\$15 Million | \$15-\$20 Million |
|  |  |  |  | Percent of total assets |  |
| Current assets | 50.2 | 58.9 | 57.4 | 61.1 |  |
| Other assets | 25.8 |  | 5.0 | 2.2 | 2.9 |
| Property, plant and equipment | 21.2 |  | 25.7 | 31.3 | 27.6 |
| Total, own assets | 97.2 |  | 89.6 | 91.0 | 91.6 |
| Investments in other cooperatives | 2.8 |  | 10.4 | 9.0 | 8.4 |
| Total assets | 100.0 |  | 100.0 | 100.0 | 100.0 |
| Current liabilities | 34.0 |  | 37.9 | 38.5 | 41.9 |
| Long-term liabilities | 12.1 |  | 10.0 | 14.1 | 10.8 |
| Total liabilities | 46.1 |  | 47.9 | 52.6 | 52.7 |
| Allocated equity | 38.3 |  | 32.1 | 27.2 | 21.7 |
| Retained earnings | 15.6 |  | 19.9 | 20.2 | 25.6 |
| Total equity | 53.9 |  | 52.1 | 47.4 | 47.3 |
| Total equity and liabilities | 100.0 |  | 100.0 | 100.0 | 100.0 |
| Income statement |  |  |  | Percent of total sales |  |
| Total sales group | 100.0 |  | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 91.0 |  | 92.0 | 92.4 | 92.9 |
| Gross margin | 9.0 |  | 8.0 | 7.6 | 7.1 |
| Service and other income | 7.1 |  | 6.7 | 3.6 | 3.8 |
| Gross revenue | 16.1 |  | 14.7 | 11.2 | 10.9 |
| Wages | 7.3 |  | 5.6 | 4.1 | 3.9 |
| Depreciation | 1.8 |  | 1.3 | 1.4 | 1.7 |
| Interest | 0.8 |  | 0.7 | 0.7 | 0.4 |
| Other expenses | 5.1 |  | 5.6 | 4.0 | 3.6 |
| Total expenses | 15.0 |  | 13.2 | 10.2 | 9.6 |
| Net operating margins | 1.1 |  | 1.5 | 1.0 | 1.4 |
| Patronage income | 0.3 |  | 0.9 | 0.7 | 0.5 |
| Non-operating income | 0.4 |  | 0.1 | 0.6 | 0.4 |
| Net income before taxes | 1.8 |  | 2.5 | 2.3 | 2.3 |
| Taxes | 0.0 |  | 0.1 | 0.2 | 0.1 |
| Net income | 1.8 |  | 2.4 | 2.1 | 2.1 |
| Total business volume | 123.9 |  | 326.8 | - Millions $\begin{gathered} \\ 516.6\end{gathered}$ | 642.1 |
| Ratios |  |  |  | - Ratio |  |
| Current | 1.47 |  | 1.55 | 1.49 | 1.46 |
| Debt-to-equity | 0.85 |  | 0.92 | 1.11 | 1.11 |
| Retained earnings-to-equity | 0.29 |  | 0.38 | 0.43 | 0.54 |
| Return-on-assets | 2.8 |  | 5.0 | 5.0 | 4.3 |
| Return-on-allocated member equity | 7.4 |  | 15.7 | 18.2 | 20.0 |
| Number of cooperatives | 42 |  | 40 | 41 | 35 |

This table continues on next page.

TABLE 28.9 (cont.)—Grain marketing co-ops, common-size financial statements, by size, 2015


TABLE 28.9 (cont.)—Grain marketing co-ops, common-size financial statements, by size, 2015

GRAIN MARKETING CO-OPS TOTAL SALES GROUP


TABLE 28.10—Livestock marketing co-ops, common-size financial statements, by size, 2015
LIVESTOCK MARKETING CO-OPS TOTAL SALES GROUP


TABLE 28.11—Poultry marketing co-ops, common-size financial statements, by size, 2015

| Balance sheet | POULTRY MARKE <br> Less than \$100 Million | NG CO-OPS TOTAL SALES GROUP \$100 Million or More |
| :---: | :---: | :---: |
|  |  | Percent oftotal assets |
| Current assets | 62.3 | 78.0 |
| Other assets | 11.8 | 1.2 |
| Property, plant and equipment | 25.4 | 20.2 |
| Total, own assets | 99.5 | 99.3 |
| Investments in other cooperatives | 0.5 | 0.7 |
| Total assets | 100.0 | 100.0 |
| Current liabilities | 38.4 | 22.7 |
| Long-term liabilities | 10.4 | 9.2 |
| Total liabilities | 48.8 | 31.9 |
| Allocated equity | 19.6 | 25.4 |
| Retained earnings | 31.5 | 42.7 |
| Total equity | 51.2 | 68.1 |
| Total equity and liabilities | 100.0 | 100.0 |
| Income statement | Percent of total sales |  |
| Total sales group | 100.0 | 100.0 |
| Cost of goods sold | 80.3 | 86.6 |
| Gross margin | 19.7 | 13.4 |
| Service and other income | 5.6 | 18.1 |
| Gross revenue | 25.3 | 31.5 |
| Wages | 9.8 | 5.2 |
| Depreciation | 1.2 | 0.9 |
| Interest | 0.2 | 0.2 |
| Other expenses | 12.0 | 17.1 |
| Total expenses | 23.1 | 23.4 |
| Net operating margins | 2.2 | 8.1 |
| Patronage income | 0.2 | 0.0 |
| Non-operating income | 0.1 | 0.4 |
| Net income before taxes | 2.5 | 8.6 |
| Taxes | 0.2 | 0.0 |
| Net income | 2.3 | 8.5 |
| Total business volume | 80.2 | 1,182.6 |
| Ratios |  | - Ratio |
| Current | 1.62 | 3.43 |
| Debt-to-equity | 0.95 | 0.47 |
| Retained earnings-to-equity | 0.62 | 0.63 |
| Return-on-assets | 4.4 | 21.7 |
| Return-on-allocated member equity | 22.2 | 85.4 |

TABLE 28.12—Nut marketing co-ops, common-size financial statements, by size, 2015

| Balance sheet | NUT MARKETING CO-OPS TOTAL SALES GROUP |  |
| :---: | :---: | :---: |
|  |  | Percent of total assets |
| Current assets | 69.4 | 60.3 |
| Other assets | 12.2 | 0.1 |
| Property, plant and equipment | 17.6 | 35.5 |
| Total, own assets | 99.2 | 95.8 |
| Investments in other cooperatives | 0.8 | 4.2 |
| Total assets | 100.0 | 100.0 |
| Current liabilities | 54.7 | 33.6 |
| Long-term liabilities | 8.3 | 33.3 |
| Total liabilities | 63.0 | 66.9 |
| Allocated equity | (6.8) | 19.0 |
| Retained earnings | 43.8 | 14.1 |
| Total equity | 37.0 | 33.1 |
| Total equity and liabilities | 100.0 | 100.0 |


| Income statement |  | Percent of total sales |
| :---: | :---: | :---: |
| Total sales group | 100.0 | 100.0 |
| Cost of goods sold | 78.9 | 21.8 |
| Gross margin | 21.1 | 78.2 |
| Service and other income | 2.0 | 0.1 |
| Gross revenue | 23.1 | 78.2 |
| Wages | 15.1 | 1.9 |
| Depreciation | 1.0 | 0.7 |
| Interest | 0.5 | 0.5 |
| Other expenses | 3.6 | 5.8 |
| Total expenses | 20.2 | 8.8 |
| Net operating margins | 2.9 | 69.4 |
| Patronage income | 0.1 | 0.0 |
| Non-operating income | 0.1 | 0.0 |
| Net income before taxes | 3.1 | 69.5 |
| Taxes | 0.0 | 0.0 |
| Net income | 3.1 | 69.4 |
| Total business volume | 9.9 | 1,723.1 |
| Ratios |  | Ratio |
| Current | 1.27 | 1.79 |
| Debt-to-equity | 1.70 | 2.02 |
| Retained earnings-to-equity | 1.18 | 0.43 |
| Return-on-assets | 6.3 | 218.1 |
| Return-on-allocated member equity | (93.6) | 1,147.0 |

TABLE 28.13—Rice marketing co-ops, common-size financial statements, by size, 2015

| Balance sheet | RICE MARKETING CO-OPS TOTAL SALES GROUP |  |
| :---: | :---: | :---: |
|  | Less than \$50 Million | \$50 Million or More |
|  |  | Percent of total assets |
| Current assets | 64.6 | 61.2 |
| Other assets | 14.6 | 4.5 |
| Property, plant and equipment | 20.8 | 30.9 |
| Total, own assets | 100.0 | 96.6 |
| Investments in other cooperatives | - | 3.4 |
| Total assets | 100.0 | 100.0 |
| Current liabilities | 44.1 | 24.6 |
| Long-term liabilities | 9.3 | 29.3 |
| Total liabilities | 53.4 | 53.9 |
| Allocated equity | 33.9 | 17.5 |
| Retained earnings | 12.7 | 28.6 |
| Total equity | 46.6 | 46.1 |
| Total equity and liabilities | 100.0 | 100.0 |



TABLE 28.14—Sugar marketing co-ops, common-size financial statements, by size, 2015
SUGAR MARKETING CO-OPS TOTAL SALES GROUP

| Less than \$20 Million |  | \$20-\$100 Million | \$100 - \$300 Million <br> Percent of total assets | \$300 Million or More |
| :---: | :---: | :---: | :---: | :---: |
| Balance sheet |  |  |  |  |
| Current assets | 62.1 | 30.0 | 26.8 | 42.6 |
| Other assets | 15.2 | 2.3 | 46.6 | 11.6 |
| Property, plant and equipment | 22.8 | 63.7 | 24.9 | 44.0 |
| Total, own assets | 100.0 | 96.0 | 98.3 | 98.1 |
| Investments in other cooperatives | - | 4.0 | 1.7 | 1.9 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 49.0 | 25.3 | 23.7 | 34.6 |
| Long-term liabilities | 10.4 | 13.9 | 16.7 | 23.8 |
| Total liabilities | 59.4 | 39.3 | 40.5 | 58.4 |
| Allocated equity | 26.1 | 49.3 | 7.3 | 34.6 |
| Retained earnings | 14.5 | 11.4 | 52.2 | 7.0 |
| Total equity | 40.6 | 60.7 | 59.5 | 41.6 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 | 100.0 |
| Income statement |  | Percent of total sales |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 90.6 | 69.6 | 50.4 | 75.2 |
| Gross margin | 9.4 | 30.4 | 49.6 | 24.8 |
| Service and other income | 5.2 | 0.6 | 0.0 | 1.0 |
| Gross revenue | 14.6 | 31.0 | 49.6 | 25.8 |
| Wages | 0.7 | 10.7 | 5.8 | 6.3 |
| Depreciation | 0.1 | 3.4 | 2.7 | 2.0 |
| Interest | 0.0 | 0.9 | 0.5 | 0.3 |
| Other expenses | 12.5 | 17.2 | 16.5 | 9.6 |
| Total expenses | 13.4 | 32.2 | 25.5 | 18.3 |
| Net operating margins | 1.2 | (1.2) | 24.1 | 7.5 |
| Patronage income | 0.0 | 0.1 | 0.2 | 0.0 |
| Non-operating income | 0.0 | 0.5 | 2.7 | (0.8) |
| Net income before taxes | 1.2 | (0.6) | 27.0 | 6.6 |
| Taxes | 0.0 | 0.0 | 0.5 | 0.1 |
| Net income | 1.2 | (0.6) | 26.5 | 6.5 |
| Total business volume | 21.8 | 266.5 | 895.4 | 6,479.0 |
| Ratios |  | Ratio |  |  |
| Current | 1.27 | 1.18 | 1.13 | 1.23 |
| Debt-to-equity | 1.46 | 0.65 | 0.68 | 1.40 |
| Retained earnings-to-equity | 0.36 | 0.19 | 0.88 | 0.17 |
| Return-on-assets | 24.7 | (0.8) | 24.4 | 15.2 |
| Return-on-allocated member equity | 94.7 | (1.6) | 333.1 | 43.9 |
| Number of cooperatives | 10 | 5 | 4 | 8 |

TABLE 28.15—Miscellaneous marketing co-ops, common-size financial statements, 2015
(


TABLE 28.16—Farm supply co-ops, common-size financial statements, by size, 2015

| Balance sheet Less | FARM SUPPLY CO-OPS TOTAL SALES |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Less than \$1 Million | \$1-\$5 Million. | \$5-\$10 Million | \$10 - \$15 Million |
|  |  |  | Percent of total assets |  |
| Current assets | 53.7 | 57.4 | 54.0 | 50.5 |
| Other assets | 8.3 | 5.7 | 3.5 | 1.7 |
| Property, plant and equipment | 19.4 | 19.9 | 23.4 | 26.3 |
| Total, own assets | 81.5 | 83.0 | 81.0 | 78.4 |
| Investments in other cooperatives | 18.5 | 17.0 | 19.0 | 21.6 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 30.9 | 26.7 | 27.8 | 26.0 |
| Long-term liabilities | 12.4 | 8.4 | 6.8 | 7.6 |
| Total liabilities | 43.3 | 35.1 | 34.6 | 33.7 |
| Allocated equity | 56.0 | 37.1 | 38.1 | 37.4 |
| Retained earnings | 0.6 | 27.8 | 27.3 | 28.9 |
| Total equity | 56.7 | 64.9 | 65.4 | 66.3 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 | 100.0 |
| Income statement |  |  | Percent of total sales |  |
| Total sales group | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 84.1 | 84.0 | 84.1 | 84.0 |
| Gross margin | 15.9 | 16.0 | 15.9 | 16.0 |
| Service and other income | 3.0 | 3.0 | 2.8 | 3.2 |
| Gross revenue | 18.9 | 19.1 | 18.7 | 19.2 |
| Wages | 13.1 | 10.2 | 9.6 | 8.7 |
| Depreciation | 1.3 | 1.5 | 1.6 | 1.9 |
| Interest | 1.1 | 0.5 | 0.5 | 0.3 |
| Other expenses | 6.7 | 6.4 | 5.8 | 5.7 |
| Total expenses | 22.1 | 18.5 | 17.5 | 16.6 |
| Net operating margins | (3.3) | 0.6 | 1.3 | 2.6 |
| Patronage income | 0.6 | 1.4 | 1.7 | 2.2 |
| Non-operating income | 0.6 | 0.4 | 0.6 | 0.4 |
| Net income before taxes | (2.0) | 2.5 | 3.6 | 5.2 |
| Taxes | 0.0 | 0.1 | 0.3 | 0.6 |
| Net income | (2.0) | 2.3 | 3.3 | 4.6 |
| Total business volume | 12.4 | 502.2 | 887.5 | 863.6 |
| Ratios $\quad$ Ratio |  |  |  |  |
| Current | 1.74 | 2.15 | 1.94 | 1.94 |
| Debt-to-equity | 0.76 | 0.54 | 0.53 | 0.51 |
| Retained earnings-to-equity | 0.01 | 0.43 | 0.42 | 0.44 |
| Return-on-assets | (3.3) | 3.9 | 6.1 | 7.6 |
| Return-on-allocated member equity | ty (5.9) | 10.6 | 16.0 | 20.4 |
| Number of cooperatives | 24 | 164 | 115 | 66 |

TABLE 28.16 (cont.)—Farm supply co-ops, common-size financial statements, by size, 2015

| Balance sheet | FARM SUPPLY CO-OPS TOTAL SALES |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Percent of tota assets |  |
| Current assets | 45.8 | 48.3 | 45.4 | 59.1 |
| Other assets | 4.0 | 1.2 | 2.1 | 3.6 |
| Property, plant and equipment | 23.9 | 27.2 | 31.3 | 20.5 |
| Total, own assets | 73.7 | 76.7 | 78.8 | 83.2 |
| Investments in other cooperatives | 26.3 | 23.3 | 21.2 | 16.8 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 27.8 | 29.5 | 29.5 | 36.5 |
| Long-term liabilities | 7.5 | 10.6 | 10.4 | 5.9 |
| Total liabilities | 35.3 | 40.1 | 39.9 | 42.4 |
| Allocated equity | 33.1 | 37.0 | 37.0 | 38.7 |
| Retained earnings | 31.6 | 22.9 | 23.1 | 18.9 |
| Total equity | 64.7 | 59.9 | 60.1 | 57.6 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 | 100.0 |
| Income statement |  |  | Percent of total sales |  |
| Total sales group | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 83.4 | 85.8 | 84.0 | 84.1 |
| Gross margin | 16.6 | 14.2 | 16.0 | 15.9 |
| Service and other income | 2.4 | 3.2 | 1.1 | 4.0 |
| Gross revenue | 19.0 | 17.4 | 17.2 | 20.0 |
| Wages | 9.4 | 7.8 | 8.1 | 9.0 |
| Depreciation | 2.0 | 2.0 | 1.9 | 1.7 |
| Interest | 0.3 | 0.4 | 0.4 | 0.3 |
| Other expenses | 5.8 | 4.9 | 5.3 | 6.6 |
| Total expenses | 17.5 | 15.1 | 15.7 | 17.7 |
| Net operating margins | 1.5 | 2.3 | 1.4 | 2.3 |
| Patronage income | 3.3 | 2.6 | 2.4 | 2.1 |
| Non-operating income | 0.4 | 0.5 | 0.1 | 0.7 |
| Net income before taxes | 5.2 | 5.4 | 4.0 | 5.1 |
| Taxes | 0.6 | 0.6 | 0.5 | 0.5 |
| Net income | 4.7 | 4.8 | 3.5 | 4.6 |
| Total business volume | 446.9 | 784.8 | 539.2 | 1,964.2 |
| Ratios $\quad$ Ratio |  |  |  |  |
| Current | 1.65 | 1.64 | 1.54 | 1.62 |
| Debt-to-equity | 0.55 | 0.67 | 0.66 | 0.74 |
| Retained earnings-to-equity | 0.49 | 0.38 | 0.38 | 0.33 |
| Return-on-assets | 7.6 | 7.7 | 5.6 | 7.5 |
| Return-on-allocated member equity | 23.1 | 20.7 | 15.0 | 19.5 |
| Number of cooperatives | 24 | 34 | 25 | 52 |

TABLE 28.16 (cont.)—Farm supply co-ops, common-size financial statements, by size, 2015

| FARM SUPPLY CO-OPS TOTAL SALES |  |  |  |
| :---: | :---: | :---: | :---: |
|  | \$50 - \$100 Million | \$100-\$500 Million | O Million |
| Balance sheet _ Percent of total ass |  |  |  |
| Current assets | 49.2 | 50.1 | 64.9 |
| Other assets | 5.4 | 7.2 | 7.3 |
| Property, plant and equipment | 27.4 | 26.6 | 21.4 |
| Total, own assets | 82.0 | 83.9 | 93.5 |
| Investments in other cooperatives | 18.0 | 16.1 | 6.5 |
| Total assets | 100.0 | 100.0 | 100.0 |
| Current liabilities | 28.6 | 29.5 | 34.5 |
| Long-term liabilities | 8.4 | 14.5 | 16.3 |
| Total liabilities | 37.0 | 44.0 | 50.7 |
| Allocated equity | 27.8 | 26.2 | 18.6 |
| Retained earnings | 35.2 | 29.8 | 30.6 |
| Total equity | 63.0 | 56.0 | 49.3 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 |
| Income statement - Percent of total sales |  |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 84.2 | 86.4 | 93.2 |
| Gross margin | 15.8 | 13.6 | 6.8 |
| Service and other income | 2.1 | 1.5 | 0.2 |
| Gross revenue | 18.0 | 15.0 | 7.0 |
| Wages | 7.7 | 6.5 | 2.4 |
| Depreciation | 1.7 | 1.5 | 0.9 |
| Interest | 0.2 | 0.3 | 0.3 |
| Other expenses | 5.9 | 4.3 | 1.6 |
| Total expenses | 15.5 | 12.6 | 5.2 |
| Net operating margins | 2.4 | 2.5 | 1.8 |
| Patronage income | 1.9 | 1.7 | 0.4 |
| Non-operating income | 0.6 | 0.4 | 0.2 |
| Net income before taxes | 4.9 | 4.6 | 2.3 |
| Taxes | 0.8 | 0.8 | 0.9 |
| Net income | 4.1 | 3.8 | 1.5 |
|  |  | Million \$ |  |
| Total business volume | 2,782.2 | 5,768.6 | 13,435.0 |
| Ratios $\quad$ Ratio |  |  |  |
| Current | 1.72 | 1.70 | 1.88 |
| Debt-to-equity | 0.59 | 0.79 | 1.03 |
| Retained earnings-to-equity | 0.56 | 0.53 | 0.62 |
|  |  | Percent |  |
| Return-on-assets | 8.2 | 7.7 | 4.8 |
| Return-on-allocated member equity | 29.4 | 29.5 | 26.0 |
| Number of cooperatives | 38 | 66 | 5 |

TABLE 28.17—Mixed farm supply co-ops, common-size financial statements, by size, 2015

| MIXED FARM SUPPLY CO-OPS TOTAL SALES |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Less than \$5 Million | \$5-\$10 Million | \$10-\$20 Million |
| Balance sheet | Percent of total assets |  |  |
| Current assets | 51.9 | 50.4 | 50.4 |
| Other assets | 3.3 | 3.1 | 3.5 |
| Property, plant and equipment | 29.6 | 26.5 | 28.8 |
| Total, own assets | 84.8 | 80.0 | 82.8 |
| Investments in other cooperatives | 15.2 | 20.0 | 17.2 |
| Total assets | 100.0 | 100.0 | 100.0 |
| Current liabilities | 31.2 | 26.2 | 32.3 |
| Long-term liabilities | 11.5 | 9.6 | 8.5 |
| Total liabilities | 42.6 | 35.8 | 40.8 |
| Allocated equity | 36.8 | 33.3 | 32.7 |
| Retained earnings | 20.5 | 30.9 | 26.5 |
| Total equity | 57.4 | 64.2 | 59.2 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 |
| Income statement | Percent of total sales |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 87.3 | 86.1 | 86.6 |
| Gross margin | 12.7 | 13.9 | 13.4 |
| Service and other income | 8.4 | 7.1 | 6.3 |
| Gross revenue | 21.1 | 21.0 | 19.7 |
| Wages | 10.6 | 9.3 | 8.7 |
| Depreciation | 2.4 | 1.9 | 2.2 |
| Interest | 0.7 | 0.5 | 0.5 |
| Other expenses | 9.8 | 8.1 | 7.3 |
| Total expenses | 23.5 | 19.7 | 18.6 |
| Net operating margins | (2.3) | 1.3 | 1.1 |
| Patronage income | 2.6 | 2.1 | 1.7 |
| Non-operating income | 0.8 | 0.6 | 0.2 |
| Net income before taxes | 1.1 | 3.9 | 3.1 |
| Taxes | 0.3 | 0.2 | 0.3 |
| Net income | 0.9 | 3.7 | 2.8 |
|  |  | Million \$ | - |
| Total business volume | 142.2 | 207.9 | 780.1 |
| Ratios |  | Ratio | - |
| Current | 1.66 | 1.92 | 1.56 |
| Debt-to-equity | 0.74 | 0.56 | 0.69 |
| Retained earnings-to-equity | 0.36 | 0.48 | 0.45 |
|  |  | Percent | - |
| Return-on-assets | 1.4 | 6.9 | 4.8 |
| Return-on-allocated member equity | y 3.7 | 20.8 | 14.6 |
| Number of cooperatives | 50 | 27 | 50 |

TABLE 28.17 (cont.)—Mixed farm supply co-ops, common-size financial statements, by size, 2015


TABLE 28.17 (cont.)—Mixed farm supply co-ops, common-size financial statements, by size, 2015

| MIXED FARM SUPPLY CO-OPS TOTAL SALES |  |  |  |
| :---: | :---: | :---: | :---: |
|  | \$100 - \$300 Million | \$300-\$1 Billion | \$1 Billion or More |
| Balance sheet | Percent of total assets |  |  |
| Current assets | 50.0 | 57.8 | 60.6 |
| Other assets | 2.8 | 4.0 | 9.2 |
| Property, plant and equipment | 31.7 | 25.7 | 25.8 |
| Total, own assets | 84.4 | 87.6 | 95.6 |
| Investments in other cooperatives | 15.6 | 12.4 | 4.4 |
| Total assets | 100.0 | 100.0 | 100.0 |
| Current liabilities | 33.3 | 32.5 | 43.3 |
| Long-term liabilities | 11.7 | 15.0 | 15.3 |
| Total liabilities | 45.0 | 47.5 | 58.6 |
| Allocated equity | 22.8 | 25.5 | 31.1 |
| Retained earnings | 32.2 | 27.0 | 10.3 |
| Total equity | 55.0 | 52.5 | 41.4 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 |
| Income statement | Percent of total sales |  |  |
| Total sales group | 100.0 | 100.0 | 100.0 |
| Cost of goods sold | 88.6 | 87.2 | 93.6 |
| Gross margin | 11.4 | 12.8 | 6.4 |
| Service and other income | 3.8 | 3.1 | 0.1 |
| Gross revenue | 15.2 | 15.9 | 6.5 |
| Wages | 6.2 | 6.7 | 3.0 |
| Depreciation | 1.9 | 1.7 | 1.0 |
| Interest | 0.5 | 0.5 | 0.2 |
| Other expenses | 4.8 | 4.9 | 0.3 |
| Total expenses | 13.4 | 13.8 | 4.5 |
| Net operating margins | 1.8 | 2.1 | 2.0 |
| Patronage income | 1.6 | 1.0 | 0.1 |
| Non-operating income | 0.3 | 0.9 | 0.3 |
| Net income before taxes | 3.7 | 3.9 | 2.4 |
| Taxes | 0.4 | 0.3 | 0.1 |
| Net income | 3.3 | 3.6 | 2.3 |
|  |  | Million | - |
| Total business volume | 6,604.6 | 4,760.0 | 51,840.9 |
| Ratios |  | - Ratio | - |
| Current | 1.50 | 1.78 | 1.40 |
| Debt-to-equity | 0.82 | 0.91 | 1.42 |
| Retained earnings-to-equity | 0.59 | 0.51 | 0.25 |
|  |  | Percen | - |
| Return-on-assets | 6.7 | 6.6 | 4.9 |
| Return-on-allocated member equity | 29.5 | 25.9 | 15.7 |
| Number of cooperatives | 35 | 9 | 4 |

TABLE 28.18—Miscellaneous service co-ops, common-size financial statements, by type, 2015

|  | TYPE OF SERVICE COOPERATIVE |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Cotton Service |  | Cooperative Farmer Markets | Cooperative <br> Hulling Associations |
| Balance sheet |  |  | Percent of total assets |  |
| Current assets | 69.7 | 30.9 | 23.8 | 25.7 |
| Other assets | 6.0 | 1.5 | 5.8 | 0.8 |
| Property, plant and equipment | 22.8 | 65.0 | 70.4 | 73.6 |
| Total, own assets | 98.5 | 97.4 | 100.0 | 100.0 |
| Investments in other cooperatives | 1.5 | 2.6 | 0.0 | 0.0 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 50.8 | 17.7 | 11.1 | 19.4 |
| Long-term liabilities | 4.7 | 9.7 | 13.8 | 36.3 |
| Total liabilities | 55.5 | 27.4 | 24.9 | 55.6 |
| Allocated equity | 31.2 | 45.8 | 8.5 | 37.5 |
| Retained earnings | 13.2 | 26.8 | 66.6 | 6.9 |
| Total equity | 44.5 | 72.6 | 75.1 | 44.4 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 | 100.0 |
| Income statement Percent of total sales and service reciepts |  |  |  |  |
| Total sales group | 69.9 | 0.0 | 15.2 | 56.6 |
| Cost of goods sold | 29.8 | 0.0 | 11.4 | 29.9 |
| Gross margin | 40.1 | 0.0 | 3.9 | 26.6 |
| Service and other income | 30.1 | 100.0 | 84.8 | 43.4 |
| Gross revenue | 70.2 | 100.0 | 88.6 | 70.1 |
| Wages | 20.7 | 54.5 | 27.8 | 13.9 |
| Depreciation | 3.4 | 6.9 | 6.5 | 11.3 |
| Interest | 0.7 | 0.2 | 2.1 | 1.5 |
| Other expenses | 23.5 | 33.4 | 51.3 | 28.4 |
| Total expenses | 48.3 | 95.0 | 87.6 | 55.1 |
| Net operating margins | 21.8 | 5.0 | 1.0 | 15.0 |
| Patronage income | 0.2 | 0.1 | 0.4 | 0.0 |
| Non-operating income | 2.1 | 0.8 | 1.2 | 0.2 |
| Net income before taxes | 24.1 | 5.9 | 2.6 | 15.2 |
| Taxes | 0.0 | 0.5 | 0.2 | 0.4 |
| Net income | 24.1 | 5.4 | 2.4 | 14.8 |
| Total business volume | 66.6 | 30.9 | - Millions | 70.5 |
| Ratios - Ratio |  |  |  |  |
| Current | 1.37 | 1.74 | 2.15 | 1.33 |
| Debt-to-equity | 1.25 | 0.38 | 0.33 | 1.25 |
| Retained earnings-to-equity | 0.30 | 0.37 | 0.89 | 0.16 |
| Return-on-assets | 9.6 | 7.4 | 1.6 | 9.2 |
| Return-on-allocated member equity | 30.6 | 16.1 | 18.7 | 24.6 |
| Number of cooperatives | 4 | 7 | 26 | 10 |

TABLE 28.18 (cont.)—Miscellaneous service co-ops, common-size financial statements, by type, 2015

|  | type of Service cooperative |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Dairy | Fruit and Vegetable | Livestock | Nut |
| Balance sheet | Percent of total assets |  |  |  |
| Current assets | 32.4 | 52.8 | 49.9 | 98.9 |
| Other assets | 63.8 | 5.7 | 16.4 | - |
| Property, plant and equipment | 3.8 | 28.3 | 33.8 | - |
| Total, own assets | 100.0 | 86.7 | 100.0 | 98.9 |
| Investments in other cooperatives | - | 13.3 | 0.0 | 1.1 |
| Total assets | 100.0 | 100.0 | 100.0 | 100.0 |
| Current liabilities | 22.8 | 34.1 | 18.4 | - |
| Long-term liabilities | 3.2 | 18.9 | 9.1 | 12.0 |
| Total liabilities | 26.0 | 52.9 | 27.5 | 12.0 |
| Allocated equity | 69.8 | 31.3 | 58.7 | 88.0 |
| Retained earnings | 4.2 | 15.8 | 13.8 | - |
| Total equity | 74.0 | 47.1 | 72.5 | 88.0 |
| Total equity and liabilities | 100.0 | 100.0 | 100.0 | 100.0 |


| Income statement |  | Percent oftotal sales and service reciepts |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Total sales group | 0.0 | 1.9 | 21.4 | 0.0 |
| Cost of goods sold | 0.0 | 0.5 | 11.0 | 0.0 |
| Gross margin | 0.0 | 1.4 | 10.4 | 0.0 |
| Service and other income | 100.0 | 98.1 | 78.6 | 100.0 |
| Gross revenue | 100.0 | 99.5 | 89.0 | 100.0 |
| Wages | 28.9 | 35.8 | 15.4 | 69.3 |
| Depreciation | 1.7 | 3.5 | 1.6 | 0.0 |
| Interest | 4.6 | 0.6 | 0.5 | 0.0 |
| Other expenses | 62.4 | 50.8 | 65.3 | 0.0 |
| Total expenses | 97.6 | 90.7 | 82.8 | 69.3 |
| Net operating margins | 2.4 | 8.8 | 6.2 | 30.7 |
| Patronage income | 0.7 | 0.1 | 0.0 | 0.0 |
| Non-operating income | 0.2 | 1.9 | (2.1) | 0.0 |
| Net income before taxes | 3.3 | 10.8 | 4.1 | 30.7 |
| Taxes | 0.4 | 0.1 | 0.0 | 0.0 |
| Net income | 2.9 | 10.7 | 4.0 | 30.7 |
| Total business volume | 1.4 | 34.7 | 13.6 | 0.1 |
| Ratios |  |  |  |  |
| Current | 1.42 | 1.55 | 2.71 | - |
| Debt-to-equity | 0.35 | 1.12 | 0.38 | 0.14 |
| Retained earnings-to-equity | 0.06 | 0.33 | 0.19 | - |
| Return-on-assets | 1.4 | 9.1 | 6.8 | 44.8 |
| Return-on-allocated member equity | 2.0 | 29.1 | 11.6 | 50.8 |
| Number of cooperatives | 11 | 25 | 11 | 2 |

TABLE 28.18 (cont.)—Miscellaneous service co-ops, common-size financial statements, by type, 2015


## SECTION V: Time-Series Tables and Charts

Thhis section presents several tables and charts of U.S. agricultural cooperative time-series data.

## Highlights

- In 10 years, the number of ag co-ops fell over 25 percent, from 2,735 in 2006 to 2,047 in 2015 and over 27 percent since 2005 (Table 29).
- Memberships fell over 25 percent since 2006 and over 23 percdnt since 2005.
- The number of full-time employees in 2015 increased almost 0.5 percent from 2014 and was higher than the numbers from 2008 to 2014 (Table 30).
- The number of agricultural co-ops continues to decline, but gross business volume has fluctuated, increasing 78 percent since 2005 and 67 percent since 2006 (Figure 1, Figure 3, and Figure 9).
- Number of full-time employees shows slight increases over the years, up more than 8 percent since 2008 , holding relatively steady in 2013, 2014, and 2015 despite a declining number of coops since 2005 (Figure 2).
- Gross business volume of all operating types marketing, farm supply, and service co-ops decreased for the first time since 2005 (Figure 3, and Figure 9).
- Marketing gross business volume declined almost 16 percent from 2014.
- Farm supply gross business volume declined to almost 12 percent from 2014.
- Service receipts for gross business volume declined to almost 14 percent from 2014.
- Number of memberships, which has been trending down, declined almost 4 percent from 2014 and is down almost 24 percent from 2005 (Figure 4).
- Dairy sales saw a significant decrease of almost 23 percent in 2015, while grain sales saw a decrease of almost 17 percent. Livestock sales decreased almost 4 percent in 2015, while sugar sales fell almost 10 percent in 2015. Only fruit and vegetable sales increased, rising 2 percent from 2014 (Figure 5).
- Petroleum, feed, fertilizer, crop protectants, and seed sales all decreased in 2015 (Figure 6).
- Liabilities have fluctuated during the past 10 years, falling to $\$ 47.7$ billion for 2015, down from a record $\$ 53.21$ billion in 2012. Total assets and equity has been on a steady rise since 2005 (Figure 7).
- Net operating margin and net margin before taxes set a record in 2015, the prior record having been set in 2005. Non-operating income slid almost 37 percent from 2014 and was down 45 percent from its peak in 2013 (Figure 8).

TABLE 29—Number, memberships, and business volume, U.S. ag co-ops, by operating type, 2006-2015

|  | Cooperatives |  |  |  | Memberships |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Marketing | Farm Supply | Related Service | Total | Marketing | Farm Supply | Related Service | Total |
| 2006 | 1,454 | 1,146 | 135 | 2,735 | 939 | 1,609 | 48 | 2,596 |
| 2007 | 1,385 | 1,094 | 116 | 2,595 | 814 | 1,605 | 40 | 2,459 |
| 2008 | 1,354 | 1,011 | 110 | 2,475 | 809 | 1,509 | 36 | 2,354 |
| 2009 | 1,277 | 992 | 121 | 2,390 | 754 | 1,448 | 35 | 2,237 |
| 2010 | 1,215 | 974 | 125 | 2,314 | 737 | 1,463 | 35 | 2,234 |
| 2011 | 1,222 | 935 | 128 | 2,285 | 846 | 1,398 | 36 | 2,279 |
| 2012 | 1,200 | 916 | 120 | 2,236 | 652 | 1,426 | 37 | 2,115 |
| 2013 | 1,195 | 871 | 120 | 2,186 | 655 | 1,284 | 37 | 1,977 |
| 2014 | 1,114 | 876 | 116 | 2,106 | 627 | 1,333 | 35 | 1,996 |
| 2015 | 1,079 | 874 | 94 | 2,047 | 591 | 1,296 | 34 | 1,921 |


| Year | Marketing Volume |  | Farm Supply Volume |  | Service Receipts | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross | Net | Gross | Net | Receipts | Gross | Net |
|  | Billion S | Billion S | Billion S | Billion S | Billions | Billions | Billion S |
| 2006 | 77.613 | 71.484 | 44.916 | 34.871 | 4.225 | 126.754 | 110.580 |
| 2007 | 94.103 | 86.129 | 49.784 | 38.569 | 4.132 | 148.019 | 128.830 |
| 2008 | 118.197 | 111.699 | 70.525 | 51.172 | 4.744 | 193.465 | 167.615 |
| 2009 | 101.386 | 94.558 | 62.999 | 47.362 | 4.940 | 169.325 | 146.860 |
| 2010 | 103.031 | 95.756 | 63.842 | 47.118 | 4.930 | 171.803 | 147.805 |
| 2011 | 128.041 | 121.784 | 80.898 | 57.322 | 4.453 | 213.391 | 187.100 |
| 2012 | 140.900 | 133.200 | 92.200 | 64.700 | 4.700 | 237.800 | 202.600 |
| 2013 | 144.615 | 135.810 | 95.933 | 67.175 | 5.572 | 246.120 | 208.557 |
| 2014 | 147.731 | 138.340 | 92.624 | 65.638 | 6.315 | 246.670 | 210.293 |
| 2015 | 124.892 | 115.409 | 81.709 | 59.023 | 5.458 | 212.059 | 179.890 |

TABLE 30—Number of full-time employees, U.S. ag co-ops, by operating type, 2008-2015


[^6]FIGURE 1—Number of U.S. ag co-ops, by operating type, 2005-2015


FIGURE 2—Full-time employees, U.S. ag co-ops, by operating type, 2008-2015


FIGURE 3-Gross business volume, U.S. ag co-ops, by operating type, 2005-2015


FIGURE 4—Memberships of U.S. ag co-ops, by operating type, 2005-2015



FIGURE 6—Net sales of select supplies, U.S. ag co-ops, 2005-2015


FIGURE 7—Assets, liabilities, and equity, U.S. ag co-ops, 2005-2015


FIGURE 8-Net operating margin, non-operating income, and net margin before taxes, U.S. ag co-ops, 2005-2015


FIGURE 9—Gross business volume, U.S. ag co-ops, 2006-2015


## APPENDIX

## NOTE 1: METHODOLOGY

USDA's Cooperative Programs conducts an annual survey to gain accurate information on the Nation's agricultural cooperative sector. Information obtained from individual cooperatives is combined with data from other cooperatives to maintain confidentiality.

Statistics for all cooperatives were derived by estimating data for non-respondents and combining this information with respondent data. Data from respondents accounted for 91 percent of the total gross sales of farmer, rancher, and fishery cooperatives in 2015.

USDA considers four major criteria in identifying farmer, rancher, and fishery cooperatives:
(1) Membership is limited to persons producing agricultural and aquacultural products and to associations of such producers;
(2) Cooperative members are limited to one vote regardless of the amount of stock or membership capital owned, or the cooperative does not pay dividends on stock or membership capital in excess of 8 percent a year or the legal rate in the State, whichever is higher;
(3) Business conducted with non-members may not exceed the value of business conducted with members;
(4) The cooperative operates for the mutual interest of members by providing member benefits on the basis of patronage.

These criteria may result in larger or smaller numbers of farmer, rancher, and fishery cooperatives than found in lists or directories of State agencies or cooperative councils.

## NOTE 2: FINANCIAL GLOSSARY

These are the definitions and/or formulas used in calculating most of the financial items in this report.

Income statement-Shows the net results of a cooperative's operations.

Total sales-Includes all sales from marketing or supplies (less discounts), returns, and allowances from gross sales. (Service co-ops typically do not have a total sales value; the first income statement item for those co-ops is service receipts.).

Cost of goods sold—Beginning inventory plus purchases and freight costs, minus purchase returns and allowances, purchase discounts, and ending inventory.

Gross margins-The excess of net sales over the cost of goods sold.

Service and other operating income-This income is derived from any service the cooperatives provide. Some co-ops only provide services. Service-only co-ops include rice driers, storage, transportation, auctions, hulling, seed development, locker plants, pest management, scouting, farmer markets, and miscellaneous services. Marketing and supply co-ops also provide hauling, storage, grading, delivery, custom application, recordkeeping, and drying as most common services. Other operating income can also include income from providing financing for sales.

Operating expenses-Four categories of expenses are used: wages, depreciation, interest, and other.

Wages include salaries and wages, payroll taxes, employee insurance, unemployment compensation, and pension expense.
Other expenses include administrative expenses and general expenses.

- Administrative expenses are overhead costs such as professional services, office supplies, telephone, meetings and travel, donations, dues and subscriptions, directors' fees and expense, and annual meetings.
- General expenses include advertising and promotion, auto and truck delivery, insurance, property, business and other taxes and licenses, rent and lease expenses, plant supplies and repairs, repairs and maintenance, utilities, bad debts, and miscellaneous.

Net operating margins-Net operating margins are calculated by taking gross margins minus total expenses before taxes, and not counting patronage refunds from other cooperatives.

Patronage income—Patronage refunds received (usually income from other cooperatives) that results from business activity with other cooperatives (generally regional co-ops) or CoBank (a cooperative bank).

Non-operating income-Income not generated by sales. It can be interest from investments. It also can come from the sales of property, plant, and equipment; rentals; and extraordinary items.

Net income before taxes-Net operating margins plus patronage refunds and non-operating income, before taxes are subtracted.

Income taxes-Cooperatives pay income taxes on earnings not allocated to members (retained
earnings) and on dividend payments.
Net income after taxes-Net operating margins plus patronage refunds and non-operating income, minus taxes.

Gross business volume-Comprised of total sales, other operating income, patronage income, and non-operating income.

Net business volume-Comprised of total sales, other operating income, patronage income, and non-operating income, but sales to other cooperatives are not included.

Balance sheet-The balance sheet of a cooperative states its financial position at the end of a 12 -month fiscal year. It represents the co-op's assets, liabilities, member equity, and their mutual relationships.

Current assets-Assets (generally comprised of cash and cash equivalents, accounts and notes (with short-term maturities) receivable, inventories, and prepaid expenses.

Investments and other assets-Investments are most often in other cooperatives and CoBank. Other assets is a "catch-all" category that contains a wide variety of items.

## Property, plant, and equipment (PP\&E)—Net

 property, plant, and equipment are tangible assets used by a cooperative's operations. It is calculated by taking total PP\&E and subtracting accumulated depreciation.Current liabilities-All obligations that are paid with the use of current assets and usually paid within 1 year. These include notes payable to banks and/or other trade creditors, accounts payable,
current maturities of long-term debt, income taxes, other accrued liabilities (i.e., payroll, property taxes, interest), patronage dividends payable, and miscellaneous current liabilities.

Total liabilities-Include current liabilities plus long-term liabilities (primarily long-term debt).

Allocated (or member) equities-Represent member ownership in the cooperative; those equities allocated specifically to members.

Retained earnings-Equity that is not assigned to specific member accounts.

Total equity (net worth)—Sum of allocated equity, patrons' equity, and retained earnings.

## FINANCIAL RATIOS

Ratios provide for comparative analysis of items in balance sheets and income statements.

Current ratio $=$ current assets divided by current liabilities.

Debt-to-assets = total debt (total liabilities) divided by total assets.

Long-term-debt-to-equity = long-term liabilities divided by total equity.

Times interest earned $=$ income before interest and taxes divided by interest.

Fixed assets turnover $=$ net sales divided by fixed assets (net PP\&E).

Equity-to-assets = total equity divided by total assets.

Expenses-to-gross revenue $=$ total expenses
divided by gross revenue.
Gross margin $=$ total sales minus cost of goods sold (gross margin) divided by total sales.

Return on assets = net income before taxes and interest divided by total assets.

Return on allocated member equity $=$ net income after taxes divided by allocated equity.

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[^0]:    ${ }^{1}$ See Definitions Table (page 4) for definitions of operating type.

[^1]:    - Current ratio = current assets/current liabilities
    - Debt-to-assets = total liabilities/total assets
    - Long-term-debt-to-equity = long term liabilities/total equity
    - Times interest earned = income before taxes and interest expense/interest expense
    - Fixed asset turnover = sales/fixed assets (net plant, property, and equipment)

[^2]:    This table continues on next page.

[^3]:    ${ }^{1}$ Sourced from outside the 50 States and DC.
    ${ }^{2}$ Some co-ops do business in several States, so the sum of the State number of co-ops will not sum to the total number $(2,047)$ of U.S. ag co-ops.

[^4]:    ${ }^{1}$ Net of business between cooperatives.
    ${ }^{2}$ Includes service receipts, patronage refunds received, and non-operating income.

[^5]:    ${ }^{1}$ Cooperatives with negative net income before taxes.
    ${ }^{2}$ Negative net income before taxes.
    ${ }^{3}$ Bean and pea, nut, rice, sugar, tobacco, and other marketing cooperatives.

[^6]:    ${ }^{1}$ Other includes wool, bean and pea, and various other marketing activities as defined in Definitions Table.

