

The World's Largest Open Access Agricultural & Applied Economics Digital Library

# This document is discoverable and free to researchers across the globe due to the work of AgEcon Search.

Help ensure our sustainability.

Give to AgEcon Search

AgEcon Search
<a href="http://ageconsearch.umn.edu">http://ageconsearch.umn.edu</a>
<a href="mailto:aesearch@umn.edu">aesearch@umn.edu</a>

Papers downloaded from **AgEcon Search** may be used for non-commercial purposes and personal study only. No other use, including posting to another Internet site, is permitted without permission from the copyright owner (not AgEcon Search), or as allowed under the provisions of Fair Use, U.S. Copyright Act, Title 17 U.S.C.

A.E. Ext. 89-22 Agronomy Mimeo 89-15 Animal Science Mimeo 119

## **Management Resource Notebook**



Guy K. Hutt Robert A. Milligan Jonas B. Kauffman, III Elizabeth A. Claypoole

It is the policy of Cornell University actively to support equality of educational and employment opportunity. No person shall be denied admission to any educational program or activity or be denied employment on the basis of any legally prohibited discrimination involving, but not limited to, such factors as race, color, creed, religion, national or ethnic origin, sex, age or handicap. The University is committed to the maintenance of affirmative action programs which will assure the continuation of such equality of opportunity.

Many thanks to those who contributed to this publication: The Cornell Cooperative Extension Agricultural Agents of New York State, the PRO-DAIRY staff and the 1988 Managing for Success work group which included Stephan Hadcock, Wayne Knoblauch, Kristen Park, Shaw Reid, Terry Smith, Charles Sniffen and Bernard Stanton. The authors are also thankful to dairy farm managers who participated in the 1988 PRO-DAIRY program and offered their suggestions for program improvement.

## **Management Resource Notebook**

#### **Table of Contents**

- I. Managing for Success I
  Participant's workbook
- II. Managing for success II

  Participant's workbook
- III. Management Clinic
- IV. Management Overview
- V. Planning
- VI. Organizing
- VII. Staffing
- VIII. Directing
- IX. Controlling

In order to receive the most benefit from this resource book There are two points to understand. First the resource book is designed to be used by management education facilitators and by farm managers.

The farm manager is best served by by reading text sections under the topic tabs. This reading can be enhanced by filling out the exercise sheets. It is also helpful for the farm manager to to read the text included for those who might facilitate a workshop on one of the topics.

The second point of interest to facilitators is that the video tapes, overheads and slides referred to in the reference book are available through the PRO-DAIRY office 110 Morrison Hall, Cornell University, Ithaca NY. 14853-4801.

Facilitators will find materials In this reasource book that can be used in the development of any number of management educational meetings.

# **Key to Workshop Icons**















# Key to Management Icons

### **Planning**



Mission



**Objectives** 



Goals



**Tactics** 



Problem identification and diagnosis



alternitives



criteria



selection

Organizing



Staffing



**Directing** 



Controlling

