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INLAND WATERWAYS INDUSTRY STUCTURE

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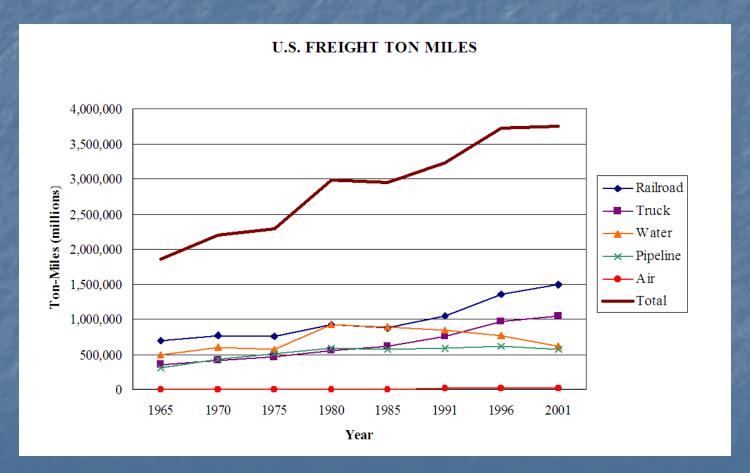


OVERVIEW

- Waterways in Multimodal Freight System
- U.S. Waterborne Traffic
- Waterborne Traffic and Floating Stock
- Mississippi and Gulf Intercoastal Focus
- Pricing Trends
- Summary

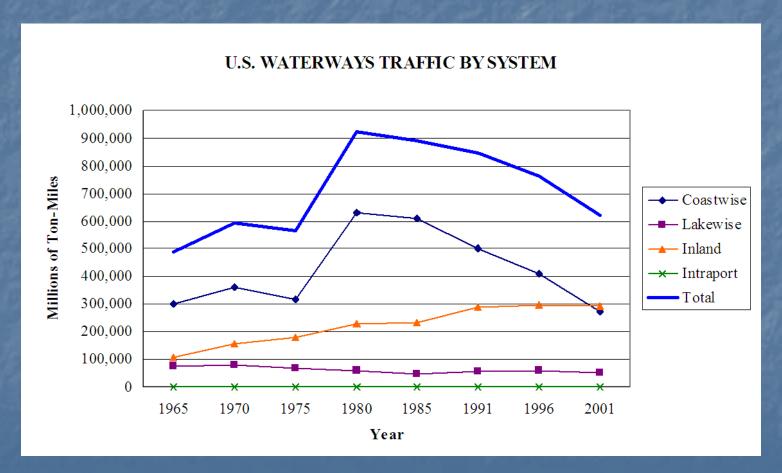


WATERWAYS IN A MULTIMODAL FREIGHT SYSTEM





WATERWAYS IN A MULTIMODAL FREIGHT SYSTEM





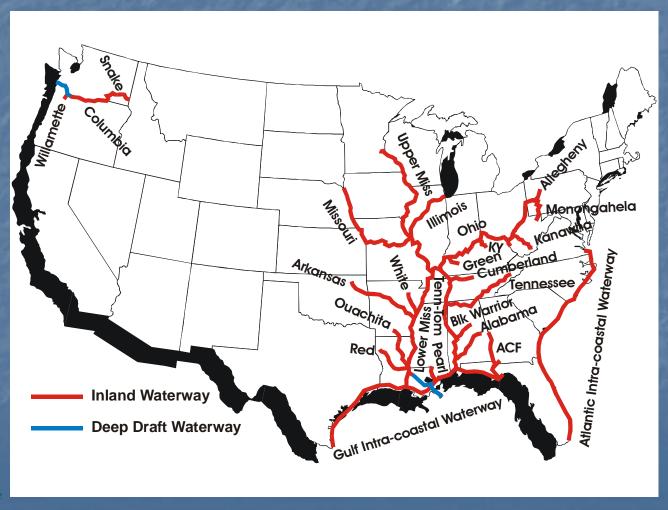
WATERWAYS IN A MULTIMODAL FREIGHT SYSTEM

- The barge industry, as the trucking industry, is characterized by a largely nationalized infrastructure system with low barriers to firm entry.
- Similar to the airline industry, new entrants can easily identify high traffic corridors and offer similar services.
- Additionally, barge service is a largely undifferentiated product, where for the most part, the technological is well-known and readily available.

....These market characteristics parameters contribute to a high degree of intra-industry competition.



U.S. WATERWAYS





MISSISSIPPI RIVER SYSTEM

Table 1. Traffic and Mileage Composition of the Mississippi River System, 2003

Tuble 1: Truffle and Willeage Composition of the Wilsbigs	sippi iti (ci s)	2003	
Waterway	Miles	Tons	Share
Mississippi River – Minneapolis to Mouth of Passes	1,814	308.2	38.7%
Ohio River	981	228.8	28.7%
Tennessee River	652	49.8	6.3%
Illinois Waterway	981	45.0	5.7%
Monongahela River	129	27.6	3.5%
Columbia-Snake River System	596	23.1	2.9%
Big Sandy River	27	22.6	2.8%
Cumberland River	381	20.6	2.6%
Kanawha River	91	19.4	2.4%
McClellan-Kerr Arkansas River System	462	13.0	1.6%
Atachafalaya River	121	9.8	1.2%
Missouri River	732	8.1	1.0%
Green and Barren Rivers	109	7.9	1.0%
Red River	212	4.2	0.5%
Allegheny River	72	3.3	0.4%
Ouachita and Black Rivers	332	2.2	0.3%

Source: USACE Waterborne Commerce Statistics



MISSISSIPPI RIVER SYSTEM

Table 2	Commodity	Miv on	Largest V	Volume	Waterways
Table 2.	Commount	y IVIIX OII	Largest	v Olullic	water ways

14616 2. 6		y with on Burg	000 1 0101	-	<u>, </u>				
8				Petroleum and			Manufac-		
9	Al	1 Short Tons		Petroleum	Chemi-	Crude	tured	Food and	
Waterway		(million)	Coal	Products	Cals	Materials	Goods	Farm	Other
Mississipp	i River								
	1994	314.6	17%	23%	13%	16%	6%	23%	0%
	2003	307.4	13%	26%	12%	17%	6%	26%	0%
Ohio River	r								
	1994	236.7	57%	8%	0%	20%	5%	7%	4%
	2003	228.3	52%	7%	0%	25%	5%	6%	4%
Tennessee	River								
	1994	48.7	42%	0%	0%	32%	4%	10%	11%
	2003	49.8	38%	0%	0%	34%	6%	10%	13%
Illinois Wa	iterway								
	1994	50.9	17%	12%	10%	14%	9%	37%	0%
	2003	45.0	9%	14%	10%	17%	10%	40%	0%
Monongah	ela River	•							
	1994	36.9	88%	4%	0%	7%	0%	0%	2%
	2003	27.6	88%	1%	0%	8%	0%	0%	3%

Source: USACE Waterborne Commerce Statistics



MISSISSIPPI RIVER SYSTEM

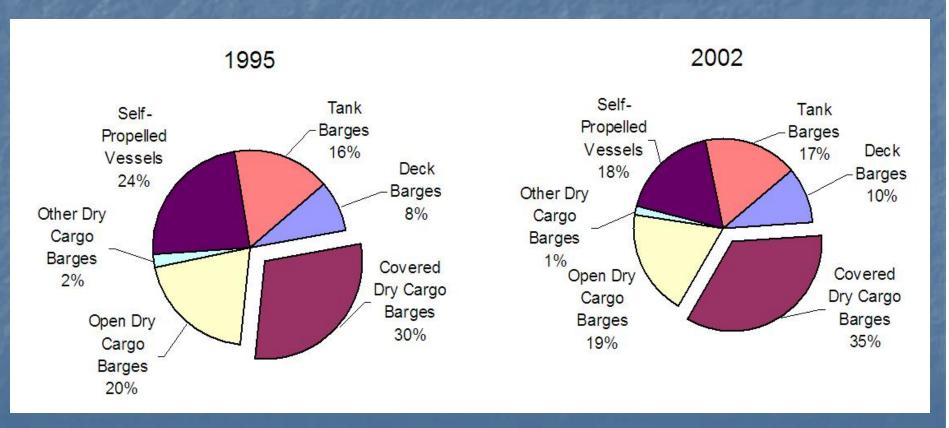
Table 3. U	n and Down	Stream	Traffic Flows	for 2003	. h	v Waterway
Tuoic 5. C	p and Down	Ducuin	I I ullic I lows	101 2003	, U	y viacor via y

	All Short		Petroleum and			Manufac-			
	Tons		Petrolem	Chemi-	Crude	tured	Food and		
Waterway	(million)	Coal	Products	cals	Materials	Goods	Farm	Other	Share
Mississippi Rive	er								
Down	192.1	10%	14%	4%	8%	0%	25%	3%	62%
Up	115.3	3%	12%	9%	9%	4%	0%	1%	38%
Ohio River									
Down	114.9	27%	0%	0%	13%	0%	5%	5%	50%
Up	113.4	25%	4%	0%	11%	0%	0%	9%	50%
Tennessee River	•								
Down	11.0	1%	0%	0%	14%	0%	2%	4%	22%
Up	38.9	37%	0%	0%	20%	4%	7%	10%	78%
Illinois Waterwa	ıy								
Down	24.5	0%	7%	0%	0%	0%	39%	8%	54%
Up	20.5	8%	7%	8%	14%	0%	0%	8%	46%
Monongahela Ri	ver								
Down	13.1	43%	0%	0%	3%	0%	0%	1%	47%
Up	14.5	45%	1%	0%	5%	0%	0%	2%	53%

Source: USACE Waterborne Commerce Statistics

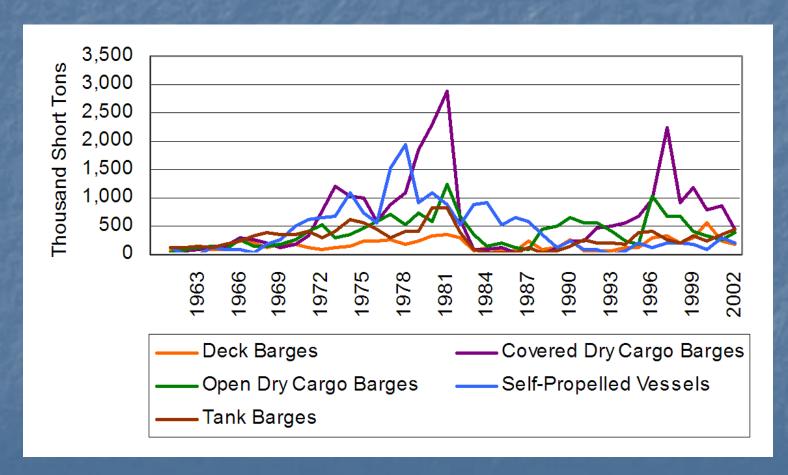


U.S. FLOATING STOCK





FLOATING STOCK INVESTMENT





U.S. STOCK BY RIVER SERIES

Table 4. Series Vessel Number and Capacity, 1995 and 2002							
Series		1995	- 2	2002	Change in		
Vessel Group	Count	Capacity	Count	Capacity	Capacity		
Great Lakes							
Deck Barges	160	174,669	98	90,586	-48%		
Covered Dry Cargo Barges	7	118,635	57	253,548	114%		
Open Dry Cargo Barges	51	73,296	40	69,424	-5%		
Other Dry Cargo Barges	7	6,091	5	211	-97%		
Self-Propelled Vessels	237	2,079,806	233	1,943,635	-7%		
Tank Barges	38	77,162	8	23,182	-70%		
Mississippi and GIWW							
Deck Barges	3,054	3,258,422	3,129	3,844,567	18%		
Covered Dry Cargo Barges	11,433	18,487,891	13,224	22,048,334	19%		
Open Dry Cargo Barges	8,647	12,696,429	7,791	11,787,260	-7%		
Other Dry Cargo Barges	804	426,191	386	156,489	-63%		
Self-Propelled Vessels	1,473	545,616	1,263	257,484	-53%		
Tank Barges	3,182	7,138,425	3,416	7,854,351	10%		
Atlantic, Gulf, and Pacific Coasts							
Covered Dry Cargo Barges	194	843,117	268	1,471,381	75%		
Open Dry Cargo Barges	538	918,518	762	1,400,687	52%		
Other Dry Cargo Barges	1,140	936,098	641	751,684	-20%		
Self-Propelled Vessels	1,444	13,177,931	1,945	9,933,061	-25%		
Tank Barges	664	3,752,332	644	4,048,330	8%		

Source: USACE, NDC, Vessel Data Series



MARKET CONCENTRATION

Table 5. Market Shares of 1	Freight Floating Stock	¹ , Top Ten Firms in	1995 and 2002
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		′ I			
Company	1995	Market ²	Company	2002	Market ²
	(1,000 Short	Share		(1,000 Short	t Share
	Tons)			Tons)	
American Commercial Lines LLC	7,224	10%	American Commercial Line	6,951	10%
Midland Enterprises Inc.	3,731	5%	Ingram Barge Co.	6,821	10%
American River Transportation	3,654	5%	American River Transportation	3,656	5%
Ingram Barge Co.	3,146	5%	AEP Memco LLC	2,535	4%
Memco Barge Line Inc.	1,749	3% 289	% Kirby Inland Marine LP	2,129	3% 32%
Alaska Tanker Company LLC	1,373	2%	Alaska Tanker Company LLC	1,373	2%
McDonough Marine Service	1,337	2%	SeaRiver Maritime Inc.	1,294	2%
Polar Tankers Inc.	1,243	2%	Crounse Corporation	1,208	2%
Seariver Maritime Inc.	1,180	2%	Cargill Marine & Terminal Inc.	1,187	2%
Cargill Marine & Terminal Inc.	1,173	2% 379	% Polar Tankers Inc.	1,049	2% 41%

¹Freight Stock does not include tow boats or vessels with passengers designated as primary cargo.

Source: USACE, NDC.



²Market Share: the left column indicates individual company market share, the right column includes market share totals for the top five and ter companies.

STOCK ON THE MISSISSIPPI AND GIWW SERIES

Table 7. Mississippi River and GIWW Series Fl	eet Capacity by Vessel	Loaded Draft, 19	95 and 2002
	Capacit	y, in Short Tons	Change
Draft Vessel Type	1995	2002	
9 Feet or Less			
Deck Barges	1,923,236	1,807,132	-6%
Covered Dry Cargo Barges	16,861,763	16,664,860	-1%
Open Dry Cargo Barges	9,588,333	9,514,831	-1%
Other Dry Cargo Barges	16,511	149,822	807%
Self-Propelled Vessels	54,321	50,881	-6%
Tank Barges	3,624,121	4,296,624	19%
Sub-Total	32,068,285	32,484,150	
Share of Total	69%	71%	



CONCENTRATION ON THE MISSISSIPPI AND GIWW SERIES

Table 9. Market Share of Mississippi River and GIWW Series Covered Dry Cargo Barge Fleet Capacity for Top Ten Firms, 9 Foot Draft or Less

Company	1995	Market Share ¹	Company	2002	Market Share ¹
American Commercial Barge Line	21%		American Commercial Lines LLC	30%	
American River Transportation	15%		American River Transportation	15%	
Peavey Barge Lines	5%		Ingram Barge Co.	15%	
Cargill Marine & Terminal Inc.	5%		AEP Memco LLC	6%	
Superior Barge Lines	4%	51%	Cargill Marine & Terminal Inc.	5%	71%
RiverWay Co.	4%		RiverWay Co.	5%	
Ohio River Co.	4%		Vessel Leasing LLC	2%	
ORGulf Transport Co.	3%		Teco Barge Line	2%	
Alter Barge Line Inc.	3%		Alter Barge Line	1%	
National Marine Inc.	3%	68%	S C F Marine	1%	82%
Total Capacity (1,000 Short Tons)	16,862			16,665	

¹Market Share: the left column indicates individual company market share, the right column includes market share totals for the top five and ten companies.

Source: USACE, NDC.

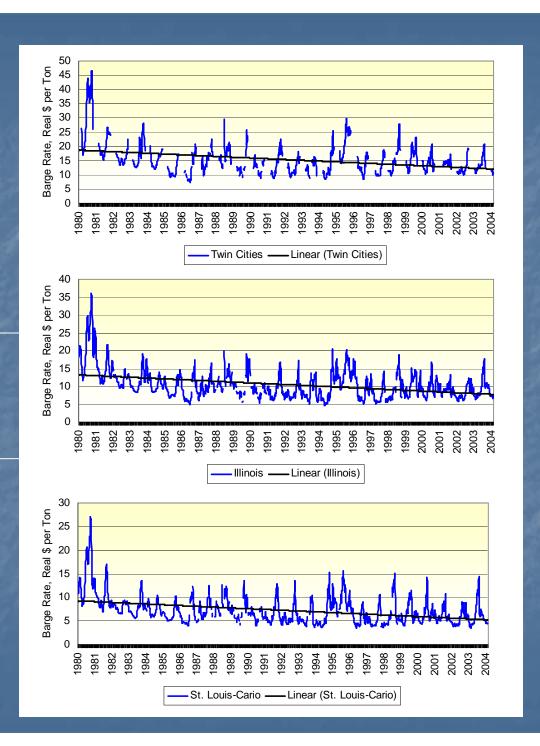


PRICING TRENDS

Grain Barge Rates Trends, 1980 to 2004

Source: USDA





PRICING TRENDS

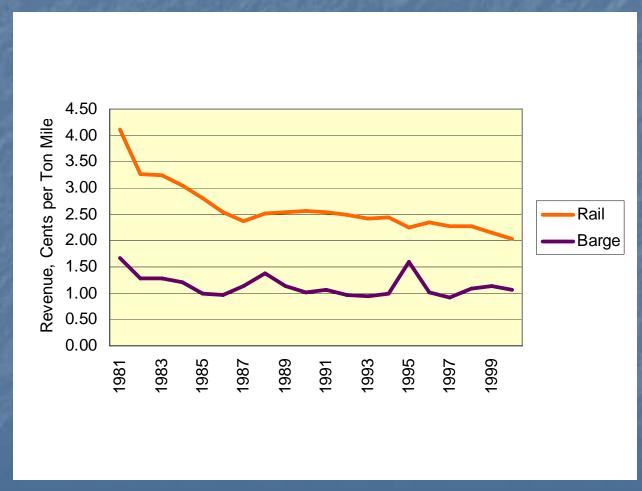
Table 11. Empirical Results for Weekly Real Barge Rate Time Trend Model

	Empirical Results			
	β_1	\mathbb{R}^2		
Twin Cities $(n=809)$	-0.09769*	.07		
Illinois River $(n=1,170)$	-0.14453*	.12		
St. Louis-Cario (<i>n</i> =1,159)	-0.15664*	.13		

^{*}Significant at the 1 percentile.



PRICING TRENDS





SUMMARY

- The barge industry seems very similar to the truckload industry in structure that lend themselves to thin margins and widely fluctuating rates.
 - Large number of carriers
 - Relatively easy entry and exit
 - Rather homogeneous service services
- Herfindahl-Hirschman Index indicates low levels of industry concentration.
 - Although concentration has increased over time the top five firms still only accounted for 32 percent of the market in 2002.
 - The top ten firms accounted for 41 percent.
 - Intra industry competition for the barge industry appears to be highly competitive on a day-to-day basis with easy entry and exit.
- If rail prices continue to decline in areas where rail and barge compete (like grain), a further erosion of traffic could take place.



QUESTIONS?





