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AGRICULTURAL EXTENSION DIVISION UNIVERSITY OF MINNESOTA

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MINNESOTA FARM BUSINESS NOTES

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THE DAIRY FARMER'S RESPONSE TO CHANGES IN NATURAL AND ECONOMIC CONDITIONS

Prepared by G. A. Pond and W. P. Ranney

A group of 150 dairy farmers in southeastern Minnesota have been keeping farm account records in cooperation with the University of Minnesota for the past ten years. This period has been characterized by wide fluctuations both in the prices of farm products and in weather conditions. A study of these records indicated the effect of these fluctuating conditions on the income and expense of these farms and also the adjustments these farmers made to changes in price and production.

Table 1. Average Cash Receipts, Cash Expenses and Net Cash

Income per	100 Acr	es			
	1928	1930	1932	1934	1936
	& 1929	& 1931	& 1933	& 1935	& 1937
Cash farm receipts Cash farm expenses Net cash income	\$2,802	\$2,183	\$1,412	\$2,191	\$2,823
	1,432	1,192	789	1,175	1,586
	1,370	991	623	1,016	1,237

The cash farm receipts, cash farm expenses, and net cash income per 100 acres are shown in Table 1. This is shown on the basis of 100 acres since there was some change from year to year in the farms included and hence some change in the acreage per farm. The average size of farm was 195 acres. The net cash income represents the amount of money available for meeting personal and household expenses, for interest and principal payments on debts, and for savings. The cash income in 1932 and 1933 was only one-half of that in 1928 and 1929, but by the end of the period had risen to the previous level. The most important factor causing this variation in income was price changes. The prices of some of the principal sale products for each of the two-year periods are shown in Table 2.

Table 2.	Table 2. Prices of Principal Sale Products							
	1928	1930	1932	1934	1936			
	& 1929	& 1931	& 1933	& 1935	& 1937			
Butterfat, lb. Hogs, 100 lb. Eggs, doz.	\$.515 8.92 .275	\$.345 7.14 .190	\$.220 3.30 .125	\$.305 6.37 .185	\$.380 9.37 .195			

Since the sale of livestock and livestock products was the principal source of income on these farms, changes in the number of livestock and the amount of livestock products were also factors affecting income. These changes are indicated in Table 3.

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Table 3, Numbers of Livestock and Production of Butterfat,

Hogs and	Eggs per	100 Acre	S		
	1928	1930	1932	1934	1936
	& 1929	& 1931	& 1933	& 1 935	& 1937
Dairy cows Butterfat, lb. Other cattle Hogs, lb. Sheep Hens Eggs	8,4 2,050 8,7 7,495 4,1 81 634	8.7 2,101 9.7 8,861 5.2 80 758	9.1 2,195 10.0 7,417 7.2 87 815	8,9 2,065 9,1 5,268 9,2 88 911	8.5 2,018 9.8 6,086 8.5 90 969

Changes in livestock production follow changes in feed production more closely than they do price changes. If the average yield of feed crops for the ten-year period is assumed to be 100, the relative production for each of the individual years is as follows:

The feed production of any one year affects the livestock production of the following year more than it does the year in which it occurs. However, the same conditions which cause low crop yields usually affect pasture in the same way so that there is some direct current effect on cattle and sheep production. The decrease in hog production in 1934 and 1935 represents the combined effect of feed shortage and the corn-hog program.

One factor that enabled these farmers to maintain more livestock in proportion to crop yields in the later years was increased feed purchases. Another was the increase in the use of alfalfa and sweet clover for hay and pasture as shown in Table 4. These crops produced more and better feed per acre than those for which they were substituted. Their increased use represents the farmer's effort to use his land most effectively and to some extent in the last two years his response to the soil conservation program. The increase would doubtless have been much greater had not the drouth in 1934 and 1936 caused the loss of new seedings. Low prices did not appear to induce any tendency toward depletion of the soil. Not only was the legume acreage increased and the livestock production maintained so that there was no decrease in manure available, but the proportion of land in soil depleting crops decreased from 71.4 per cent in 1928 to 65.6 per cent in 1934 and in spite of the loss of legume seedings was still down to 67.4 per cent in 1937.

Table 4. Average Percentage of Tillable Crop Land in Alfalfa and in Sweet Clover Pasture 1928 1930 1932 1934 1936 & 1929 & 1931 & 1933 & 1935 & 1937

Alfalfa 5.0 6.2 7.9 9.9 12.2 Sweet clover pasture 3.0 3.0 4.6 4.0 4.5

The efforts of these farmers to adjust their expenses to changes in prices are shown in Table 5. Expenditures for buildings, machinery and power were reduced sharply when prices dropped. New construction and new purchases were delayed and repairs were postponed. The large increase of expenditures for these purposes as income rose reflected the meeting of both current and accumulated needs.

The annual expenditures for the repair of buildings ranged from .5 per cent of the inventory valuation in 1932 to 2.5 per cent in 1937. The average for the period was 1.2 per cent. New construction ranged from 1.4 per cent of the inventory valuation in 1932 to 7.1 per cent in 1936. The average for the period was 3.6 per cent. Machinery repairs likewise dropped to 3.6 per cent of the inventory valuation in 1932 and rose to 5.2 per cent in 1937. The average was 4.6 per cent. Similar figures for purchases of new machinery were 6.3 per cent, 24.4 per cent and 13.6 per cent, respectively. Apparently, for the whole period, the expenditures averaged large enough to provide amply for repairs and replacements.

Table 5. Cash Farm Expenditures per 100 Acres							
	1928	1930	1932	1934	1936		
	& 1929	& 1931	& 1933	& 1935	<u>& 1937</u>		
Power and machinery Buildings and fences Labor Feed Livestock expense Crop expense	\$387 107 161 262 219 103	\$315 84 141 181 184 95	\$195 36 106 120 107 58	\$296 84 1 ¹ 40 203 222 87	\$475 159 192 276 243 96		
Taxes, insurance and miscellaneous Total	1 <u>93</u> 1 <u>,</u> 432	<u>192</u> 1,192	<u>167</u> 789	143 1,175	145 1,586		

Variations in expenditures for labor reflect largely changes in the wage level as the total months of labor per 100 acres, both family and hired, varied only one month per farm during the 10 years. During the last four years, one more month of labor was hired and one less of family labor was used. Farm wages are more closely adjusted to the price of farm products than are the prices of most items that make up the farm expense budget. Variations in expenditures for feed vary with prices and with the quantity of crops produced. Livestock expense dropped sharply in 1932 and 1933 largely because the purchase of breeding stock, especially sires, was postponed. Crop expense varied with the price level. Taxes and insurance are the most inflexible of all farm expenses and respond slowly to changes in income levels.

The records of these farms bring out rather strikingly the relative stability and perhaps inflexibility of the dairy farm organization. With a more or less fixed investment of \$4,300 per 100 acres in buildings, machinery and livestock, it is difficult to make quick adjustments to changing prices. Most of the overhead expense would remain at approximately the same level if operations were curtailed with falling prices. The income would be reduced more than would the expense. Some of the upkeep and replacements may be delayed for a time but eventually they must be met if the farmer is to stay in business. It takes time to build up a foundation herd of productive livestock. To sacrifice them with falling prices and short crops would be reflected in curtailed carnings for years to come. They may be carried thru on short rations for a time, but such a practice is sure to decrease production materially. Surplus feed supplies carried over from years of flush production help to stabilize livestock production. Good management for a dairy farm consists in planning an organization that over a period of years will provide the most effective utilization of the farmer's resources, and then in following this consistently with only minor adjustments from year to year except as the farmer's resources, such as capital or family labor, change or as fairly permanent changes in relative prices occur. Major adjustments from year to year. made because of fluctuating prices, are likely to prove disastrous from the income standpoint.

MINNESOTA FARM PRICES FOR APRIL, 1938 Prepared by W. C. Waite and W. B. Garver

The index number of Minnesota farm prices for the month of April, 1938 was 76. When the average of farm prices of the three Aprils, 1924-25-26 is represented by 100. the indexes for April of each year from 1924 to date are as follows:

April	1924	-	82	April	1932	-	46	
Ħ	1925	-	106	11	1933	_	40	
17	1926		112	11	1934	-	53	
11	1927	-	110	11	1935	_	92	
17	1928	_	106	n	1936	-	84	
11	1929		112	ji ,	1937	_	101*	
***	1930	-	101	11	1938		76 *	
Ħ	1931	-	71	1				*Preliminary

The price index of 76 for the past month is the net result of increases and decreases in the prices of farm products in April, 1938 over the average of April, 1924-25-26 weighted according to their relative importance.

Average Farm Prices Used in Computing the Minnesota Farm Price Index,

		April 1	5, 1938, w	ith Compar	isons*		
	Apr. 15, 1938	Mar. 15, 1938	Apr. 15, 1937	Av. Apr. 1924-25- 26	<pre>% Apr.15, 1938 is of Mar. 15, 1938</pre>	% Apr.15, 1938 is of Apr. 15, 1937	% Apr.15, 1938 is of Apr. 15, 1924-25-26
Wheat Corn Oats Barley Rye Flax Potatoes Hogs Cattle Calves Lambs—sheep Chickens Eggs Butterfat Hay	\$, £4	\$.87 .42 .23 .54 .55 1.87 .41 8.50 6.20 8.10 7.38 .132 .146 .32 6.05	\$1.35 1.19 .47 .93 .99 2.00 1.35 9.30 7.20 7.90 9.36 .110 .193 .35 9.92	\$1 29 64 35 57 73 2 29 95 96 6 09 8 51 11 44 183 22 42 11 62	97 105 96 93 87 97 98 93 103 95 103 98	62 37 47 54 48 90 30 85 89 97 75 124 74 83	65 69 63 88 66 79 42 81 105 90 61 74 65
Milk	1,70	1.75	1.85	1.98	99 97	92	52 86

*Except for milk, these are the average prices for Minnesota as reported by the United States Department of Agriculture.

Indexes and Ratios of Minnesota Agriculture*								
	April	Mar c h	April	Av.April				
	1938	1938	1937	1924-26				
U.S. farm price index Minnesota farm price index U.S. purchasing power of farm products Minnesota purchasing power of farm products Minnesota farmer's share of consumer's food	68.0	68.0	94.0	100.0				
	76.0	76.0	101.0	100.0				
	85.0	84.0	110.0	100.0				
	95.0	94.0	119.0	100.0				
dollar U.S. hog-corn ratio Minnesota hog-corn ratio Minnesota egg-grain ratio Minnesota butterfat-farm-grain ratio	45.9	47.2	47.5	52.9				
	14.7	16.3	7.6	12.4				
	18.0	20.2	7.8	15.5				
	14.1	14.2	9.5	12.7				
	36.2	38.6	20.0	36. 8				

^{*}Explanations of the computation of these data may be had upon request.