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# Evaluating the productivity gap between commercial and traditional beef production systems in Botswana

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# Outline

- **Background**
- **Research Problem**
- **Objectives**
- **Data & Methodology**
- **Results & Discussion**
- **Concluding Remarks**

# Background

- Beef sector in the economy:
  - **main source of income for the rural population**
  - **contributes 80% to Agricultural GDP and only agricultural export.**
- Beef cattle production system is **dualistic** in structure (**80% traditional and 20% commercial production**):
  - **Commercial production**
    - Under secure land tenure (private ranches) with own boreholes
    - employs modern animal husbandry e.g., feeding and breeding control
    - Raise their cattle in order to profit by their sales
    - high birth and off-take rates and low death rates
  - **Traditional production**
    - under communal grazing land system
    - employs primitive livestock management
    - sell under duress

# Background

- The beef sector is currently facing serious challenges:
  - In recent years, both **cattle sales for slaughter** and **beef exports** have declined significantly.
  - **productivity has been declining.**
- The government has implemented various reforms to address this. In spite of this, productivity is continuing to decline, because of:
  - **low efficiency levels** and **many small scale farms.**
  - **slow adoption of improved breeds** and **feeding technologies.**
  - worsened by the **semi-arid production environment** in Botswana.
  - **frequent outbreaks of disease** such as foot and mouth (FMD).

# Research Problem

- Prior research on Botswana beef sector has shown that:
  - **productivity is declining.**
  - **productivity tends to be related to herd size rather than land tenure.**
  - **production costs tend to decline with herd size, indicating economies of scale.**
  - **large herds tend to be more drought resilient than small herds.**
- However, studies have failed to account for heterogeneity amongst beef production systems and their analyses are now outdated.
- **The question that remains is, does the differences among the beef production systems in Botswana have an effect on efficiency and productivity?**
  - **so, how do we account for heterogeneity in production systems?**

# Objectives

- **To measure and compare the production technologies and productivity of traditional and commercial beef production systems in Botswana.**
- **To explore some of their performance drivers.**
- **To explore whether performance is related to land tenure system.**

# Data

- **Balanced panel data** (collected by Statistics Botswana)
  - 10 year period (2004 to 2013).
  - 26 traditional agricultural districts.
  - 15 commercial agricultural districts.
  
- **Production model**
  - Outputs: value of beef cattle
  - Inputs: labour, no of cows, other costs and dummies (time, region and tenure).
  
- **Inefficiency Model**
  - Herd size, off-take rates, birth rates, death rates, breed, market, land tenure system, regional dummies and time.

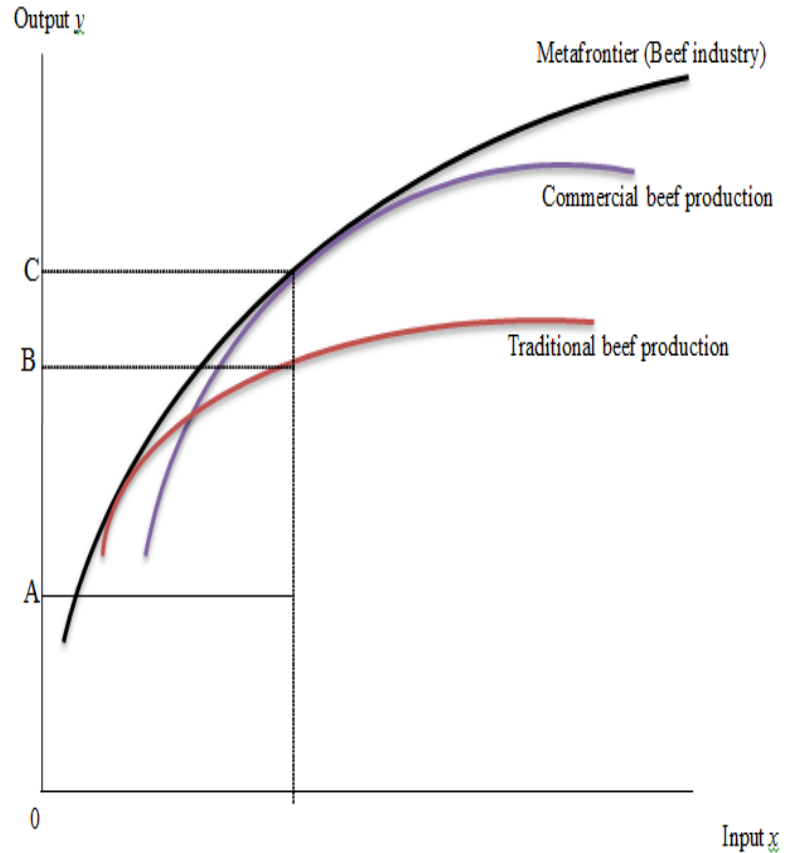


# Estimation Procedure

## Stochastic Metafrontier

- Individual group frontier (SFA)
- Metafrontier production function to estimate TE and meta-technological ratios.
- Hypothesis Testing

Figure A1: Technical efficiency (TE) and metatechnology ratios (MTRs) of beef production systems in Botswana



# Results: Production Model

- **first order coefficients positive and significant.**
- **LU** and **labour** are the most important inputs, **costs** also plays a significant role in commercial.
- **secure land tenure rights contribute positively to production.**
- commercial farms are **slightly more efficient** than traditional farms.
- **increasing returns to scale.**
- **decreasing technical change** for commercial
- **increasing technical change** for commercial.

	Commercial	Traditional	Botswana
<b>LU</b>	<b>0.456***</b>	<b>0.825***</b>	<b>0.900***</b>
<b>Labour</b>	<b>0.403**</b>	<b>0.263***</b>	<b>0.201***</b>
<b>Costs</b>	<b>0.151**</b>	-0.017	<b>-0.006***</b>
<b>Tenure</b>	<b>0.340***</b>	-	<b>0.278***</b>

<b>TC</b>	-0.044	0.006	<b>0.046***</b>
<b>TE</b>	0.81	0.79	0.80
<b>RTS</b>	1.01	1.07	1.10

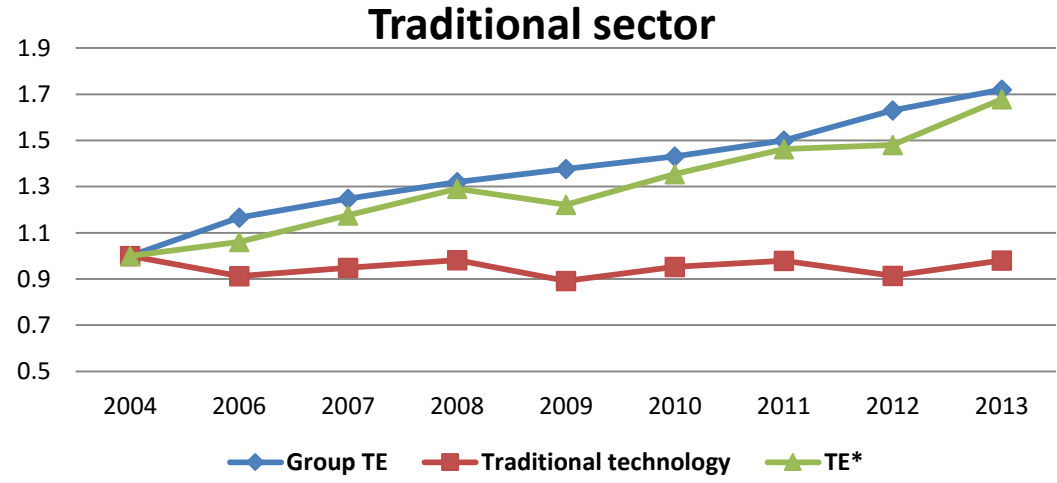
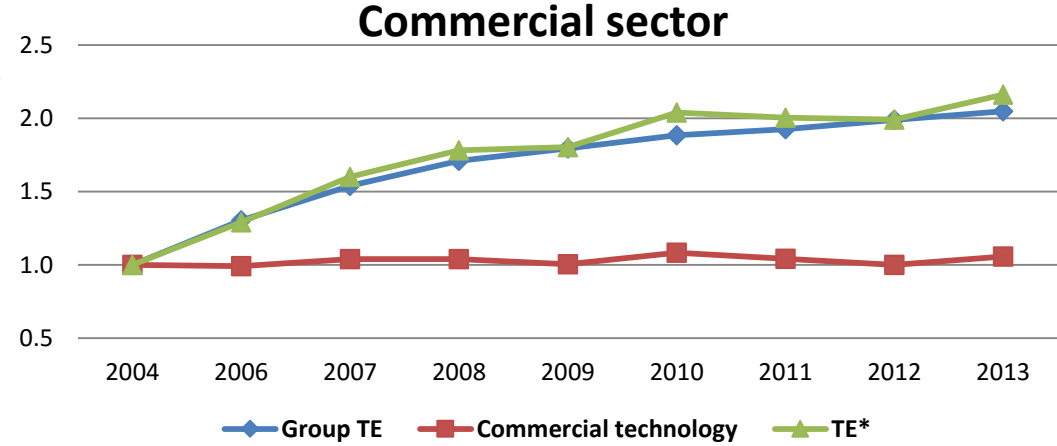
# Results: Inefficiency Model

- Commercial beef production:
  - **herd size** is associated with **higher productive efficiency**.
  - **use of exotic and cross breeds has a positive relationship with efficiency**.
  - **off-take rates and selling to export markets has a positive effect on efficiency**.
  
- Traditional beef production:
  - **herd size has a negative effect on efficiency**.
  - **off-take rates are positive and significant**.

	<b>Commercial</b>	<b>Traditional</b>
<b>Herd size</b>	-0.001	0.002
<b>Offtake rate</b>	<b>-0.153***</b>	<b>-0.853***</b>
<b>Birth rates</b>	0.009	-0.004
<b>Death rates</b>	-0.190	-0.001
<b>Market</b>	<b>-0.021*</b>	-0.009
<b>Exotic breed</b>	<b>-0.100**</b>	0.034
<b>Cross breeds</b>	<b>-0.085***</b>	0.028
<b>time</b>	-0.034	-0.091

# Results: Productivity and technological measures

- TFP (TE\*) has been gradually increasing in both systems:
  - the main contributor was TE in both systems.
  - positive production technology slightly contributed to the growth in commercial production.
  
- Commercial farms are more efficient within and as compared to traditional farms.



# Conclusion

- Significant Differences in production technology between traditional and commercial beef farming.
  - **Farms under secure (freehold) land tenure performed better.**
- The performance of beef producers are influenced by **market based, biological** and **genetic characteristics.**
- Farmers use available technology sub-optimally and produce far less than their potential output:
  - **average technology is 0.92 and TE is 0.74 for commercial production.**
  - **average technology is 0.89 and TE is 0.71 for traditional production.**

# Conclusion

- **The implications of the results are that, in order to improve agricultural performance in Botswana:**
  - **support programs and technologies should be made relevant to and should target high potential areas and sub-sectors.**
  - **Access to appropriate knowledge on cattle feeding methods and alternative feeds may help.**
  - **Provision of relatively better technology (e.g., locally adaptable and affordable cattle breeds).**

# Thank you





# Further Research

- **More empirical research** needs to be done to investigate the productivity and technological differences between the two beef production systems using **farm level data** from the **same agro-ecological region**.
- Also, with more data within the commercial production system, there is potential to separate farmers according to the land tenure (i.e., **TGLP ranches versus freehold ranches**), thus allowing investigation of the relationship between **farm size, land tenure** and **productivity** on which the **empirical evidence remains mixed**.



# Summary statistics

Variables	Traditional production	Commercial production
<b>No. of observations</b>	234	135
<b>Beef Output (000's BWP)</b>	5614.61 (4110.34)	3455.76 (6526.18)
<b>Labour (000's BWP)</b>	3986.29 (2805.95)	74.54 (90.48)
<b>No. of cows ( 000's LU)</b>	50.86 (35.26)	11.38 (14.68)
<b>Other costs (BWP)</b>	19.24 (13.74)	2324.83 (7729.41)
<b>Herd size (LU/farm household)</b>	19.84 (11.18)	305.31 (480.34)
<b>Offtake rate rates (%)</b>	7.55 (3.38)	13.09 (14.57)
<b>Birth rates (%)</b>	55.33 (9.59)	38.51 (17.76)
<b>Death rates (%)</b>	9.75 (8.73)	4.39 (2.39)
<b>Export market access (%)</b>	35.11 (23.45)	50.84 (28.96)
<b>Local breed (%)</b>	55.03 (19.63)	8.08 (11.95)
<b>Exotic breed (%)</b>	4.44 (7.07)	34.83 (23.18)
<b>Crossbreed (%)</b>	40.53 (19.73)	57.08 (25.91)
<b>Land tenure dummy</b>		0.40 (0.49)

# Specifications Tests

	Test statistic	Critical Value	Decision
<b>Model 1 (Traditional)</b>			
CD vs.TL	19.70	15.51(8)	Reject H0 at 5% level
No Technical Change	16.43	5.99(2)	Reject H0 at 5% level
Time varying vs time invariant model	11.74	7.81(3)	Reject H0 at 5% level
Technical inefficiency	214.53	22.36(13)	Reject H0 at 1% level
Constant returns to scale	1.07	3,84(1)	Accept H0 at 1% level
<b>Model 2 (Commercial)</b>			
CD vs.TL	43.94	16.92(9)	Accept H0 at 1% level
No Technical Change	248.08	5.99(2)	Reject H0 at 5% level
Time varying vs time invariant model	19.28	7.81(3)	reject H0 at 5% level
Technical inefficiency = 0	61.51	16.92(9)	Reject H0 at 1% level
Constant returns to scale	1.01	3,84(1)	Accept H0 at 1% level
Pooled vs. Group Frontiers	148.30	76.15(50)	Reject H0 at 1% level

# Results: Production model

	Commercial beef production		Traditional beef production		Metafrontier	
Beef output	Coefficient	SE	Coefficient	SE	Coefficient	SE
Labour	<b>0.403**</b>	0.188	<b>0.263***</b>	0.090	<b>0.201***</b>	0.00490
Livestock units (LU)	<b>0.456***</b>	0.123	<b>0.825***</b>	0.089	<b>0.900***</b>	-0.00185
Costs	<b>0.151**</b>	0.071	-0.017	0.048	<b>-0.006***</b>	-0.00155
Time	-0.044	0.030	0.006	0.012	<b>0.046***</b>	-0.00070
Labour <sup>2</sup>	-0.054	0.359	0.183	0.152	<b>-0.120***</b>	-0.00157
LU <sup>2</sup>	0.164	0.248	0.162	0.196	<b>0.262***</b>	0.00161
Other Costs <sup>2</sup>	<b>0.174***</b>	0.045	0.026	0.033	<b>0.168***</b>	-0.00087
Labour × LU	0.332	0.479	-0.475	0.349	<b>0.036***</b>	-0.00060
Labour × Costs	-0.146	0.197	-0.012	0.123	<b>-0.002***</b>	0.00621
LU×Costs	<b>-0.364***</b>	0.119	-0.077	0.136	-0.444	-0.00155
Labour × Time	-0.048	0.034	<b>-0.041***</b>	0.013	<b>-0.036***</b>	0.00028
LU × Time	<b>0.035**</b>	0.018	0.012	0.012	<b>-0.014***</b>	-0.00055
Costs× Time	-0.003	0.011	0.011	0.007	<b>0.021***</b>	0.00237
Time <sup>2</sup>	0.003	0.003	-0.001	0.001	<b>-0.012***</b>	0.00000
Gaborone	<b>-0.317***</b>	0.111	<b>0.050*</b>	0.027	<b>-0.065***</b>	0.00048
Central	<b>-0.287***</b>	0.087	<b>0.048*</b>	0.030	<b>-0.070***</b>	0.00265
Francistown	<b>-0.347***</b>	0.074	0.015	0.036	<b>-0.105***</b>	-0.00150
Maun	<b>-0.292**</b>	0.125	-0.016	0.041	<b>-0.134***</b>	0.00006
Western	<b>-0.229**</b>	0.094	<b>0.061*</b>	0.033	<b>-0.053***</b>	0.00043
Tenure	<b>0.340***</b>	0.068	-	-	<b>0.278***</b>	0.00337
Constant	<b>0.394***</b>	0.125	<b>0.107***</b>	0.038	<b>0.192***</b>	0.02090
Log-likelihood function	38.82		238.91			
Returns to scale	1.01		1.07		1.096	

# Results: Efficiency Model

Commercial beef production			Traditional beef production		
Beef output	Coefficient	Standard error	Beef output	Coefficient	Standard error
Tenure	<b>2.062*</b>	1.249	Tenure	-	-
Herd size	-0.001	0.001	Herd size	0.002	0.022
Offtake rate	<b>-0.153***</b>	0.048	Offtake rate	<b>-0.853***</b>	0.110
Birth rate	0.009	0.011	Birth rate	-0.004	0.017
Death rate	-0.190	0.129	Death rate	-0.001	0.031
Market	<b>-0.021*</b>	0.012	Market	-0.009	0.016
Exotic breed	<b>-0.100**</b>	0.035	Local breed	0.034	0.029
Cross breeds	<b>-0.085***</b>	0.024	Crossbreed	0.028	0.028
Gaborone	-6.613	11.345	Gaborone	0.167	0.751
Central	-0.446	0.690	Central	<b>1.666**</b>	0.817
Francistown	-1.800	1.398	Francistown	0.690	0.803
Maun	-1.331	1.512	Maun	-0.378	0.740
Western	-0.596	0.836	Western	<b>2.887***</b>	1.068
time	-0.034	0.104	time	-0.091	0.083
Constant	<b>9.435***</b>	2.989	Constant	180.606	166.223

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