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## Challenges to transportations projects in the US

As reflected in current federal discussions re tolls,

# "Value for Money" should be guiding principle behind any model of highway projects

#### **Public Sector**

- Only 50% of States have P3 enabling legislation
- No standardized approach
- Tolls and Taxes are political minefields
- Long development process vs frequent elections
- Federal initiatives take too long



## Challenges to transportations projects in the US

Transportation projects generally require:

- Large amounts of up-front capital,
- Willingness to take calculated risk
- Patience to get returns on investments

#### **Private Sector**

- Europeans suffered from the global credit crisis
- Project pipeline still uncertain
- Inexperience of US financing community with P3s
- Fragmented domestic Construction and O&M markets
- Funding (!)



## **Toll & PPP Financing**

Budgetary constraints at all levels of governments

+

Increasing number of projects needed to save US transport infrastructure

=

Private Sector involvement needs to be incentivize and encouraged

#### **Together**

- Risks allocated to the party best equipped to manage them
- Ensures revenues are "kept" within the project
- Incentive to maximize value = better service to users
- Long-term partnerships = long-term obligations!



## **Toll & PPP Financing**

5 out of 8 of the most significant projects in the US currently under construction have been procured as PPPs with Tolls

#### Can one work without the other?

- Availability payments more prevalent now
- What funding would investors and lenders be most comfortable with?
- Should public sector always take traffic risk?
- Who should set toll levels?



## **Financing Considerations**

#### **TIFIA in 2012:**

- Over \$8bn injected in 22 projects
- 15 "shovel-ready" projects awaiting (value of \$26bn)

#### **TIFIA** ("Transportation Infrastructure Finance & Innovation Act")

- Too many projects on hold?
- Aimed at providing gap financing not ½ of projects costs
- Is it really used where it is most needed and relevant?

#### Private investors/lenders

- Do not encourage private bidders to overpay
- "Getting your money back" is one thing, mitigating traffic risk is another
- Should we really care about profits?

### Domestic/local private financing should be available

- LT predictable investments appeal to pensions
- "Muni. Bonds" vs genuine project financing

## **THANK YOU**

#### **Sébastien Munsch**

Director, KPMG Global Infrastructure Advisory (416) 777-3487

smunsch@kpmg.ca