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#### Does passion for wine matter? The effects of owner motivation in non-traditional wine regions

Jie Li
Graduate student
Charles H. Dyson School of Applied Economic and Management
438 Warren Hall
Cornell University
E:jl2522@cornell.edu

Miguel I. Gómez
Ruth and William Morgan Assistant Professor
Charles H. Dyson School of Applied Economic and Management
340D Warren Hall
Cornell University
E: mig7@cornell.edu
P: 607.255.8159

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# Does passion for wine matter? The effects of owner motivation in non-traditional wine regions

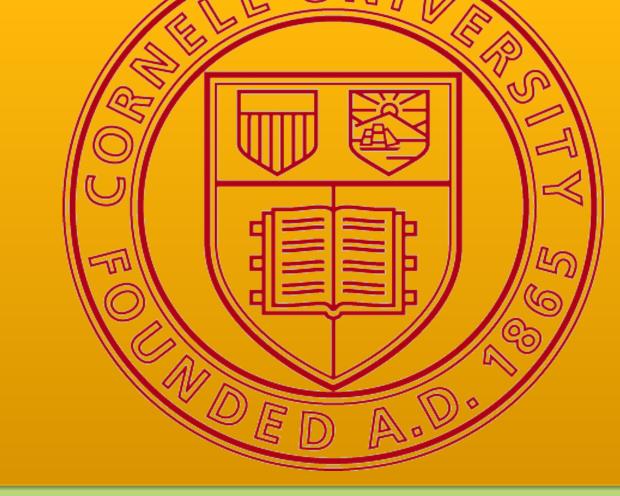
Michigan Website of Michigan's Wine Industry

Jie Li \* and Miguel I. Goméz \*

\* Applied Economics and Management, Cornell University, Ithaca, NY







## Introduction

#### Rapid growth of wineries in non-traditional wine regions

- The number of small and medium-sized wineries has increased substantially in recent years in non-traditional wine regions (Wine institute 2013).
- This entrepreneurial activity has important economic impacts and fosters economic development in rural areas.

#### Challenges facing wineries in non-traditional regions

• As the wineries grow, they need to sell through mainstream distributors to access non-local markets, therefore it is important for them to build relationship with distributors and wholesalers.





Difficult for wineries to build reputation and gain legitimacy

Differences in quality-adjusted prices may be driven by differences in owners' motivations (e.g., profit-oriented owners versus passion-oriented owners) when entering the industry.

#### Research question

How does owner motivation affect winery pricing and quality decisions in non-traditional wine regions?

## Theory

Following Morton and Podolny (2002), a dual maximization problem is developed:

Utility maximizing winery owners:

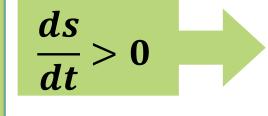
$$\max U(p,s) = g(s) + h(t) + q(p,s) * p - C(q(p,s),s,t)$$
 (1)

Profit maximizing winery owners:

$$\max U(p,s) = q(p,s) * p - C(q(p,s),s)$$
 (2)

- s represents wine quality,
- p is wine price,
- t is additional cost associated with passion,
- $\Leftrightarrow$  g(s) is the utility gained by owners from producing premium quality wine,
- h(t) captures the utility gained by owners from wine production activities and the associated lifestyle.

Under certain assumptions, the supermodularity of the utility function for the utility maximizing owners indicates that:



The more passion-oriented the owner is, the higher the quality of the wines that he/she produces.

 $\frac{dp}{dt} > 0$ 

The more passion-oriented the owner is, the higher the quality-adjusted wine prices that he/she charges.

# Hypotheses

- ➤ Passion-oriented owners tend to produce <u>higher quality wines</u> and to set <u>higher quality-adjusted wine prices</u> compared with their profit-oriented counterparts.
- ➤ **Profit-oriented owners** are likely to select strategies geared towards <u>lower quality wines</u> and to set <u>lower quality-adjusted prices</u>.

## Data and model

#### Data

- Survey data
  - 244 surveys mailed in May-June 2011 to winery owners in New York, Missouri and Michigan; 102 complete responses received (42% response rate) Includes: owner motivation to enter the industry and winery characteristics
- Secondary data---Brand wine quality score and price data Wine Spectator: 302 wine brands (quality rating score, price, varietal, vintage and appellation) from 16 wineries.

Cellar Tracker: 702 wine brands (quality rating score, varietal, vintage and appellation) from 62 wineries.

#### **Empirical models**

- Principal components factor analysis to identify the owner's motivation, denoted as  $F_1$  (passion-oriented factor score) and  $F_2$  (money-oriented factor score).
- Regression analysis on quality choice model and price choice model at both winery level and brand level.

#### **Quality Choice Model**

- Winery level:
- Winery Quality Score =  $\alpha_0$  +  $\alpha_1 F_1$  +  $\alpha_2 F_2$  +  $\alpha_3$  Winery Size +  $\alpha_4$  Percentage of Wines Bottled as Varietal +  $\alpha_5$  Percentage of Estate-grown Grapes +  $\alpha_6$  State Dummy Variables +  $\epsilon_1$  (3)
- Brand level: Brand Quality Score =  $\alpha_0 + \alpha_1 F_1 + \alpha_2 F_2 + \alpha_3$  Winery Size +  $\alpha_4$  Varietal Dummy +  $\alpha_5$  Vintage Dummy Variable + $\alpha_6$  Appellation Dummy Variable +  $\epsilon_2$  (4

#### **Price Choice Model**

- Winery level:
- Average Winery Price =  $\alpha_0$  +  $\alpha_1$ F<sub>1</sub>+  $\alpha_2$ F<sub>2</sub> +  $\alpha_3$ Winery Quality Score +  $\alpha_4$ Winery Size +  $\alpha_5$  Percentage of Wines Bottled as Varietal+  $\alpha_6$  Percentage of Sales Occurred within the State +  $\alpha_7$  Owner's Experience in Winemaking +  $\epsilon_3$
- Brand level: Brand Price =  $\alpha_0$  +  $\alpha_1 F_1 + \alpha_2 F_2 + \alpha_3$ Brand Rating Score +  $\alpha_4$  Percentage of Wines Bottled as Varietal+  $\alpha_5$  Percentage of Sales Occurred within the State +  $\alpha_6$  Owner's Experience in Winemaking +  $\alpha_7$ Varietal Dummy +  $\alpha_8$ Vintage dummy+  $\epsilon_4$  (6)

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## Results

#### **Quality Choice Model Estimation Results**

Winery level (Tobit model , N=81)

Dependent variable:	Average winery rating		
	Coefficients	Marginal Effects	
Passion factor	3.621***	1.690***	
Profit factor	-2.062**	-0.963*	

Brand level (Clustered OLS)

Dependent variable:	Brand rating	Brand rating	Brand rating	Brand rating	Brand rating	Brand rating
	(Data from V	Nine Spectat	or, N=302)	(Data from	Cellar Track	er, N=700)
Passion factor	4.017***	4.182***	3.993***	0.644	0.615	1.000
Profit factor	-0.543*	-0.580*	-0.583**	-0.922**	-0.814**	-0.581*
Winery size	1.332	1.720**	1.864	0.039	0.038	0.275
Varietal dummy	yes	no	no	yes	no	no
Vintage dummy	yes	yes	yes	yes	yes	yes
Appellations dummy	yes	yes	no	yes	yes	no

#### **Price Choice Model Estimation Results**

Winery level (N=83)

Dependent Variable	log average winery price	
Passion factor	0.069**	
Money factor	-0.024	
Average winery rating	0.002	

#### Brand level (Wine Spectator database, N=233)

Depe	ndent Variable:	log price	log price
Passio	on factor	0.124*	1.408**
Profit	factor	-0.174***	-4.518***
Profit	*Winery size		0.396***
Passio	on*Winery size		-0.094**
Quali	ty rating score	0.025**	0.027**

#### The estimation results indicate that:



Wineries owned by passion-oriented individuals tend to have higher average winery rating scores and brand rating scores.

- ♦ Passion-oriented winery owners tend to charge higher prices of their wines, even after adjusting for quality differences.
- Wineries owned by profit-oriented individuals
   tend to have lower average winery rating scores
   and brand rating scores
- Profit-oriented winery owners tend to charge lower prices of their wines, even after adjusting for quality differences.



## Conclusion

- The results confirm the hypotheses that owner motivation (profit-oriented versus passion-oriented) could lead to different wine pricing and quality decisions.
- ➤ Passion-oriented owners tend to produce <u>higher quality</u> wines and charge <u>higher quality-adjusted</u> <u>wine prices</u>.
- ➤ Profit-oriented owners are <u>less likely to produce higher quality</u> wines and tend to set <u>lower quality-adjusted prices</u> to target lower-end market.
- ➤Quality-adjusted wine prices will decline as the winery grows larger in utility maximizing wineries.