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# UNITED STATES DEPARTAENT OF AGRICELTERF. <br> WASHINGTON, D. C. 

# A LAND PROGRAM FOR FOREST COUNTY, WISCONSIN 

Based on An Analysis of Land Use Problems

By Y. Webster Johneon, senior agricultural uconomist, Shoney Hendenso:w, associate agricallural economish, and James H. Mabshath, agrigultural ecmomist, Bureau of Agricullural Economics

## INTRODUCTION

Many cut-over counties are confronted with a complex of land use and local govermmental problems that are holding down the income of their ritizens and seriously threatening their continuation as solvent units of govermment. Such problems exist, in greater or lesser degree, in Forest County, Wis. They have been developing over a period of yours, so it is not to be expected that their solution can le achieved overnight or that the county can be phaced upon some highrond to financial solyency. or the natural resources quickly restored to virgin abundance. The problems arise fundamentally from manadjustments of the population to the resources of the county.

But certain land programs and policies have been established which, as the years go by, will grow in importance as moasures for the betterment of the welfare of the people of the countr and of the State of Wisconsin. Continued and expanded concerted action on the part of the county. State. and Federal Government will be necessnry if a balance between the human and physical resources of the county is to be established and adequate fanily incomes and govermmental services nre to be maintained.

## HISTORICAL BACKGROUND

I orest ('ounty was origimaly almost completely covered with highquality timber. For years after its settlement beginning about 1850 , this resoure constituted the principal source of public revenue, and during the coanse of its exploitation provided a means of liveliheod for a large part of the population. Most of the timber has been clean-cut and only recently has provision, through various ugencies, been made for restocking. Farly anticipation that agriculture would rephace forestry over muth of the county has fated to materinize, and n considerable part of the limited agricultural development that has occurred

[^0]has been of an extremely procarious nature. As forest employment deelined, some of the wogdsmen turned to farming as a means of livelihood. Then many families moved in from outside the county and tried to develop farms. Numerous parcels of land that are unsuited to agricultural use because of poor soil, stoniness, isolation, or other conclitions, were settled. Part-time employment in lumbering operations supplemented the small agricultural incomes of many of the early settlers, but this type of work has become progressively scarce.

Lack of employment due to the decline of the forest industry, failure of other industries to develop, and attempts to create farms on land unsuitable for agriculture have resulted in incomes too low to provide the ordinary necessities and comforts of living. This lack of adequate income and the failure of new taxable resources to devolop on cut-over lands have led to excessive tax delinquency and insufficient local tax revenues to finance public services in the area.

Large acreages have passed into county ownership because of nonpryment of taxes, and the tax books indicnte that numerous additional transfers may be expected. The Forest Service has accuired a significant part of the total acreage in the county and is continuing its purchases. In view of the changing pattern of land ownership, the reduction in the tax base the settlement on poor land, and the high cost for public services necessitated by widely seattered settlement, it appears evident that readjustments in land use, in population distribution, and in local govermmental organization and functions are necessary to meet the changed situation in the county. (See fig. l. for location of Forest County.)

## LOCAL INTEREST IN PLANNING

County officials recognize the need for modification in local governmental policy to encourage these readjustments. In May 1935, the Forest County Board of Supervisors unanimously passed a resolution requesting the Wisconsin College of Agriculture, the State Conservation Department, the Wisconsin Regional Planning Board, the Wisconsin Rehabilitation Corporation, the Forest Service, and the Land Policy Section of the Agricultural Adjustment Administration ${ }^{2}$ to conduct a study relative to needed readjustments in public services, and to present to the bourd their findings for the planned development of the county.

## PROCEDURE EMPLOYED IN STUDY

In the summer of 1930 the Buremu of Agricultural Economics, ${ }^{3}$ with the cooperation of the Wisconsin College of Agriculture and the State planning hoard set up a project to gather the data needed for developing a plan for Forest County. Most of the field data were gathered directly by the Bureau, but some information was obtained from county records through a Works Progress Administration project

[^1]sponsored by the State planning board and supervised in the fiekl by the Bureau. The data thus gathered have been analyzed and summarized and are bere presented.

In couducting the study, an attempt was made to obtain information on all local factors having a significant bearing on problems of land use and local government in the countr. Detailed studies were made of land ownership, utilization, and taxation, the financial


Figure 1.-. Although Forest (ounty is largely mintited to agriculture hecatuse of it.s soils, topography, climate, and distance to markets, it is well suited to forestry and recreation.
records and services performed by county and town goveraments, ${ }^{4}$ the school system of the county, and zoning in Forest County. In addition, a recomuaissance land classification was made, and other factors were studied in lesser detail. These studies were made to ascertain the relationship of the various factors to problems of land use and local govermment, and with a view to determining the nature of the remijustments in the several factors that may feasibly be made

[^2]in keeping with the changing pattern of land use and ownership, and with the possible changes in population distribution.

Dataz on ownership, utilization, and taxation for each parcel of rural land in the comby, obtained from the tax rolls in the county treasurer's office, and from the town assessors and their records, were transferred to punch cards, and numerous machine tabulations were mode. County and town financial records, secured from the reports made to the State tax commission by these units, and from the Wisconsin County Boards' Associntion, were supplemented by information obtnined from county and town offices and officials. School records and information concerning the operation of schools were secured from the county superintendent of schools and from the elerks and other bowrd members in the sehool districts. Information relative to zoning in Forest County was obtained from the records of proceedings of the county board of supervisors and the cousty zoning committee, from wounty oflicials, from the chaimen of the town boards, and from other persons in the comby. The procedure followed in developing the recomatissunce land dassification is referred to in a later section.
In the first half of this buthetion attention is called to the mature of the more pressing problems of land use and local govemment in the county, and the trend of a number of factors that have a significant bearing upon hese problems is indiented; in the seeond half na appraisal of present programs and policies is made, nod some suggestions are offered relative to the types of readjustments that appear to offer possibilities for improvement

It is not intended that this bulletin should constitute a tailor-made plan ready for adoption by the comby. Obvously, if a plan is to be successfully consummated, it mose be developed by or in close cooperation with the people to be affected by it. The bulfetin is designed to stimulate further interesf on the part of the officials and citizens of Forest County in phaming for future development of their county. A beginning has already been made in this direction, as evidenced by the county zoning ordiname cmacted in 1934, and by the county board resolation of 1935 requesting the assistance of Stato and Federal agencies in deycloping plans for readjustments in land use and public services. The general backromed here furnished, and the detailed data compiled for its preparation, should provide a basis for further progress.

It is hoped that this bulletim may also stimulate interest in similar studies in other counties in the cut-over region of the Lakes States. The problems of land use and benl govemment in Forest County difler from problems in other cut-over counties largely in degree. Similar problems are oncountered in mumerous other counties, although they may be less pressing than in this commty.

## DEVELOPMENT OF PROBLEMS IN FOREST COUNTY

## PRORLEMS OF LAND USE

Problems of had use in liorest Comnty are not confined to any particular type of use nor to any specifie locality within the county. They affect all major uses and practically all parts of the comaty. Large aerages of both privately owned and publicly owned fands are affected by a variety of problems that retard or prevent optimum
utilization, the solution of which demands cooperative action on the part of individual landowners and operators and public ageneies. A brief survey of present land uses and of the trend in major uses of land in the county nay be of help in appraising the signifieance of the several problems that have developed over a period of time.

## PRESENT LAND USE

Forestry is the major land use, as indieated by the fact that forest land occupies about 90 percent of the total land area. The forestland area includes. in addition to lands bearing merehantable timber, land supporting second growth and some devastated cut-over and swamp lands that are only sparsely timbered. A major part of the land that bears merehantable timber is still in private ownership, while about three-fourths of the cut-over land is now in public. ownership (fise, 2),

Agriculture is the seenod major land use, about 9 pereent of the total land area, or 60,000 actes, being in farms (table 1). This does not inchude farms sold or optioned to the Lenited States Government. Neither does it include tracts of timber or eut-over land owned by farmers but not used in comention wid, farming operations, or tracts of rural land used almost exclusively for residential purposes. Thus the term farm, as used here, is more wearly restricted to propertios actually used for farming purposes than is the ease with the census.

Tamle 1. .- Prosent uses of tand in Forest Conthty'




 table 2.

Properties ocoupied by families who live in the open country but who to little or un farming were classified in this study as rural nonfarm homes. Many of the rural nonfarm homes fisted here are doubtless included in the Crited States census as firms ans they frequently consist of 40 acres or more of land and the operators may not report any nonfarm oceupation, especially for the 1935 census. This distanction betweon land actuntly nsed for farming and that used merely as a place of rural residebice should help in interpreting settlement trends and in planding appropriate publie policies relative to given areas.


Figrag 2, - One of the last tracts of virgin timber in northern Wisconsin, lucated along U. S. Highway No. 8 in Forest Connty and ansily accessible to totrisis. Unfortunately, this tract is in arivate ownership and very likely will soon be eut, to the loss of the people of the State.

Recration is the third major use of rural land in the county. In terms of acreage it is refatively unimportant, for recreational uses comprise less than 1 pereent of the land area. In taxable value, however, it constitutes nbout 7 pereent of tilu county real-estate tax base, or nearly two-thirels as much as the tasuble value of all privately
owned cut-over land in the county (table 8). Hillage, conmercial, and industrial uses likewise occupy relatively little land, but they constitute about a quarter of the value of the real-estate tax base.

## MAIOR USES OF LAND

As it was impossible, during the progress of this study, to collect data on irends in land use according to the classification presented in table 1 , it has been necessary to use the assessors' reports for such an analysis of trends even though onfy three use classes are given and these are not completely comparable with similar classes given in table 1.

Rural land is classified by the local assessors in Wiseonsin into three categrories according to its usc: (1) Agriculture, (2) swamp, cut-over, or waste, and (3) timber. Only those portions of farms which are actualiy used for farming are classified as agricultural land. The remainder of the land in farms is put into one of the other two categories. The trend in acreage in these three classes of land over the 10-year period 1927-36 is shown in table 2.

Table 2.-Major uses of laxable rural land in Forest County, 192;-38:


There has been a reduction of more than 70 percent in the areage of privately owned merchantable timber cluring this 10 -year period. As the timber was remored, this hand shifted into the cat-over classifration; but so rapid has been the transfer of cut-over land from private to public ownership, through tax deeds or through public purchase, that the acreage of privately owned cat-over land actually declined about 49 percent from 1927 to 1936.

Some land was developed for agriculture, but the extent was small compared with the arenge made available by the cutting of timber. It should be noted that, although the increase in extent of land used for agricultaral purposes was only about 6,500 acres, the proportion of agricultural land to the total acreage of rural land in primete ownership increased from 3.1 percent in 1927 to 8.8 percent in 1930.

The various land uses from 1927 to 1936 are indicated in figure 3. The classification is based on assessors' reports as given in table 2, together with other data on residential, mercantile and manufacturing, and public uses. In the main the three classifications of (1) swamp, cut-over or waste, (2) forest crop, and (3) public uses, constitute the

 than 70 percent finitg the perion 1927 to 1936 . The large decretse in the out-over chass is aceounted for by ith rapicl transfer from private to public ownership through purchase or tax reversion.
same type of land use namely, ent-oyer or second-growth timber. The forest-roop bund is mainls cut-over land on which, by ugrement under a State law providime for regulated forest use, the taxes are hekl at 10 eents jer are per yenr throughout the growing period, and State comtributions are made to the loral government on o per arre
basis. Most of the land classified as in public use is cut-over land, but it also includes a little merchantable timber

## AGR\&CCLTVRAL [SE OF (A, AN1)

From its inception to the present time, agricultural derelopment has been closely related to the lumber industry. The first influence of this industry was in attracting population to the area for woods work. Often sale of land for agricultural purposes was beld out br lumber companies as an incentive to serure laborers. The rurajpopulation pattern has been markedly affected by this land policy. Frequently the location of farms has been determined by proximityto temporary nonfarm employment rather than by the productivity of the land or nearaess to markets and neighbors. Nany farms it: the county whirh were developed on a sulsistence or part-ime basis rather than as conmercial mits were unable to support families when nonfarm ineome declined.

The plow has not followed the ax to the extent anticipated earlier. The original timber has now been removel from 85 or 00 pereent of the intal area of the county, and only one-tenth of this land is included in farms. Even this relatively limited agricultural development has been extended beyond the point of profitableness in many places, and its distribution has been such as to necessitate uneconomic provision of social atilities.

The nature of the soil, the copography, the cost of clearing, and the rlimate are all significint factors contributing to the problems of agriculture in the county. A briel description of the physical characteristics of the county mar, therefore, belp to show why agriculture has not developed further. why much of the present agriculture is on a subsistence or submarginal basis, and may give some indication of the best use for most of the laud.

Forest County lies in the gengraphic region of Wisconsin known as the Northern Highland, which is a part of the Laurentian Plateau extending into (anada. The northern part of this region, includinc all of Forest comoty, was empletely cotered by the continental glaeier at all stages of the cracial period. The dominating influence of glacial artion on the region is avidenced by morainic topography with oceasiomal outwath plains, by numerous lakes and swamps, and by an irregular drainase patterm.

The soils inchude loams, sandy loams, and pent as the prevailing typer, but with maller areats of sands and stony samds. The Bureau of Chemistry and soils of the Cmited States Department of Aerifulture has chasififil the soils of this region under the Herman series. The classification of the State soil surver denotes most of the soils of the county as belonging to pither the Kennan or Vilas series. A few small areas are clasiffied under the Plainfield or Antigo series. Peat ocrupies most of the rest of the area.

The Yilas series consists chicfly of Tilas sandy loam and Vilas stony sand, both of which are usually too low in fertility and too much subject to drought to be sultuble ayricultural soils They are also frecuently very rough and guite stony. The Plainfiedd series, in most cases, is too sandy und low in fertility for successful farming, although
the topography is level and there are few if any stones. Very little of the peat soil is cultivated.

The Kennan and Antigo scries are the principal agricultural soils. These soils are mostly silt loams with small areas of fine sandy loams and loams. They have a satisfactory supply of the mineral elements, phosphorus and potassium, but are deficient in organic matter and nitrogen. Because of the absence of calcimm carbonate in the parent rock material, these soils are acid in varying degree. Rolling to rough topography characterizes a large part of the Kemnan soils, and stones are a serious handicap to cultivation in most places. A few areas are relatively level and stone-free. These, together with the Antigo soils, which are usually both level and fairly free from stones, constitute the best agricultural areas.

Erosion is not scrious, for very few of the steeper slopes are now under cultivation. Problems would undoubtedly arise if the sloping Iands were ever brought under the plow. The Kemman soils are not particularly erosive, however, and the Antigo soils nre relatively level.

A climate characterized by a short growing season, cold winters, warn. summer days, and cool summer nights, results from the relatively high elevation and high latitude. The growing season, as measured by length of time between dates of killing frosts for com, averages 100 days or less in all except the southeastern part of the county. Frosts during every month of the year are not unusual, although they seldom injure growing crops seriously during the summer. But the frost hazard sharply limits agricultural development within the forested aren because of poor air drainge.

The mean annual precipitation for the county is about 30 to 32 inches. Rainfall is more effective here than in the southern part of the State, owing to lower average temperatures and less evaporation. The rainfall is well distributed for crops, for from 60 to 70 percent falls between April and September.

The henvy cost of clearing land of brush, second-growth timber, and stones is one of the serinus handicups to agricultura development. Rough topography and numerous swamps are other serious physical handieaps (fig. 4).

In general, wherever the land is suitable for cultivation, hay, pasture, small grains, and root crops are successfully grown. Corn is a somewhat doubtful crop, even for silage, although improved varieties would undoubtedly increase the present yields. The excellent pasture and hay crops make the county particularly well adapted to dairying. The cool climate is favorable to potatoes, which are the chief cash crop despite the relatively short growing scason.

## Fxtpat and Navere of Ahufebtehal Development

The development of agriculture as well as of the forest industry is reflected, to some degree, in the trend of total population in the county. In 1900, the first census period after Forest County had attained virtually its present size, the total population was 1,396 . By 1930 it had a population of 11,118 , or an increase of almost eightfold during the period.

Although the greatest increase in total population occurred in the decade from 1900 to 1910 , the greatest incerase in the number of farms occurred in the decade following, from 1910 to 1920 (table 3). There was little increase in the mumber of farms between 1920 and 1930 ,
reflecting, in the mam, the eflect of an aryicultarnl depression existing at the same time as good conditions in industry, but perhaps indicating also that the unsuitability of most of the hand for aqriculture under existing conditions was beng recognized. Since 1930 there las been some increase in the number of families living on the land, but indications are that much of the new settlement is more in the nature of rural residences rather than of farms. In many cases houses on formerly abondoned fnims have been renceupied. In other cases new clentings have been made to provide a home nud a place to grow in garclen while


Figute 4.--A typical farm scene in the poorer arcas of Forest County. Faming in most parts of the county is confronted with stones, stumps, rough land, and frequently sandy soil.
the main source of income has been provided by temporary jobs of various kinds or by relief.

Table 3.-Number and acreage in farms in Forest Counly in stated years ${ }^{1}$

 Ing service for $1020-3.5$, Assessors rejorts dif not extend to tartior years, but ure nsed for perdod available
 includes a great many firal famitios who do little, if any, forming and who were that indided in the la30 cernsus has farmers.

According to dato gathered, there were 737 operating farms in the county in 1936 . $^{5}$ In addition, there were about 230 families

[^3]doing little or no farming, but living on tracts of rural land that were classified as rural nonfarm homes. Abandoned farms still held by


Ficure 5. - Only about 9 percent of the total land area of iorest County is in farms.
private owners numbered 62 . The location of the operating and ubundoned farm land is shown in figure 5 .

Information was also obtained on new fams and rural nonfarm homes established between 1930 and 1936 and on those abandoned
during the same period. The new places included both abandoned farms reoccupied and new homes established on wild land. During this 6 -year period, 124 new farms and 98 new rural nonfarm homes were established, and 72 former farms and 36 former rural nonfarm homes were reported abandoned, making a net increase of 52 farms and 62 nonfarm homes.

## Tabm Income

Farm incomesj average much less than those in the southern part of the State, and are less than the average for the 18 typical cut-over counties of northern Wisconsin (table 4). The low farm incomes in the connty are caused mainly by unfavorable acricultural conditions and inadequate crop acreage per farm.

Tablef 4.- Average gross income per farm in Forest Counly comparal with incomes in olher parts of the state, 1927, 1.981, and 195: $:$

 ('tapand hivetnek Renortimes Sorvies.

Prior to the purchase of hand in the county by the Burean of Agricultural Economiss under its submarginal agricultural land-retiremont progran, a number of individual farm records were taken in those areas that appeared to be submarginal for agriculture. Of 167 fairsy complete records, 23 were found to be for rural families who had less than 1 acre of cultivated land per farm. These were considered to be rural nonfarm homes rather than farms. The other 144 records indicate fairly well the extent of farming operations and farm income on forms in the poorer agricultural areas. The location of the areas thus represented can be seen in a later figure (fig. 29) which shows the lands bought by the Bureau of Agricultural Economics, since the 167 records were on tracts that later constituted the bulk of the purchases made by that organization.

Of the 144 farms having 1 or more cultivated acres, 49 , or 34 percent, produced no cash farm income in 1933. In ouher words, nill operators grot out of their farms was a place to live and some food and fuel that they used on the farm. Another 31 percent made less than $\$ 100$ of gross cash farm income in that year, and only 5 percent made more than $\$ 500$. The average cash income for all 144 farms was $\$ 127$ per farm.

Practically half of these 144 farms had fawer than 10 acres of crops per farm, and two-thirds of them had fewer than 20 acres. Fifty-eight percent had no horses, only 8 percent had more than two horses, over 30 percent had no cows, and another 25 percent had only one cow per farm. With such limited farming operations it is not surprising that farm incomes were small. To the extent that such farm operations and income retums represent the agricultural possibilities of these
areas, it seems clear that they should be retired from agricultural use and devoted to forestry or recreation, or that the farmers should be helped to acquire sufficient working capital and to clear additional land where the soil and location factors are satisfactory.

Too small an acreage of cleared land per farm is undoubtedly one of the chief reasons for low farm izcomes in Forest County. The effect on farm income in the county of the small acreage of crops per farm is illustrated by the records of the 144 farms. Farms in this gromp that had less than 10 acres of crops provided an average gross cash farm income of only $\$ 35$ per farm. Farms with 30 or more acres of crops produced income of nine times this amount (table 5).

Tabie $\overline{\text { a }}-$ - Atrrage gross cash income of 144 furms in poor farming areas in Forest (c) unty based on acreage in crops, 19.83


Although the inverage income on the farms with 30 arres or more of crops still sems very inadequate, it must be remembered that this group, as well as those with less cleared land, undoubtedly includes many farms on land unsuitable for farming. The relationship between arrenge of crops and form income appears sufficiently positive to justify the conclusion that Federal or State assistance to increase the cxtent of cleared land per farm, if limited to the better parts of the county, woald umdoubtedly menn the permanent relabilitation of many farm families of whom many are now on relief. Even in some of the good parts of the countr, practically all of the farm land that is suitable for crops has probably been cleared. In others, however, there are many farms with enough additional good Iand to assure reasomable incomes if the land were cleared.

## FOIRESTRY AS A LAND USE

## Puevent Owabrsinp

Priyate owners still hold about 60,000 acres of merchantable timber. This is nlmost exactly equal to the acreage in farms. The classification bere is not quite the same as that used by the assessors, for some timber is inchuded that apparently is not considered merchantable by the assessors. Private owners hold about 117,000 acres of cut-orer land, exclusive of that optioned to the Federal Government in 1936, and about 27,000 acres of cut-over and timberland entered under the State forest crop law. The latter is mostly eut-over land that is being held for forest development. Thus, privately owned cut-over and timberland constitutes about 31 percent of the county area (table 1 and fig. 6).

The purpose of the State forest crop law passed in 1927, is to encourage forestry on nomagricultural lands. It offers an economic inducement, by providing for a low uniform tax throughout the grow-
ing period, on privately owned land where the owner agrees that he will practice systematic forestry on such land. A tax of 10 cents an

 117,000 acres of entioner land, and 27,000 arres of cut-over and timbertand rntered under the state fores crop law, making a total of 204,000 acre in private ownership. This constitute about 31 percent of the area of the connty.
acre is levied against cut-over land regardless of the local tax rate and for this concession the owner is subject to the payment of a severance
tax of 10 percent of the stumpnge value when the timber is harvested. Wature timber entered under the law is taxed at a somewhat higher rate. In order that such a low tax levy will not hamper the towns financially, the State pays the local govermmental units 10 cents an acre for whatever acreage is entered under this forest crop law. In 1931 the law was amended to allow the entry of land owned by counties as well as hy private owners. In the case of councy entry, the State pays the owner's usual tax of 10 cents per acre and, in addition, contributes 10 emts per acre to the county for use in forest-development work on the land entered. The severance tax to be paid by the county to the state at the time of cutting, however, is 50 percent instend of the 10 percent paid by private owners.

The county owned 27,000 acres of land in 1936 , mostly cut-nver or waste land, but including some abandoned farm land obtained by tax deed. About 10,000 neres of this courty land are entered under the forest crop law, and are therefore definitely dediented to forest use. Most of the rest will probably also be used for forestry, under some type of management.

The town-owned land is also mostly cut-over or waste, with some abandoned farm land. This land was ohtained by the towns from the countr and will probably be used primarily for forest purposes, although its iuture use is somewhat more doubtful tham is that of the county lands. The sale of land to the towns was begun in 1934 and was made possible by a State law passed in 1933 which allows counties to deed land to tomis in exchange lor excess delinguent taxes.

Land owned by the State amd by the United States Indian Service is largely in some type of forest use, although some of the Indian land is usod for residentinl and agricultural purposes.

The Trited States Forest Serviee is the largest owner of f-gest land in the countr. In fart, including accepted options as of 1936 , it holds as much latid as all of the private owners together, or more than 40 percent of the area of the county. This land is all being used for forestry purposes and should provide a major source of employment for the residents of the county in future years. It is estimated that there are now about 14,000 acres of merchantable timber ineluded in the Forest sorviee holdings in the county. The location of the Forest Sovice lande togethor with the land owned by the towns, conty. State and the Cuited States Indian Service is shomm in figure 7.
Frfery of Tuends in Fobeby land l'se

The declime in prisatoly owned merchantable timber from 185,000 arese in 1927 to 33,000 acres in 1436 , as reported by the assessors. has been the mosi significant lactor contributing to present problems. Forest work has become inereasingly searee. Large mumbers of former timber workers have established themselves on farms, often in isolated fombities or in arems manited to agriculture, and requently despite a lack of training or adaptability to farming. Many others have remained in vilhages or have built shacks in the woods and are dependand manly upon relief. 'Thus, not only is the local govermment deprived of much of its lomer tax revenum but lamilies sufler beruase of lock of medequte ineomes, and eosts for relief and other public serviees are greaty increased.

[^4]Although greatly reduced in size, the forest industry still provides work for a considerable number of men. The census of 1930 , hows

 the major part of which is held by the Guited states forest servicc. land purchased by the Burean of Agricultural Econonics is not shown on this map.
1., 241 employed in forestry and in samills and woolworking industries in Forest County (fig. si. During the period 102: 36 , fie perent of the pablicly and privately owned timber that had been standing in

1927 was cut. With this trend contiming, the demand for workizs in the forest industry has declined materially since 1930 , and it is obvious that the present stand of timber will not long support even the present timber industry. The cutting of the small amount of remaining timber and the disappearance of much of the cut-over land from the tax base need not cause great alarm, however, if a thoroughgoing plan for returning the cut-over land to forest use is inaugurated.

Such a program might eventually provide adequate work and incomes for as many poople as now live in the county. It will be years before most of the cut-over land will provide timber suitable for cutting, but in the meantime, there is need lor the employment of


Ficere 8.--Sawmill at Soperton nearing the ead of its active life. The supply of sawlogs is nearly exhausted, but the planing mill can operate for some time on the supply of lumber in the yards.
many men for forest-development purposes. With this situation at hand, the establishment of a forest-farm combimation of employment appears to offer possibilities for improving the welfare of the local people and the restoration of the resources of the county.

## RECREATION AS A LAND USE

As recreational land use, to a large degree, is a joint use with forestry, plans for increasing the area and improving the type of forest-land use will also improve the recreational possibilities. Conditions for game and fish are improved by the increase of forested areas, stream low is rendered more uniform, and lake levels are more likely to be maintained. Nevertheless, the more intensive forms of recreational use depend also upon other factors, such as the presence of lakes and streams, suitable rouds, recreational facilities like resort hotels and tourist camps, and upon a widespread knowledge of the advantages of am area.

Forest County has an excellent climate for the development of an important recreational industry. It has umerous lakes and streams,


Finares 9. Numerons lakes, some good tront streams, more virgin timber than is found in any other county in the State, an excellent climate, and large arens of public land, point toward further development in recreational facilitics.
many of the later being excellent trout streams. It hats a larger amount of virgin limber than nuy other county in the State. The location of the principal recreational facilities and arens is shown in figure 9.

A report of a study of recreation publisbed in 1032,? shows 2,074 acres in Forest County developed for commercial recreation. Noncommercial recreational uses oceupied 3,307 acres, and an additional 9,445 acres were considered potentially suitable for recteational use. The 1934 assessed value of land used for recreational purposes was more than 7 percent of the total real-estate tax base outside of the city of Craudon (table 8). While the receration industry is not so well developed in Forest County as in some other counties in northern Wisconsin, it is a soure of very considerable income and one that should receive much aftention in the effort to provide employment and ineome for the citiams (fige. 10).



## PROBIEMS OF TAXATION

Govermmental mits depend largely upon the general property tax and upor state aids for their support. Property taxes, the principal lowal soure of publie reverner, are assessed on personal and reat property. Ls taxes must be paid out of income, it is the income-producing eapacity of property that determines its ability to contribute to the support of govemment, and it is not surprising that many farms, bocated on poor hand or with insuffecient cleared land to provite an adequate family income, bave become seriously tax delinquent. But the cut-oyer land, most of which is produring no income at all, has been the principal factor responsible for precipitating problems of taxation and tax delinguency is the comenty.
('ut-over lands. onere held in inticipation of settlement, have been nllowed to go delinguent as the possibibity of sale for settlement became more remote and speculative ralues disappeared. As the owners of speculative holding lave found it unprofitable to meet the

[^5]carrying charges on their lands, and have allowed them to go delinquent, a smaller and smaller taxparing base has been left to support local government.

## THE PROPER'TY T'AX BABE

The size and composition of the tax hase are both important considerations in local goverumental finance. Hor they determine in large part the amount of reveme that may be rased locally orer a period of time for governmental purposes. A 53 -percent dectine in the tax base during the last 10 years has resulted in an increasingly strained local finamind situation.

## Redethen As Asesmed Vhathos, hy Chasen mf Purebty

The ralue of each clase of property linted on the tax roll has decreased, but the reduction in the different classes of property has been far from uniform. The gratest reduction, as reported by the local assessors, has occurred in the timber classificution, which is responsible for 53 percent of the total decrease in the tax base during the last 10 years. In 1927, the timber chassification was the largest item in the fax base. being 37 percent of the total base, and almest twice as large as the swamp, cut-over. or waste classification which was the noxt largest item; but by 1936 it had decreased to 20 pereent of the total tax base. Ioreover, the total effect of timber-clearing operations is not reflected in the timber chasification. for the closing down of lumbering operations carried with it the closing and depreciation in vahe of sawmils and other merantile and manufacturng property (fig. 11).

A sharp reduction also ocurred in the swamp, cut-over, or waste classification, which decrased from 21 percent to 13 pereent of the total tax base from 1927 to 1936. Although the other three classes of property all decreased in dollar value dumg the 10 -year period. ther decreased less rapidly than the timber and rut-over chasifications, and thas increased in relative impertame in the tax base (table 6 and lig. 12 ).



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[^6]Reduction in Acreage and Ayerage Assesged Valication ielt Ache by Classes of Property

The decrease in the tax base has been clue to a number of factors, including the cutting of merchantable timber, the transier of cut-over land to public ownership through tax-deed procedure, purchase of


Figirat 11. - Abandoned sawroill at Blackwell-mote testimony to the dedine of the lumber industry.
land by the Forest Service, and the general decline in land and other property values. The acreage of merchantable timber on the tax rolls decreased 72 pereent between 1927 and 1936 (table 2). 'This acrenge decrease was accompanied by a drop of 12 pereent in average assessed valuation per acre of merchnotable timber.

It might be expected that, as the acrenge in the timber chassifiention decreased with the removal of the merchantable timber, the acrenge in the cut-over classification on the tax roll would increase arcordingly.

But because of the transfer of cut-over land to public ownership, the acreage of cut-over land on the tax roll has decreased 49 percent

 Gosmaty, the gratant redurtions beins in valuation of merchantable timber and rit-over bands beconse of the timber entting and transfer of cut-over lands to public owmership wither by purchase or through tax reversion.
during the last to years (table 2 ), and the ayerage assessed valuation per acre has declined 43 percent during the same period.

The acreage of land in the agricultural chassification on the tax rolls increased by one-third between 1927 and 1936, but this acreage increase was more than offset by a 47 -percent reduction in average assessed value per acre. The net result was a reduction of 29.5 percent in the total value of agricultural land on the tax roll; however, the relative importance of ngricultural land in the tax base increased during the period because of greater decreases in assessed raluation of other classes of property.

The total acreage on the tax roll has decreased 53 percent during the last 10 years. The assessed value of all taxable property has also declined 53 percent. Although there has been a decline in the per acre value of land in ench use class, the fact that cut-over land constituted the bulk of the land transferred to public ownership has resulted in a per acre value of all taxable land approximately the same as at the beginning of the period.

## Redection in Assessed Valeation, by Towns

The tax base of every town in the eounty has decreased, but the decrease has been much more severe in some towns than in others. The decline in taxable values between 1927 and 1936 ranged from approximately 83 pereent in the town of Alvin to 5.6 percent in the town of Wabeno (table $\overline{3}$ ). In the latter town there was an increase in the assessed valuation of persomal property during the period, but this was more than offiset by a deerease of 10 percent in the assessed valuation of real property.



Only in the towns of lamand Wabeno and in the city of Crandon was the percentage reduction in the tax base less than the percentage redurtion for the county ns a whole. These three units include almost two-fifths of the total tra27 assessed valuation of the county, and thus weight henvily any figures that are based on assessed valuation. Their large valations are the to the presence of considerable amounts of urban-type property (residentind, mereantile, and manufacturing), personal property, and timber in the two towns.

## (Ownemmp and (fsig (laskification of Reat Phorebty

An ownership and use classification of the real estate portion of the tox base is presented here as a prereguisite to interpretation of some of the tax-delinquency data in the following pages. The classification
in table 8 includes all tamable real estate in the county outside of the city of Crandon.

Merchantable timber accounts for a larger part of the assessed valuation outside of Crandon than any other item, including personal property. Practically all of this timber is owned by hand, lumber, commercial, and industrinl concerns, whose total real property holdings constitute about 50 percent of the assessed valuation of real estate outside of Crandon.

## TIEEND IN TAX GEVIBS AND TAX RATES

The total general property-tax levy decreased 57 pereent between 1927 and 1936, and the local assessed valuation of general property decreased 53 percent during the same period. Thus, the ayorage tax rate on local assessed values has remained about the same throughout the period. But the tax rate on assessed value does unt present a true picture of the real tax hurden, since the true value of the tax base, as recommended by the State tax commission, decreased 05 percent during the 10 -year period under consideration. The ratio of assessed to true value increased from 55.32 percent in 1927 to 73.91 percent in 1936, thas making the tax rate on true value, which is a good measure of the actual tax burden, increase more than 22 percent during the 10 -year period (table 9 ).
Table 8.- Percentage of total assessed molnation of real extate in Forest Coming folling in various onvership ond use classes, $123 / 4$

 hetween 153 ant 1936

7 Frlansest innated.
Table 9.- Trends in general moperty-tax luies, tux rates, and ratios of assesseed



[^7]
## TAX DELINQUENCY

Tax delinquency has been one of the principol factors in a chain of events contributing to the decline in the tax base in the county. As the owners of land have found it too burdensome or unprofitable to continue paying the taxes levied upon it, they have used tax delinquency as an avenue of escape. The county has thus acquired title to a considerable acreage of cut-over land through such forfeiture by private owners. Delinquency has also been heavy on other classes of property, and has jesulted in throwing the tax burden on a smaller and smaller taxpaying base whether or not the county acquires title to the delinquent property.

Although 279,000 acres, of the total of 327,000 acres of land that were removed from the tax roll of the county, between 1927 and 1936, have been acquired by the Forest Service, ${ }^{8}$ a. large part of this acreage was chronically tax-delinquent at the time of this purchase. Over 23,000 acres of the land, which had actually passed into county ownership through tax-deed proceedings, was transferred directly from county ownership to the Forest Service. In addition, there are now 37,700 icres of land still in county and town ownership which have been acquired through tax-deed proceedings. Of the 256,000 acres of land purchased from private owners, the Forest Service has estimated that 73 percent was delinquent for 1 or more years. Approximately 30,000 acres had outstanding delinquencies for an estimated period of at least 4 years, and 153,000 acres had an average delinquency of 3 years. ${ }^{8}$. Thus it is apparent that the purchase program of the Forest Service has not been responsible for any great reduction of the effective tax base in the county, but chiefly for the removal from the nominal tax base of considerable acreages that had already ceased to pay taxes.

## bffect of Real-Property Tax Delinquency on Local Revenue

Tax delinquency on real property in the county has been crratic during the last 10 years, largely because of the acquisition program of the Forest Service. The percentage of the renl-property tax levy that was delinquent at the time of tax sale has varied from 14 percent in 1927 to 46 percent in 1933. Additional revenues through sales of tax certificates to private bidders a.t tax sales were of some significance ${ }^{\text {a }}$ few years ago, but such bidders hrve not appeared at recent sales. Obviously a very large part of the land represented by tax certificates offered at tax sales is such as to give little incentive to private ownership.

Redemptions after tax sale have beer quite large in recent years. Doubtless a large percentage of these redemptions have been made in order to sell the redeemed lands to the Forest Service, for the Forest Service will not aecept private lands until taxes outstanding on them have been paid. The county has also sold a considerable amount of land directly to the Forest Service. But after the numerous redemptions and land sales have been taken into account, the secumulated outstanding delinquency, or net deficit from the local-government point of view, during the period 1927 to 1936 , amounts to $\$ 238,606$, or considerably more than the tax levy due in 1936 (table 10).

[^8]Table 10.--Real-property tux levies and collections in Forest County, 192\%-96


In table 10 , collections after tax sale include all certificates redeemed during the given vear, and therefore may include certificutes applicable to the levies of severn different years. They also include receipts from sale of land previously taken on tax deeds. The excess or deficit column, therefore, does not represent the status of collections for each year's levy; instead, it shows the amount by which all collections of outstanding real-property taxes and the income from sales of county land during each year falls short of, or exceeds, the levy due the same year. The large redemptions for sale to the Forest Scrvice in 1934 and 1935 resulted in total collections considerably in excess of the levies due during those years.

Trx collections for a few yens have thas been supplemented through sales of county-owned tax-deed lands to the Forest Service, and by collections of accumulated delinquent taxes on lands sold by private owners to that agency. The effect of tax delinquency on local revenue would have appeared much more disastrous in the county if the forest acquisition program had not been in progress. On the other hand, if must be recognized that income from this source will cease as soon as the purchase program in this county has been completed.

The amount and relative severity of delinquency varies gratity in the different towns in the county (table 11). The town of Lnona, with the lowest percotage of delinquency, has by far the largest levy of any town in the county; and the town of Grandon, with the highest percentage of delinquency falls in the group of three towns having the smallest levies. The cotal amount of delinguency shown in table It is not comparable with the deficit shown in table 10 for, among otber things, table 11 inchudes only delinquency on parcels of land that were still on the tax rolls in 1936, whereas table 10 includes a large amount of delinguency on lands that were transferred to public ownership during the 10 -yenr period covered by the data.

## Aorrage fnvolved in Pas Delinquency

In 1936 only 273,805 acres of minl land, or 42 pereent of the band area in the county, were taxable, the rest being in public ownership. Included in this amount are 20,800 acres of privately owned forestcrop land most of which pays a flat tax of 10 cents per acre. Tax
delinguency still further reduces the acreage of the effective tax base. The total area of rural land on which the 1934 tax levy, or one or more previous levies, had not been paid by early 1936, was in excess of 67,000 acres, or more than 24 percent of the total tamable rural land in the county (table 12). This delinquent acreage includes 30,000 acres of land with tax certificates outstanding since 1931822 , which has been subject for somo time to transfer to county ownership through tix-deed proceedings. ${ }^{10}$

Tarle 11 . . Iectomblated the Helinquency on real praperty in Foresf county, by tarns. $193 h^{:}$


Fivolu-1x
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'The distribution of telingume lamds throushout the county is shown in figure 13. Obviously the tax status of plated lames camot be shown on a map of this seale. The loention of delinguent lands in relation to taxpasing land, indading privite forest-crop entries, and publie lands maybe readily observed. A large part of the land shown in public ownership is lath on wheh private owners have been unwilling or umable to pay dexes, for much of the publicly-owned land was translerred from private ownership by tax-ileed. A large addiLiomat extent of han now owned by the Porest serviee was heavily tax-delimguent when bought from private owners.
[n ij towns, Argome, Amstrong Creck, Caswell, Cramdon, and Ross, mom than 30 pereent, and in two towns, Argome and (rumdon, more than 40 percent of the taxable rural land has one or more tax

[^9]certificates outstanding. In Armstrong (reek and (randon, 20 and 25 percent, respectively, of the taxable ruma lands is subject to tax-


Ficere 13.- The tasable arroge is stant in many of the towns of Forest County. The amount of the effeefive tax base beeomes ceen whaller when the atreage

deed. It is priden from figure is that the tavable acreage semaining in a number of towns is rehatiely small, particulary when allowance is made for acreage subjed to heary delinquency and tax-deesl.

Even including the entire delinquent acreage, the number of taxable acres is less than 14,000 in each of 5 towns, Blackwell, Crandon, Freedom, Popple River, and Ross, and between 14,000 and 21,000 in 6 other towns, Alvin, Argonne, Armstrong Creek, Caswell, Lincoln, and Wrbeno.

Approximately 130.000 acres, or one-fifth of the land area of the county, had already been tax-deeded one or more times by 1936. This does not include the land tax-deeded to private individunds before 1930, but this omitted acreage is probably not large. Approximately 100,000 acres of the land tax-deeded before 1936 are now in public ownership, and about 30,000 acres are in private ownership. A considerable acreage of tax-deeded land transifred to private ownership was later sold to the Forest Service and so is now in public ownership. The location and ownership status of hands tax-deeded before 1936 is shown in figure 14.

## Tas Demnorency in Rmbaton to Land Ese

Tax-delinquency data are not sufficiently complete to permit a detailed amalysis of the effects of delinquency on the tax base, assessments, rates. and levies. The chicf complicating factor is the purchase program of the Forest Service. Complete data are not available to show the delinguency status, at the time of purchase, of lands acquired by the Forest Service: nor can a reliable estimate be made of the amount of delinquent taxes that have been redeemed in anticipation of such purchase. Delinquency percentages are not especially significant in an analysis of delinquency itself, because of this complicating factor but the data are of some significance in giving information relative to the delinguency status of the various classes of lamd, outside of Crandon, that are still on the tax roll.

Table 13.- Accumbloted tax delinqufncy on real property in relation on land use, Forrst Cimaty, 193/3;


E Exehsivo of city af (ramdon.
I Include aiso some small parcels in urban and reereational nreas.
Accumulated delmanency on real property still on the tax roll in 1936 was equal to two-thirds of the amount of the 1934 tax levy on this same property. ${ }^{11}$ As expected, delinquency is most severe on cut-over hand, and lenst severe on land bearing merchantable timber (table 13). As most of the purchases of the Forest Service involve

[^10]cut-over land. this elass of hand has had delinguency reduced by such purchases more than bare other clasees. Delinguency on chit-nver

 tax-derded dither to privath or phblic owacmbip by 1936.
land is therefore relatively more severe than is indiated by the data in table 13. Delinquency is also relatively high on rural nonfarm homes, but the aggregate amount in volved is not large.
$$
1311 \times 5 \text { — }
$$

Thax delinquency on farms is much lower than on cut-over land but it is still rery high. Farm incomes in most areas are small, and a considerable part of the gross farm income consists of commodities grown for home consumption. After necessary farm expenses and minimum living costs are taken care of, there appears to be little, if any, money left for paying taxes. The nonplated village, commercinl, and industrial property, which is shown in table 13 to have a very low delingucney, is largely snwmill property.

RATLO OF ASSESSSEI TO TRUE VALUE IN KELATION TO LAND USE
Athough the local tax rate applies uniformly to all land in a given taxing district, the ratio of assessed to true vallue as fixed by the State thx commission, and therefore the tax rate on true value, may be quite different on lands in different uses within the same district. Thus. land in one use may be given what amounts to a preferential tax rate, while land in another use is taxed higher than the average rate. These difflerences are not uniform from town to town.
(bonsidering the county as at whole, arricultural land is assessed at approximately onchalf to two-thirds of its true, or market, value as detemined by the tax commission, and during recent yenrs this ratio has been decreasing signifieantly: Cut-over land, on the other hand, is assersed at approximalely its full ralue, and other chases of tand and pertenal property, exeept agricultural, ate assessest at about there-fourthe of full value etable 1 h .




The high matio af ansessed (1) true value un cut-over land, compared with that on other land is probably one of the factors responsible for the high tax dedinguency in this hand chass. But it should not be bastily assmmed that if assessments on ngrisent ural land ware increased and those on eutover band derrensed, the cut-oyer lands would be retained on the tax molls, Such a procedure mixht prove to be a serious hadieap to limmers, and ret fail to hald the shift of cut-over land to public ownership throngh tax delingueney.

If the present rate of timber rutling continues, a reduction of this part of the tax base to insignitionnee may be expected within a relatively liew years. As the timber is removed, the land goos antomat-
 a large part will then go tax delimenent and be tax-deeded to the county or sold to the Forest sorvere before reversion to the eoment. As the total valuation of timber and eut-over land on the tax rolls
decreases. agricultural property, and residentinl and mereantile and manufacturing property must bear a larger and larger share of the total tax burden.
The trend in this direction. evident during the past decade, may be experted to continue. Aside from the rehabilitation of the forest industry, which is a long-time program, the nost urgent need is for wa increased ability to pay taxes on the part of agricultural and other property remaining on the tax rolls, and for a decrease in the cost of governmental services. A sound relocation program would go far toward meeting this need by placing familios now on poor land in better locations where their ineomes wouk be inereased, and by reducing the cost for roads, schooks, and relief that is now aconioned by the isolated and uneromomie settlemont.

## PROBLEMS OF LOC'AL GOYERNMENT

Land-use plaming is primarily concenod with the human relation-ships-- both individual and group aringe out of land utilization. It is concerned with the status of the individual in relation to the lamd and with the welfare of the groap as rehated to the land. Each farmer, settler, or squatter has his own relationships with some unit or area of hand, wheh rehationships in turn create demands for schools, roads, and other public services.

One of the institutions involved is that of heal govermment. It is one of the means by whech gromps may modify or direet individual action and render cooperative services to individuats. Arcordingly. the mature nad seope of the servies rendered or withheld, the cests of the services, and the restrictions upon indivituals and prepertyimposed by local units of gevernoment. have a rery signilicatat phere in the field of land planming. A study of the fiseal problems of local government frequenty provides evidene of prese, a land use matadjustments, and offers sugerestions of value in determining desirable fature uses, for gencrally a close correhtion exists between the present and potential hat ases and the character of the social and political institutions and problems wheh are asweiated with the hand.

One of the objectives of this bulletin is to note the development of Local government in Forest County, to describe its present status and the nature and cost of servies rendered, and to suggest modifientions, if the ceidence points to a ned for local govemmental reorgamation, especially in light of recommended land use amd distribution of poputation. [a this part, primary ronsideration is given to the costs of local govermment and to the senures of reveme.

## 

Forest County was organized in 1 sha from parts of Langlade and Geonto Conuties. Sime then a number of whage have been made in the size of the contry, and almost 30 changes in town bomotaries have occured. Nost of these are shown in figure 15. Chate Wisconsin statutes, a town may be organized whenever there are 75 derenos in ma area of at lenst 36 sertions. In 1885, when Forest County was established, (agen, Pelican, and Wyman were the ondy towns, but sine then the number has increased to 14 . At present, they sary in size from Hiles, with 131 sumere miles, to Fredon with 34 , the average boing loss than 2 survey townships, or ${ }^{-12}$ square miles,
per town. The population of the various towns in 1930 varied from 2,168 in Wabeno to 160 in Popple River. Assessed valuation in 1936 ranged from $\$ 1,106,420$ for Wibeno to $\$ 2 \overline{2}, 640$ for Crandon.

 been made in lomo bonndaries, the number of towns having varied from 2 in 1897 , to 1.4 in 1930.

Within the legal framework provited for the functioning of local govermment, individuals and groups have axereised a marked influence on the number of loeal units of grovemment and on the nature of the services rendered in the county. The lumber companies, for instance, exereised a very great influmpa over the arganization of new towns. It was matural that lumber interests shouki wish to avoid high taxes
for public services, especinlly if the services were of no direct benefit to them, and to wish for control over local government. By organizing new towns in areas controlled by them, the economic power of the lumber companies was supplemented by political power. They were then able to control local taxes and to direct the spending of money for ronds and schools in such a way as to promote the sale of cut-over land for agricultural purposes, with the hope that consummation of this policy would shift a part of the tax burden to prospectire settlers.

The law provides certain conditions requisite for the organizntion of towns, but unfortunately, except for a few permissive statutes, no provision has been made for the abolition of those towns that do not continue to meet certain minimum requirements or for the elimination of defunct local governmental units, whether counties, towns, or school districts. Many of the original motives that seem to justify the formation of new towns have long since become unimportant. For instance, the desire of the people to be close enough to community centers to participate readily in elections and other similar events was a potent factorin the demand for changes in town boundary lines, but with better transportation facilities this has ceased to be such an important consideration. Another reason for the increase in the number of towns was the desire of each community to have people from its own neighborhood in control of the local government. Once established, local interest, or whatever one chooses to call it, is perhaps the most potent factor in maintaining the status quo of the present units of local government.

At one time Forest County was one of the best lumbering sections of the State, and enioyed a relatively high degree of prosperity. After the removal of valuable timber resources, the land oflered very limited altermative opportunities for productive use. Most of the land is not suitable for agriculture, and recreational facilities and summer homes hove not been extensively developed. A rapid decline in the tax base and in revenue was ineritable. On the basis of taxable wealth per capita, it is now the peorest county in the State.

One of the immediate problems confronting this country is that of obtaining the revenue necessary to provide the needed public services. Local tax burdens are heary, even though governmental services have been reduced to a bare minimum of essentials [or instance, the county does not employ an agricultural agent, and during 1935 it definitely avoided all jury services to save expenses. It is important to find some method wheraby taxes may be reduced and publie services may, at the same time, be improved or at least not further impaired.

## COUNTY GOVERNMENT

('ost uf County Goyernment
The cost of operating and maintaining county government in the county decreased from $\$ 262,47.1$ to $\$ 181,045$ bet ween $192 \overline{4}$ und 1936 (Lable 15). The drop in total county expenditures botween these periods was chiefly the result of the assimption of the State in 1932 of the total cost of State tromk highway maintenance, with the exeeption of certain comecting streets and bridges. Comity expenditures nud recejpts for State trunk highways do not appear, therefore, in the combty financial statements for 1932 and subsequent vears. The largest items in county expenditures are for highways, genemb govern-
ment，charities and comections，and education．The last is，of course， only a portion of the total mont spent for colucation in the county， the rest beng included in the disburements of towns and scheol districts．


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[^11]The ens of aremed gumpment for the eomety decrensed from 542.523 in 1027 to $5=-619$ in 1036．This marked derrease was the result of fetremment in costo，persomel，and serviess readered．The big incease in expenditure for charites and corrections in 1036 was the rewult of the Federal social sermity program wheh began in 1935 and for wherh the comety is the administative agency．In 1936 the total cost of comaty govermment was \＄181，0ts，or appoximately Siti．2s per capita．on the basis of the 1930 popabation census figure． About therefourths of thic was ratised locelly and the rest was met by State nids．

I study was made of the rost of four oflices in Forest County compared with the costs of similar oflere in other entinties of the State． These oflices were thase of the comby board，shetifi，comenty trensurer， and romaty clerk．The ensts per eapita in Foresi county for these
 tion were amost equal to the highest in Wiseonsin，avenging from 12 to 20 thase more than the lowest（table 16）．Noreowe the hight jerentage of land on the bax rolls mow chronically tax delimguent temeds to orestate the true tax base，and consequently the cost per $\$ 1,000$ of tax－paying property is in reality grater that is shown by the figures．（comlitions vary greally between counties，and costs must neressmily vary also，but the relatively high costs in Forest County and the wide differener between the highest and lowest eosit for these
 possibility of weduche sach rosits in this county．



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## Revancen Fon（＇orxyy（ioneryment

In 1936 general property taxes from the 1035 levy supplied 36 percent of the total county revenue in the county，amd 25 percent was obtained from tax certificates and deeds sold or redeemed，thus making a total revenue from general property of 61 peremt．Thirty－ four percent was provided by State aids，and the remaning i percent was obtnined from various other sources．Receipts from curent collections of general－property taxes deelined 40 percent from 1927 to 1936.

During recent years this dechine has been largely compensated for by a great increase in receipts from tax certifentes and deeds sold or redeemed．The latter，however，ate primaty the result of land sales to the Forest Servief，and cannot be depended apon as a permanent source of revenue．State aids desighated in table 17 as gilts and grants－were largely for county highay parposes with the exeretion of 1936．Before 1932 they induded aids for the State highay sestem which has since been fimaned entirdy by the state．For i036，the State aids include State and Fedefal funds for social secherity pay－ ments，bat do mot include State and Foderal fands for direct or work relief．


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（ienoral governmeat man mads atemmed for abouk wo－thiods of the rost of towngeramont during the perion 1027 30，The cost of ermeral govemmont atome，in tha lowns of the cotmes，varied from
 is 27 percent of all operntion and mantemane costs for the towns，and is equivalent to a（i－mill lay on the total issessod radue od all general property in the towns（table is）．

The rests for fown wovemment vary widely between woms．For the year la3f－36 the exst of genemb govemment per town maged from \＄547 to $\$ 5,817$（abbe 19）．The rost of town roads mated from $\$ 001$ to $\$ 8,68 z_{\text {，and }}$ ane cost of other town servere ranged from $\$ 30$ to $\$ 8,524 \mathrm{per}$ town．Miny of the items inchaded in the later grome
occurred only in the towns that include large unincorporated villages, as in the towns of Laona and Wabeno. The total town costs varied between $\$ 2,601$ and $\$ 19,863$ with only two towns having costs over $\$ 5,000$. Only one town had a total cost of government of less than $\$ 3,000$, and thus it can hardly be expected that the cost of operating and maintaining a umit of town government will be less than this amount. The total per capita cost of town government, in the various towns, ranged from $\$ 3.82$ to $\$ 19$, and averaged $\$ 8.68$. The per capita cost for general government alone averaged $\$ 2.35$.

Table 18.-Disbursements for town purposes, Forest County, in stated years ${ }^{\text {t }}$

| Item | 1927 | 1030 | 1983 | 1936 |
| :---: | :---: | :---: | :---: | :---: |
| Geners) government. | \$23, 630 | \$22,410 | \$21, 497 | \$23,402 |
| Protection to persons and property. | 5, 048 | 8.985 | 2.833 | 4, 0 fin |
| Hicalth conservation antl sanitation | 2.000 | 1. 319 | 1. 23.2 | 1,155 |
| Biphrsays. | 66, 106 | 41, 5nf | 32, 7 71 | 37, 605 |
| Charitics and corrections | 7, 240 | 7, 219 | 7 35, 015 | 6, 511 |
| Exucation. | 17, 149 | 10. 236 | 4, 109 | \% ${ }^{4} 809$ |
| Recrention- | 262 | 180 |  | 1.882 |
| Arunielpal publie service enterprises | 3, 704 | 555 | 207 | 777 |
| Fnclassified. | 1,465 | 7,391 | 1.739 | 4, 247 |
| Potal | 129, 774 | 108, 404 | 100, 019 | 817,528 |

[^13]Tabie 19.-Thtal and per capita expenditures for town purposes, by towns, Forest County, 1985-96

| Town | PonaRation 19381 | Total expenditures |  |  |  | Expenditures per capma |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Gen- } \\ \text { era } \\ \text { goverr- } \\ \text { medt } \end{gathered}$ | Remis | Other | Total | Gen-government | Ronds | Other | 'rotal |
| Avin. | $\pm 1$ | 31, 111 | \$1, 448 | \$2,009 | \$4, \%ss | \$1. 32 | \$1. 12 | \$2.39 | \$3.43 |
| Argonae. | 780 | 1.930 | 001 | 173 | 3.001 | 2.46 | 1.15 | 21 | 3. 82 |
| Armstrang creek. | 770 | 427 | 1.568 | 1, 437 | 3, 955 | 1. 19 | $\underline{2.02}$ | 1.88 | 5. 00 |
| Blackwell | 438 | 942 | 1, 465 | 1,208 | 4,115 | ${ }^{2} .17$ | 3.38 | 3.03 | 9.48 |
| casweil. | 307 | 854 | 1, 881 | $5 ¢ 0$ | 3,135 | 3.20 | 6. 87 | 1. 87 | 11. 34 |
| Crandon... | 330 | 1.320 | ${ }_{2}^{2} \mathrm{cosi}$ | 834 | 4. 153 | 3.89 | 5. 90 | 2.47 | 12.26 |
| Freedom | 215 | 1,172 | 1.747 | 1, 169 | 4.084 | 5. 45 | 8. 13 | 3. 42 | 10 , \% |
| Eanm | 621 | 1. 347 | 3, 281 | 8 169 | +4,979 | $\underline{3.48}$ | 5. 25 | + 28 | 8. 02 |
| Eanma | 1. 372 | 2,377 | 8,685 | 8, 524 | 10.586 4 4.384 | 1.34 | 4.00 | 4.81 | 11.05 |
| Eincoln - Nashovile. |  |  |  | 34 | 4,384 4,846 | 8. ${ }^{8 .} 12$ | B. 05 3.65 |  | 12. 18 |
| Nashyille... | 704 177 | ${ }_{1}^{1,681}$ | 2, | $3{ }_{28}^{381}$ | 4,846 2,601 | 2.15 3.60 | 3.69 0.98 | 1. 88 | 6. 34 |
| Ross. .. . | 375 | 1, 028 | 1,614 | 614 | 3,256 | 2.74 | 4.30 | 1.64 | 8 8.08 |
| Wiabeno. | 3.258 | 5.817 | 6, 368 | 7,678 | 19, 883 | 2.50 | 2. 8.4 | 3.43 | $8, \mathrm{n}$ |
| All towns. | 9, 2659 | 23, 402 | 37,605 | 25,521 | 88, 528 | 2.35 | 3.7 | 2.56 | S.6s |

'Estimated by Wiscomsin founty bourals' Assecintom.

## Cost of Town Roads

Total expenditures on town roads in the county decreased from $\$ 66,106$ in 1927 to $\$ 37,605$ in 1936 (table 20). This decrease occurred despite on increase in the total miles of town road from 291 to 428. The average expenditures per mile of town road decreased from $\$ 227$ in 1927 to $\$ 88$ in 1936 . The average for the 5 years, 1927-31, was $\$ 153$, while the average cost during the last 5 -year period was only $\$ 79$ per mile. This reduction in cost involved a reduction in both outlay and maintenance.

As is to be expected, the cost of town roads varies greatly between towns. For the 5 -year period 1932-36, the average ammal cost per mile varied from $\$ 34.52$ in the town of Argonue to $\$ 167.94$ iu Laona (table 21). Three towns actually spent less than $\$ 50$ per mile. Seven more spent between $\$ 50$ and $\$ 75$ per mile. Thus, in 10 of the 14 towns, from two-thirds to the entire amount of the town-road costs were borne by the $\$ 50$-per-mile State aid for town roads. ${ }^{12}$

Table 20.-Number of miles and total and average cost per mile of loun roads in Forest County, 1997-38

| Yenr | Town rauls | Cost of rohals |  |  | A ernge cost pretmile |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Outiay | Maintenuce | TCotul |  |
|  | Miles |  |  |  |  |
| 1027-. | 291 | \$18,900 | \$4t7, 200 | \$63, 106 | \$227 |
| 1929 | ${ }_{317} 316$ | 7,033 | 42, 115 | 49.148 | 156 |
| 1929. | 317 |  | 35, 242 . | +1, 504 | 1** |
| 1031.. | 350 | 3, 645 | 39,362 | +3.007 | 120 |
| 1032. | 385 | 11, 333 | 32, 31 | 4.4, 0 OH | 114 |
| 1933, ... | 422 | 6. 630 | ${ }^{26,121}$, | 32, 71 | \% |
| 1034..... | 425 | 1. 279 | 19, 0.42 | 30, 321 | 18 |
| 1935... | 437 | 2,502 | 2, ${ }^{511}$ | 31, 433 | 72 |
| 1036..... | 135 | 6,505 | 31, 007 | 37, 005 | \$ |
| Average 1927-31. | 326 | 9,308 | 40.471 | 49.870 | 153 |
| A varage 1032-36. | 419 | 5,650 -539 | 27, 31.45 | 33. 235 | 119 |
| A vernfe 1927-36. | 373 | 7, 533 | 34, 013 | 41,552 | 111 |

Table 21.-Average yearly cost per mile of town roads in Forest County, by towns, 1932-80


Revendes for Town Government
Receipts for town purposes for the period 1927-36 are shown by sources in table 22. Receipts from genernl-property taxes decreased from 73 percent of total reccipts in 1927 to 33 percent in 1936. During the same period the total revenues for town purposes decreased about one-fifth (table 22). Gifts and grants, on the other hand, which consist chiefly of State aids, increased from 7 percent of total reccipts in 1927 to 45 percent in 1936, primarily because State aid for town ronds was increased in 1932 from $\$ 25$ to $\$ 50$ per mile.

[^14]Table 22.-Receipts for town purposes, Forest County, in stated years


Benring in mind the present difficult fintancial situation and the large percentage of present costs being bome by State aids, it is evident that Forest County is not in it position to construct and maintain town roads without substantial liclp from the State. Many miles of town roads in the county are not or will not in the near future be needed; and as it is not in the interest of the State to support such ronds the towns might well take steps to reduce costs in anticipation of a possible reduction in aids for these roads. Some program of relocating isolated settless so as to close umecessiry roads should therefore be in the interst of the towns as well as the State.

## SCHOOLS

The county school system consists of 17 conmon-school districts, Crandon (ity schools, and Crandon Lhiom Jree Figh School district. The district boundaries coincide, with fow exceptions, with the boundaries of the towns (fig. 10). For Wiscomsin, this is an exceptional situation, for school-district lines usunlly have little relation to town boundaries, mad there are generally several school districts in a civil town. The districts of Forest County vary greatly in size: For instance, Crandon No. 1 contains slightly less than 10 sections, while Hiles No. 1 is composed of four civil townships. Each school district is a local unit of govermment, separate from town goverument, the administration being in the hands of district school boards.

During the 1935 --36 school year, 19 rural, 10 State-graded (grade schools with more than : teacher), 5 grade schools locatod in villages, and 5 ligh schnols were operated in the county at a cost of approximately $\$ 207,000$. The school term is 9 monthis in length, and every school in the comty was actually taught 170 days or more; 113 tenchers were employed to tetech 3,2603 pupils.

The total net enrolment in the 19 rural schoois was 480, or an average of 25 pupils each (fig. 17). Five grade schools located in villages which, except in Crandon, were operated in conjunction with high-school systems, hard an enrollment of 1,541 grade pupils, or an average of 308 per school.

There are very few schools of unduly small enrollment in the county-only 1 school had less than an average of 10 pupils per day for the year 1935-36. Average daily attendane of the raral schools was approximately 83 percent of net chroliment.


 less than 10 papils for the chord yar $193 \overline{3} 36$.

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School enrollment and arerage costs per pupil for each school are given in table 23. The costs are basel on expenditures for the school year 1935-36 except for capital cost items. Capital costs for land and buildings for all the schools in the county during the period

1927-36 were distributed evenly over the 10 years, and prorated to each district and school according to the number of teachers. Capital costs for repairs and equipment were determined for cach district separately, but were distributed evenly over the 10 -year period and prorated to each school, where there was more than one in a district, according to the number of teachers.

For alif rural schools, the cost per pupil, based upon average daily attendance in 1935-36, ranges from $\$ 41.11$ for Crandon No. 1 to $\$ 230.16$ for Alvin No. 2, the average of all being $\$ 81.07$. For 6 of the 19 rural schools, having an average daily attendance of 15 or less, the cost was over $\$ 100$ per pupil. In State-graded schools and village grade schools average per-pupil costs were less than for rural


Figetre 17.… A typical rural school in Forest County.
schools, being $\$ 75.97$ and $\$ 56.15$, respectively, on the basis of average daily attendance. Although the smaller rural schools are the more costly per pupil, and usually offer the poorest quality of service, the cost per pupil of the larger rural schools-those with an enrollment of 30 or more-compares favorably with those for the State-graded and grade schools in villages. But it should be recalled that the latter schools have better educational facilities and a smaller teaching load per teacher than do the larger rural schools.

More moncy is spent for schools by all units of government together in Forest County than for any other service of local government. In fact, the cost of education is equal to the combined cost of all other local public services (table 28). The tutal cost of education in the county declined about 20 percent from 1927 to 1936 (table 24 ). These data were taken from school-district records and show ammal expenditures as incurved except for rapitnl outhy items which were distributed everly over the 10 -year period.

Table 23.-School emrollment and estimated cost of operation and maintenance of individual schools based on average daily attendance, classified by type, Forest County, 1985-36


Based on arerage thaly attemdante.
Amual disbursements were greatest in 1029, when they amounted to $\$ 272,375$, hut were curtailed during the depression years, especially since 1932, reaching a low of $\$ 203,507$ in $193 \overline{5}$. As the costs for land, buildings, repairs, and equipment were distributed evenly over the 10-year period, the reduction in total school cost as indicated was entirely in operating costs.

## Revesces for Sohools

District taxes provided 72 percent of the revenue for school purposes during the 5 -year period 1927-31, but during the 5 -year period 1932-36 they provided but 45 percent. Average locnl tax receipts per year in the first period were $\$ 212,000$ but only $\$ 94,000$ in the last period. Average annual State aids increased respectivcly from $\$ 52,000$ to $\$ 71,000$ for the two periods, county aids from $\$ 15,000$ to $\$ 25,000$, and commercial revenue from $\$ 1 \overline{0}, 000$ to $\$ 19,000$. The percentage of school revenue coming from each of the various sources is shown lor at period of years in table 25. Although local taxes provided 45 percent of the revemues for school purposes during the last 5 years, the State of Wisconsin fumished financinl aid to the extent of 34 percent, including all of the important State school nids.

Tabse 24. Total expenditures far school parposes in Forest County, by years,


Tanas 25... Totul revenuc for schomb and percentage of totol by source, Forest County, 1ft? $3 \boldsymbol{H}$




The principal State aide to sehools are the following: (1) Flat rate of 8250 per elementary sehool teacher, (2) equatizntion aid up to $\$ 350$ per comentary teacher in districts with less than $\$ 200,000$ valuation per slementary teacher, (3) $\$ 300$ per elementiry school with three or more teachers (first-chass, State-grated) and $\$ 200$ per clementary school with two teachers (secont-class, State-gmaded), (4) transportation aid for elomentary school pupils thansported over 2 miles to school nt 10 cents per day per pupil, and (5) high-school aids up to $\$ 1,500$ per school with four or more teachers. Most of these nids are subject
to reductions if the funds are inadequate，and numerous qualifications prevent their uniform application to all schools．

The county contributed to the extent of $\$ 250$ per teacher，or aboat 12 percent，during the same period，and commercial revenue of the schools，consisting of other receipts such as tuition，sale or rental of school property，ete．，furnished the remainder，or 3 percent．Since about 20 percent of the commercial revenue was received by certain districts from others in payment of tuition costs，there is some duplici－ tion by including it，but the relative distribution of the sources of revenue is not thereby materially atfected．
Sources of school revenue for ench distript for the 10 －year period 1927－36 are shown in table 20．There is a great difference between districts in the proportion received from yarious spurces．For in－ stance，Blackwell No． 1 raised anmually，by lowal taxation，an amount equal to 73.7 percent of total reccipts，while Cramdon No． 4 raised only 33.2 percent．State aids amounted to 47.3 percent of the 10 － vear average amual disbursments of Crandon No． 4 ，but were only 10.3 percent in the case of Blackwell No．1．Hiles No． 1 received only 12.2 percent from State aids，but this district as well as Argonne No．í， Crandon Iligh School，Laona No． 1 and Wabeno No，1，operate high schools，and the distribution of aids to higgh schools is different from that made to elementary schools．County school aids ranged frome 5.9 percent in Argone No． 1 to 18.3 percent in Caswell No． 1. Com－ mercial revenue made up a lesser propertion of the funds avaiable for expenditure，ranging from 0.8 percent in Alvin No．I to 1 i． 11 percent in Wabeno No．I with most of the distrist：beluw a pereent．



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| Avin Nu， | －3．35 | 34， | ：11． | $13:$ | 11． 1 |
| Arsonime ${ }^{\text {ara }}$ ］ | 11．96t | 20． | \％ 5 | \％ | 11 1.1 1. 1 |
| Armstrag Creek No． 1 | \％195\％ | 43. | 14 | \％ | 1.9 |
| Mackwalf－o． 1 | 11.415 | 16．$\%$ | 15 | A | 3 3 |
| Caswell No． 1 | 3， 1163 | \％ 4 | 16． 1 | 4． 14 | 2． $\mathrm{F}_{1}$ |
| Crandon St ， 1 |  | 41.3 | 16． 1. | 近： | 4 |
| （ritujon Ar． 4 a | ${ }^{2}, 771$ | 43 | 1.5 | 33 | 4.4 |
|  | 4，344 | 34 | 13. | 4． 11 | 4． $4_{4}^{4}$ |
| （＇ity，CFandon grade schtot） | 14.517 | \％1 | \％： | 51\％ | 9 |
|  | 16． 36 ta | 12.15 |  | ：2． | 15 |
| Freetom No．${ }^{\text {．．．}}$ ． | 3， 318 | 14.1 | 14.11 | 织： | 13 |
| Jlles No． $1 . .$. | 14． 1815 | 129 | f． 3 | 737 | 7 |
| I唯4 No． $1 . .$. |  | 19 | 1．1． 1 | 7． | 13 |
| inmedry No， 3 | $3.900^{2}$ | 17 | 9.2 | 1is ${ }^{2}$ | 3． |
| Nashrilie No． $1 .-$. | 14， 54 | 36.1 | 10.9 | 4 | 3．${ }_{\text {c }}$ |
| Popple Jivar No． 2 | 为，573 | 12.9 | 13． |  | 6． 4 |
| Ross Nr． 1. | $5^{\overline{1}, 543}$ | 31.1 | \％． 11 | 等等 | 14 |
| Wrabers No． 1. | 51，xis | 24．I | 「． | ． $\mathrm{T}_{2}$ | L． 1 |
| Averata ur tomal | 251.575 | 24.5 | 71 | $1 \times 111$ | 15 |

[^15]Datn for 1934 indieate that the school the rate on troo value in Forest（ounty avaraged higher than for any other county，and was over twice the average for the State．The average rate in the county
for 1934 was 15 mills, whereas that for the State as a whole was only 7 mills.

It 1935 the average school tax rate was approximately 12 mills per dollar. Eleven of the 18 districts had a school tax mate on true valuation of over 10 mills per dollar and 6 of these had $a$ rate of over 15 mills (table 27). The primary renson for the high tax rate doubtless lies in the low general-property tax base per teacher or per pupil rather than in the high cost of operating the schools. In 1935 the average full value of the tax base per grade school teacher in the county was only $\$ 74,570$, while that for the State as a whole was about $\$ 287,000$. Seven of the 18 districts with grade schools had less than $\$ 50,000$ valuation per tencher.

Table 27.--General-property tax base per teacher and tax rate for school purposes, by school districts, Forest County, 198:5-36


- Recommended full. or trag, value as fixed by he Nate tax commission, 1035. This k not chate the
 amb thas a foberatitive satmoneat of the ease.

With such a low value of the base per teacher, the cose per thousand dollars of tax base is bound to be ligh even with efficiently run schools. Thus in Forest comety the school tax rate is high and State aids for schools are also high. State ecpualization aid is paid to school districts having less than $\$ 200,000$ full value of tax base per elementary school teacher. Nently cvery maral school in the county receives the muximum of $\$ 350$ per teacher from this and.

In view of the decrense of more than 50 percent in the total tax hase during the last 10 vears, and several indications pointing toward a continuation of this decime, it is imperative that this large item of publice expense be reduced in every way consistent with good educational procedure. Inder the conditions that exist in the county, a settler-relocation program that would allow the closing of some schools and the climination of much of the pupil transportation would seem to offer the greatest aid in redueng eosts. Later in this bulletin a few suggestions are made relative to sumh a program.

## COST OF ALL UNITS OF L.OCAL GOVERNMENT

The average annual cost of all public services administered by local units of government during the $\bar{j}$-year period 1932-36, amounted to $\$ 444,439$, or about $\$ 40$ per capita (table 28 ). These services were rendered by the county, towns, school districts, and the city of Crandon. Education was by far the largest public-service cost, accounting for about $\mathbf{i} 2$ percent of the total, or $\$ 20.75$ per capita. Highways were the next largest item, amounting to 1.5 .6 percent of all public-service ecsts, or $\$ 6.25$ per capita. County and town road costs were about equal in amount, and city streets were a small item. Charities and corrections-aside from direct or work relief-were the third largest item, consituting 13 percent of total costs, or $\$ 5.19$ per capita. General government was the lourth, and last, large item of expense, general county government making up 6.3 percent of all costs and general town government 4.7 percent. Including the city of Crandon all general government amounted to 11.6 percent of all local governmental costs, or $\$ 4.65$ per capita. Protection of persons and property and miscellaneous costs were relatively small items, accounting for 4.8 and 3.1 percent respectively of all costs.

Table 28.- Average yearly pet capila and percentage expentitures for public services, Forest Connty, 1932-36'


General-property taxes provided 44.1 percent of all the revenues required to meet the costs of govermmental services, exclusive of State and Federal services and general relief during the 5 -year period 1932-36. If receipts from tax certificates and decels sold or redeemed are included, the total receipts from general property amount to 59.0 percent (table 20). It must be remembered that the property tax base is rapidly declining as a source of revenue. and receipts from tax ecrificates and deeds sold or redecmed are largely dependent upon land sales to the Federal Government and are therefore certain to decline in the future. Gifts and grants from the State and Feleral Government exclusive of aids for direct and work relief amounted to 31.0 perent of the total receipts.

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The largest items included in gifts and grants are: State equalization and other aids to schools; State aids to municipalitias for ronds and streets; State-highway-privilege aid in lieu of general-property tax on automobiles; State aid to counties for county highways; and State aid for redemption of county highway bonds. Commercial revenue and miscellaneous receipts accounted for 5.3 and 1.8 percent respectively, of all receipts.

Tabse 29. Auerage yearly and percentage receipts for public services in Forest County, by source of revenut, 19.32-36


In considering the proportion of the total cost of govermment mot by local contributions. it mar be said that citizens of the comaty contribute somewht to several of the fands from which state ands are received. Table 30 shows the principul items and the anomens contributed as nearly as can be ascertained. The aremage ammal contributions from Forest ('ounty to State taxes are $\$ 67,248$, or nowly half ts much as the gifts and grants for the stme period. Other state and Federal contributions to the countr. howerer, are not shown in table esf. Two targe items of this kind ire State mantenance of state truok highwass in the country and State and Federal aid for diect and work relief. Numerous other services of a less tampible nature might be mentioned. but these two probably invole the most money.

TABLE 30. Exfimated fmont of Ntate laxis, Forem Connty, by principal sourcts of



During the 5 -vear period 193236 , the state athoted an arerage of about sion.000 per year for the construction and maintenabe of State highays within the comty. This is 60 peremt more than the moment paid into the State funds by the county. In other worls, the county has received state servies on highwass, in addition to the gifts und grats shown in table 29 , sufficient to more than butane the state taxes collected in the connty. Furthermore, his is enterty aside from State and Federal ade for genemal reliaf wheh is diseussed in the next part of the bulletin.

## COSTS OF REL.IEF

Relief has been a large item of publie expense during recent years. But this item has not been included in any of these tables on public costs except for the usual items of charity and the social-security aids--old-age pensions. aid to the blind, and aid to dependent children. Relief costs have been high in other parts of the State as well as in this county but the per capita cost of relief in the country has been much higher than that in the rest of the State. In fact. since 1932, it has been almost twice as high, on the arerage- 827.50 as compared with $\$ 1509$ for the State (table 31). Costs of relief in the county during these $s$ years have been over two-thirds as much as all other public costs.

Table 31.- Prt cmpita cost of relief in Fintst County comparch with the Slate, $1933-361$




The rhief muses of this excessive refief burden, aside from the grencral depression, undoubtedly are attributable to umemployment Pesulting from the deeline of the forest industry, and to the low farm incomes catsed be settlement on poor hand or to the imability of farmerc to elear chough land to provide operating umits of economic size.

Not only has the per capita relief expenditure been much higher in Fores (comety than for the rest of the Sinte, but the proportion of tutal relief eost which has been home by the comty and other local mits has been much smaller. During the last 5 rears, the average local comtribution for relief in the comer has been only 0.6 percent, wherens the avenge local contribution thronghout the State has been 17.3 percent. la other words, relief costs are high, and the State and Federal Govermments are paying practicety all of it. The excesive rosts and the small contribution from the county are undoubtedly caused by the seriousness of the cmployment situation and land-atilization problems in the area. They should not be considered as a reffection on the people of the comity, mor as an argument for reducing State aids, but they do point out the need for a serious attempt to eliminate, as far as possible, the underying causes of the problems.

## POLICIES AND PROGRAMS FOR ADJUSTMENT IN LAND USE AND LOCAL GOVERNMENTAL ORGANIZATION

After an analysis of these problems arising from present forms of land use, their causes, and their present relation to the resources of Forest County, it is now important to determine the degree to which existing policies have caused desirable changes in land use, or have perpetuated or prevented additional maladjustments; and to determine need for other directional measures that will aid in bringing about desirable adjustments. Although the policies and programs considered are designed primarily to improve the level of income of the people in the comety, benefits will also accrue to other parts of the State that are now defraying, by their taxes, a large part of the public costs in the cut-over region.

## LAND CLASSIFICATION

## helation of land classification to land-use planning

Land clnssification forms the link between the plysiocconomie environment of an aren and the projection of social policies. One step in determining land programs for a region consists of delinenting areas that possess uniform characteristics which have a significant influence on the formulation of warious policies. As a tool in landuse planning, land classification serves to focus attention upon particular bodies of hand to which the various policies are best adapted. Only br breaking down the complex of land forms into workable units is it possible to plan and to direct desirable types of land use.

In line with this research procedure, a land-use classifieation was prepared for Forest County as a guide in recommending better land use practief and as a basis for appraising changes in government neecssary for such improved utilization. Land classification is not new to this county. The rural-zoning ordinance in effect since 1934 is a type of land-use classification in which legal sanctions are given to various forms of land use. The classification presented here is intended to go somewhat beyond the zoning classification, and to indicate all areats generally unsuited to agriculture, whether or not their restriction is feasible at present or in the near future. It is also intended to indicate the relative degree of suitability of various areas for agriculture or other major uses, and to distinguish between areas requiring diflerent types of public programs.
Land classifieation in this region should help to answer such questions as: Where are the areas most suited to continued agriculture or to the development of new farms? Erom which areas can families be relocated with the greatest advanage both to themselves and to governmental agencies? What areas are adapted to changes in the form of local govermment or in public services, such as schools and roads?

## hand Classes

With these questions as a basis, Forest County has been divided into three main land classes: ${ }^{13}$ Class I, nonproblem agricultural areas; class IL, problem agricultaral areas; class III, areas not suitable for

[^16]

Figure 18.-A hand chassification of this find is neful as a gude for refming zoning boundaries and for apprasing various publie land-ise policies and programs.
ugrictlure and having very sparse settlement (fig. 18). The two criteria used in developing this chassification are: (1) Agricultural probluctivity under present forms of otilization, and (2) the density
and extent of settlement. ${ }^{14}$ The latiter criterion is important for land use planuing in that the costs of providing public services and the feasibility of relocating present settlers are both largely dependent upon the land occupancy or settlement pattern.
Class I, nonproblem agricultural areas, comprises 7.3 percent of the county, and includes land now predominantly used for commercial agriculture which appears capable of producing a reasonably aderfunte farm income on farm units of 80 acres or more. In addition, the density of settlement in these areas is adequate for the provision of public services at a cost comparable with that of farming areas in the southern half of the State. The contimued use of elass I land for agriculture appears advisable, and it is here that additional land suitable for farming is most likely to be found.

Class II, problem agricultural areas, comprising 20.3 percent of the county, includes arons in which the land is genemilly unsuitable for commercial agriculture on the basis of either farm income or public costs, or both, but in which significant amounts of agricultural settlement exist. These are "problem" areas under present conditions. The elass is divided into two subelasses aecording to density of settlement, possibility of relabilitation or adaptability to reseltlement, and other public programs or policies.

Subclass II-A, comprising 11.7 percent of the county, includes the more densely settled areas $0^{r}$ those for which there is a possibility of being raised to a "nonprohl: " status through such programs as the provision of supplementary employment, increases in crop acreage per farm, or changes in farm practices. Zoning and setter relocation are desimble in some limited areas, but it is believed that social policies in the areas comprising this subelnss should be directed primarily at improving in place the incomes of people within the subrlass, rather than nttempting to better their position elsewhere.

Subelass II-B, comprising 8.6 percent of the county, is characterized by relatively sparse settlement with inadequate farm ineomes, usually necompanied by high costs for public servies berause of settler isolation. In mosi cases, families in these areas should be assisted in moving to better regions, the urea should be zoned against future settlement, and the land devoted to some form of forestry or recreational use.
('lass [II comprises 72.4 pereent of the countw areas and includes lamd considered unsuited to commereial farming on which there is now little agricultural setflement. Forestry or recreation is believed to be the best use for most of the 'and, but in some parts of the class these uses are likely to be extensive in character. The sparsity of seltement in this class usually indientes unreasonable per capita costs for schools, roads, and other public services.

It is probable, therefore, that greater savings in public costs can be achicved, and larger areas ran be blocked out for forest production by relocating settlers from this elass than from subelass IT-B. Zoning ugainsl agriculture is recommended, with little qualification, for most of class III land. In none of the classes where relocation of settlers is recommended, is it assumed that all families should be moved. Farms that are near settlements, reads, and selools, or small commu-

[^17]nities, may justifiably be left for later consideration after the more serious problems of isolation have been solved.

Several different areas, or units, of class I, subciass II- $A$, and subclass II-B land are shown on the land-use classification map (fig. 18). An attempt was made to include in each area land essentially uniform as to present use capabilities or use maladjustments, and type of public program applicable to it. Only in unit 6 of subclass II-B are noncontiguous parcels of land included in one unit. No separate areas are shown for class III land, largely because of the uniformity in land-use capabilities and similarity of public policies needed in the various areas within the class.

## LAND CLASSES DESIGNATED

## Class ]. Nonprobiem Aghtodiuhal Aheas

Class I inclucles only land in and around well-established communities where agricultare has been relatively successful. Although no comparison is implied between these arens ond agricultural areas in other parts of the State or Nation, it appears that, under present conditions, farms in this class are capable of maintaining fairly alequate standards of living, and that agriculture is therefore the best use for most of the land. A recent study of relief in Forest County shows that 33 percent of all rural families in class I areas received some type of relief during the 3 -month period July-September 1936. ${ }^{15}$ During this period 52 percent received relief in class II areas, and 58 percent received relief in those of class III. The aveange for the county was 47 percent.

The type of soil, the extent of cultivated land per farm, and the size and condition of farm buildings all indicate that returns from farming are normally adequate to support poople above the subsistence level in class I areas (fig. 19). Expenditures for relief in these areas were primarily for rural nonfarm families. The average value of land and buildings per farm, based on true value as recommended by the Wisconsin Tax Commission, is $\$ 1,968$, compared with $\$ 1,074$ in subclass II $-A, \$ 1,148$ in subelass II-B, and $\$ 1,164$ per farm in class IIT. Some of the individual areas, or units, of this class are small but they are believed to be sufficiently large and compactly settled for satisfactory social development and for the maintenance of public services at rensomable cost. In brief, this class includes the nonproblen ngricultural aress of the county, in contrest with classes II and III, where the use of Jand for agriculture is attended with more or less severe land-use maladjustments.

It should not be assumed that all the land in class I is suitable lor agriculture, or that incomes on all farms are equal to the potential productivity of the land. Varisbility is a characteristic feature of the land type and of the efficiency of farming opemtions throughout this county.

The number of additional farm units of a desirable type that can be established in class I depends on such factors as the plysical characteristics of specific parcels of land, costs of cletring land, and the general level of farm-purehnsing power. It is believed that the possibility of locating trates suitable for new farms is greater in this class than in other parts of the eounty, and so it would be in the publie interest to direct future settement or resettement into these areas rather

[^18]than into areas likely to be depopulated through future adjustment programs. Likewise, any program for clearing additional land on farms is much more likely to succeed, and would be much more in accordance with sound public policy, if carried out in class I rather than in other parts of the county. Class $I$ is not without some problems of land use, but these maladjustments can often be alleviated by clearing more land, by changes in management practices, or by other adjustments on the individual farm. Land-planning activities in this class are confined primarily to locating new farms for resettlement, rather than to changing forms of land use, as is the case in classes II and III.

The location and description of the four areas, or units, of class I are as follows:

Chit 1, class I.- This area is located in the west-central part of the county, and includes the largest and most productive body of agri-


Figdia 19.- A good farm in class I farming area.
cultaral land in the county. Farms are usually 80 or 120 acres in size, with the rverage, 104, materially higher than the county-wide average of 81 acres. There are 76 farms, and these are rather well concentrated along improved roads. Fifty-three percent of the area is now in farms. The soils are largely Kemnan and Antigo silt loums of moderate fertility. The Antigo soils, underlain by sand and gravel at depths of from 18 to 30 inches, are somewhat better drained than the Kennan, but are more subject to drought. The area is predominantly gently rolling in character, but is cut up by a number of raw pent swamps. The distribution of stone varies widely, but, in general, is not a serious problem. The stonier land can be used to advantage for woods or pasture in conjunction with the cropland, while the small size of the stoncs makes them relatively easy to clear. Some undeveloped land suitable for farming occurs in the western part of the area. Dairy products are the principal source of farm income, although potatoes are also an important source of cash income. Transportation needs are well met by State, county, and town roads, and
markets for farm products are available at Argoune and Crandon. There is a high school and a grade school in each of the villages of Hiles and Argonne, near each end of the area.

Lnit 2, closs I.-This area, lying to the southwest of Crandon, is somewhat less productive than the unit just described. It includes 84 farms in addition to several within the city limits of Crandon. The Kemnan and Antigo soils found in this area are similar to those in unit 1 , but the Kennan soils are inclined to be somewhat rougher in topography and more stony. In addition, the southern sections of the area are composed of the Plainfeld series which are sandy in texture and are of only fair productivity. The Plainficld soils in this area, however, bare a beavier subsoil than that typical of the series, and are therefore fairly good agricultural lands ilthough somewhat droughty. Areas of potential farm land are found south of Jake Metonga and in the southwestern part, but agricultural expansion is limited by adjoining areas of rough stony land. Flighways are adequate, and railway connections at Crandon ard Nashyille are within 5 miles of any part of the area. Farming practices are similar to those in unit 1.

Cnit B, class $I$.--This aren, in the south-central portion of the county, extends to the north and south of the sammill vilhage of Laona. This is the smallest, least productive, and most heterogeneous area in class I. There are 37 farms here, concentrated mainly in the northern and southern sections, with only a few farms near Laona. The soils are predominately of the Kennan, Antigo, and Vilas series. The latter is a rolling to rough, light-textured soil of little agricultural value. There is little opportunity for ngricultural expansion in this area, but most of the present farms can be continued satisfactorily.

Cnit 4, class I.-This area, near the southern boundary of the countr, is the second-best agricultural aren, and includes 44 farms located in a fairly compact settiement. The relatively high standard of living, indicated by the general condition of land and buildings, is corroborated by the record of relief which is superior to that of any other area in the county. But this record in regard to expenditures for relief is due in part to the character of the people of this community. The soils are predominantly of the Kennan and Antigo scries. The Kemman is generally rolling with occasional pot holes and the Antigo is undulating to gently rolling. Both are good soils for the region, although considerable stone is found on the Kennan soils, esperially north of the village of Thabeno (fig. 20). The growing season in this area is from 1 week to 10 days longer than in the northern part of the county, and the average temperature is proportionately higher. Expansion of the area is limited by unproductive soils and excessive stone in adjoining lands. Roads and schools are adequate, and a market is available in the sammill village of Tabeno. This aren, as well as unit 3 , is entirely within the mational-forest boundaries, but this need not affect the permanence of agriculture on the better land if the forestry and agricultural programs are coordinated.

## C'lass II. Problem Acriculteral Abeas

Areas included in this chass vary widely as to trpe of soil, density of settlement, and adaptation to public programs. All of them are problem areas in some degree from the viewpoint of agricultural incomes or of public costs for schools, roads, and relief, or from the
viewpoint of both factors. In many of the arens forestry or recreation would be a more desirable utilization than the present scattered agriculture. In riew of the present degree of settiement, however, the retirement of agricultural uses is not possible or desimble throughout the class. The distinction between subelasses II-A and $15-\mathrm{B}$ is made primarily on the basis of density of settlement, possibility of telabilitation, and feasibility of relocating families from these areas, rather than on the basis of suitability of the land for commercial agriculture. In any case. little or no additional settlement is desirable in class in areas.

This subelass consists of five units that contain more farms than any other smilar areas exeept those in class I. In geneme, the land


Figene 20. The rock pile is a mommont to the costs of clearing land for farmimg. The cleared fand is good, but the eost of elearing is practically probibitive.
is not suitable for faming, but the settlement is too dense for a complote relocation program at present (fis. eb). In some weas, forestry or other industrifs may erentually provide enough ontside employmont to make proftable he operation of present holdings is part-time furms. Citil then, granting of public relicf is likely be be necessary.
A fow farms in the various units of this chass wheh are located on Good roads and on fairly proluctive soils can be improved, insofnr as income is concerned, througl a rebabilitation program that provides necessary capital for baying additional livestork on for clearing additional cropland. It is not possible to isolate the areas subject to this adjustmont without a detailed soil survey and a refined farm malysis, neither of which was feasible in comection with this sturly.

The following five units of subctass $11-\mathrm{A}$ mas be found in figure is:
Init $/$, subchass $/ I$ A. This areal is located in the northem tip of the county. It contains omy 22 farms, well concentrated along the county highway west of Nelna, but the mamber of fomilies is too small
for satisfactory community life. A small aren of gently rolling Antigo loam and silt loam soils lying about a mile west of Nelma constitutes the principal agricultural ladid. The outlying arcas, although containing a few farms, are cut up with swamps, and contain so much rough or sandy land as to be generally unsuited for forming. Several families living on the more unfavorable types of hand lave already been relocated by the Burcau of Ayricultural Economics.

The long distance to Argome or Crandon on the south, results in partial isolation of this community from the rest of the comty. The community trade center is Iron River, Mich., 12 miles from Nelmu. Potatoes ippear to be the most profitable crop on the Antigo soils, althourh at present they are produced along with small grain on general dairy-type farms. The land is well adipted to the use of

 retatively terte actilement.
harge-seale machinery. During 1935, a large part of this area was achted to an outside operator who produced a crop of potatoes and small grain, but who did not live throughout the yene in the area, It is posilate that the familios might eyentually be relocated, the land erepped by these later-senle, nonresident farmors, and publie costs redued thereby. Anuther possible program for this area is the development of part-time lisms, with the mational forest, surrounding the area, providing supplementary employment and inmome. A fow more families might even be supported in that way, making an adrquate number for communty atctisities.
l'nit 2, subcloss $I I A$. This tuen, lying along the enstern horder of the county in the tenym al Popple River mad Ross, contains 9 ? larms. The soils consist of Kenmon sift lomm, Whas sandy loma, and ram peat swamps. Most of the units are too small for any except a subsisteme type of farming, but a frw sucerssful enterprises mise the aremge vine per farm to a hevel higher than that of any area outside of
class I. Settlement is sparse except along the last 2 miles of the State highway where it lenves the county.

The desirability of relocating the present settlers must be weighed against the following facts: There are several good farms in the area, a State highway passing through the aren comects it with the Long Lake settlement to the east in Florence County, schools nre adequate. and the village of Newald in the southern end helps to provide the basis for a satisfactory commumity. Moreover, this might be a sutitable area for part-time farming when the Federal forest renches the stage where it can provide sufficient additional employment, This unit couk provide workers for a large surrounding area without excessive transportation costs and without high governmental expenditures for ronds and schools.

I'nit $B$, subclass $I I-A$ - This is a small tract of 6 sections containingr only 10 farms. Settlement is clustered around the vilhage of Files to the north of Pine Lake. The soils are largely unsuited to farming with much rough stony land and many swamps. The recreationat industry at Pine Lake fumishes n small amount of supplementary income for a few farmers through the sale of milk and vegetables to resorters.

The future development of this area is problematical beenuse of the meretainty of mill emplorment in the vilage of Hiles. If a plan could be effected for continuing mill operations, enough part-time employment for farmers might be obtained to solve the rural problem here; otherwise, most of the families should probobly be helped to locate elsewhere.

Thit if subclass $I / \cdot A$.- This is a large area lying in the southwestem part of the county. The 110 farms inchuded in the unit have the lowest average value of land and buildings per farm of any aren in the county. The nyernge size of farms is only 67 feres, and the cultivated acreage per farm is correspondingly small. The soils vary from Planfield sand to a heavy Keman silt loam, with the latter predominating. Topography is gently rolling on the former type and rolling to steeply rolling on the latter. Rock is widely distributed on the Kennan soils and, along with rough topography, constitutes a serious hindrance to commercinl agriculture. Difficulty of obtaining satisfactory water supplies is a problem. A large number of the farms is of a subsistener or part-time type and, as the ofl-farm employment is now limited, the relief lond is burdensome.

Settement is probably too dense for a complete abandonment of the area. There is the further fact, which applies in a lesser extent to other areas. that many of the families have become so arcustomed to the subsistence type of forming, supplemented by hunting and fishing, the they are nol likely to be satisfied or successful on commerciad firms elsewhere. Nevertheless, some families in the poorest and most isolated locations might well be moved, n policy which the Burenn of Agricultural Economics has already carried out in a few eases.
[nit 5, subclass $/ /$ A.-.-This aren, in the eastern part of the county, lies entirely within the town of Armstrone Creek, and consists of a relatively dense settlement of 115 farms. Transportation and sehool facilities are adeguate but markets are poor, for Crandon is the nearest marked center of any size. As the farms are small and, under present faming practices, tre largely failing to provide adequate family incomes, relief costs are high. The soils and topography vary greatly
within the area, soils ranging from heavy Keman silt lonm to Vilas stony sand. Topography varies from gently rolling to steeply rolling, swamps are numerous, and stone is found in rather large quantitics. There is relatively little opportunity for increasing the crop acrenges per farm owing to the unfavorable character of the unused land.

Despite low agricultural incomes, the density of settlement would probably make any relocation program impacticable. strong racial ties which afford a stabilizing influence make it appear probable that the area will continue as an agriculural community. Better farming practices, together with agricultural rehabilitation, can incrense farm incomes to some extent. The possibility of some type of outsile income, like employment in the national forest, should also be considered.

## SUBCLASS IT-R, PHOBLFA AREAS WITH RELATIVELT SPAESE SETTLEMENT

Six units are included in this subelats, fach consisting of a single contiguous area, exeept unit 6 , which includes several small areas that are similar in character and are located in the same general locality. The areas included in this subelass are all generally unsuitable for agriculture, and as settlement is sparse, the costs for roads and schools are high. There are a few small fracts of productive land hat they are usmally too small to support a community of sufficient size for the maintenance of public services at reasonable cost.

The Bureau has already bought the holdings of a number of the settlers. The relocation of settlers from all subclass II- B areas should proceed as fast as funds are available, recognizing, however, that the most urgent cases mary be found in class III areas, and that a few families living on good roads near solools who are receiving adequate incomes from their present farms may not need relocation.
lt is not necessary to make a detailed statement regarding separate units of subelass il-B areas, for it is believed that relocation of families and the use of the land for forestry or recreational purposes is the best program for the entire subelass. All of the units exeept unit 5) are entirely within the Nicollet National forest, and farm land bought in comection with a settler-relocation program can thus easily be pat to constructive forestry uses. [Vit 1 has an excellent school building and a comty highway passes through the area, but most of the soils are stony, poorly draned. or otherwise unsuited to agriculture, and market facilities are generally poor. The Bureau tins made a mumber of purchases in unit 5 , and expects to buy out the remainder of the families.
 SETPGRAENTV
The ngricultural settlement in class LII nreas is so sparse, and the areas potentially suitalle for farming under present comditions are so small and serattered, that the area as a whole is classified os "nomagricultural." Approximately half of the land is alrealy owned by the Forest Servief, and must of the remainder lies within the boundaries of the mational forest. The extreme isolation of the little settlement existent in the area results in extremely high per capitn costs for ronds and schools. Most of the families also suffer from lack of markets nom social contarts as well as from the uneconomic cultivation of poor land (fig. 22).

It is in these areas, therefore, that a settler-relocation program is most urgently needed. Some families, not suffering ecconomically becanse of their land and location or not creating excessive public costs, might well stay where they are. The land bouglit from the families to be relocated should be turned over to the Forest Service or otherwise administered for the development of forestry or recreation.

Summarizing, if all nonagricultural land in classes II and lif are placed in forestry or other appropriate uses, and if agricultural use and year-round settlement is concentrated largely in class I , and to a lesser extent in subelass II-A, the largest amount of employment and income will ultimately be provided for the peopic of Forest Countr, and public costs for schools, ronds, and reliel will be kept at a minimum.

## RURAL ZONING

For to years, Wisconsin comtios have been authorizel by statute to mand zoning ordinances to "requlate, restriet, and determine the

 fill is now elosed, and he sees no atermative but to try to develop this , tare whose fieds were gne contivated and then ababdened as unprofitable The family should be wiven a bether opportomity elsewhere.
aras within which agriculture, forestry, whe recreation may be con"tucted." The law was passed in 1929. The ordinances have prevonted seatered seitiement in cut-over areas where such setfemment woukd create excessive costs for roads, schools, relied, and other public. serviess, and would hinder the development of forestry and recreation in areas masuited to agriculture. Zoning afferds a dimorratic memes by which local people may reculate the use of land in the interests of the focality, the State, and the Nation. It encomages a sound nod comprechasive hand-utilization program for acheving conservation and devolopment of resources, including guidence to future setters who may not be familiar with the use-capmalifites of undeveloped hand areas.

Todnte, 24 counties in morthern and centeal Wiseminsin have passed ramal county zoning ordinames restricting $4,811,520$ arres of $\mathrm{l}_{\text {and }}$, much of it subject to serious tax delinquency, seatered seffement, and exploitation of tutural resoures, and most of it cut-ower and monagricultural, against further agricialural settiement and year-fong residence of any kind (table 32).




[^19]
I From list of nomeonforming land usess.

LAND PROGRAM FOR FOREST COUNTY, WTAONSIN

Fourteen of the twenty-four counties provide for only two use dis-tricts-forestry (sometimes also colled forestry-recrention), and unrestricted. In the restricted district, agriculture and "fnmily dwellings" (that is, any building occupied by a person or family establishing or tending to establish a legal residence) are prohibited, whereas forestry, recreation of a seasonal character, and several other enumerated uses are permitted. Ten other counties provide for "recreation districts" as a third classification. This district differs from the usual forestry district in that family dwellings are permitted but agriculture is prohibited. As a rule, recrention districts are small areas confined to riparian property on lakes and streams. Of the total $4,811.520$ aeres in restricted districts only, 269,995 acres are included in recreation districts.

A description of the enactment of the ordinance and an appraisal of the administration and of the benefits of zoning the land of this county is here in order. Forest County has restricted 340,560 acres, or 51.9 percent. of its total land area by placing it in forestry districts (table 32). There nre no recreation districts as such. Assuming the acreage in nonconforming uses to represent land in forms in restricted districts. and subtracting the rest of the land in farms as reported by the 1935 Cnited States Census from the unrestricted area, leares more than 35 pereent of the county open to settlement, except where such land has been sold or optioned to publie ageneies that intend to put it to other uses. The zoning districts, as given in the ordinance passed in 1934, are oullined in figure 23 together with the areas affected by amendments at a later date.

In judging the effectiveness of administration, it must be kept in mind that \%oning is a new instrument entrusted to economically poor connties. many of which furd it differalt to mantain the ordinary functions of local govemment. There is no provision for enforcement michinery other than the usual officials who are expected to perform these additional duties within the regular budget. For instance, to avoid additional costs. the task of reporting discontimed nonconforming users was made the responsibility of the town assessors by the 1935 legislature. It is not improbable that when the studv here reported was begum in 1036 many of the assessors throughout the north had not. become nware of their new responsibility. In fact, the stady reveals that this wns true in some of the towns of Forest County. Furthermore, the findings here must be tempered by a knowledge of the fact that the ordinanes in this county did not become legally binding until its publication on March 7. 1935, and the survey was made only a little more than a year later. For this reason and heenuse this county is ceonomically one of the poorest in northern Wisconsin, the conditions deseribed are not typical of other zoned counties.

A study of a county of this type may be more fruitful than a study of a rich county that is amply maned and efficient in the enforcement of its ordmances, inchading the zoning ordinance. Students of rural goning and phaning may well keep in mind that this land-use control mechanism is being tried in underprivileged counties with understafied and poorly mid offices. Neither should this fact be taken as an argument for shifting to the State the power to zone. Rather it is a reason for consolidation of functions and units, for changing the forms and devices of eounty govermment in order to make this
unit more eflicient and conomicully capable of supporting local goremment. On the other hand. it should not be infered that under




other conditions, and in other States with a difierent state-countytown set-up of gremment. the power to zone shond not be in the hands of the state or exen the town.

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The rural zoning ordinane in forest (combty was based to a considerable extent upon the information rontained in a Wisconsill (onlege of Agriculture circular ${ }^{15}$ This circular was the resalt of a special study made jointy by the Wisemsin Colleger of Agrieuture. the State Department of Xgricultarie and Markets. the Cicological and Xathal History Surver, the Stute Conservation ('ommission. and the State Department of Publie Instretion, It furnishes information on the extent of all indertries in the county, and ases maps showing land ownership, solls. opeating and abandoned farms, farm
 and tax delinguency amb the neeressary supporting statistical data.

The Forest Country Bowrd of Supervisors appointed a zonine committer to prepare and aponsor the zoning ardiname with the help of the State Conservation Department and the College of Agrirulture. The members of this committer, working with state representatives, drew up the tentative ordiname absl map. condueded eduratiomal
 ordiname was adopted be the eountr howed on Nowember 14. 198.4. and bereme operative in all exept the two town that had failed to matify il: 7
 established in a restricted district before the pasing of the ordiname can be contimued, wen if lay are not in conlormity with the pernitted anes. But such hises, desighated as nomondeming uses, may not he restablishod, mer they have been diseontianed.

A bist of the monemforming nses in the restriced diatret was not prepared in this ronnty immodialdy following publimation of the ordinamer. Anamerniment of the Wiseonsin ('ounty Zoning Emabling
 ing zoming omimanes subsecuent to that date. Prexious to this amendment, Yilas (ominy, in ton3, tand some other eomentes that zoned before the date of amembent, had abredy published sured lists. The fallure to perform this function in Forest Comby may perthaps be parily atributed to the fare that there was no comut arem to supervise this task, wheras most other eomenes hat surb assistaner I list of momoonforming uses wat preatred in the ofliee of the comber raral mabititation superviser tate in la3f, but at this

 anfore the zoning ordinane has the buten of proving that any
 the ordinanere. The list, when published, sonstibutes prima tario evidener that any nonconforming nse not listed is illegal, and is subject 10 crant antion.

Areording to the Zoning Enabling Are, it is now the doty of the town assessors to repory any discontimatace of nomeonforming mest befwen :nsessment periods. A preqequisite for such artion is the furnixhing to the assesser by the comber cleck of an officent list of established monemforming bese in his town is sump a list wate mot prepared in Forest (bonty, the town ansessers did mot pressess the

[^20]necessary data for carring ont this fumetion at the time this stady was mate. 'Jhe town chatman, howerer, often mentioned casos in
 to include some new setther when extm costs would be imvolval. So data twe avatable to prove donelusivery whether ar mot such actions, logether with the gemeral provisions of the ondiname have been suflicient to prevent entirely any seftement in viohation of the ordinance.

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One of the objectives of this surver was to gather phesiand and eromomie data beyond that foumel in the Wisomsin derentat entited, "Shaking the Nost of Furest Comby hand" in orter to ofter ans needed sugrestions log ehanges in the boundartes of the distriets. The ehanging ol the emsifieation from restricted to marstricted in porain areat mas mot be considered as indieating any reror in the briginal zoming chasifialion. It is impartiable, if not impossible, to gel all the pertiment information dedation to any areat at the time of zoning. Bomadary lines mast be drawn as aprear best at the time. hader information or chathered conditions may wartant a withdraw of



 relaticely smatl rhange in remomio ronditions or trom in lame sothement may justily a rhange in botmelaries. In wher eases, the



It would seom that the bommaries of the restrieford distried in reviain areas might well be pexteded to inchate more nodely all the





 10 the resteiced distriet in the towns of Nastheille. (ramdon, and

 shown in lisurn es:

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 materially (fig. el).

One of the towns that proposed to extend the zoning boundiries was Caswell, which remained entioly unrestricted under the original ordinance. Subsequentiy, most of the land in the town has been acquired by private hamber companies and by the Forest Service. The town chammen indicated that at mandy date virtually all of the town would be placed in the restricted clistriet, but this has not ret been done. Such action would be in keeping with the land-use classification in figure 18, which has been used as a hasis for certain suggested chonges presented in this bulletin.
In the town of Blackwell. the Bureau, by buring the holdings of several settlers at the end of a 9-mile stecteh of rond in the southcastem corner of the town, has made it possible to close a sehool mad to turn the road over to the Forest service for a fre lane. The teriwhy on both sides of the road for the entire distane is unestricted. but the town chaman has indicated that this woukd all be restriced to remove the danger of future settement on the few tracts remaning



in privato ommersiop. Tha ation has not ret been take ben it is recommended as a desimble inmodiate step, Ia lact. paractally all of the town of Bhadewell might well be eestricted as publie or private timbertand.

The purchase program of the Forst Service the Bureau of Agricultural Erommies, ind private lumber companies, makes \%oning an especially feashle pregram in most of Eorest commy. The large arreages of tend held in publir ownership precent any extensive ugricultaral development, and the prohibition of settement on the isolated tracts through zoning is aot likely to ereate local opposition. The entire towns of Arin. Popple River, and Ross are within the Federal
 included in areas sencmily masuituble for commercial agrenture. It is therefore suggested that with the exception of the villages and is relatively small ure in northem Alvin and perhaps another area in castern Popple River and Russ, these entire towns be zoned agninst agricultural settlement.

In each of the remaning nine towns substantial areas should probably be left unrestricted in view of present settement and adaptability to a system of profitable ngriculture. In the southern parts of the towns of Hiles and Argonne, th contiguous area lying in T. 37, R. 12 and 13 is perhaps the largest single block of fair agricultural land in the county. This shoukl, of course, be left unrestricted. The northern townships of these towns are restricted at present and should so remain, being largely alrealy in public ownership.

A second fuirly harge farming area extends irrerularly into the towns of Crimdon. Nashrible, and Lineoln. Most of the treritory is mather close to the city of Crandon. Two frir-sized and soveral small lakes Lie in those towns. Much of the territory is thickly settled, but the Bureau has carried on :un active purelase program and has removed many of the settlers lrom the less desirable locations. Although much of the fand that remains oceupied is submargimal, it would probubly be unwise to restrict those areas in which settlement remains fairly dense.

A town presenting considerable difficulty in \%oning is Armstrong Creek, where a fairy large and compact community of people, mostly of Polish extraction, is loented on relatively poor land. Despite the diligenee with which faming is carried on by these setters, the nature of the land, combined pertheps with the furming methods, has resulted in comparative poverty. Yet the fompactness of the settlement, the racial dies, and the community devolopment probably preclude any possibility of the reforation of these lamilies, in the near luture at least. Th this case the relative unsuitability of the land for agriculture is ontweiphed by other considerations. But the restrected distriet might be extended somewhat, in order to exclude presible additional sethement on the edges of the area. Future govemmental rosts could therebe be heid to a minimum, and the extension of settement into arens likely to provide only mouger living standards would be presented.

The village of Lama forms the eenter of a fini-sized area of agricultural development which extemes out fron the vilnage in a narrow bedt. One portion extends worth, almon to the northem timit of the lown; the other extents west and soutly. Fee figme is, unit 3 , (diss I.) The present restricted arm might well be extended to include much of the poorer land in the southern and northern parts of the town.

The only other groce agripultural area in the eomenty lies almost antiely in the town of Frodom, but includes nomall part of the western edpe of the town of Wabeho. The argicultural development in Fredom is based upon lertile suil, considerable in extent, which has made it possible to eonstruet better homestimets, to develop the band more intensively, and to coury on at type of faming that is perhaps us profitable as any in the comaty.

As the Forest service has bought rather elosely to the outer limits of this aymendural area, the recommended boundares for the district will follow elosely the outer limits of present dewopment. The presont situation which leases unvestrected eertain areas of good andeveloped land on the edre of the seltement should probably be contimued. This will allow lhe commmity to be enfarged somewhat if. in the luture, this land appars to be more satuable for argienture than for forestry.

Much of the land in the town of Wibeno is characterized by extrome stoniness which makes prohibitive the cost of clearing it for cultivation. A few square miles of land lying next to the town of Freedum on the west are shown in figure 18 to be suitable for agriculture. Some good farms have been developed in other parts of the town, but they are scattered.

It is therefore recommended that the town of Wabeno be zoned, and that the restricted area include alil except the present development along the west-central edge of the town contignous to the development in the town of Fredom. A lavere part of the land in the town is already devoted to some dype of lorest use.

## RONENG FOF WECREATIONAL USES

Some of the Wisconsin counties have found it advisable to establish a distinet recrentional land-use district, within which yenround residence is permitted but agriculture is prohibited. The need for a recreational zone is based primarily upon the necessity to protect recreational property against encroachment by agriculture or other uses considered undesimble under the circumstances, and the need for earetakers to stay throughout the yen on the more valunble types of recreational property. Particular dangers from farming are the reduction in recreational-property values due to the chening of timber from lake shores or other recreation sites. and in some eases the silting of lakes through the cultivation of fields that drain directly into them (fig. 25). A sound policy would appear to be to protect as far as possible the timber resoures around the sizable lakes in Forest County, and to encourage their development for recreational purposes. Areas that might woll be considered for a recreation district are: Pine Lake, Lake Lucerne. Lake Metonga, parts of the areas about the lakes in the lower township of Nashrille and the northern cownship of Hiles. The hatter areas are not developed to any extent as yet, and it might be found better to retain them in the forest district for some time to come. The whole question of how soon and to what extent year-round residence should be allowed in potential or devoloped recreational arens meds lurther study-not only in this but in other countios of the State.

## HENRFITS OF ZONING IN POREST COLINTY

Most of the residents of this county recognize that moning has been beneficind even though satings in govermmental oosts cannot bo accurately mesusured. As it is impossible to tell how many fimilies may have been prevented from establishing homes in the restricted districts by the zoning law, it is impossible to measure the incrense in governmental costs that such solthmont would have inourred.

As nongonforming users, who were established before the passage of the zoning ordinance, are permited to remain in the area, costs for schools, ronds, and public services due to these nonoonforming settlers continue. However', two linctors have been at work to reduce the number of setthers in the restricted districts- the resettement program of the Federal Govemment and the voluntary migration from these distriets.

There are no data at hand to indiente how many homes have been abandoned in the restricted arda sinee it was zoned, but two
significant tendencies are indicated. (t) Lt appeare that the number of new homes established in the restricted district since 1930. relative to the cotal number of homes in the district, is considerably larger than in the unrestricted district. which means that movement into the area just before the passing of the zoning ordinamee was relatively heary. and the extent to which it was stopped br zoning has doubtless bronght a considerable saving in potential public costs. (2) The rate of home abandonment suce 1930. relative to the toral number of homes in the district. was also higher in the restricted than in the unrestricted district itable 33). As nonconforminer uses cannot be reestablished once they hare been discontinusid. this


Fu; an arsument for the extabli-hnisut of a rectation tore.
would seen to indicate that there should be a substantial decrease in the population of the restristed area through normal abandomment, it the ordinance is properly enforeed. But matural abandonment by itself could not be relied upon to evacuate the restrided areal.



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Forest County is in a particularly farorable position to secure beucfits from zoning because of public land-purchase programs in the county. At present the Forest Serviee is buying land in most of the poorer parts, and the increased purchases make it increasingly necessary that isolated setters be removed from regions where forestry is to be practiced; besides, future settlement should be prevented on the lands still remaining in private ownership. The purchase program of the Burean of Agricultural Economics, through buying the holdings of isolated settlers, supplements that of the Forest Service. Thus zoning is made ensicr, for the area becomes less attractive to prospective settlers because of the absene of present or prospective neighbors and other community benefits.

Zoning benefits the comby not only through the saviags in the costs for public serviees but also through promoting the most alesimable use for the matural resoures. Forest County has valable recreational resoures and draws miny risitors some of whem eome bundreds of miles in the hope of entehing fish and sering deer, bear, and other specimens of widdife. Much of the land is in its hest use when allowed to grow into forest, and simultancously to provide a farorable enviroment for the propagation of willlife. Isolated settlers, howerer, often destroy recreational values by hunting and fishing in or out of seasom and poachers frighten and kill the game and the country and outsiders both hase. If this county keeps settlement out of the poor-had arens through zoning and maintains this lamd in forestry. recreational developments will be fostered and substantial income will werrue to the romty. (Fig. 26.)

When appraising the acomplishments of the northem counties in prohibiting agriculture on almost 5 million acres of tand, or about one-serenth of the area of Wiseonsin, it shoukl be remembered that this represents a complete reversal of the attiturle of the people toward land ase 15 years agg. The change from a poliey of unrestricted development of agriculture, lostility to forestry, and little thought for the broader aspects of recreation, to prohibition of settlement and active encouragement of forestry, is a drastic reversal of programs. Zoning has become a directionil mechamism which not only guides settleis to the better lamds. located min ronds and netr schools and markets, lyut also actually makes it illegal to follow any other course. Finally it should be poinied out that onning has not closed the north to settlement, for there still remain between 4 and 5 million acres of land in the unrestricted \%ones that are not in farms. In other words only about half of the land wot in farms has been restricted agrinst future settlement.

In southeastem Wisconsin, a type of zoning is getting under way which involves both rural and suburban uses and in which the restrictions, even in strictly rural areas, are considerably more complicated than those imposed in morthern and central Wisconsin. This is mentioned principally in order to point out that the regulations established in any county or area need not follow strictly those used in other areas, but should meet the particular problems of that area. In most areas of northern Wisconsin the chief problems are those of high governmental costs resulting from isolated seftlement, fow living standards, and high relief costs resulting from attempts to larm poor land, and the destruetion of forestry ind recreational resumees frefuently associated with isolated settlement.

To obtain the greatest benefit from zoning, the county should proceed immediately to publish the list of nonconforming uses and have it corrected to date. A number of changes in the zoning boundaries might well be made, as already suggested. Al attempt should be made (in comection with these changes and in general) to develop $a$ greater consciousness regarding zoning throughout the county. Representatives of the State College of Agriculture or of the State Conserration Department would doubtless be willing to help in sclocduling meetings to discuss the benefits of zoning, possible changes, and methods of enforcement. In this way the county should be able to increase the benefits it is now recciving from its zoning ordinance.
Zoning itedr is not a cure-all for every maladjustment in land use. As it does not of itself provide for the discontinuance of established

 potemtialitio for focrational development if properly protecter hy desirable

uses, supplementary measures are needed to hasten the blorking up of arens for more ecomomic uses, and to provide opportunity for families hiving on por lad to mow to better hand.

Among the valuable supplementary or companion mensures to zoning are: Public purchase of hands; cxehnenge of publicly-owned land in developed arens for holdings of setters in sparsely setifed districts; State forest crop baws; discretion in the provision of funds for roads and schools; and adiustments in policies regarding taxation, State grants-in-aid, tax wingueney, and reycrion of lands, some of these moasures hase bern brielly considered, hut additional consideration will be given to them later in this bulletin.

## SETTLLER-RELOCATION PROGRAMS

Leaters of the zoning mowement in Wisensin realize the remomic and social justification for relocating isohated settlers, expectally those
living in forestry districts. Very few such families haro sufficient capital. Without financia! help, to move to more highly developed areas. The restrictions imposed by moming render the sate of their holdings to other persons dificult. Ln the minterest of better land use, the relocation of nonconfoming uscrspresents a challugeng possibility. It is a pressing himan problem colting for action.

Withont relocation of settlers and other sapplementary moasures the positive benefits of woning are restricted to the prevention of fature settemment mably invoking inceases in costs for public services, and low incomes and living standate for the familes, and to aid in fostering conservation measures relating to fomestry and recreational developments. lsolited settlers are bound to cabse maresomable expenses for sehools. reads, and relief, to binder adectate enforecment of the zoning ordinance and to undermine the spirit and objeetives that make for somid land-ase adjustments. Keleseation of isofated and stamded settlers living on submargimal acricultural lamd is a worthe task whether the band ie restrieted or unvestreted, bat it is of more importaner and lastinge bendit where zoning has proeded reselthement.

Relocabom of fammes is quite as aryent from the stamporint of

 isolation aflect seriety in mmemos way aside from redured fax revemue and increased public expense laceting familios now stranded on poor land or in isolated locations on grood land in woll-theroloped commumities shomle! not only help to mbobilate the families fimmcially but should give them in foller social life, and shomblemede the chatren with a shooling and backeromed that will coblo them to
 may be possibla for the paronts.

Tha location of all rum familes in Fone ('onnty is shown in fienure 27. This map may be exammed abong with the zoning map dig. est to nsertan the location of monconforming users, and may also be compared with the surgested hand-chasification map fige isi 6 oban some dea of the monher and lerentom of familien living in warestreded ateas that are also monsidem molesimble for arombural sedfement.

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One of the first metheds of relocating sethers to reecive athention

 arens. it apporam that solhers livine in restrided aroas might be induced to exchange their holdings les combrowned land in mare-
 (1) A large part of the tax-tite lame acguimed be the rombies is not
 wide as the total acrenge arcuared might imdirate. is) It has wot
 their settlement and development for agricultural purposes. Is a result of these differaltios the exchange of eomble lam has thus far aceomplished litte towad the relocation of noneonforming tasers.

Several countios have used State-aid funds, received on forest-crop land to buy the holdings of momenforming users. Thus. the money






that was riven the ramoty Far the devolopmont ol Eurestry on romaty forest land adehered its purpose by rediring agricultural fand and by
permitting forestry to be substitnted. But this purchase plan camot be expected to move a large number of families. Forest Comty, with about 10,000 aceres of land under the forest crop law. receives about $\$ 1,000$ State aid ammally for the development of its eomety forest. Even if all of this were ased to buy the hodelings of nomenforming users, it would only buy out abont one farm a rair and with approximately $\overline{\text { a }} 5$ families still living in restricted arefis after the purchases by the Burean of Agricultural Eronomies, it would wot go very far towad solving the land problem. In enontio having larger acrages of land entered under the format crop haw the number of looldinge that might be purchased would be correspondingly incerased La a few instanem. the exchange of countr-owned hamb hat heon need to advantage kar blocking out holdinge in county forest arems. Thi is a wery deritable poliey that should be eneouraged.

## Purollome by the Formel iemutre

Very few Fanilies have been livine un tam purehacel by the Fores

 that were under option to the Fores servier at that time. Thie principal purpose of the Fored hevier purehate proctam is to phace
 Fofleral ownership and forst management. The hade would not en

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 ther are therefore uth thown in this materery on the map. By May
 aption to, or purelatsed by. the Bureau had mowed from the bund
 Familios relocating within the comaty, abont one-third wethed on farms and the rest wither phan to corry on wome other lint of work or hawe petired ifter moving into ar mear village or tomas. Ohd comples,
 lnbor, are being provided with new homes and waden plot: near
neighbor: and wores of relief ind medical aid fig. 30: (of these reloratine ontide the eometr, about two-thirds are now farming.

Thas appoximatry hall of all families that have moved of the land benght by dhe Buran have relocated on farm either within the connty or ebserbre, and nost of them have been able on finance themselves in their new herations from fumb obtained by soling their hand to the Bureat. It is not known, howeyer, how many of the new phares can be eonsidered farms and how many are of the type chasitiod in this report as "rural nonfarm bomes."

Lude from the saving in ofhod and road cost resulting from the relocation of thes families a matem that will be taken af later. the rehabilitation of the familipe heodd help materially to reduce the reliof load. It has been wamated that the total anoment warions




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 premertis.

## State Aidin Refordivitimetrers

A proposal has reecoty been made that some of the State aids for schools and romes, now going to local mits of govemment, be usod

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[^21]regular session of the legislature. It passed the assembly, but was not voted on by the senate because of the rush of business during the closing days of the session. The proposal has sufficient merit for mention as a possible method of achieving the relocation of settlers from zoned areas.
In brief. the bill proposes to set up a State settler-relocation committee to investigate cases of high governmental ensts of roads. schools, and other public services resulfing from remote or isolated settlement within restricted ase districts. Various officiais of county and State departments would be called on by the committee for information pertaining to local governmental services and costs. With the approval of the Governor, the committee would purchase the lands on which nonconforming uses had been established before the enactment of county zoning ordinances. when in their opinion the removal of the owner, renter, or purchaser under a land contract would effect


Figura 30. Retirement homesteads in Crandon, in Forest County.
savings in State funds or State contributions to local units of government, or both.

The bill provided for a small appropriation to start the purchase of hand but the principal funds, after the program was started, were to be derived from the savings resulting from the relocation of families. It provided that whenever the committee shall have effected the removal of setflers, it shall determine how much of the State aid for schools and town roads "were made necessary by the presence of such iettlers for the year preceding their removal, ${ }^{\prime}$ and that amount shall anmually thereafter, until the cnd of 1944, be paid in to the set tlerrelocation furd instead of to the school districts and towns involved. These funds would then be used to buy out more families.

By this procedure the comoty and local commanities would benefit from the relocation of settlers to the extent that the total savings resulting from the dosing of schools and rouds were greater than the sarings in State aids for sichook and roads. As State aid for county roads is in part based on the number or milas of town roads in a county, the climination of town roads following the relocation of settlers
would decrease State aid for county roads. Thus without some change in the method of distributing aid for comty roads. the plan might meet with material opposition in certain aroas. and might undermine to some extent the support given to lumal zoning.

Relocation moler this bill would be limited to familise in restricted areas. This would necessitate the extension of restricted districts to include other areas of poor land or isolated sotflement, if the maximam amount of sarings were to be obtained by the local rovermments and the state. It is also limited to cases where savingre in State aids would follow relocation. Some other afrency or procedture would have to be relied on for the relocation of families stranded on poot land but who are not therely eabsing increased State aid.

## POSSIBLE SAVINGS IN GOVERNMENTAL COSTS RESULTING fROM RELOCATJON OE SETTLEAS

An estimate was made of possible sat vings in cosss of schools and roinds in Forest County through the relocation of isolated settlers. No attempt was made to determine the possible savings in relief costs or in other pulbie services. In estimating savings in sphool and road costs resulting from relocation of isolated sottleas, no allowance was made for possible merases in school and road costs in the areas to which the fomilies might move. It was assumed that such movement womd usually be inte fairly well-teveloped eommonitios, and that the added tappaying ability that the limilies woud bring to the area wothd, on the whole balance any additiond eosts involved. In most cases the schools could absurb a few more pupils without mueh added rost, amd additional romed costs would soldom be inemred.

After estimating the lotal sarings. an amalysis was made to ascertain an aceurately asosible the extent to which the various governmental unite would share in these satings. It was assmed that such reduclions in sehool and road costs as could fasibly be accomphished after elocation of settlers, would be made, aver though in ererain cases the local unit having the power to alter shool serviees or relose roads might not appear to benclit directly by such changes. This situation exists in those poorer land areas where sehools and most of the town ronds ate maintained largely by State aids. In estimating savings no change in the general type of school mod rond administration or of the organazation of local govermment was assumed.

The estimated posible savings in school costs are based upon the school-distriet records of costs for the veter 1935 36, except for the eapital outay. which was bused on total average expenditures in the county for whool land and buiddings during the lo-year period 192736, and was promated to the individual selools in ench distriet acoreding to the basis that seemed most appropriate for each item. An additionad saving on two sehonk chosed before the 1935 . 36 school yene had to be estimated, sine datio on the cost of operating these schools are not available.

Savinge in rome costs weme estimated on the basis of the avernge expembitures per mile for town roats during the a-year periond, 193236 . Expenditures in earl town wore computerl separately, ame expenditares for both ontay amd manimemmere wew included. It is recornized that expenditures on pardientar lown mats that are likely to be closed nee peobably lower thm the avernge on all town roads. Howerer, as expenditures on all town roads have been at a very low lewe
during the last 5 years, perhaps the average cost in each town is a fair estimate of the probable salings that could be effected by closing the ronds under consideration (fig. 31). Most of the data from which the total estimated savings in school and road costs were computed are shown in tables at the end of this bulletin.

In estimating the portion of the total sarings that would accrue to the State, the following State aids were taken into consideration: (1) Equalization aid to sehools at $\$ 250$ per rumal teacher, plus an additional aid to districts with low valuation per teacher, amounting to $\$ 30 \mathrm{n}$ per teacher in most Forest County schools: (2) nid to Stategraded schools (having more than one teacher) at the rate paid

 lown read.
during the year 1035 36, which amounted to $\$ 200$ per shate-graded
 school of the second class having two teachers): (3) (ransportation aid to shools at the rate of 10 eents per day per pupil tramspoted; and (4) State aid to towns for rome amd sirects at the rate of 850 per mile of town rome. No consideration was given to stato aid to towns in the form of highway-privilege ain. is this moner is sot distributed on the basis of road miteage it woud not be affected by the closing of town roads.

The only portion of the savings assumed as going to the county is that accomed for by the eomuty sehool aid to dintricts at the rate of
 deducted from the fotal savings in shool and rowd costs, the remainder was credited as sarings to fows and ehool distrints.
Lanther significant result of the chosing of town soteds, not inchuded in thene calculations, is the offert which a deremens in the
number of miles of town roads would have on State aids for county roads and State allotments for construction of State highways within the county. Sixty percent of each of these funds is distributed to the counties on the basis of the total miles of roads of all kinds, exclusive of city and vilhage roads and streets. For this reason, a reduction in the milenge of town roads reduces the allotment of these funds by whatever factor is used in distributing this 60 percent. On the basis of average annual aids and allotments during the last 5 years, this amounts to a reduction in State aid to countr highways of $\$ 21$ for each mile of town road closed, and a reduction in allotments for construction on State highways within the county of $\$ 55.40$ per mile of town rond closed.

The total State expenditures are not aflected by these considerations, but the allotments to Forest County are reduced when town roads in the county are closed, and the alloments to other countics are thereby increased. The reductions in these expenditures avithin the county are therefore shown as separate calculations, following the tables on estimated savings resulting from the relocation of settlers.

The number and choice of families that might be relocated, aud the estimates of possible savings were made for three different sets of conditions or plans of relocation. Under plan 1, only the families whose holdings are being purchased by the Bureau of Agricultural Economics would be moved. Tinder plan 2, in addition to the families moved under plan 1, about half of the remaining nonconforming users in the county would be relocated. Under plan 3, it is proposid that most families now living in isolated locations or on poor land in restricted or unrestricted areas be moved where their relocation would effect economies in school or road costs and where the adjustment would be in conformity with the land-use plan presented in the land-use classification map. (See fig. 18.)

The town roads that might be closed, if isolated settlers were relocated in accordance with plans 1,2 , or 3 , are shown in figure 32. Town roads have been listed for closing only where it appears evident that they will not be needed nfter relocation of families. Only 26 miles of road would be closed under plan 1, 75 miles under plan 2, and 95 miles under phan 3.

Estimated savings in road and school costs were carefully made for each of the three plans. A brief analysis is here presented of plan 1 and a summary is given of plans 1,2 , and 3 . This should enable the reader to note the method used in ascertaining possible savings in school and road costs and the conclusions reached, without going through the detailed steps for each plan.

Plan 1. Relocation of Onhy Those Pamheres Laying on Land Perchased hy


Of the 131 families living on land under option to, or purchased by, the Bureau of Agrirultural Economics, 22 had moved before the gathering of the information for this study; consequently, mider plan 1 consideration is given to the possible savings in school and road costs from the reloration of the 109 families of which 61 were nonconforming users. Lindoubtedly a number of the 22 families moved before the study also leclped to make possible the savings in both sehool and road costs. Athough many of the 109 families have moved since the sum-
mer of 1936 , this does not affeet an anatysis of possibhe savings in shool nad road costs resulting from their iolocation.



()ny 16 of the 109 families are or were, su luater as to help in
 fandies are moved. When the removal ol familise in a selmol disitret
simply decreases school enrollment by a few pupils, no significant saving in costs results, unless school transportation is involved. The school clistricts, and the sehools whercin it appared possible to effect savings in costs by relocation of familics living on land purchased by the Burenu, are indiented in table 34.

By closing one of the schools operating in $1935 \cdot 36$, one bus route, and parts of two other bus routes, $n$ total estimated annual saving of $\$ 1,510$ in school costs was possible. In addition, two schools were closed before the school year $1935-36$ as a direct result of purchases by the Bureau. The figures on the operating costs lor these schools are not arailable, but it is estimated that the saving amonuted to $\$ 1,000$ per schoul, making a total saving of $\$ 3,510$ in selwol costs as a result of the relocation of 131 families by the Bureau.

Tanle 34.- Estimated anumh savingg in school costs reswling under pan 1 from relocation of $t 6$ fomilics living on land purchased by Burean of Agricwiltural Economics


Out of 109 shown in lis. 27.
TNon shosin.
3 Tmention or all hus romatus slonwin ing. in.

It was found that the re'reation of only 30 of the 100 families would effect savings in roan costs, and that 41 would offect sarings in school or road rosts or both. By closing en niles of town road, the State would benefit to the extent of $\$ 1,300$ and the towns by $\$ 693$, or a total cstimated anmual soring of $\$ 1,993$. In table 35 only those towas are listed in whieh some town roads could presumably be chosel as the result of the relonation of the 109 families, and only those families are incladed whose relocation helped in closing these rouds.

It should be recilled that the State aids for comuty highways and the allotment for state highway construction would be affected by a reduction in the mumber of miles of town roat in Forest County. On the basis of State lunds granted for these purposes for the 5 -year period $1932 \times 35$, the cosing of 26 mides of town rond would alleet county and State highway funds as follows: ${ }^{19}$

[^22][^23]Table $3 \mathbf{5}$. Fstimated anual savings in town taxes through closing lown roads reswling under plan 1 from relocation of families living on land purchased by burcan of itgricullural Economics

| '5own |  | Framilles afecting suvines ${ }^{t}$ | Mitlos rond ciosed | a vernge cost per mile. 1083-36 | Sstimated | nnual sovin | Stin- |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | Numbiter | Mites | Detaris | Daltars | Dolturs | Doliners |
| Alrin. | , | 11 |  | 7 | 100 | 34 | 1.4 |
| Arwonme | ; | 2 | 4 | 34 | 200 | -64 | 136 |
| 13lackwell |  | 5 | 4 | 33 | 2515 | 12 | 212 |
| Crabiloll | ; |  | 3 | 48 | 150 | -f | 144 |
| Nashrille | ! | 2 | 1 | 4 | 10 | -3 | 47 |
| Popple Jiver |  | + | 4 | 133 | 200 | 52 | 252 |
| Wabeno | I | 1 | \$ | 131 | 400 | 648 | 1, 048 |
| Total. |  | 31 | 21 | 60 ? | 1. 3010 | 903 | 1,933 |

The loss of $\$ 1,08$ State-aid for county roads and State allotment for Sate roads, in aldition to the loss of $\$ 1,300$ State aid to town roads, would seem to be a serious discouragement to the dosing of town rond after reloention ol settlers. The total reduction in aids and allotments from the State is thus $\$ 3,286$ compared with a reduction in romeds cests to lowa units of $\$ 1,093$. In addition, the people could no lenger share in the benefits of this expenditure for wages and materiad for rond work.

Isummary of the estimateci monal savings under plan 1, by units of govermenent, is shown in table 36. As indicated, the towns would benefit only to the extent of about one-thied of the total savings on roads, while the comnty would wecive no benefit. On the other hand, the reduetion in State funds spent on county and State poads in the combty wond be nearly there times the net saving to the towns on town roads. For the three schools clesed, the State would benefit by $\$ 1,817$, the comenty by $\$ 750$, and the school districts by $\$ 943$. In other words, the saving to the county and school distriets is about equal to the benefit aceruing to the State. The total ammal saving to the comenty, towns, and school districts on schools and roads is $\$ 2,386$, while the benefits to the State mount to $\$ 3,117$.

Tables 36,- Summary of istimated annaol savings resulting under phan Ifrom reloction of familis sliving on Land purchased by Burraut of Agricullural Economics


A similar method of amalysis was followed for plans 2 and 3 . The results for all three phans will now be considered.

Ender plan 1, with only the 100 families relorated as a result of purchases by the Burean of Agrieultural Economics, the estimated anmual savings amount to $\$ 50$ per family. This amount would be lower if the additional 22 families, who had moved before this study because of purchases by the Bureau had been included in the calculations, as the mumber of families would have been greater. Under plan 2, which calls for the relocation of about half of the remaining nonconforming users in the countr in addition to the families moved under plan 1, the savings per family would be $\$ 79$. Under plan 3 , which proposed to rolocate all families in restricted or unyestricted areas living in isolated locations or on poor land whose relocation woukd seem practionble and would make maldional savings possible, the savings per fumily would be $\$ 95$.

Expressed in another way, the relocition of 109 families under plan 1 means an anmal possible suving ol about $\$ 50$ per family, but if 43 other nonconforming users were also moved, as ir plan 2, the savings on the additional families woud be about $\$ 150$ per family. And finally, if in addition to these $1 \mathrm{~F}_{2}$ families, 63 other isolated families were also relocater, as in plan 3, the savings on this last group would be about $\$ 138$ per family. (Table 37.1



 and $\$ 7.300$. White the combined savings to the connty und other local anim of govemment are considerably maller, for plan 1 being $\$ 2,386$ and for phan 2, $84,63 \overline{3}$. Uruder plan 3 , however, the possible sinvings of $\$ 9.949$ to the loral people are athenst equal to the benefits of $\$ 10,493$ to the state. It is interesting that under plan 3, providing for mosement of the lager mamber of lamilies, the additional satings oyer patan ? are comsiderably grater for the looal units tham for the State.

Crandon is the only town that shows a ne lose the to the proposed reloention of sottles and consequent adjustment in servises ander all three phats. This is beduse no saringe were possible in sehool eosts in this town, and its arerage expenditures on town ronds were $\$ 48$ per mile, or slightly less than the State aid recedved. The town of Alvin, on the other hand, shows a gatin of $\$ \times, 08^{2}$ under plan 3 . In view of the faet that in some towne the luss in State aide would be as much or more than the locel savings from elosing shook and rouds, the question arises as to whether it might not be desirable to ehange the state-aid system in some way so that add ma, beome an incentive rather than a possible hindrane to adjustments in poblic sorvices. Some peonomir iodurement bempensate for loss of State adds appears to be desirable. (Talse 38.)




A meensure of the signifiomer of the savings estimated here maty be gained be comparing them with the total tav ley on eertain classes of latud in the eonnty. The tas lery on all cut-over lind is slightly less than the total estimated savinge due to relocation of settlers ander phan 3. and the loy on all tegrieultum land is only about one-thire larger than the ostimated savinge under plato (tables 13 and 38).
Another mensure of the importente of the sar vings would be a comparison of estimated savings with the probable cost of huying out the families being considered for reloration. Aecording to the experience of the Bureat al . Lericulamal Eemomies in morthern Wiseonsin, it costs on the ayrage about shoo to hay the properts of an isobated setther who wishes to relocate. This would mean bat the anmala sarings under phan 1 woudd be about 6 pereent of the cost of purehasing the 109 Farms; under plan". the sarings would amement to 10 pereent of the cost; and under plat 3, they wowld be nembly pereent. In the past most of the families have finmared themselves after selling their holdings so the expense involved in setfling in new locations may be distegated in the present andysis.

It is not to be assumed that the $s, 0,242$ estimated savings under plat 3, or 12 percent of the cost of land purehase, is a measure of the fotal saringe in the eost of public serviecs. This is for selools athed mads only. Howdition, the savinus in reliof costs might almost equal those for sedrooks and roads. It has afreaty been noted that total relief paymonts to families in Forest Countr, who were later boucht ond by the Buran, imomed, dating the $\bar{y}$ yars $1932 \cdots 36$, to appoximately us much as the Burean paid for alif the farms bought in the (ounty, or alont $\$ 100,000$. 'This is $\$ 20,000$ per yoar, or bearly four times the estimated sa cinge in selood and road cosis resulting from the relocation of these same families.

Obwiousty, it woukd mot take my lirge peremtare of saving on the relief cost to add materialfy to the estimated sangigs from relocaliont As redief costs are primarily redated to cemomic opportuities, they wili be accordingly afferted as these fanilies moving to other homes, oither withon the county or elsewhere, have improved ecomomic and social status.

The amnal suvings indiented in table 38 represent an estimate of the pressibilities of reducinys school and road exsts by releention of jsolated seftlers. If the sehools and roads were not closed as suggested after relocation of the fanilies, the savinges wouk be lese than estimated. On the other hand, it may be possible to elose more schools and roads than indie:ated.

## PUBLIC ACQUISITION AND MANAGEMENT OF LAND IN FOREST COUNTY

With over half of the land in Forest Comty already in public ownership and more being transferved to public ownership every year through purchase or tax reversion, the question of policies toward such ownership and management is important. The trend toward public. ownership of land that is primarily suitable for forestry is doubtless in line with a sound land-use program for the county. Ownership of land creates responsibilities, however, and in this respect the county is faced with the task of disposing of, or holding and administering in such a way as to conserve and develop the physical resources, its present holdings and those being acquired through tax reversion.

The Forest Service began buying land in the county in 1930, and by 1936 owned 249,182 acres, or about 40 percent of nil the land in the county. The Iudian Service holds 12,000 acres, and the Bureau of Agricultural Economics is buying nearly 10,000 acres consisting largely of subsistence or part-time farms. The state owns about 36,000 acres, the county 27,000 , and the towns over 10,000 actes. The State is not buying ay land in the comenty and its present holdings there are being used for forest production. The county and town lands were obtaned by the comty baking tax deed to tax-delinquent lands.
As nether the state gor the Indian inervie is making any very significant changes in their ownership or use of land, the difef agencies to be considered in welation to publir awnership of tand in the county are the Forest Sorvies, the Burean of Agrimitural Eeonomics, and the combly and town govemments.

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ft is being recogenized that muda of the county is destined to remain in some form of forest use. Abour 75 pereent of the county comsists of cutover land of hittle ecomomic vahe for agriculatal purposes. Furthermore, few private owners consider bokling eut-over land for forestry use a profitable investment as indieated by the amount of tax definguency. The bulk of such land apense eertan to shift into public ownership by way of las reversion or publice purchase. The mationa-forest purchase area includes fully threctuarters of the county, and, wate, the Forest servied has benght rengby hati of the land within the boundaries of the mational torest. (Sher fige. 7.) The total areage purchased to March 31, 1033, by bype of sellor, the average price paid per acre, and the estimated monot of delimethent taxes paid on the land bought, are shown in table 39.

Of the total of 249,182 aeres bought by the Forest Service, about onc-sixth was bought from the county and the rest from private sellers. The higher price paid to private sellers was doubtless due to the inclusion of considerable merchantable timber on the purchases from private parties. Delinquent taves paid by private individuals averaged 34 cents per acre on laml sold to the Forest Service, as estimated from data compiled for the period 1030-85. Table 40 presents an anulysis of the type, valne, and tax delinquency on fand that was ander option to the Forest Service during the summer of 1936.

Taule 39. Lant purchesed by the IMithd Nittrs Forest Surice in Forest County, (t).3f) .3i


 mentson telinguencies of other yoars nat avilande.
${ }^{3}$ To ATar. 31, J1937.
 of land "ther option to I Mited States Forest sfotiof, bly type of hated use, Forest County, 1983: 1


The most noticeable feature of this table is that 67 percent of the land being purchased by the Forest Scrvice is private cut-over Inod, whide 27 perent is in public ownership, largely eut-over land owned by the county. Another striking fenture is the small number of families living on the land being bought, there being only seven hamilies for the entire 77,550 acres under option. This mems that the Forest Service purchase program is of lictle nssistance in relocating isolated settlers. It is, of course, significant in conmection with the gencral relocntion program, since govermment purchase of nonagricultural land serves to prevent the future use of this fand for agriculture or other types of occupancy.

Accumulated delinquent taxes on all land under option to the Forest Service amomen to nearly 1.42 times the 1934 tax levy, or an arerage of (over) 21 cents per acre, white for all land purchased and under option the average delincuency was about 30 conts per acte. In another study, the Forest Service has estimated that about 150,000
acres of the land that they bought in Forest comety han an arage delinqueney of 3 years, and the approximately 30,000 acese had an average delinguence of 4 yemse baxes before the time of purehase. ${ }^{\text {en }}$ It thus appears that a harge part of the purdenses of the Forest hervice was of tax-delinguent land that would probably have reverted eventually to comenty ownership by tex doed.

Approximately 24,000 ares of comty tax-reverted hand had atrendy

 chonically tax-delinguent, and another significant portion was bought from priate individuals who hat bought it from the eomaty specilically for sale to the Fows Servies. Thus it appars that the Forest server purchasts have but ereatly redured tas mexmes in this county.

The Forest Servie program benotits the eoments in a number of was. The eounty received an areme price of si 3 . 3 per acre for the
 ineome were invested at 4 pereent, it what vied an annal return of abom is cents per acree The Forest service will alsis pay to the countr, on the basis of the present watem of parments. 2.5 peremt at the grose tereipt Frons the sald af timber ant from the band. In

 will undombedy come thenus the ine reased employment that ean be experted the weuld from a consistent and sembific forestry program carried out on the lage alerage owned by the Forest therviec. If addition, other indiree beredis may be ohbined from the mationat-forest
 tional indester, firepmotertion work on private lands. and reduction

 reorgmization.


 already owned by the Indian Servier upon which aboul four-fit he of
 remaning families are living on a small pareed of lamd in the sonthern part of township 35 , cange 12 . Land is bedng bought by the ludian Serviee aromad the tager lakes in this banship, ath an attempt is being made throngh the growing of wild riee ta phe the Intans on : more self-sustaning busis. In the town of Wabeno, where about half of all the fulims in the eomery tive, consolithation of the holdings of the Inclian simviee to make tribal organzation and contm more workable, is eontemplated. Tha problem of relief amomy face [udians hats been serious, atd the provision of seloohe hats alde created dificulties. Hence, any program fhat makes the hadian population mume self-sufficient shond be viewed favorably by the perple of the county.

## LAND pROCRAD OF TEE BTHEAC OF ACiRICTITVRAL ECONOMICS

The primary objective of the land program of the Bereall of Agriculturat Economies in this county is to bencfit familos lising on pror land or in isolated lowaions, and to redure govermmentail costs of

[^24]local units and to the State, mother than merely to terminate the goricultural use of poor land and to substithe in forestry use. The bencfits of this program to the state and local unit of govermment were considered in the sertion of the bulletion that deats with relocation of isolated settlers. Nompy 10,000 acres are being purenased in this combty, mand most of this land is beine cumed aver to the Forest Sorvief. The rest will dondtess be tandereal to the state or some other publie ageney for admanistration.

Compensation to the comty in lien of taxes will be made by these agencies on the basis of established phas as. for instames, the plan used be the Forest service. or some wher basis of payment that may be terised. Definite provisems will be matle to see that the fand itself will wot be used again for agriculture, but will be devoted to forestry or some other apporopiate hase.

## 

Forest Comby owned about 27,000 atere of latul in the summer of 1930, of which only slighty more ham 10.000 arese ware emered under the forest erop law. Prebably more than mo00 ares have been tax-deeded to the countr at some time in the past. One question that arises is whether the comoty has febleswed the bes polier in the past with respect to the tan-deded had, and whether ang remelnions (an be drawn that might help to suide combly had policies in the future.
 equed from each elass of buger are thow in tabledt. The Forest
 $23, \overline{7}$ (
 were aboht the same or 17. tive acres.



[^25]The sule of hat lo fowns, bexum in 1924, was mate possible by a


[^26]in exchange for excess delinguent taxes whidh the county is authorized, but has been unable, to collect for the towns. The lan requives that the price be not less than the face value of the tax eerefifentes agninst the land. The land was transfered to the townat an ayenge price of $\$ 1.97$ per acre. Sules of hand to the tomms under this law are weally not true sales, but are merely beokkerping transactions of changing the ownership of the hatd to the towns, and areordingly relieving the county of che obligations to the town arising from exess delinguent taxs. For ham not sold to the towns, the comby is umber no obligation to pay ayything to the towns in satisfaction of exeess deliarguent faxes, exerpt to the examt that land is sold to somenne else or collections ane mate on the delimpuent taxes.
Gome land was shal or charged fo mach of cight towns. The hargest

 gonme. The leration of the land owned by the towns is shown in figure 7. Approximately 7.00 m of the 17 , woil acres transfared to the towns were resold at an aserage of 90 eents per acre, the ineome from which went to the fowns.

The sales of hand to private modivituals aromed only 62 conts per acre. Presmably the county was willing to sed at a relatively low figure to private buyers in order to get the land back on the tax rolls, a pelier that com hardyy be justified from the data on hand. Lame thes sole is not utwas pat to desimble uses. It seme cases, for instimere, the puipwool has been cut off and the land has beom atlowed to go taxdelinguent again, or it has been resshat to the Forest howies at a substantinl profit. Lamd has alan been sold for agricultural uses in areats where this use is undesirable.

## 

Nueh of the land how chronieally tax-dedinguent will arentually become subject to deed, and the eomity cim therefore fork forwat to disposing of, or manaming under smime form of use, not only the 27,000 acres now ewned, but seremb times this amome. The poidies adopted for this land are therefore of consisterable significance to the future welfare of the countr. The bulk of the land now owned by the county, which is not cntered under the forest crop law, lies within the national forest boundaries (fig. 7 ). Conder the present poliey of the Stute conservation commission, it would probably be innosssible for the county te enter this land under the forest crop law. Neither should much of this land be sold for agrieultural use, as wey litte of the county-owned land, which is within the national forest, is suitable for agriculture. (hee land classification map, fig. 18.) Furthermore, it is avident the privately owned ent-over land not entered under the forest crop law, tends rapidly to become tax-delinesuent and to pass into the hands of the county lirough tax ilecd. It would seem that in the long rum the best disposition of country land within the national forest area would he through salle to the Forest Service.

Althoush little of the eomety-owned hand outside the mational forest lies in areas comsidered suitabje for ugriculture, some hand now subjeet to tax deed may be suitable for faming, and when this land comes into county ownership, it might well be sold for this use. Most of the

[^27] thand be retaineci in wome form af publie awner-hip or ronten. The
 phrpuse may effertively be procented by adjaimment of the zoning bomadaries where ther are tor alreaty adectuate. Otherwise tespite
 of the latat will be - 6 send.

The preblemi of hastlitas sattered pareph of land manitable for

 of the cumstr, it marler be well to lowk into the prosibility of leasing or cellite that to siresmading farmers for wood hote or widd pasture.

 :

 bility nf this trasofer inne from rhe romer to the towns, From the vipwomint of hand-ne phansine is unud spem a rather unvise procedure for it distributes the gerpusibility of directine the land into its proper ofe andert the tame. If, ns sumetime happens in the pormer
 romiderathle grasiare to - ell the land for purposes ant romistent with the futhre welfare of the wommaitio. Moreover, sater of lande are narep likely tu be made for :arimultural we in isolated beations. or
 rense do bior hase the alternative of entry under the forest rom law. Frophutly the town bear a matler propertish of the costr of iechated - 0 thment than de the county and state. Furthermore, it max sem alri-ibll in the hear fluture forganize town govermment in Forest Comey ant the owher-hip of varying amomte of land by the townwoult teme to hinder surh adjustmpots.

Murch if che lamonat by the manty ontide of the national forest misht be -ufferiently hocked up for entering under the farest crop fask Mathy of the parels held at present are too sattered for such entre, but by withheldiae trom aide all nomacricultural lands acquired

 them ine patry under the law. Exphange of combty land in other arpa- ber prisate of tow : hasd in the proposed forpet womd also help to aromphith thi objeretise. Probably in the other way wold the
 forent rope baw. for the state wond pay to cents per acre for local
 nif timber on the latat.

There arme appear to hod presibilitie for surh county forests nuder the foreat arephaw. One includes the western portion of the town of Cramdut and the hortherrs township of Suthrille. A considerathe arefare of lam is already woned by the somty here mach more is -ubjem to cav deed, and the lam hetd by the town in this area might be obtuined throbirh the provess of exchange. A second area, which is rather small but wheh might become large and compact pangla thenter. is in the town of Armstrong Crek. In this town enn*iderable land on the periphery of the agriondtmal settlement but
outside the matiomal forest, is either combty-owned or subjeed fo tax deed. A eountr forest here woutd also serve to present the extension of ngriculameal settement into areats unsated to this use. 'The thiad possible area for county forests is an extansion of the prosent forest crop area in the town of hincoln. Several seriously delimguent paeds are interspersed among the perent romes hodelings now mater the forest apoplaw. Furthemore, in the town of Nasbille to the south (township 3.1, range 13) there is an extemsive area ol hand reently eutover that appeas likely to pass into commer hamels soom, and should become a pert of thic lame crop area.

By baking tax deed te chronianly fas-delinguent land, by starting procedings to guje title by eome ation if neocestary, by berking
 mader the forest rop hat, this rombty is in a position to arhiceve marked progress in bringing abmut belle land-nse practices. The chiod objective shoud be to presom setthemont in isolated locations or on poor lath, fomeoneme recrational development, and to build up the matal resoures isecesaty lor the mantename of better comomic and social comditions in the emonty.

## REORGANIZATION OF LOEAL GOVERNAMEN'

 Forest comets and thuse that have been properaed in this bulletin, noerositate rhatese in the disabution of popalation, which in farn involve danges in the meed for atal type of publie servies. The
 areas will probably reduce rement revobues to a point at wheh it wible bupossblat fo mantain ald existing gerommental fumedons. C'ustom, fradibion, amd legal bamiors hase long stood in the wey of many neoded dhates in lacel govermbent. I clear maderstanding of the rebationship of changing land use to problems of locen grovernmont shoth help materially wo werome many of these obstacles, and should lad the way to dorm in esombal justitutions.

Loeal governmental fisifutions mat pither contribute toward the present matadjustments in land use and ocempancy, or they may be mate to promote profore adjustments. fror instamer, obsoleto imits of gotemment, fmaned hately bestate aid, sero do perpetante unde-
 are frin position to ptan wisely for luture roads, sehools, and other publie serviess and thas foster deximble changes in land uses. In vew of the land problems and lad prograns in this comater, the related problems of lowa formoment, and the tesime of the people to improve porent conditions, reorgatization on consolidation of how government stomal have a prominent place in the county's approach to its problems.

The land-use adjustments already effected in the county and those that may be eonsidered desimble and likely to orem will have a great oftect on the population patem, and will involve the chosing of several schools and romes: in fart, some sehools have abready been closed. The eduediond program should be aditated to the need arising from handuse adjustments, and the educalinatal system shoukd promete and not hinder the needed social and eronomic changes. A more centralized rontrol of the sehool syaten would expedite the elosing of cortain
 ronters.
 lation of emenin towns is indieated by the standen in the towns of Blackwoll and (:aswell. la Imad Backwell had a popalation of 417. 'Jhe Bumeat of Agrioulamed Eemomies hats alrandy bought seyeal
 residents wobld be left int the town exeen in the rillage of Blackwell. Should the village firmally disappeate as will probably result with the anthing of the remaining timber in the immediate viemity, there wombla lithe nead for a town goverument. Duming the period from



The town ol' (andrell is in a similar sitmation, with a popmation of but 244 in 1030 The Buman is buring seromb of the farms there, and mose of the remalader might well be retired. as the areat is gen-




 lam lamiliew wore fereated.

 roats, charites, mat other serviden, it is doublfol whethor the town
 boter be rendened diemaly bey the conty or state. A change in the
 ment would diminate emsiderable rost, and woild probibly make it possible to provide whaterer survers ame neded it a nore efferent Way.

But the eomatiation of the state of Wiseonsin prevents ant such artion as a result ol the cument inderpetation then all conaty and fown govermments must be as andorm ins practioable. It it wore lequly possible, surly areas might be governed bosi as materanized
 constitutional diflimbies and the opposition almose certan to arise wer the climitation of tome wovernments, the reorgatization or consolidation of town may be the most feasible step to scerre ereatest


## 

 goverument for all the downs in Forest connty was sel oss per year,
 sons and property, hathe conservation, smatation, ard dhatios. La other words, tha rost of the administrative fancelions of lown government, which are the winemal itents lat would be afferted by town conmolidation of reorenazation, was apmosiantaly $\$ 2,000$, of an


 county was S2s, 104 , represendiat 6.3 pereent of all costs.

Thus the total cost of general govemment for towns and comity was 11 pereent of all local governmental costs. Although this is a relatively narrow margin on which to make savings through consolidation ur reorganization, the consolidation of two or more towns, even without change in the form of the town govermment, should effect considerable savings in many items of expenditure, which would reduce the tax burden upon the people in the towns affected.

Costs for the 11 prineipal functions of general government in the towns of the comty are itemized in table 42 for the year 1935. The relatively large costs for the town of Laona and Whbeno arise from expenditures of large unincorporated villages in these towns. In many of the towns, the rolume of work embolied in each function is inadeguate to bring efficient administration and, futhermore, the total work load by functions, if wo or more towns were eonsoljdated, wouk frequently not materially incrase the combined costs bevond the present cost for one of the towns. This is indicated in table 42 by the fact that the total rosi of the 11 functions tends to be fuinly bibiform for towns of vacions size, excluding those having unincorporated villages of ronsidemble size Laona and Wabeno.

Table 42. Cowts of 11 primeipot functions of general gowernment in the towns of Forcsi County, 1937


Many objections will umbobedly be ratsed to any spedife eonsolidiation that may be proposed. Some ol the ohjections are pmely persomal in character, and in the nature of inarticulate feelings, without a logical explanation, but others are not withont sound justification. Frequently there are economic factors of considerable importance that hinder consolidation. For example, one town may have a large unincorporated rilhage within its boundaries. Such items of public cost as police, strect lights, and tire protertion ace charged against all the property owners in the town as well as agamst the owners of village property, for whose benefit these costs are almost exrlusively incurred. If, now, another town without vilage rosts were to be consolidated
with such a town, these cost items would be bome partly by the property owners in this town. If the larger villages were incorporated, one of the objections to consolidation would therebr be avoided and, incidentally, some of the tax load on rural land would be removed end placed on the village property which is responsible for it.

Outstanding indebtedness is another factor that may be a real obstacle to consolidation if there is a marked difference in the amount of indebtedness between towns.

There may be more objection to consolidating two neighboring towns than to a more general and sweeping consolidation of all the towns in the countr according to some definite and logical plan. Then the consolidation of all the town into a rery few new towns should make for greater surings in governmental costs and for more efficient administration. With these factors in mind, two proposinls are presented as possible plans for consolidation. It may well be that other combinations of towns would be better than either of these presented, but at lenst the plans are suggestive of what might be done toward reorganizing town government in this comty.
In any reorganization plan it must be remembered that the kind and number of govermmental services to be rendered in any area should be dependent upon the number and interrelationships of the people, the need for services as iffected by land use, and the ability of the people to par for goverumental costs. People live in an area chiefly because of the possibilities for economic activity that the region affords, either directly or indirectly. People will migrate to a region like northern Wisconsin if economic opportunities are adecuate, but when economic opportumities dechine relative to other areas, the population will usually also dedine. It follows that in proposing a reorganization of towns in Forest Countr consideration must be given to the probable future uses of the land and to centers of populntion. Towns should be set up according to the probahilities of pemmanent population and to the consequent need for their existence.

The two proposed reorganizations of towns sugyested are based on a careful onalysis of these and other factors. The proposed reorgamizations consider not only probable popalation and tax base, but also the location of areas that would require more or less identical functions, and areas that are in need of onlr a minimum of functions. The arrangement of new towns as set up in these two plans is shown in figure 33 .

Tinder plan No. 1, the county is divided into four towns. Three of these-Towns I, II, and III, as shown in figure 33-consist of areas with considerable agricultural de velopment, 'Town IV consists almost exclusively of land deroted to forestry, ulthough there are also a few small ngricultural set tlements. This plan is based on the assumption that since the governmental requirements of a forest area differ in kind and degree from the requirements of an area having a eonsiderable agricultural and rillage population, it is desirable to put these two area types into separate town units.

For instanec, as Town IV is a forested aren, it might establish a town govermment that would provide all the servies needed by the area, and the minimam of such sther services as are reguired by law. As the area is large, sind as the services of the type recuuired by more populous centers would be kept at a minimum, it is probable that



such a government could be maintained at a cost commensurate with the ability of forest land to support $a$ unit of government.

This assumes that the town government would be of the usual type, but would be adjusted to the distinct needs of the town as nearly as possible under present State laws. If the constitution of Wisconsin permitted, Town IV would be well adapted to an unorganized territorial form of government. Under such a type of government, all administration and all services rendered within the area would be under the direct control of the county or State. Thus roads, police protec-


Figcus 33.-- Conder pans 1 and 2 , the number of towns would be redneed from the present number of 14 to 4 and 5 respectively. Plan I calls for adjusting the size of towns and type of govermmental organzation in accordance with major hand uses, and phai 2 provides that cach town have a substantial agriculbural, inclustrial, or urban tax base.
tion, relief, and genemal administration would be the responsibility of the State or the county.

Curler plan No. 1, Town I, exclusive of the city of Crandon, would have a population of 2,785 on the basis of the 1930 census, and an assessed valuation of gencral property of $\$ 730,000$ based upon the 1936 assessment. For ench of the other proposed towns, the population and assessed valuation would be on the same basis of comparison respectively-4,488 and $\$ 1,669,000$ for Town J.f; 776 and $\$ 141,000$ for Town III; and 1,920 and $\$ 1,830,000$ for Towsi IV. Seven of the present 14 towns now have a population of less than 500 each, and 8 towns have assessed valuations of less than $\$ 150$, moo each.

Town III (Armstrong Creek) remains the same as at present becuuse it is such a definite unit by itself und is so isolated from other populsus areas. Moreover, it already has the lowest per capita cost for general
gorernment of any town in the county (table 19). Toun If is rery large but, for the most part, it is adequately supplied with State and countr roads so that few town roads wouk need to be maintained to provide the necessary communication facilities within the town.
Plan No. 2 assumes that, instead of segregating the forest area to be sorved by a somewhat different trpe of town government, it would be better to have the present system of town govemment in each town and to include therein part of the forest area. In this was the distance, from any one town, to centers of populations would not be great, and each town would hare a substantial agricultural, industrial, or trade-center tax base.

All the special serrices needed for populous areas would be prorided, but such services would not be extended into the forested areas. This plan would fit somewhat more pasily into the standard mold of TVisconsin local govermment. But such a plan would not make possible a lower tax rate on forested land than on agricultural or urban land, than would possibly result under plan 1. On the other hand, zuach of the freste land is in public ownership, and well-blocked areas or private had an at present obtain special tax concessions by being entered under the Wisconsin forest crop law.

Conder plan 2, the new towns would have a population of from 1,500 to 2,500 each, and an assessed raluation of at least $\$ 400,000$, computed on the same basis as for plan 1. Specifically, Town I would have a population of 2,24 and an assessed valuation of $\$ 651,000$. Town II would bave a population of 1.595 and a valuation of $\$ 420,000$. Similar figures for Town III, exclusive of Crandon, would be 1,463 and $\$ 444,000$. For Tomi IV, ther would be 2,205 and $\$ 1,075,000$, and for Tomn they would be $2,4 n$ and $\$ 1,2 S 1,000$. Tuder either of these plans, or uider some other plan that night meet the needs of the countr better than thesi, substantial sarings in the cost of town govemment shouk be possible.

## COLNTY CONSOLDATION

Countr consolidation has been suggested as one way of reducing the tax burden in submarginal had areas ond of improving administrative effiriency so as to farilitate desirable adjustments in land use. Little if any reduction in coonty costs could be obtained merely by a roorganization of counts govermment in Forest Comety. Present costs have alrealy been dratically cut, and it appeass that the only feasible way to redue county grommental mots would be to consolidate the comes with some neighboring county or counties.

A detailed stody was made of the cost and work load of each comty oflice in Forest Comuty and in Florence Countr, which lies immedintely to the east and nerth of Forest. The purpose for which all money was spent was leamed, the work in cach offere was andyed so far as possible by type mad gamity of work, and ewery effort was made to take into consideration the ramble factors arising from the combination of offices. By itemizing the work load of cach office, leaming its costs and dofermining at standard work load for each office before and after county consolidation, a fair basis was obtained for determining the size of offer fore needed to perform the work of the two counties combined.

From the data thus obtained, it was estimated that the combined amual cost of county govermment for the counties, if they were
consolidated, might be reduced by approximatcly $\$ 13,500$. This represents about is percent of their combined 1935 county tax lewies, or 4.4 percent of all property taxes levied for local goverument in the counties. Both the tax base and cost of county government are about twice as great in Forest Countr as in Florence County. If the same proportionate relation exists between total erste and the imount mised by property tases, the reduction in the tax burden would be about the same in each county, or slightly more than 4 percent. These estinates assume no change in the nature of present services. As a matter of inct, there would probably be some change, presumably in the direction $\because$ increased efficiency because of a more balanced work load.

In this analysis 14 county offices or services were considered but approximately $\$ 12,000$ of the estimated saring- were accounted for by a of the offices, cach of which showed an estimated saving of between $\$ 1,000$ and $\$ 2,000$. These offices were those of the county board, clerk, treasurer, register of deeds, superintendent of schools, and the circuit court, courthouse, and highwar administration.
Although the savings are based on a careful study of the general situation in the two counties as well as on an malysis of the individual cost figures, they are indicative of porsible sarings rather than an accurate mensure of them. In fact, major emphasis is not placed on country consolidation; but its jossibuilies should not be overlooked in making any program to adjust local government to the needs of a changing land use. Considerat on should also be given to the inconrenience and cost caused some a nidents by having to go farther from their homes to the comery seat of the consolidated county and uther possible social costs that camot be appraised accurately. Advantages of consolidation should be weighed against its disadrantages.

In many respects Forest and Forcuce Counties make a logical combination, although the present location of the countr seats and present population distribution are not particularly farorable to consolidation. Voquestionably any benfits from culargement of Forest County could be better realized by the formation of an new county based on matural conditions and the tride areas of the region. This would menn that present county loundaries would be ignored. For instance, the upper part of Marincte County could logieally be joined to Forest and Fromen Counties, or Vilas and Oneida might also be ineluded in the same consolidated comstr.

## SUMMARY

Two major sets of problems have arisen in Forest County as a consequence of the decline of the forest industry and the maladjustments in agricultural land use: (1) Inadequate fanily incomes that often cannot provide eren the bare necessities of life; (2) acute fiseal distress of local govermment despite an excessive tax hurden and rejatively larger State-wide grants than are femd in almost any other county in the State.
Low incomes from farming and from other pursuits have been reflected in low standards of living, imbility to pay taxes, reversion of thousands of acres of Jnnif to the combty, and untusually high costs of relief. During the 3 -month period Jily of September 1936 , it the season when the relicf load is relanively light, $4 \bar{r}$ pereent of all
rural families in the country received some kind of public assistance. Per capita reliel costs in the country since 1932 have been approximately twice as great as in Wisconsin as a whole, and the countr has contributed only $0 . h$ percent of the cost of alirect and work reliefaside from local charities: while the arenare for loral contributions throughout the state has been 17.3 paremt.

The difterolty of obtaning emourh tax revenue to mantain local public servires is primarily the result of a shrinkine tax base brought by the depletion of forest resuures and the high cost of providing needed publir serviess for wattered and ionlated setthers, often on poor soil. whose taxparing capmeity is very limuted. During the 10 -tear periox 1927-3f, the total tax base of the comaty decreased s. $5.291 .45 n$. ar 3 percent. partly berause of the fall in the weneral prion level after 1430 but priz arily as a result of timber moting and the reversion of cut-ower land to the coumty ur the sale to the Federal Government for forectry purposes. The erathal realization that little of the cut-over land ren be and for agricutural or wher intensise usas tugether with the present low ralne of anticipared future timber erops. has induced many of the owners of rut-over land to allow their tracts to revert to the county in lien of parment of taxes.

The arerare tax rute for all purposes on assessed value has not inceased durine the jo-vear period. bat has heen high thronghout,
 property as fixed by the State tax rommision, however, the tas rate hat inerased ion percert. During the same 10 years the tax base declined an speatly that, dewpite the high and rising tax burden, the theal genoral-pmperty tax leve for all purposes decreased $5 \bar{y}$ persent. Total erpendicures for all countr and local genernmental franction- wore redicel waly en perent, and an incredse in State adds was necesary to make up the difiesence between the sharply redured local tax revenge and the slighty redued loral governmental costs. State and comby aide whome in the countr were aqual to 10.7 percent of all low raxe in $1922^{-}$, and be 193.5 ther had increased to


 for pablic servirce remerred in masy towns of the monty. This is


 marked dererase in the valte of taxable properts and local tas revenue. the derhne in pophatam in certain areas, and the present trends in ham ans all indiewto the desirabilitr of sme type of reorganization or conserdation of heral envernmental mits.

## SUGGESTIONS AND RECOMMENDATIONS

 mof. satistererey living standario for the local people, and foond
 throurh the fonservation of the natural resourecs. For Forest Comenty the best we of the lam appars to be forestry, with agriculture and recreation as amplementary usw. The cut-nver hand that hus reverted or is now reverting to the county shouk be managed in
such a way as to insure the maximum contimuous employment and income consistent with costs of development and management; and the majority of farm families sbould be located on productive soil, in well-settled communities, with enough cleared land per farm to insure reasonably adequate incomes. Further development of the recreational opportunities would also provide employment for local citizens, a market for agricultural products, and na enlarged tax base.

It appears that direct or work relief will be necessary to take care of a large number of families for the immedinte future, and perhaps for several years. In the proxision of this relief, two important courses of action seem desirable. (1) Such forest jobs as are available might well be given primarily to the local people. This would involve some adjustment in the present Civilian Conservation Corps program in the county. (2) The reliel program should be coordinated with other land-use policies to facilitate the attamment of desirable land uses.

The relocation of isolated seftlers on productive soil in or near community settlements constitutes a type of relief whose finnoming is confined largely to the purchase cost of the isolated tracts of land occupied by these settlers and to the cost of relocating them. This type of relief may be considered sell-liquidating, since in time the original cost to the public will be more than repaid through savings in costs of public services.

Another type of relief that would reduce the need of public assistance consists of furnishing financial aid to farmers for clearing more land, where the location and nature of the famms semm to warrant such action. The feasibility of this program would depend on the care with which farms were chosen to receive such aid, on the method of clearing, and on the policy as to the portion of costs to be charged against the farmers. There is so doubt that Inck of cleared land per farm is one of the most serious agricultural problems of the cut-over region of which Forest County is a part, and any policy that could remove this limitation would contribute materialiy to the rehabilitation of the area.

In a long-time land program for the county the most important factors meriting consideration are the placement of extensive areas in some type of mandedi forestry, the development of the recreation industry, the readjustment of population distribution so that eosts for schools, roals, and other public sevices are decreased, and the accomplishment of needed changes in the local goverumental organization in aceordance with the changed land use and population pattern. Public institutions can and should be the basis for programs which will aid or ancourage these needed adjustments.

Specific suggestions for action that have been presented in the preceding sections on policies and programs will be summarized briefly here. Action along the lines proposed would seem to be in accordance with the best interests of the individual residents of Forest County, the local govemments involved, and the people of the State.

## LAND-USE CLASSIFICATION

An action program designed to encourage the proper use of land, the best distribution of population, and the adjustment of governmental organization and serices to the needs of the area must be based on aceurate information conceming each part of that area.

Moreover, the policy with respect to each part must be consistent from year to year, since any program of land use adjustment will take a period of years to complete. The program should proceed according to a definite plan, the details of which are adjusted in accordance with changing conditions.

In the study here reported a suguested land-use classification has been developed from a reconnaissunce survey of the county including a careful appraisal of the physical, social, economic, and political conditions existing in different arcas. The ramous areas within the county are classified both according to what appenrs to be the best future land use, and according to the type of public program that appears most likely to bring about and stabilize this use. Figure 1 is shows the location of the various areas designated in the lam-use classification.

This plan is presented as a type of classification or plan that Forest County might wish to use as a guide in carrying out programs of zoning, settler relocation, disposition of county land, or local governmental reorganization. Its function is to delineate land areas possesing uniform characteristics which bave a significant influence on the formulation of social policies. Such policies, designed to aid in soltring land problems in the region, cover both positive and negative aspects of land-use adjustments. On the one hand, their objectire is to discontinue present uses which result in unjustifiably high social costs, and to prevent such future maladjustments, and on the other hand, to facilitiate the development of socially desirable uses of land br both private and public owners. Settler relocation and rural zoning illustrate the first trpe of program, and agricultural relabilitation and public forest management illustrate the latter. ${ }^{33}$

## zONING

Ftorest County has been zoned since November 1934, and the zoning ordinance is operative in all except two towns. Two usedistricts bave beem established: (1) A forestry and recreation district; (2) an unrestricted district.

Forest Comety has nerer published an offial list of the nonconforming uses existing at the time of passage of the ordinance. Such a list was prepared in 1936. and should be brought up to date and published as soon as posible as a guide to the assessors in reporting changes in lame use within the restricted district. Furthermore, until such a list is publisbed. the countr has the burden of proring that an individual settier began an illegal use after the enactment of the ordinance. ()ther means for incrasing the effectiveness of administration, such as public purchase of tracts occupied by isolated settlers, should be encouraged.

The boundaries of the restricted areas should be extended in a number of places. Settler relocation programs should be acompanied or preceded by zoning restrictions to prevent other firmilies from moving into the area and nollifying the effect of the eelocation program. Several areas within the national forest, from which the Bureau of Agricultural Economics has moved families. should be protected by an extension of zoning. Other areas should be restricted against additional settlement in anticipation of possible future relocal-

[^28]tion programs. The land-use classification map might well be used as an aid in determining these extensions of the restricted district.

The people of the county are deriving benefits from rural zoning. In a number of instances settlement in isolated areas has been prerented by refusal to build roads or to furmish school facilities to families who propose to move into restricted districts, therch- prerenting possible increased costs for these purposes. The county is in a particularly fayorable position to secure benfits from zoning berause of the public land-purchase programs in the county, which are hastening the blocking up and administration of areas for more economic uses, and which provide an oportunity for families living on poor land to move to better areas.

The advisability of creating a thirl. or vecreation, district shouk be wonsidered in those recreational areas that are now partially dereloped. In other comaties baving recreation districts, year-round residence on recreational property is permited, and agricultural development. which is likely to lead to the clearing of land on the hake shores, is prevented.

## relocation of settlers

Zoning. if properly administered and enfored. will prevent luture settlement in an area, but it cannot repair damage already done by nuwise settlement. A relocation program is theretore the only practicable way to eliminate the high road and school eosts resulting from isolated settlement already established. Furthermore, scittered and isolated settlers are "sore spote" in the enforcement of a zoning ordinance. Their relocation would do moh to strengthen the administration and enforcement of roral zoming, and thus would make it more fficetive as o monns of scoung desimble adjustments in land use, and of protecting tuture settles agrainst the modesirable peomomic and social ronsequences associated with ishoten sottlement or with the cultivation of poor hand. Relocation of wolated and stranded setters living on submarginal hand is a worthy task whether the land is restricted or umestricted. but is of more importaner and lasting benefit where goning has preseded whocation.

The Bureau of Agricultural Economice is purchasing the holdings of 131 families who formerty lived in restricted aroas. or inside the national forest boundaries. Such shoobs, school-bus routes, or soads as con be closed as a result should be elesied as soon as possible in order to take full adrantage of prosihle sarings. which have been estimated at approximately 85,50 anmally, sarings in relief and other public roots are also likely to be substantial. But the full henefit of these purbases cannot be ohtuined without the relocation of additional families in the areas involved. In fact, it may happen that the cost of publie serviecs and the maladjustments of settlens to the land may aven be incrased by the relocation of only a portion of the isolated families in an area.

Federal, State, or comoty agrmeies should be encouraged to buy ont and to relceste additesal families in the restricted zones and in other areas that are unsuited to ugriculture. In a number of localities, the armonal of a lew familion, in addition to those already relocated by the Bureat, would make poe thly the chosing of erheots and roads that must now be maintuined for these few remaining families.

It is estimated that if 43 nonconforming users were relocated, in addition to those relocated by the Bureau, the possible yearly savings would be raised from 85.501 to nearly 812.000 . The average ammal sarings wond be increased from s50 to 870 per family. Conder another plan. if. in addition to these families. 60 or 65 families outside of restricted zones but in problem areas were also relnented. an estimated $\$ 0.000$ or more could be sated per rear in road and school costs. This is an arerage of $\$ 95$ per lamily relocated. Restriction against future settlement througl zoning should precede remoral of families not now in the restricted zone.

The nature of state aids in Wisconsiu may often serve to prevent the realization of the greatest pasible savine from the relocation of settlers, for the reduction in state adde granted to a local taxing unit. due to the clo-ing of schont on roak may sometimes be as mach as. or more tham, the unit sares in expence be mel chowing. Vuler such circumstances it in matural that the local mit may not want to discontimue the services aren thong ther are no longer necled. However in rers frw pases wohl the choing of chowls or bus roures result in a net lose to the schom di-srist. On the aremge, about balf of the saming in shom roit would be ahsurted he reductions in State aids. me-third would wo the shoml district. and nue-sixth to the combly.

The closing of tum roded however, wond fresumtly be a financial disalvantage to the town and monty. The arrage immal expenditure for town rombs in Furest Come during the has is rears has been 899 per mile, the expendinure by town rangine from 835 to Slbs per mile. The state ado to tomber form roads are paid on the basis of a given amount per mile of tuma roal witally sin per mile. Thus, any won spendiug lese than thi anount on town roads. or ajending less on any partimbar town road to be closed, would apparently suffer a net finamial lise be closing sach town road. In addition, the State aids to the comity for comey trunk highwars would be reduced by appoximately 821 for every mile of town roid closed within the county, sinee this muth has been distributed on the basis of total miles of town, comery and state wath within the countr. Similarly, the funds allorted be the State for construction on the State highway astem within the comenty would be redaced be about siat per year for every mile of reduction in town highways.
$A$ whation to this situation neressitates sume change in the basis for distributing State ads whereby such add womb become the means of pacomaging. vather than of disemraging. the discontinuance of publie services no longer needed. State ade for local services are desitable if State-wide sonme of teveruce are substituted in part for purely local soures in arder more matably to fintace public services which arr desirable in the interest of the general welfare. But State aids should not encourare or farilitate uncomomic settlement or other froblems that land-use adjustment pograms are attempting to correct. The hill introducel in the 1937 session of the Wisconsin Legishature providing for the nes of State aids to facilitate the relocation of nonconforming wiers in zoned arfas is a step in the right direction. Care must be exersised in framine and appling such logishation in order wot to affect State aids in such a way as to create opporition to the referation program.

## POLICIES REGARDING PUBLICLY OWNED LAND

The United States Forest Service is probably the agency in the best position to take over most of the cut-over land and to handle it in such a way as to provide a maximum of employment and income to the people of the county over a long period of years. It appears in the best long-time interest of the county, therefore, that the program should be encouraged.

The county already owns a considerable amount of innd and more is in the process of reversion. Where such land lies within the national forest, sale to the Forest Service seems to be the best policy. Sales of county-owned land for agacultural use should be limited to exceptional parcels lying within areas already fairly well settled and considered suitoble for continued agricultural use.

Most of the land now owned br the county outside the national forest, or which may be obtained by the county through tax deed, could probably be most profitably citered under the forest crop law. It may take some time to accumulate enough land, and some exchanges of land with public or private parties may be necessary, in orler to ohtain large enough blocks to be accepted by the State conservation commission for entry under the law. It is beliered, however, that in no other way can the county receive as large a return for most of the eut-over land that comes into its possession.

Transfer of land to the towns, in exchange for excess delinquent tax rolls. would appear to hinder rather than to nid in the orderly developmont and management of the county land. It divides the responsibility for land sales and probably tends to encourage sale of land that is not suited for agricultural purposes. It also retards or prevents the eonsolidation of county holdinge in sufficiently large blocks to be entered under the forest crop law.

## REORGANIZATION OF LOCAL GOVERNMENT

Mnjor ardjustments in land use, such as those that have been occurring in Forest County and those that have been proposed in this bulletin. modify the population pattern. and consequently raise questions as to the necd for changes in public service and trpe of governmental orranization. The emphasis in this study has been upon consolidation rather than upon reorganization of local government.

Needless to say, many econonies might be achicved, with or without consolidation, by chinges in the methorl of rendering various types of public services. In some cases the county might toke over the handling of ectinin scruices, and thereby achieve the benefits of consolidation without consolidating the towns themselves. For examole, the construction mad mantenance of town rouds might be wire effciently admimistered by the county than by the towns, and substantial savings might thus result to the taxpeyers of the county. Througl the adoption of a county-unit school system, a number of benefits could be achieved by the county. In addition to some savings in school costs among the more important and significant advantages are: (1) Equalizntion throughout the county of the local burden of elucation; (2) more likely elimination of small schools; and (3) the establishment of a more eflicient orgamization of transportation routes.
Two proposals for the consolidation of town governments are considered in this bulletin. One suggestion, or plan, calls for varying
the area of towns and the type of governmentalorganization in accordance with the major land uses. Thus, a town in which practically all of the land is deroted to forest uses should be harger. and should provide only those services needed by this trpe of use. insofar as this is possible under present Wisconsin statutes. On the other hand. it may be more adrisible to proride each town with a substantial ngricultural. industrial. or urban tar base. and to add the forest area to several or all of such towns as proposed in plan 2. Tnder either plan the major sarings in costs of town government would result principally from a decrease in administrative costs.

Total expenditures for general government in the 14 towns were about $\$ 23.000$ in 1936 . It would therefore appear that substantial sarings might be made through some trpe of town consolidation.

County consolidation offers some opportunity for reduction of the tax burden, and is a posible means of improring the administrative efficiency of country government, which in turb should encourage and speed up desirable adjustments in land use. Probably little. if any, reduction in costs could be obtained by a reorganization of county government here, as costs have already been drastically cut. From a careful study of the cost and work load of each countr office in Forest and Florence Comnties, it was estimated that the combined annual cost of county govermment for the two counties, if the were consolidated, might he reduced br approximately 813.500 . If two-thirds of the saring accrued to Forest Countr-..the tax base and total lery are about twice as great as for Florence County-this would mean a reduction of somewhat more than 4 pereent in the total tax lery. The inclusion of additional combties or areas-not necessarily complete counties-to provide the most economir size and type of county, would doubtless result in greater savings in governmental costs and more efficint administration than could be realized by the consolidation suggested above.

The principal objective of governmental reorganization or consolidation in Forest Combty should be to adjust the public services and costs to the present needs of the area in view of changes in land use and in the population pattern. Desirable adjustments of people to the land may be encouraged by efficient administrative units of loral govemment; likewise. land-use adjustments may make the need for changes in the organization of local government so obvious as to stimulate some action in this direction.

## APPENDIX

Tabif 43. Total tax rales by towns, per dollar of viluation, forest county, 19\% 7 - 96

| 'Pown | 1927 | 1023 | 1020 | 11830 | 1931 | 1032 | 1033 | 1034 | 1035 | 1036 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Alvin. | \$0.0.2961 | \$0. 16928 | $\$ 3.072414$ | m. 08.115 | 80.0714 | \$0.06300 | \$0.07510 | \$0.05506 | 80.071018 | \$1.07420 |
| Argoune. | . 07210 | . 0780 | . 014613 | - 109120 | . 1188 | - 1138 | . 01827 | . 054484 | . 06020 | .07368 .07250 |
| Armstront Crek | . 0705 | . 053 | . 053397 | +106750 | . 61380 | - 01701 | - 0836 | .06300 | . 141009 | . 07250 |
| Blackwell .. | . 02043 | . 07154 | . 05656 | . 07627 | -05273 | . 070905 | . .108271 | . 01837 | .14999 .04090 | . .08830 |
| Caswell. | , 044 | . 0 aid 0 | -054 | - 0 msicta | . 015001 | . 0149 | . 011 |  | - 0 doct |  |
| Cramion: |  |  |  |  |  | . 0.140 | , 0.4300 | . 040411 | . 01830 | . 037 |
| City | . 0108181 | . 030109 | .03680 | . 03500 | . 038 | . 10786 | -19000 | . 07564 | . 07866 | . 08032 |
| Freedoma | . 05288 | . 02415 | - 07072 | . 010405 | . 02569 | .03390 | . $133+45$ | . 02654 | . 03231 | . 01531 |
| Milies. | - 0517 | -0536 | - Daskis | . 055659 | . 0606 | . 1610 | . 0590 | . 05130 | . 01940 | . 07613 |
| Latam | -05sis | 051830 | - 07030 | - 139344 | , \%\% | . 07030 | . 05130 | . 04820 | . 05519 | . 06160 |
| Lincoln | . B6its | . 05303 | . 100075 | . 06313 | ( ifrse. | . 161 | . 07508 | . 00815 | . 07051 | . 07682 |
| Nashwilh | .05814 | . 105162 | . 11515 | . 10 Shis | -05950 | . 03180 | . 6 ¢¢¢0 | . 06450 | . 05650 | - 06090 |
| Popule River | - Oinata | . 04618 | . 1 S061 | - 063855 | . 016182 | . 01514 | . 0.4584 | 03919 | . 070778 | . 03802 |
| Joss.... | . 1068 F | . 05455 | 10631 | (1)220] | . 09284 | 18138 | . 03898 | . 06183 | 010968 | . 07455 |
| Wabero | n069 | . 01117 | , 03nst | . 138051 | ! 10615 | 11675 | H6\% | 03472 | 01191 | . 04278 |
| lverus tix rate for the emmes | . 13 3141 | . 05006 | .0523 | - 0065 5 | (1atio | . 05770 | . 05514 | . 04871 | . 058873 | -05030 |

Table 4-4.- Average tax leqy per acre on monplatted raral land, by use class, Forest County, 1984 ${ }^{1}$

: Exchasive of forest crop land.
: Mostly sawinill groperty.
Table lig.- Number dif farms, by minor land-class areas, Forest ('ounty, hos6

: Inclading farms oftioned by Burean of Aquicultural Examomics.
1 to separate mail areas in this class.
Tarle 46.--Percentage of all land in farms by minor land-class arpas, Forest County, 1036

: No somarato mait arpin in thit clabs.
Thance 47 ." Ierrage value of land and buidings per farm by minor land-class areas, Forest ('ominty, 1036 '


[^29]Tame 48.-Average acres per farm, Forest County, 1956

${ }^{1}$ No separate unit areas in this class.
Table 49.-Rural population per square mile, Forest County :

| Eand class | Popuation of- |  |  |  |  |  | Average by classes |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Uuit 1 | Unit 2 | Unft 3 | Cnit 4 | Onits | Coito |  |
| 1. | Nuriber 16.5 | Number | Number | Numbrer 13.3 | Number | Number | Number |
| II-A | 13.3 |  | 16.0 | $13.5{ }^{\circ}$ | 23.1 |  | 14.8 |
| IIİ, | 5.5 | 3.3 | 4.3 | S. 9 | 11.0 | 7.7 | 7.9 |
| All areas. |  |  |  |  |  |  | 4.3 |

[^30]Table 50.-Plan 2: Estimated annual saying in school costs resulting from relocating Bureau of Agricultural Economics families and part of the nonconforming users in Forest County

| Schooldistrict and sehool | SphorsNo.onFix.10 | Type of saving | Franiliesmoved |  | Savings |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Bureau of A griculturai Eeonomics | Non-COR-formins | state aid | $\begin{gathered} \text { County } \\ \text { aiki } \end{gathered}$ | Dis- trict tsxes | Potal |
| Alvindo. 1, Elvoy. | 1 | 5 miles, No. 2 bus foase closel. 1 | $\left\|\begin{array}{c} \text { Number } \\ 1 \end{array}\right\|$ | Nember 4 | Doltars 105 | Dallary | $\underset{55}{ }$ | flollars 12) |
| 126 |  | Parent transportation-. nll. | 2 | 3 | 87 | $\cdots$ | 129 | 216 |
| Alvin No. $\mathrm{Na}^{2}$ | (3) | 2 sehoels elebedi mior to $1585-36$. |  |  | 1,360 | 500 | 460 | 2.000 |
| Argomere, Argenme high. | 1 | $x$ miles, No. 1 bus rame elosed. | 4 | 2 | 152 |  | 118 | 270 |
| Finckwell, Ryversilide. | 2 | Sthnol ciosed. . . . . . . . . | 5 |  | \$ 60 | 285 | 223 | 1,076 |
| Nushriale. Nelshville. | 1 | All lus route No. 1 thosed. | 5 | 11 | 19 | ... - | 172 | 190) |
| D\%).... ....... |  | 2 miles, bus ronte No. 5 clesed. | 3 |  | 18 |  | 72 | (\%) |
| In,... -----. |  | facluce from 2 to 1. tencher stousel. |  |  | 760 | 250 | $-103$ | 93 |
| Sherman | 2 | A! bus ronto No. J elosed. |  | 10 | 52 |  | 168 | 220 |
| Wefthaw | 4 | All bus routes No. 8 and No. 5 closed. | 22 | 4 | 5 |  | $4 \pm 15$ | 50.1 |
| Do. |  | Schatil eltsed ....... . |  |  | 回成 | 254 | 551 | 1, 501 |
| 'tatni.. |  |  | 4.3 | 35 | 3.55\% | 1,250 | $2,1 \mathrm{SS}$ | 4, 58 |

[^31]Table 51.-Plan 2: Estimated annual savings in road costs resulting from relocaling Bureau of Agricultural Economics fumilies and part of the nonconforming users in Foresi Couniy


Table 52.-- Plan 2: Summary of effects of relocating seltlers in Forest County

| Governmental unir | Estimated saviays |  | Other refluction in State fumls to county |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Schools $\mathrm{I}^{\text {R }}$ Roads | Trotal | $\begin{gathered} \text { Oounty } \\ \text { rond } \\ \text { nid } \end{gathered}$ | State highway construc- tion | Total |
| state - . . . . . . . Count Town and school distriet. |  | $\begin{array}{r} 30,300 \\ 1,200 \\ 3,2077 \end{array}$ |  |  |  |
| Total | 9. PSN 4, 949 | 11, 837 | \$1, $\mathrm{zij}^{\text {j }}$ | \$4.155 | \$5,730 |

Table 53．－Plan S：Estimaled annal savings in school costs resulting from．relo－ cating Bureau of Agricultural Economics fawilies， 45 other nonconforming users and 65 addilional isolated sellers in Forest County

| Sebool distriet and schont |  | Tyue of saving | Fantilies moved |  |  | Savings |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{aligned} & \text { 点 } \\ & \vdots \end{aligned}$ | $\begin{aligned} & \text { تِ } \\ & \text { © } \\ & \text { 䭴 } \end{aligned}$ | $\begin{aligned} & \text { 雼 } \\ & \text { 菏 } \\ & 0 \end{aligned}$ |  | 宕 |
| Alvin No．$\quad$ Elsog． | 1 | 5 mikes No． 2 bus route | No． | ${ }^{\mathrm{No}} \mathrm{i}$ | No． | ${ }^{\text {Dod }} 17$. | Dot． | ${ }_{\text {Jot }}{ }_{\text {Jot }}$ | Dil .120 |
| Do |  | closed．${ }^{1}$ <br> All parent tratsportation． | 2 | 3 |  | 87 |  | ［25） | 216 |
| Awin No．2； <br> Hall | 1 | fall No．I tus route chosed．．．． | ${ }^{5}$ |  | ${ }^{*}$ | 100 |  | 127 | 527 |
| Hall．．．．－－－．．．．．． | 1 | Stchool elosed | 5 | 1 | 13 | ${ }_{5}$ | 200 | 1， 760 | $\stackrel{1}{2}, 426$ |
| Not upernted 1025 36. |  | 2 scliooks elosed．．．．．－．．．．．．－－ |  |  |  | 1． 1040 | 5 Sk |  | 2． 900 |
| Argonve：Argomue．．． | 1 | All No． 1 but route closed．．． | 4 | 2 | 7 | 292 |  | 474 | 705 |
| Blachater（ilenword． |  | ．do． | 1 |  | 8 | 141 |  | 544 | 975 |
| Riverside．．．－－ | 2 | School elosed． | 5 |  |  | 600 | 250 | 220 | 1，070 |
| Caswell：Brookside－． | 1 | All No． 1 and No． 2 bus | 0 |  | 10 | 296 |  | 739 | 1，035 |
| Stashville |  |  |  |  |  |  |  |  |  |
| Nashsilla． | 1 |  | 8 | 14 | $\pm$ | 36 760 |  | 434 -1033 | 470 907 |
| Shermsn．． | 2 | －Redute front 2 turhers to $1 .-1$ |  | 10 |  | 760 52 | 250 | －1033 | 907 2020 |
| Weotdawn－ | 4 | Ali | 22 | 4 |  | 58 |  | 4.46 | 504 |
|  |  | closed． |  |  |  | 600 | $2 \hat{0} 0$ | 551 | 1． 401 |
| Fijlsitic． | 2 | Parent lrauspurtation closicl－ | 1 |  | 3 | $3{ }_{3}$ |  | fit |  |
| Oter Lake．．．．． | 4 | ［AMI No． 1 buts foute chased． | 3 |  | 3 | 216 |  | 195 | 405 |
|  |  | lsclool cluserd－－．． |  |  | ${ }^{\text {i }}$ | \％itio | 250 | $36{ }^{1}$ | 1，216 |
| アotal |  |  | 8 B | 38 | 57 | ［4， 4.43 | 1， $\mathbf{6}$ \％ | 6， 264 | 14,257 |

：Locatith of all bus routes silowit in firure 16.

Table 54．－Plan S：Estimated annual saviugs in road costs resulting from relo－ caling Burchu Alfricultural Economics families， 48 other nonconforming users and 63 aldilional isolated setllers in Forest County

| Town | Familicw effereing sav． inमs |  |  | Rondclosed | Aver－ prage cose per 1932－：30 | Snvinks |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Thurenu or Agri－ ${ }^{\text {cinflur－}}$ nomies | $\left\|\begin{array}{c} \text { Non- } \\ \text { con- } \\ \text { cormink } \end{array}\right\|$ | Other |  |  | state | Town inces | ＇lotal |
|  | Sumber | Namber | Number | Mifss | Doldars | Dotars | Inolurs | Distars |
| Alrin．．．．． |  |  |  | 15 | \％ | 5ill | ． 65 | 1． 1.55 |
| Argonme | 2 | 2 | 3 | 17 | 4 | 3 mm | －272 | 578 |
| Blackwell． | $\stackrel{1}{6}$ |  | 1 | 9 | 的 | 450 | 27 | 1.77 |
| Caswrill．．． | 3 | －1 | 3 | $\stackrel{5}{7}$ | 133 | 250 | 0 | 113 |
| Cranden． | 5 |  |  | ${ }_{7}^{7}$ | is | 35 | －194 | 3， |
| Iriles－ |  |  |  | $\frac{2}{5}$ | 1.14 | 756 | －45 | 7105 |
| Paintith | 4 | $\underline{2}$ |  | 13 | 13 | （1动） | 4 1 （1） | ${ }^{8151}$ |
| Wnbems ．．． |  |  | 3 | $1 \stackrel{10}{19}$ | 131 | ctill | 1772 | 1， 512 |
| Total．．． | \％ | 46 | 18 | 15 | （i） | 4，7in | 1，435 | 0． 18.5 |

Table 55.-- Plan 3: Summary of effects of relocating settlers in Forest County


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| Wreather Burcau.... |  |

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Burcan of Agrirultaral Econnmits
H. R. Tolla, (hief.

112



[^0]:    S Sabmithed for jublhaton fecembur 9, Iq38.

[^1]:     some plages of the land progrnm whieh werblatertansferred to the Kesettlement Administration, antiare now undor the miministration of the Farm secarity Administration and tho Bureau of Agricultural Eco* nomfes of the U. S. Departmont of Agrieultare.
    
    
     Resettirment Administration, has bren traosfered to tho liarean of Agricoltural Feonomies, and is thus referced to here, Short]g bafore the pubidation of this report, the purchase project was transforred to the Soll Conservation Service.

[^2]:    'In Wisonsin, the term "town' [s ased do rufer to the anit of governmint ithat is commonty referred to as thr" "townsthp" $\ln$ others Blates, fidoes not refer to vilisge or city govermment.

[^3]:    
     diffenity ofsegregating furms from rural ionfarm honnes,

[^4]:    
     inllisra, Whishtigton, D. C.

[^5]:     32 ple., illuti. 1932.

[^6]:    

[^7]:    
    

[^8]:    ${ }^{8}$ Including approved options.
    P NELEON, A. Z. Gee footnote is.

[^9]:    
    
    

[^10]:    

[^11]:    
    
    
     （\％）

[^12]:    
     pematifest bath．
    
    
    
    
    

[^13]:    : As such femar as transfer of funds to tho seliod distrlet, tax-leyy transfers, aud mament on honded indubtedness, are not true costs, they are mot included in the tahles of this study.
    TReliel during 1931 and 1032 was ndminftered through towns, and part of the fonds recelved from the State riming these years was expended in 1933.

[^14]:    "The source of State aid for tom roads is the gasoline tan. Add are distrbuted on the basis of $\$ 50$ par mile of town road, ar proportionately less if the funds are insuffcient. They were somewhot fess in 19 Band
     ou milenge, and goes into the tow's general fands.

[^15]:    
    

[^16]:     density of settlement, Is given for all classes in fappodim tables.

[^17]:    
    
     Land Econ. Rept. No. 1, 1037. [Mubligruphed.]

[^18]:     Wheonshi college ot Agriralture, Mutison, wls.

[^19]:    
    ? U. S. Cousus of Agrient ture. 1935.

[^20]:    
    
    
    

[^21]:    

[^22]:    leduction in aid for connty highways, 20 milen at $\$ 21$ per mile
    $\$ 3.6$
    Reduction in allotment for State higliways in cuonty, 26 miles at $\$ 5.5 .40 \quad 1,4.90$
    Total per year....

    1. 980
[^23]:     unly per mile of town rond climstnaded.

[^24]:    

[^25]:    
    

[^26]:    

[^27]:    
    

[^28]:    ${ }^{11}$ Nusbarh, W.F. spe fathote in.

[^29]:    
    

    J No segarate unit arens in thls elinss.

[^30]:     properts.
    To somate unit areas in this chass.

[^31]:    I Bacetion of ait bus routex shmsulo hg. 36.
    
    
    

