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United States Department of Agriculture

USDA's
93rd
Annual

Agricultural Outlook Forum

A New Horizon: The Future of Agriculture

February 23-24, 2017 • Crystal Gateway Marriott Hotel, Arlington, Virginia

Presentation from the USDA Agricultural Outlook Forum 2017

United States Department of Agriculture
93rd Annual Agricultural Outlook Forum
“A New Horizon: The Future of Agriculture”

February 23-24, 2017
Arlington, Virginia



**Beef & Pork Industry
Capacity**

**USDA Outlook Forum
February 24, 2017**



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Margins

Processing

Costs Driven by Livestock Availability & Price

Capacity

Costs Driven by FEED Availability & Price

Livestock Production

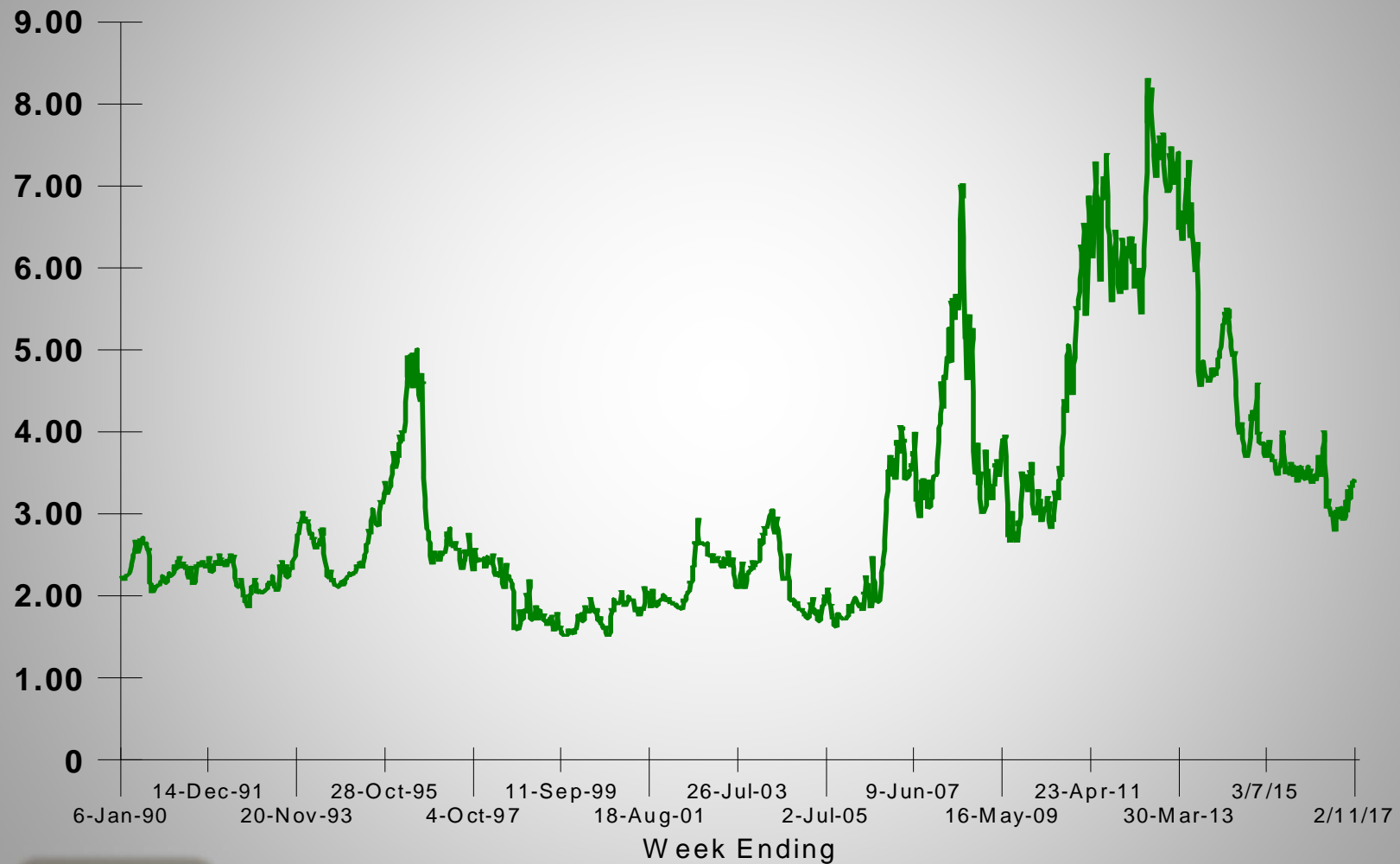


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Corn Price - Omaha- Council Bluffs

Dollars per bushel



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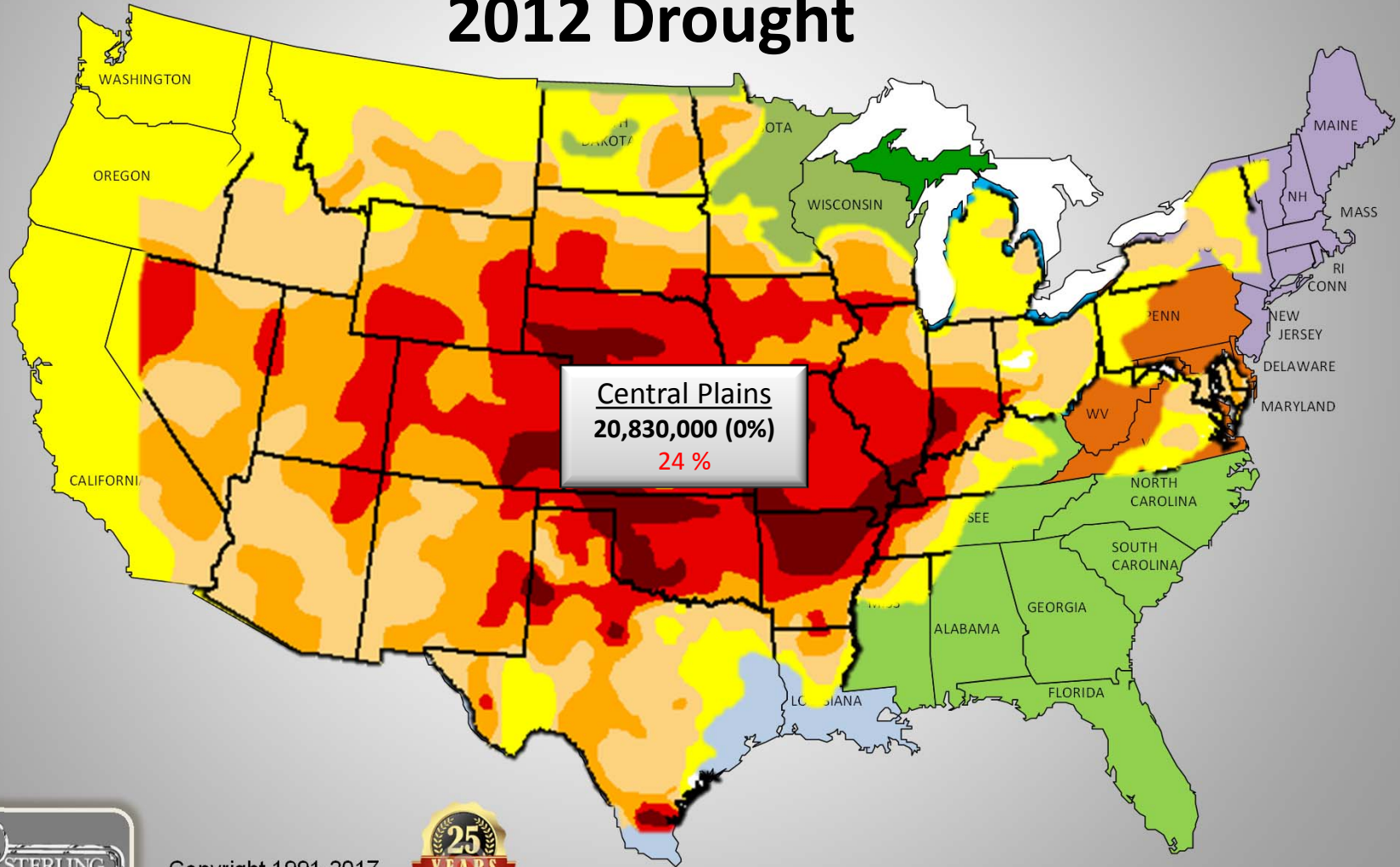


*USDA WASDE – February 2017

Regional Cattle Inventory - Share of U.S. Inventory

January 1, 2015

2012 Drought



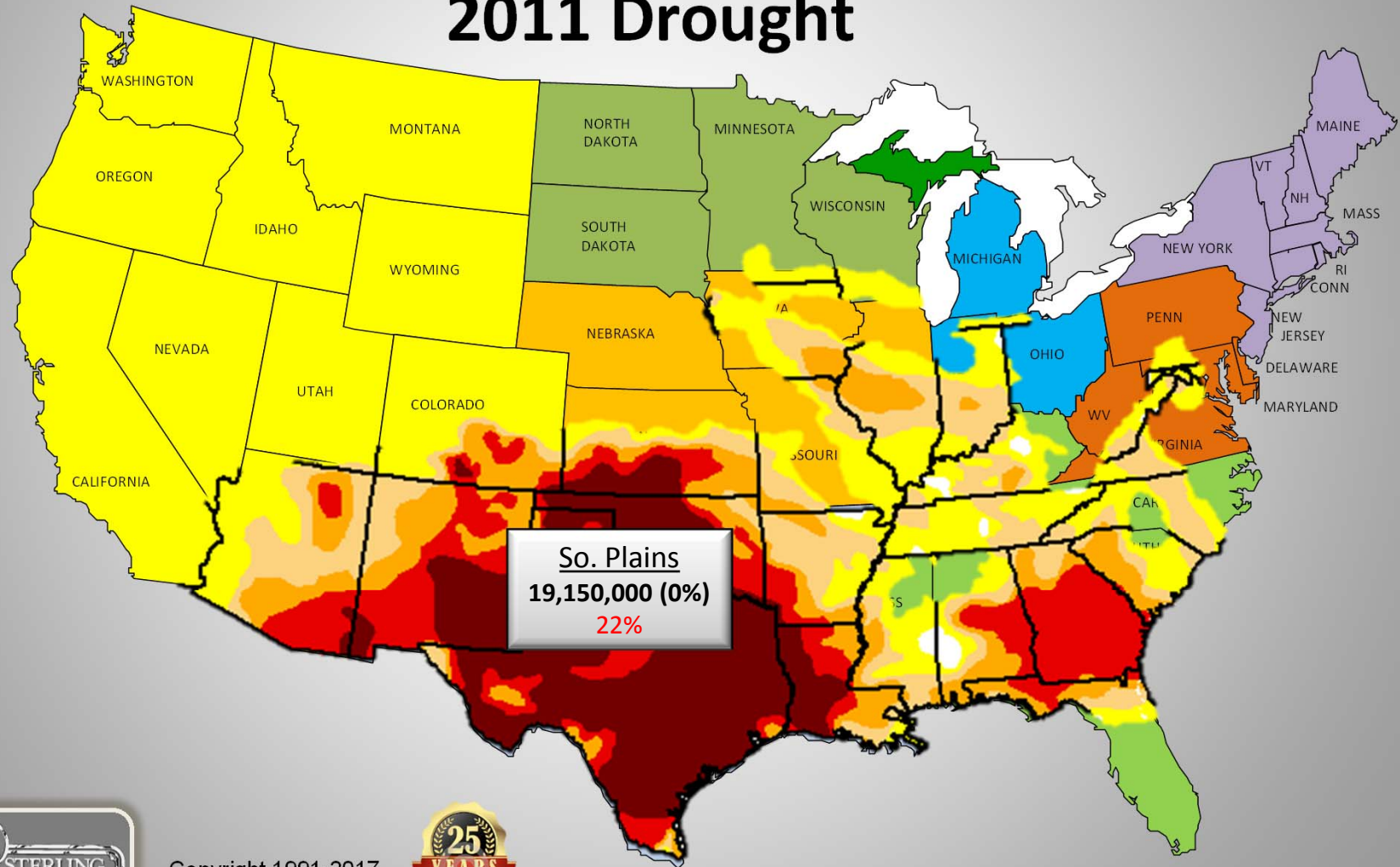
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Regional Cattle Inventory - Share of U.S. Inventory

January 1, 2015

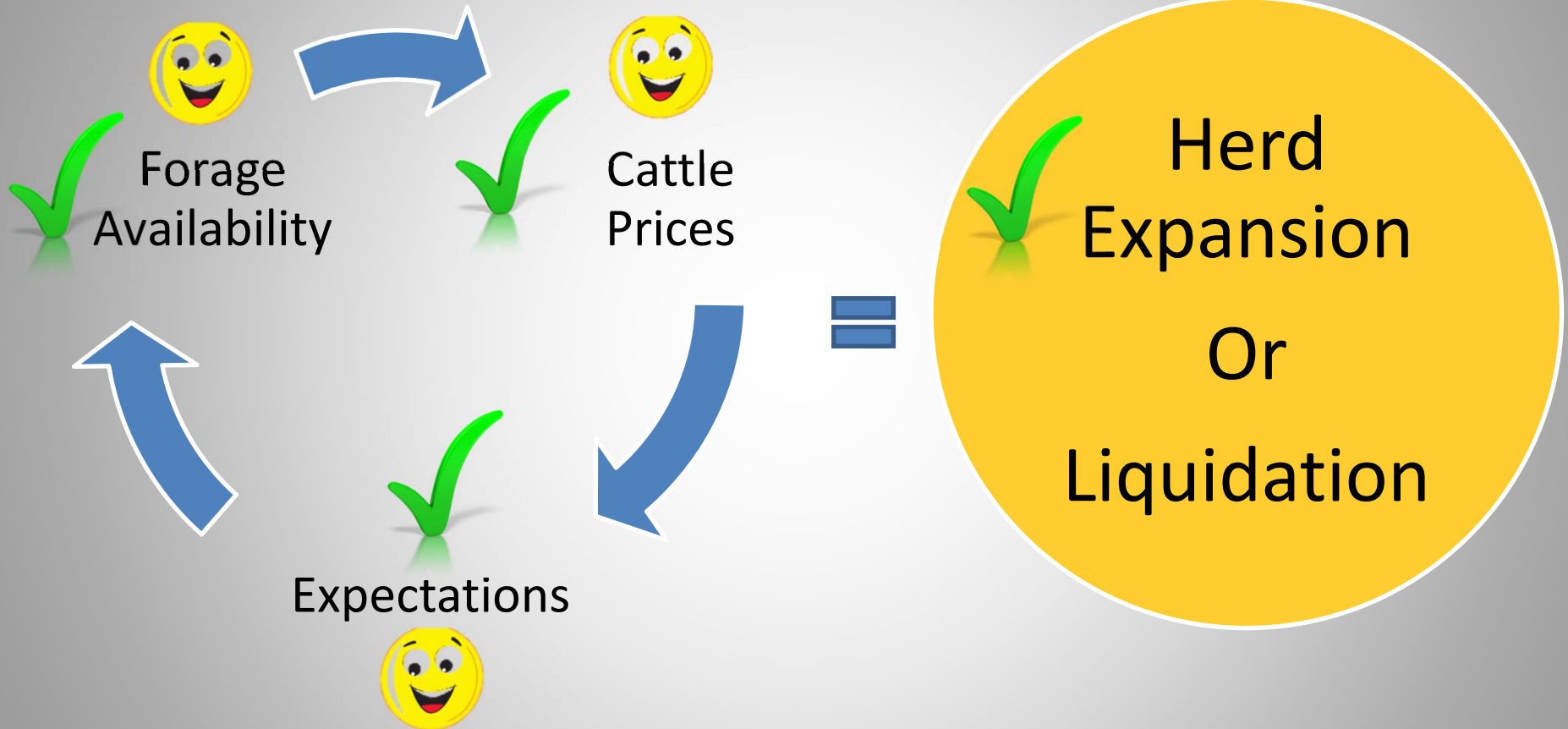
2011 Drought



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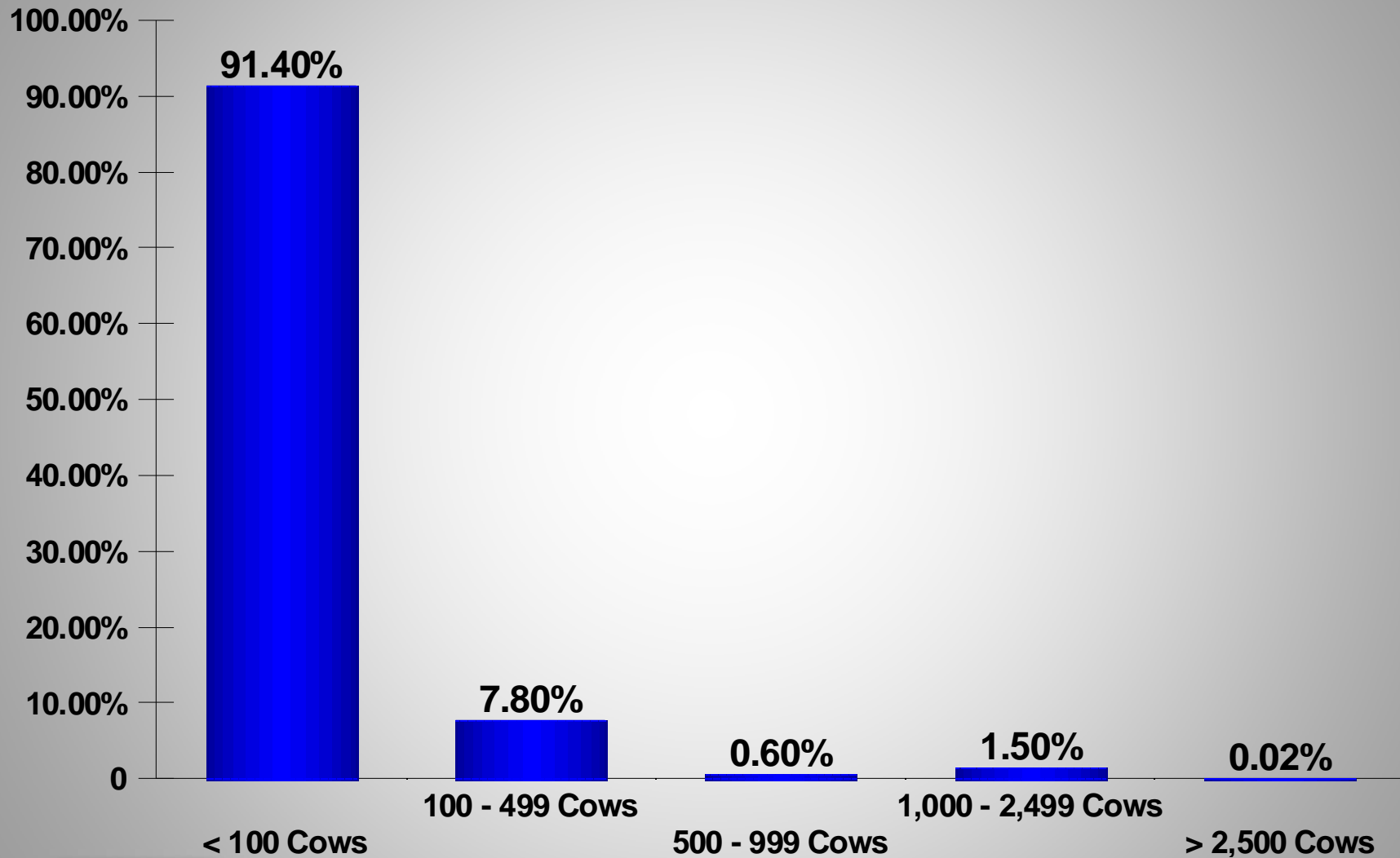
The Cattle Cycle → 2013 - 2016



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Percent of Beef Cattle Operations by Cow Herd Size



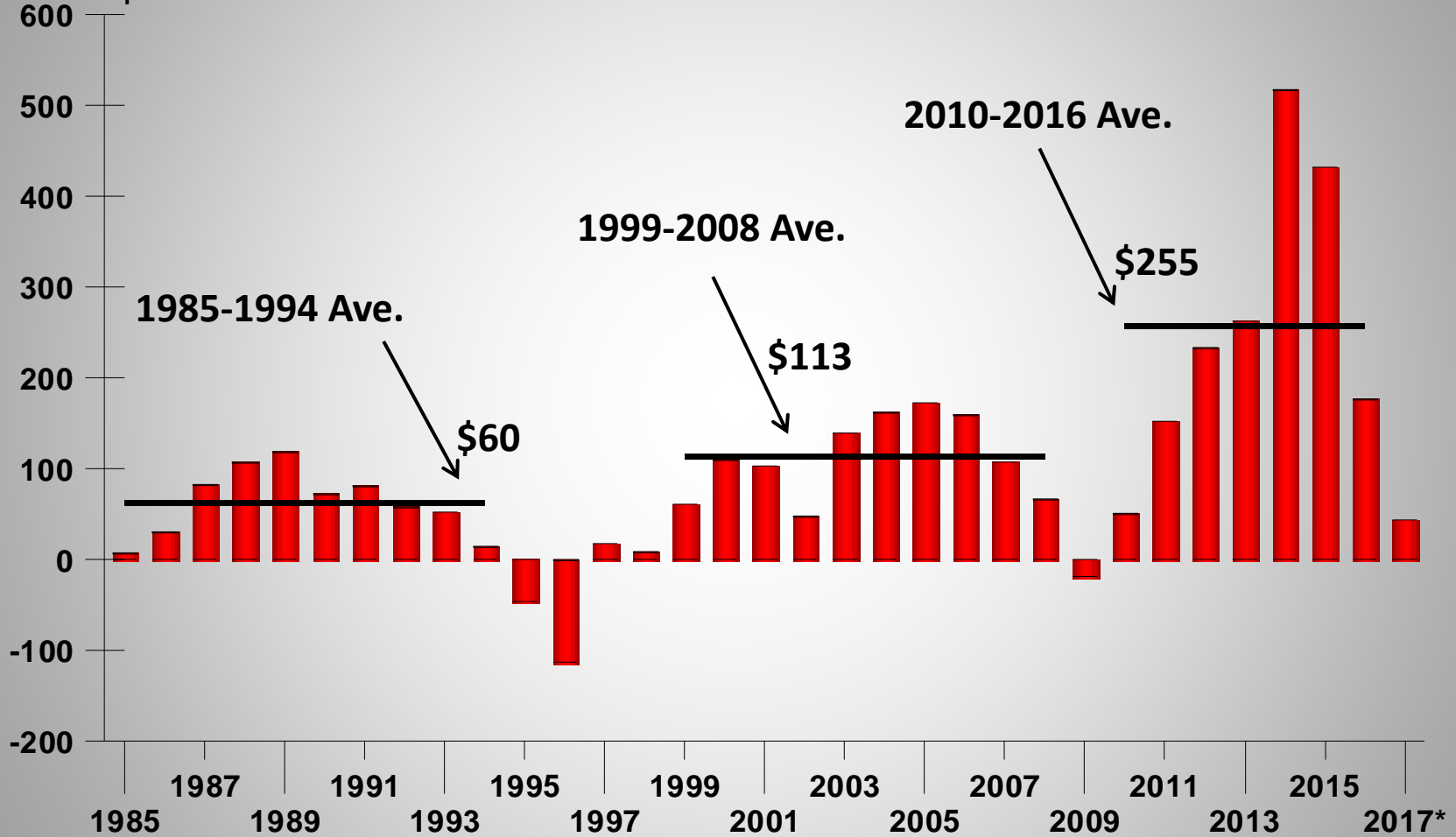
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Source: 2012 Census of Agriculture

Returns to Cow-Calf Producers

Dollars per head



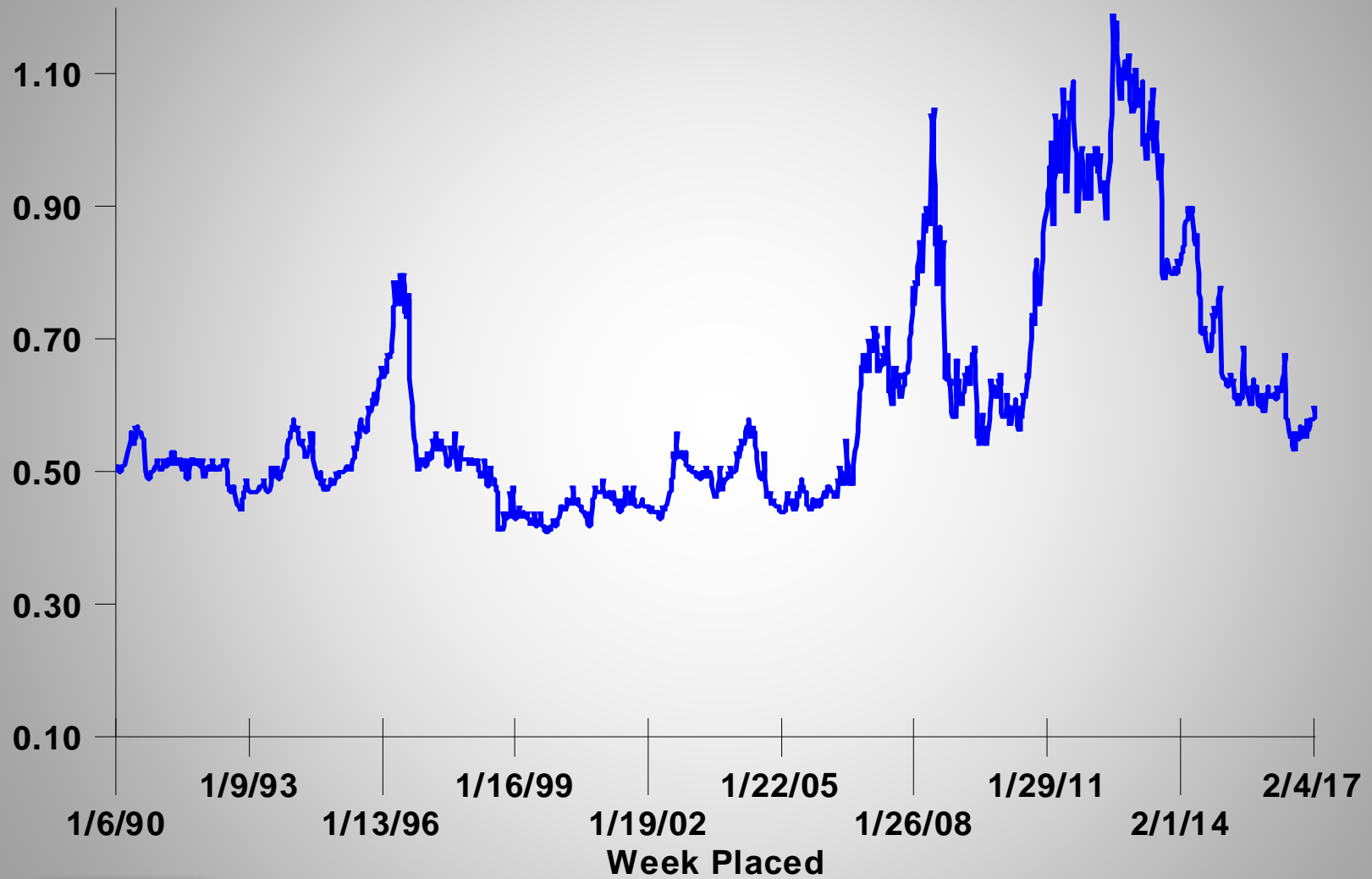
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Sterling Marketing – Jan. 28, 2017

Feedlot Cost of Gain

Dollars per pound

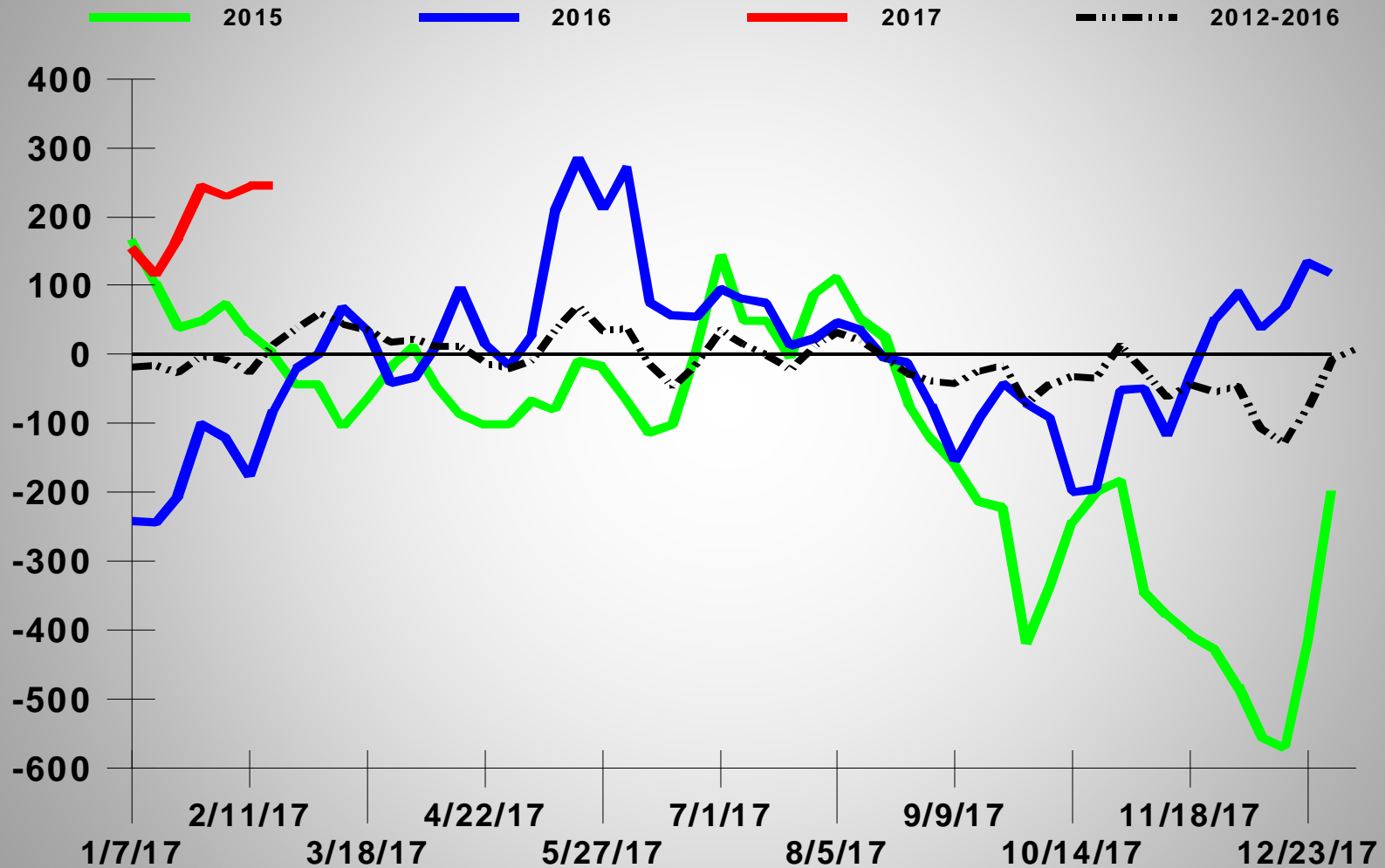


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Cattle Feeding Margins

Dollars per head

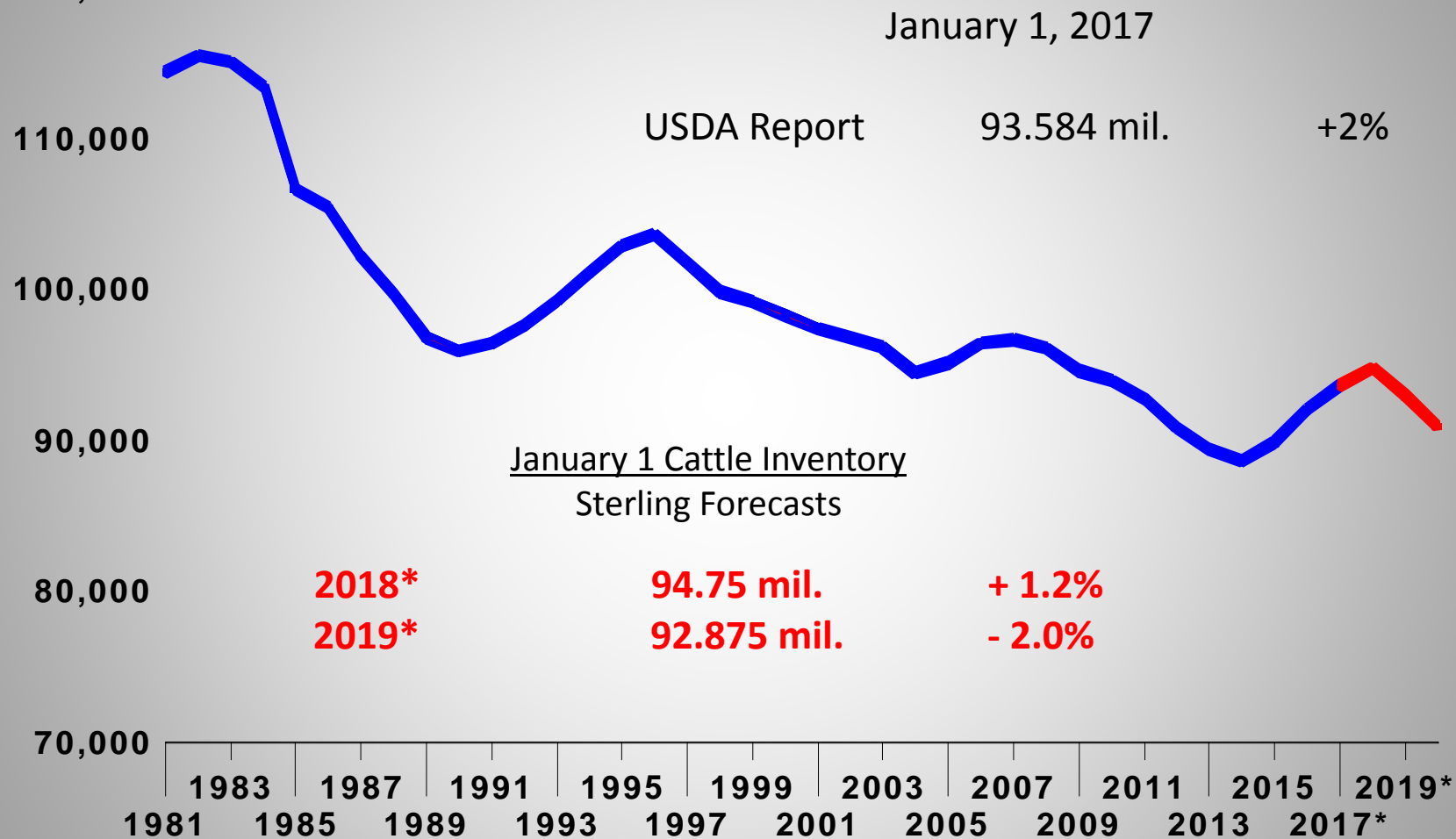


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U.S. cattle inventory

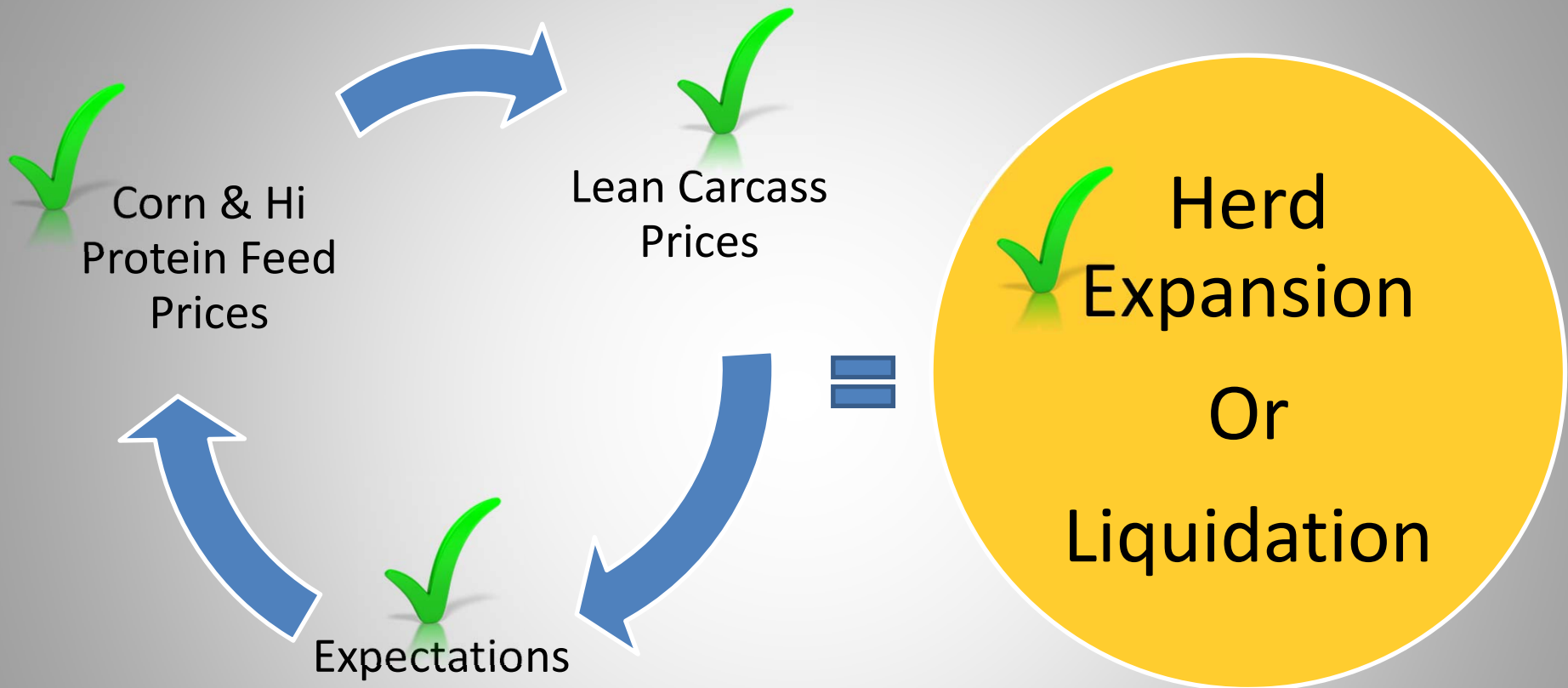
Thousand head
120,000



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The Hog Cycle → 2014 – 2017



The incentives to continued expansion:

- ✓ Low feed costs
- ✓ New packer capacity

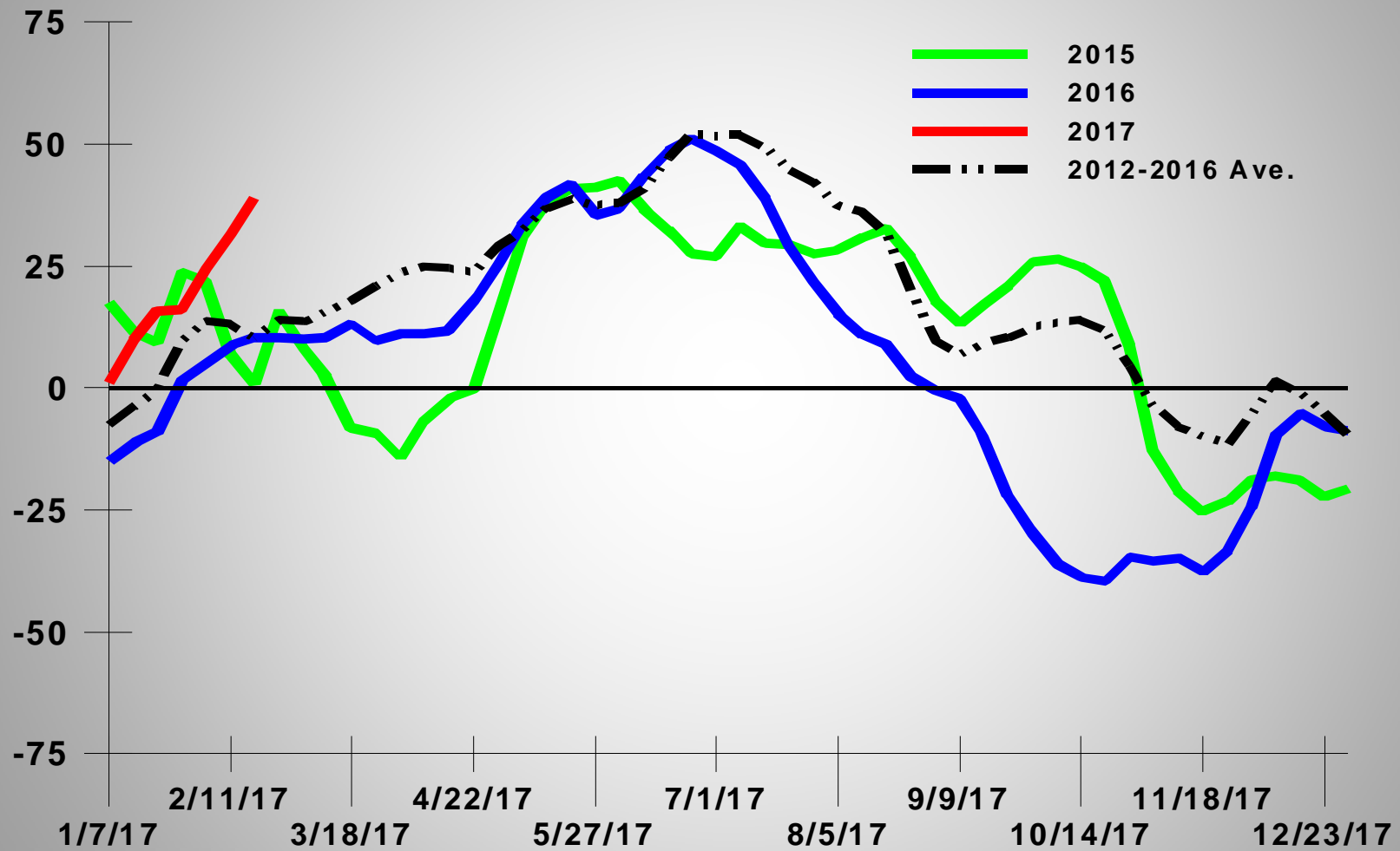


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Hog Producer Margins

Dollars per head

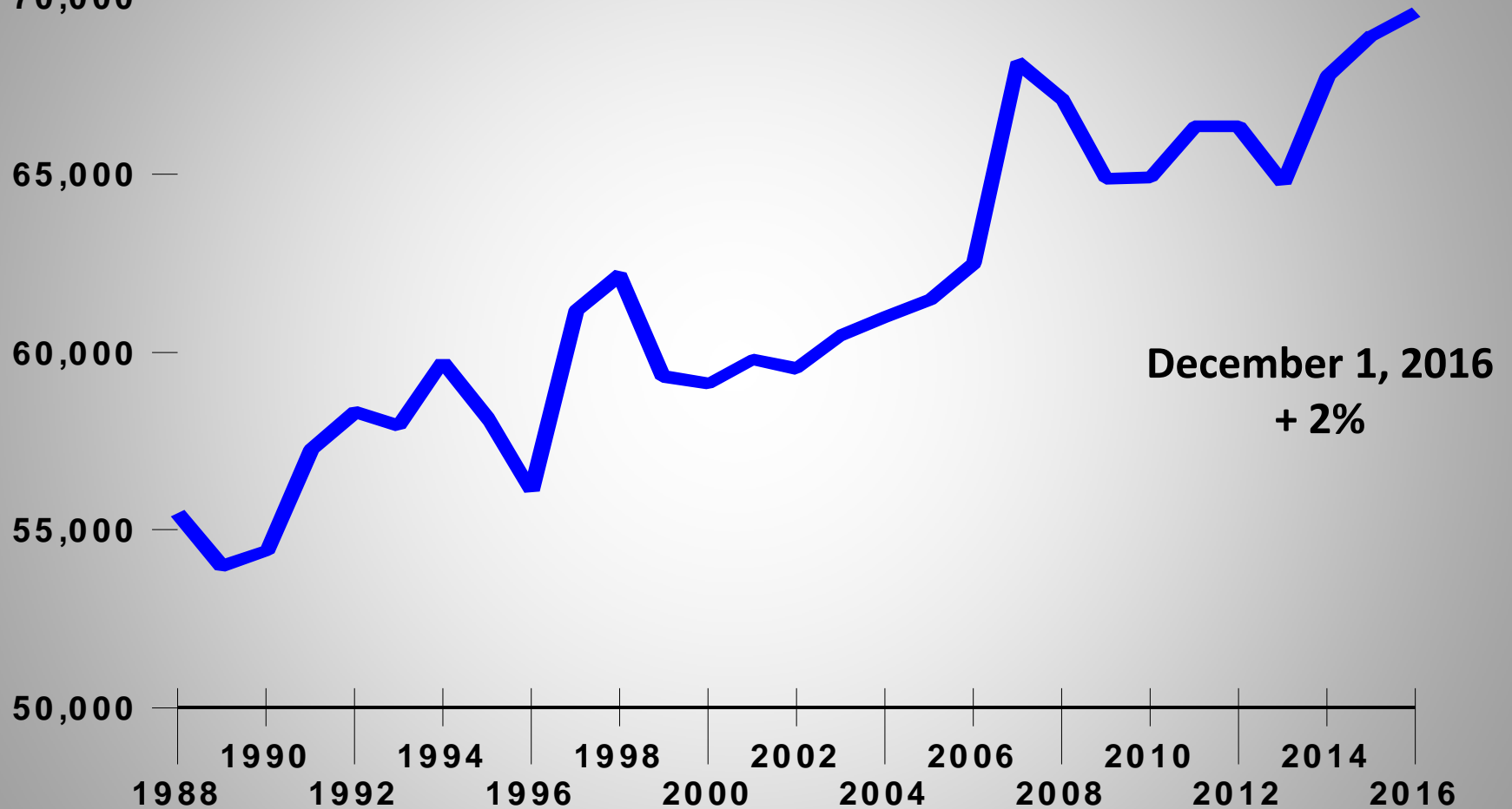


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Hogs & Pigs Inventory – December 1

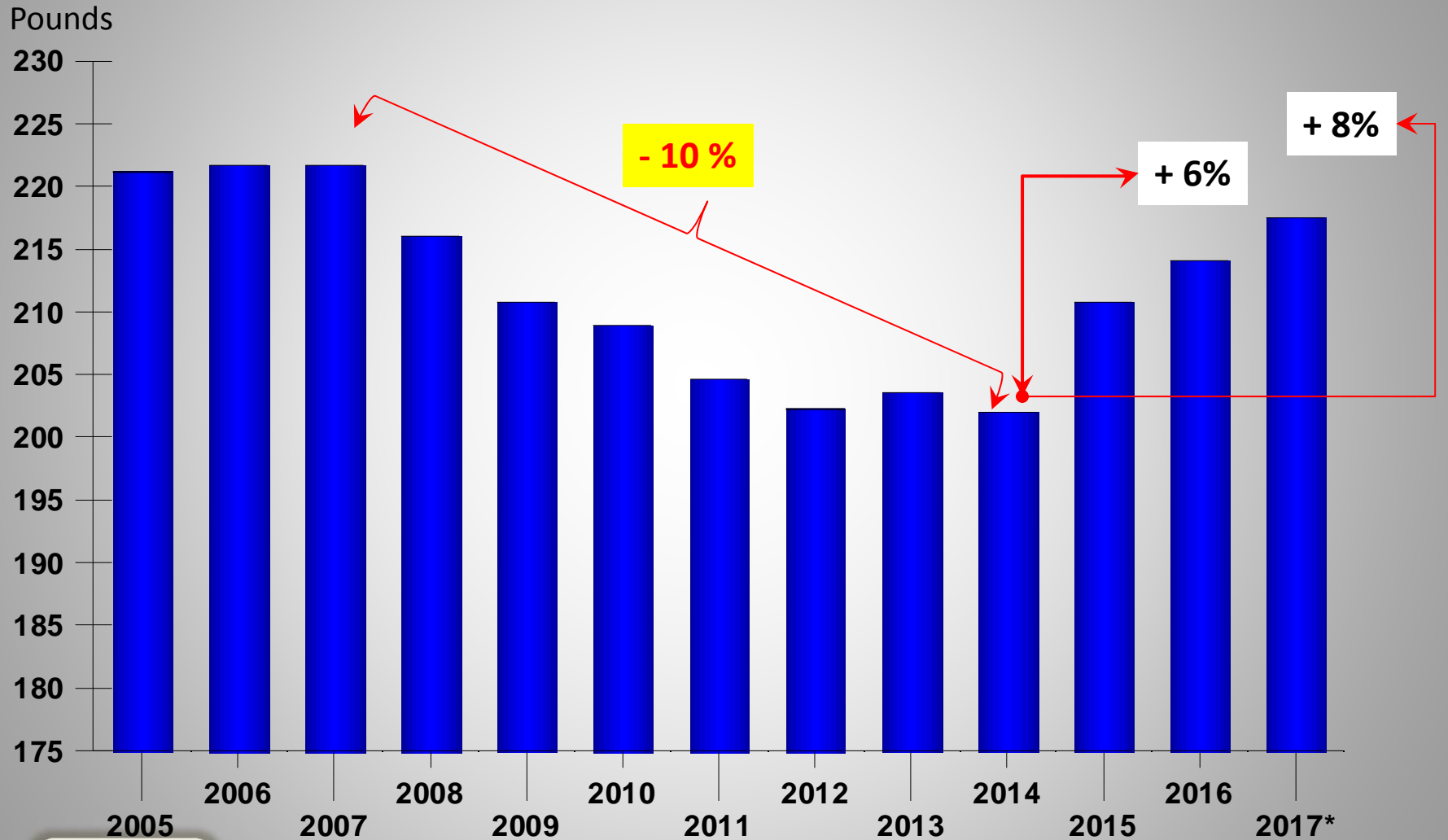
Thousand head
70,000 —



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Per capita supplies of red meat & poultry are increasing.



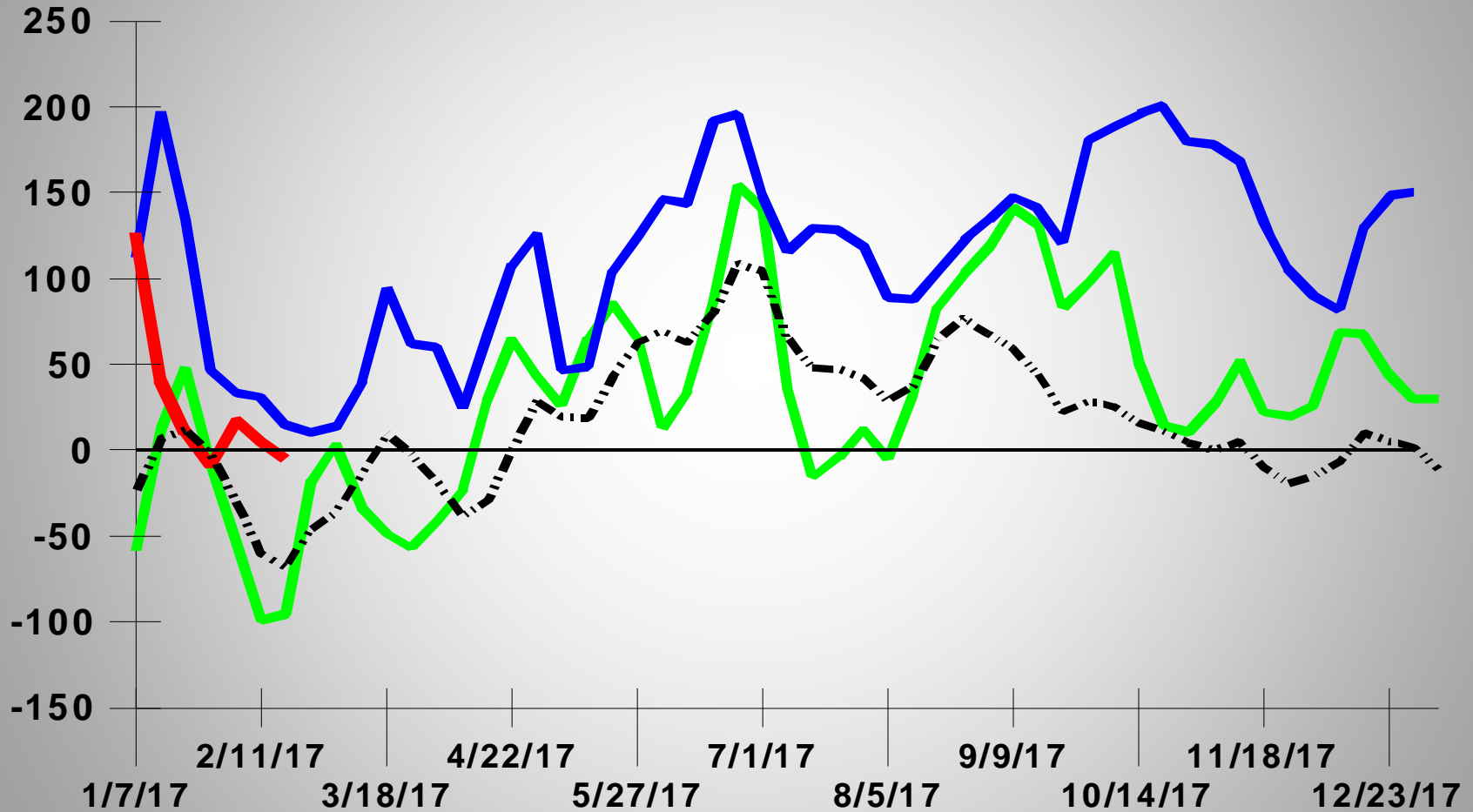
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Sterling Forecast – Feb.16, 2017

Beef Packer Operating Margins

Dollars per head

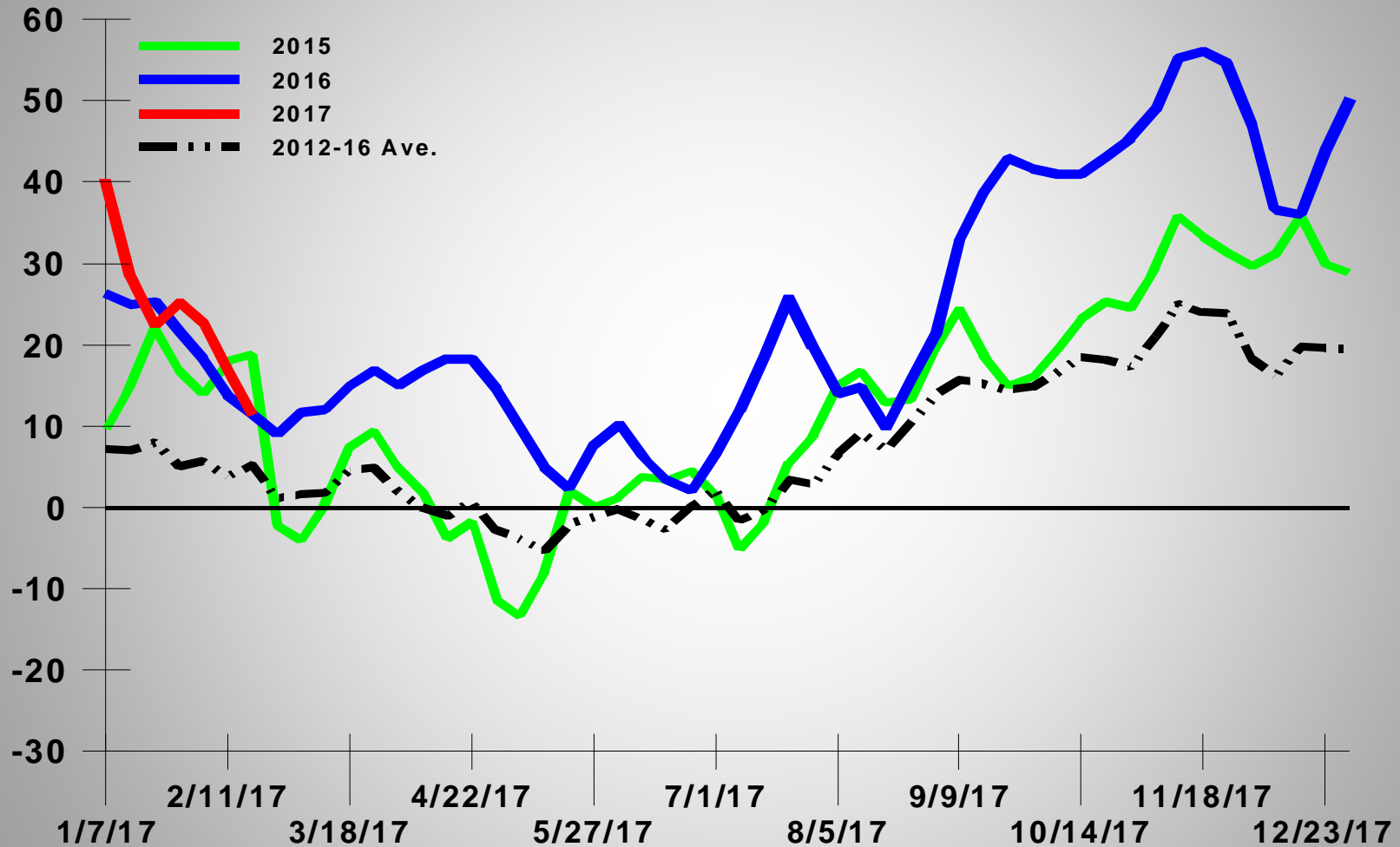


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Pork Packer Operating Margins

Dollars per head



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Production Efficiency



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Beef Production per Cow

Pounds

700 —

600 —

500 —

400 —

300 —

200 —

100 —

0

1920 1924 1928 1932 1936 1940 1944 1948 1952 1956 1960 1964 1968 1972 1976 1980 1984 1988 1992 1996 2000 2004 2008 2012 2016



In 2015, we are produced the same amount of beef as we did in 1975 with 42 million more cattle!

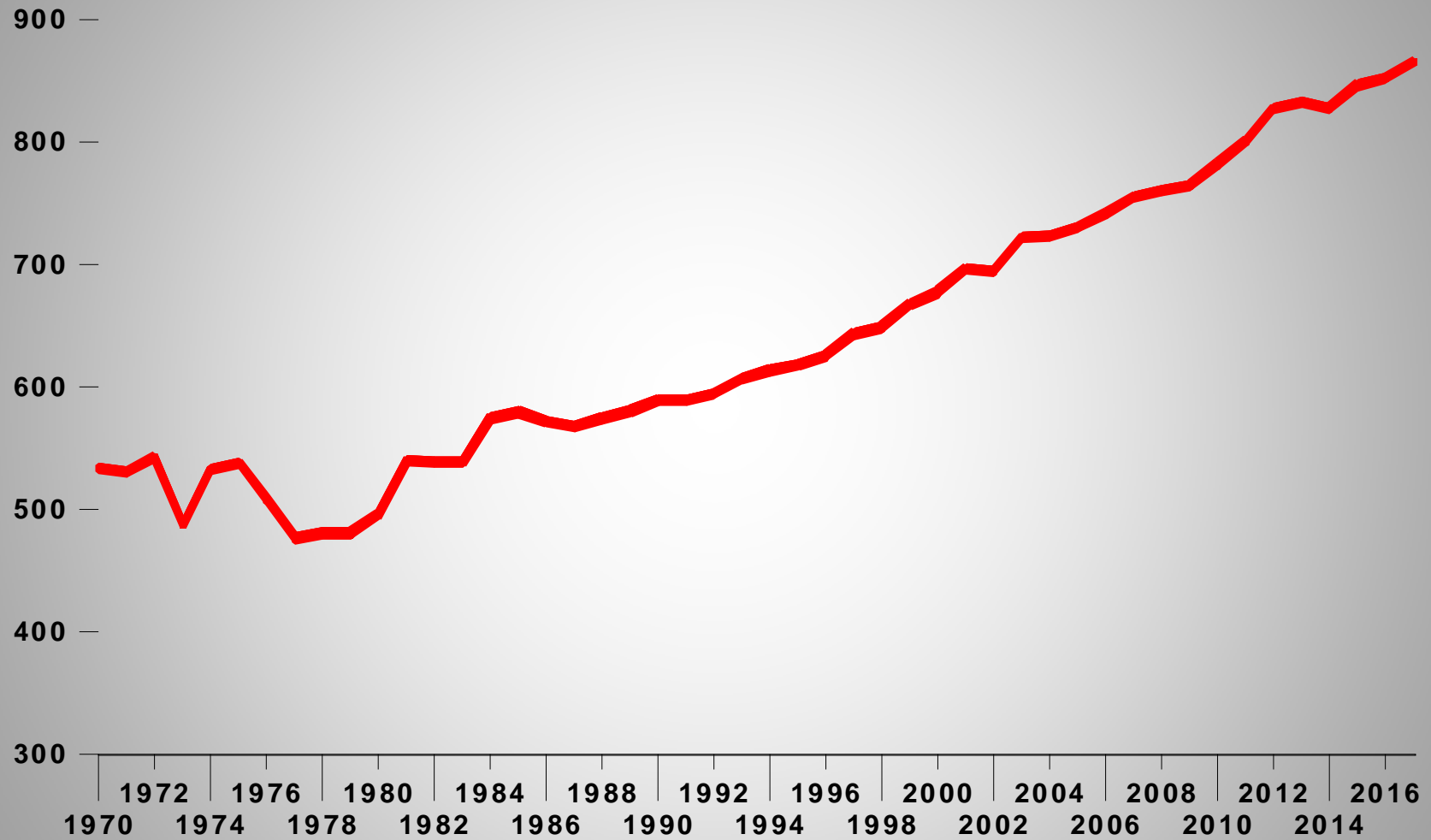


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Pork Production per Sow

Pounds



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Plant Capacity



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Proposed Plant Construction

2017 & 2018 Capacity

Prime Pork	Windom, MN	2017	Q2	+6%	4,000
Triumph - Seaboard Foods	Sioux City, IA	2017	Q4		10,500
Clemens Food Group	Coldwater Township, MI	2017	Q4	+10%	8,000
Prestage	Wright County, IA	2018	Q4		10,000
Triumph - Seaboard Foods (2 nd shift on line)	Sioux City, IA	2018	Q3		10,500

2018 Q4 Annual (with new capacity) **129,716,122** = 498,908 / day

2017 Q4 Annual (with new capacity) **123,733,469** = 475,898 / day

2016 Annual **117,167,143** = 450,643 / day



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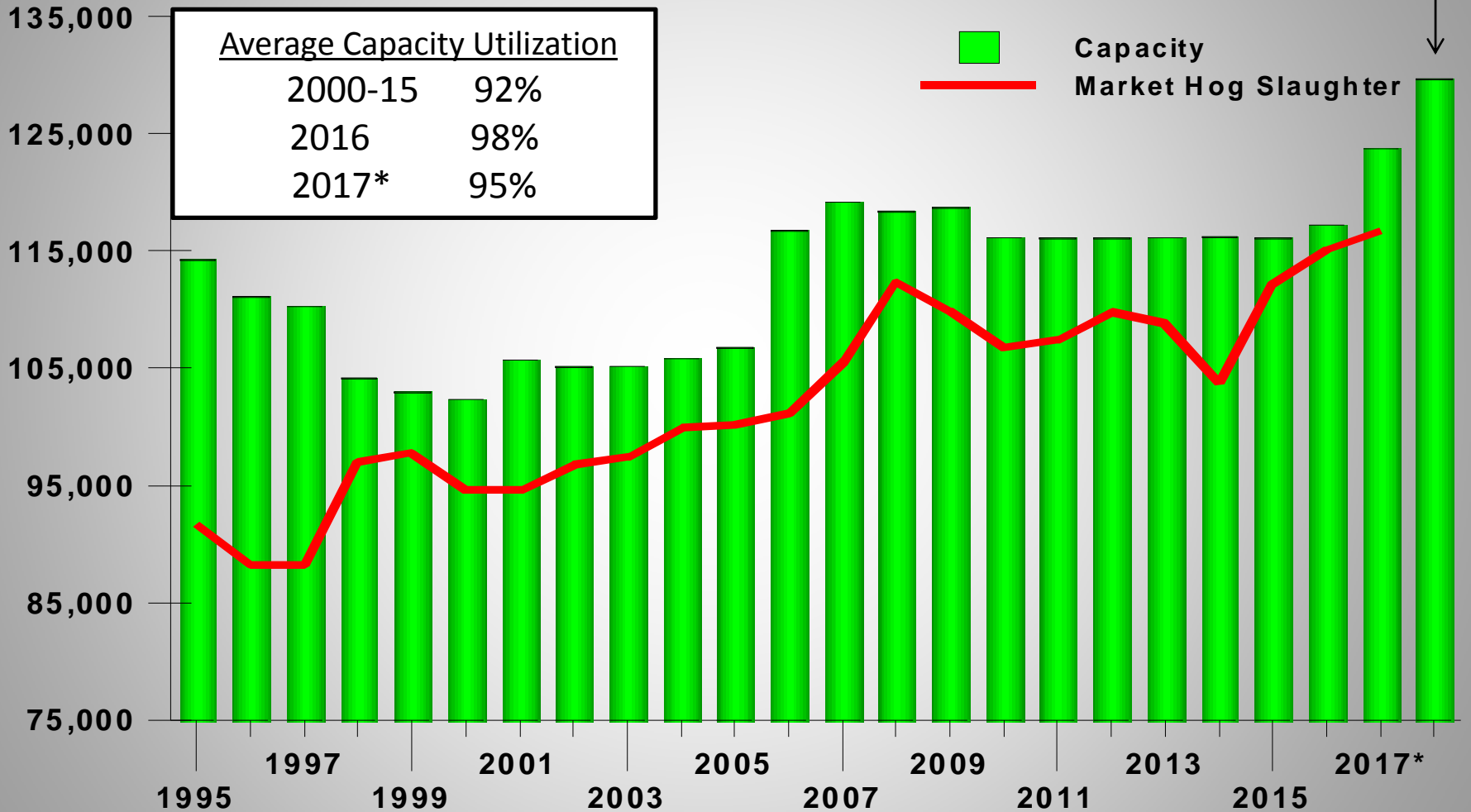


Market Hog Slaughter Capacity & Utilization

Thousand head

3rd Qtr. 2018

129.7 mil.

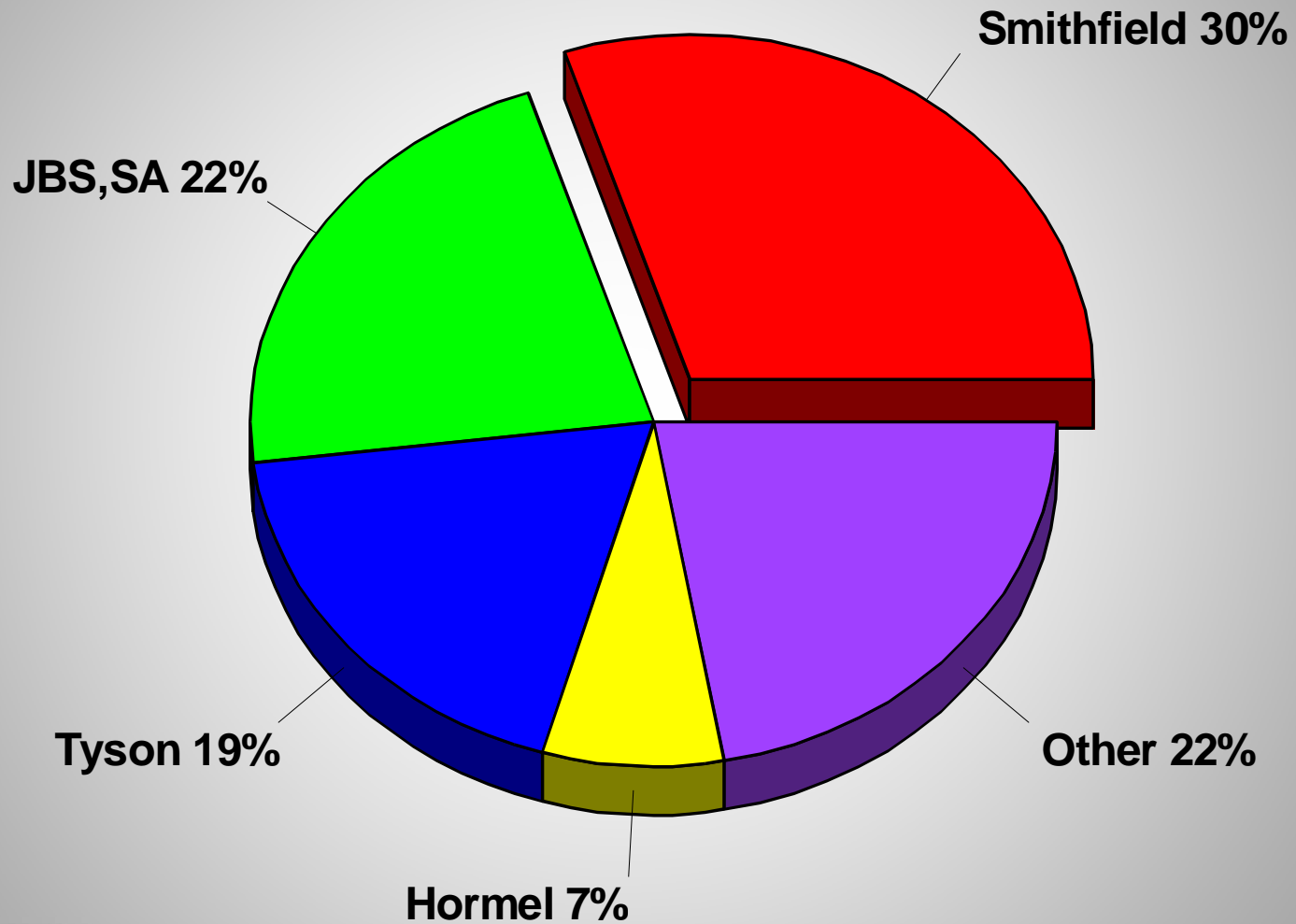


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Pork Packer Concentration

2017

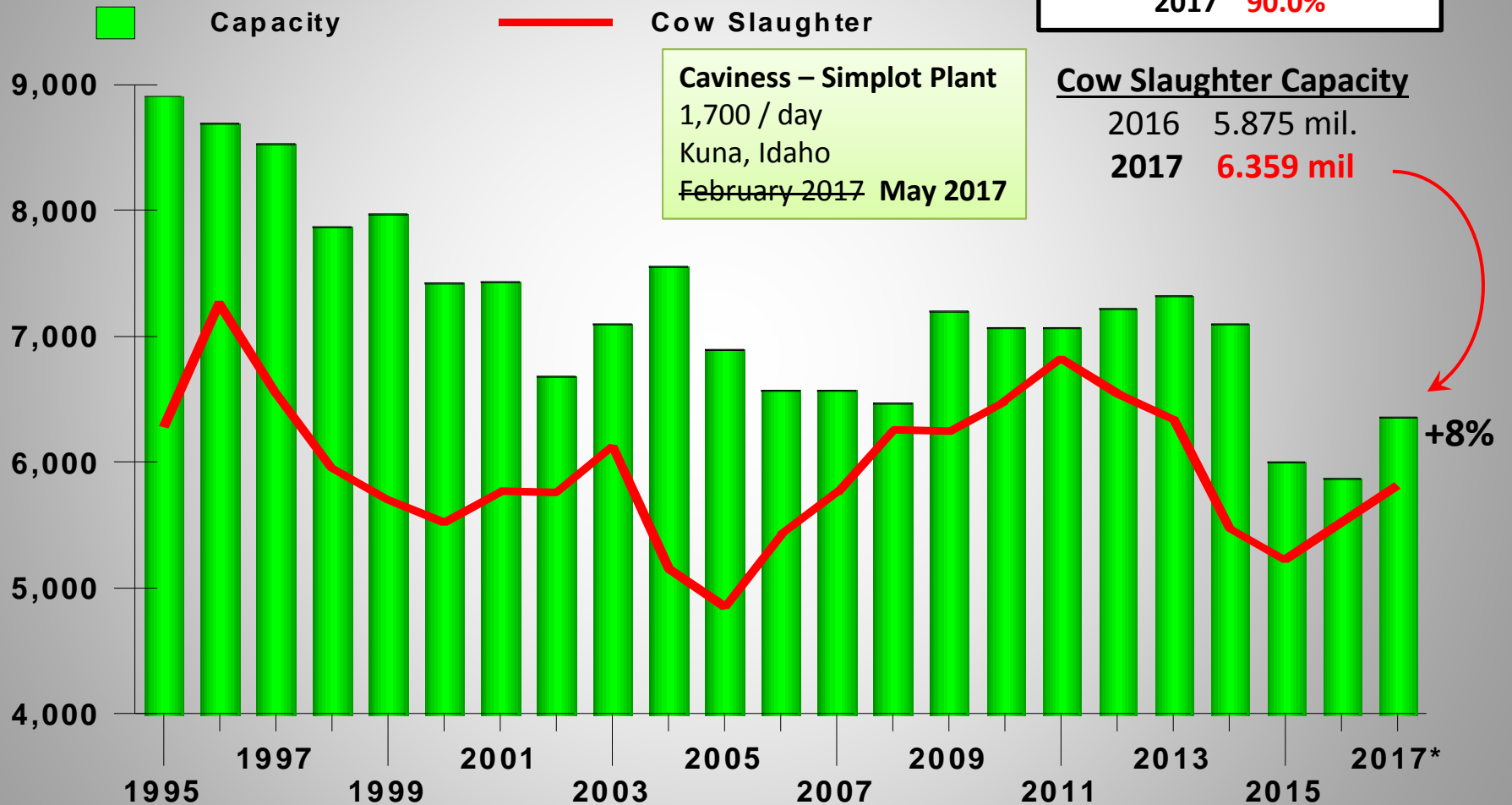


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Cow Slaughter Capacity & Utilization

Thousand head

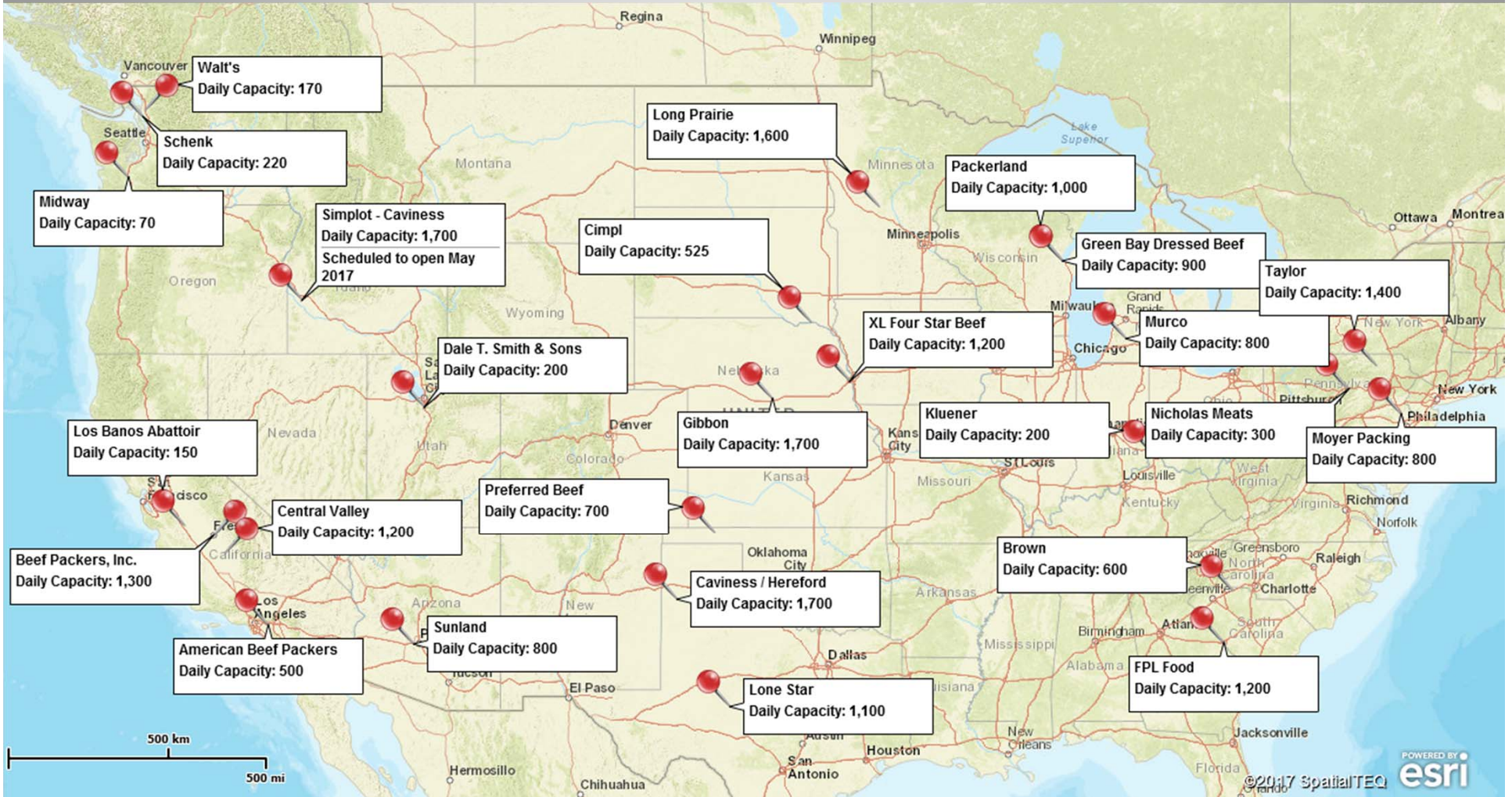


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* Sterling Forecast – Feb. 18, 2017

Cow Plants

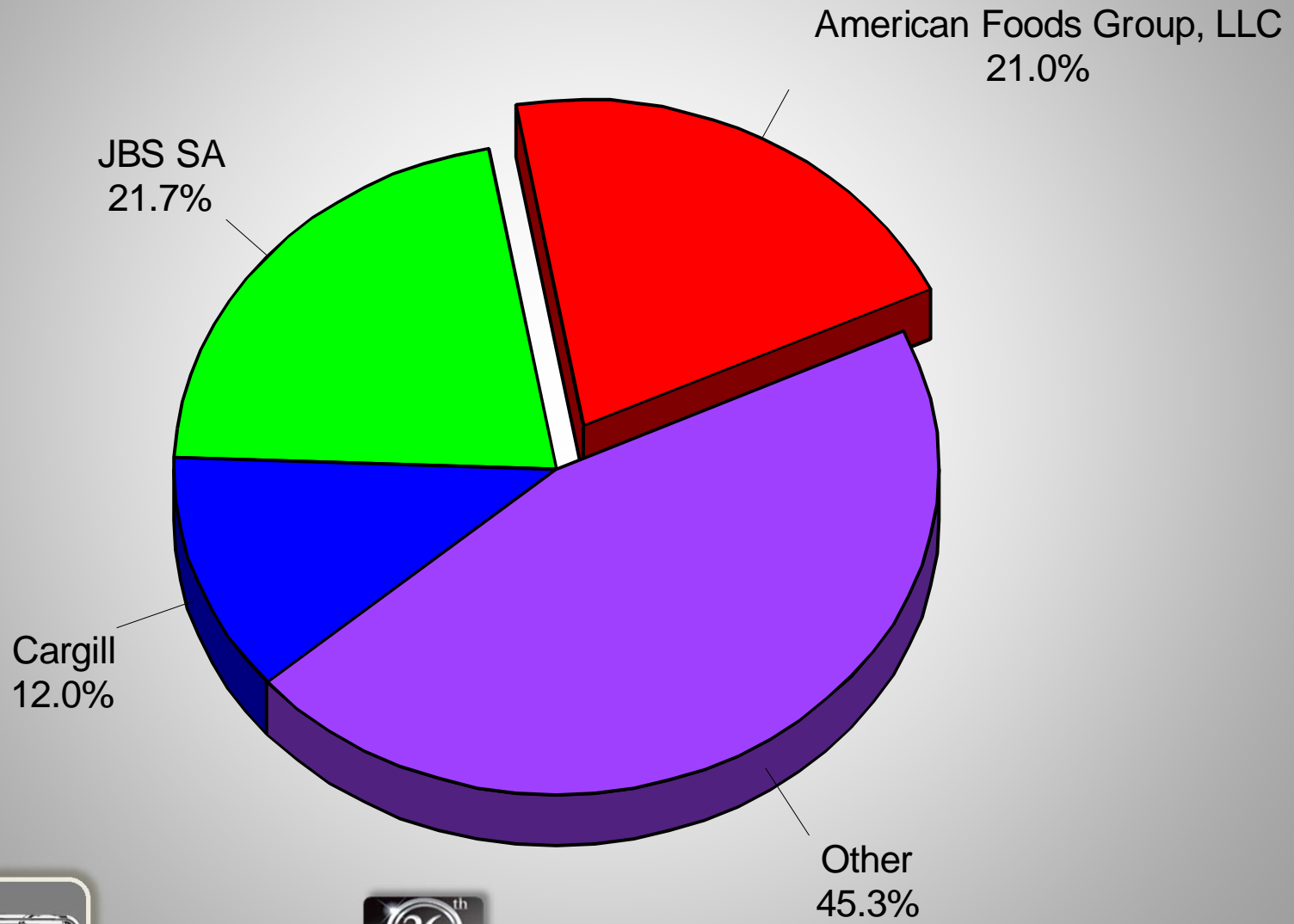


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Cow Packer Concentration 2017

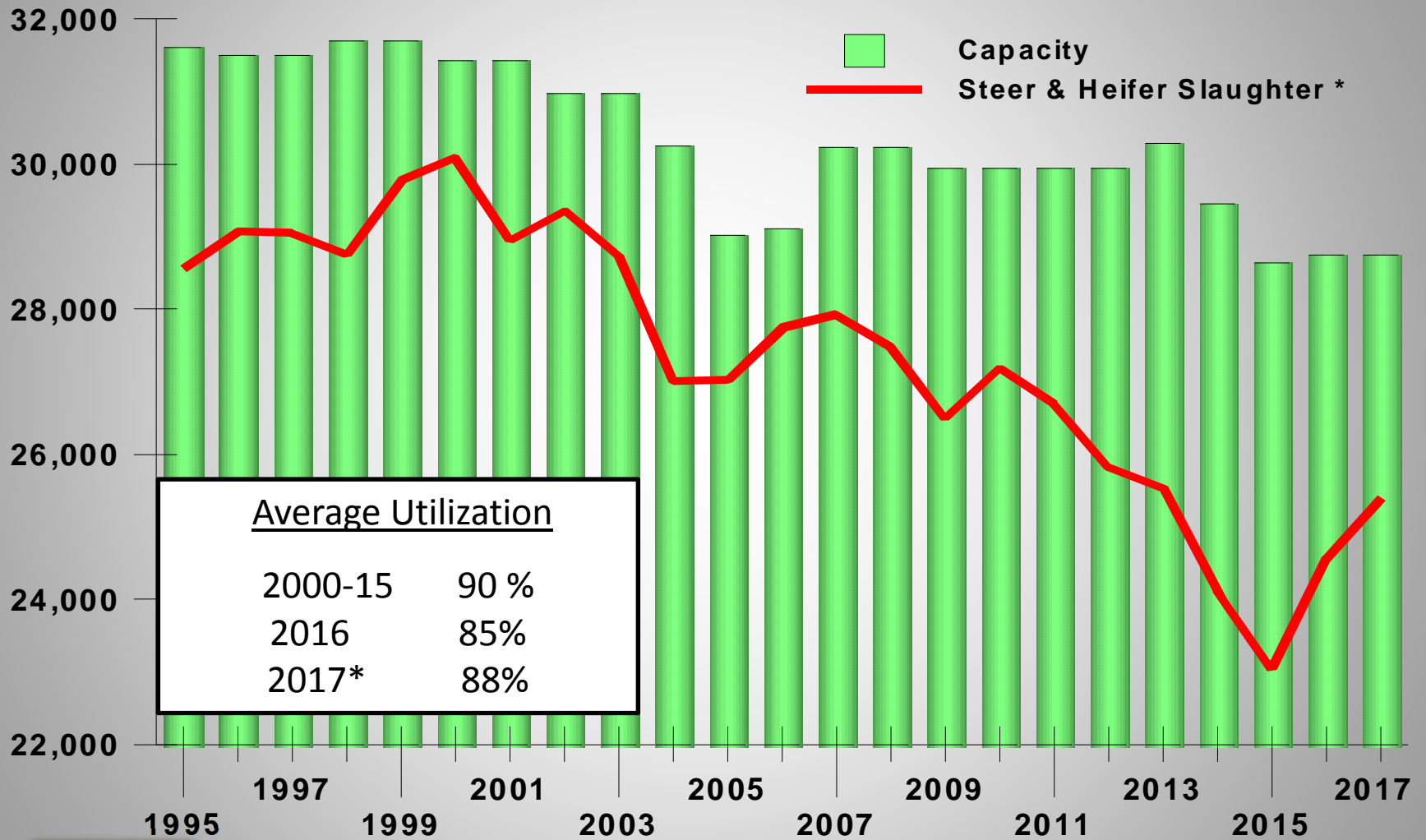


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Fed Cattle Slaughter Capacity & Utilization

Thousand head



<u>Average Utilization</u>	
2000-15	90 %
2016	85%
2017*	88%



Copyright 1991-2013



* Sterling Forecast – Feb. 18, 2017

Fed Beef Packer Concentration

2017

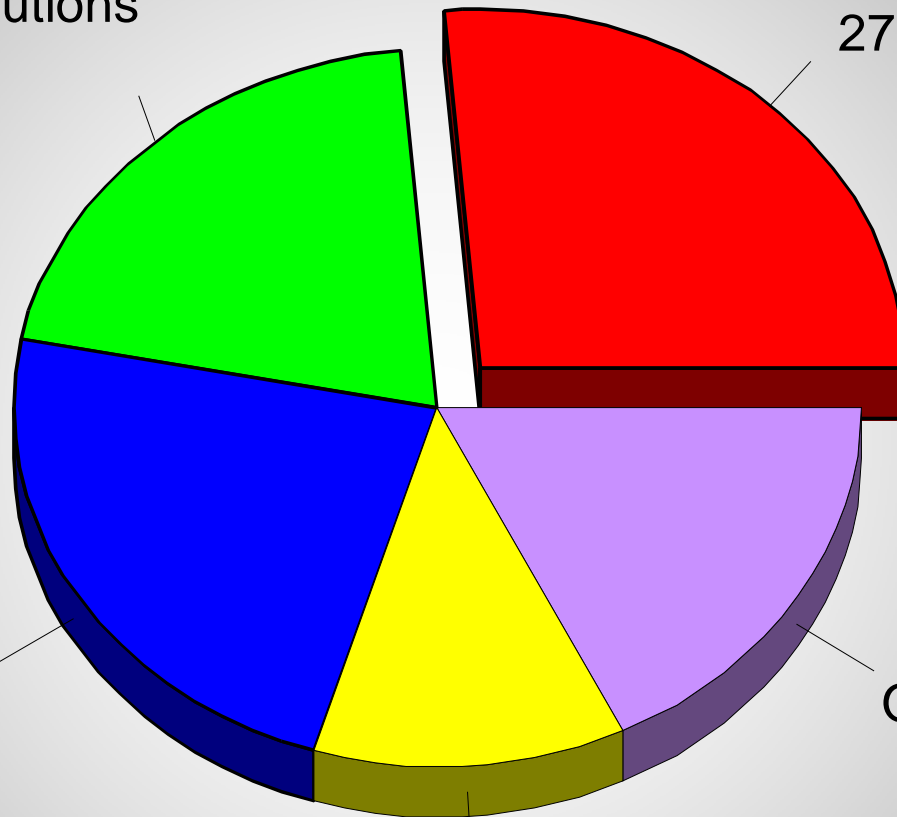
Cargill Meat Solutions
21%

Tyson
27%

JBS SA
23%

Other
18%

National Beef Packing
12%



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In summary, beef and pork industry capacity

- Continually changing with both short and long term adjustment
- impacted by increasingly production efficiency



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