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## Annual Report

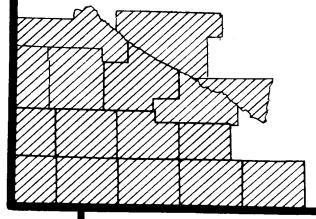
Southwestern Minnesota

Farm Business

Management Association

### **COOPERATING AGENCIES**

University of Minesota, College of Agricultural, Food, and Environmental Sciences County Extension Services of the 16 Southwestern Counties Southwestern Minnesota Farm Business Management Association



Staff Paper P98-3
Department of Applied Economics
University of Minnesota
St. Paul, MN 55108
April 1998

Figure 2. Farm Income Sources Southwestern Minnesota Association

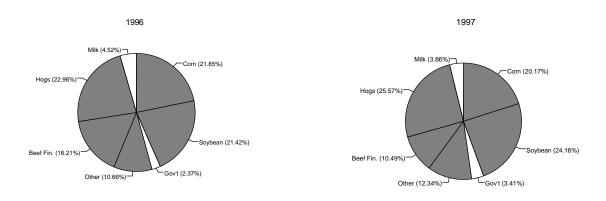
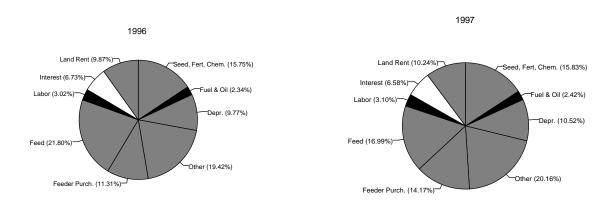


Figure 3. Farm Expense Sources Southwestern Minnesota Association



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#### **EXECUTIVE SUMMARY**

## 1997 ANNUAL REPORT OF THE SOUTHWESTERN MINNESOTA FARM BUSINESS MANAGEMENT ASSOCIATION

by

Kent D. Olson, Erlin J. Weness, James Christensen, Robert D. Anderson, Perry A. Fales, and Dale W. Nordquist

For the Southwestern Association, average net farm income was \$40,598 in 1997 for the 208 farms included in this report (Table 1, pages 10-11). This is a decrease of 35% from 1996 continuing the pattern of large swings in income (Figure 1). Since costs changed very little, almost all of the decrease can be attributed to a decrease in gross income, specifically to decreases in the sales of corn and finished beef. (Net farm income is calculated by subtracting total cash farm expense and depreciation from gross cash farm income and adjusting for changes in inventory items.) After subtracting an opportunity cost for equity capital, labor and management earnings follow a similar but lower pattern (Table 4, p. 14).

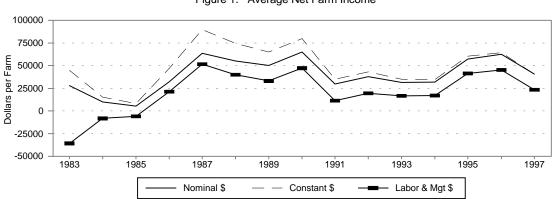


Figure 1. Average Net Farm Income

As in previous years, the actual profit levels experienced by individual farms vary greatly from the overall average profit. The high 20% of these farms had an average profit of \$118,724 which is a decrease from 1996. The low 20% of the farms had an average loss of -\$25,337 in 1997, which is a much larger loss than in 1996. In addition, some areas experienced very dry conditions while others did not, causing financial performance to vary across the Association.

Average gross cash farm income in 1997 was \$359,710. This was a 6% decrease from 1996. Four sources of sales made up 80% of total income in 1997: corn, beef finishing, hogs, and soybeans (Figure 2). Corn sales decreased 13% between 1996 and 1997. Beef finishing decreased by 39%. Soybean sales increased by 6%; hog sales by 5%.

Government payments (of all types) increased to \$12,257 in 1997 but continue to be lower than the early 1990s. As a percentage of total income, government payments increased slightly from 2% in 1996 to 3% in 1997.

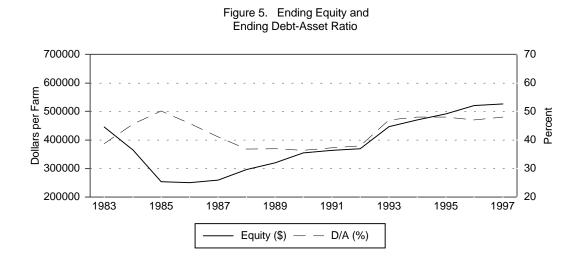
Cash expenses increased slightly to an average of \$303,241 in 1997. This was an increase of 1% from 1996. As a percentage of both cash expenses and depreciation in 1997, feed expenses; feeder purchases; seed, fertilizer, and crop chemicals; land rent; and depreciation continue to dominate (Figure 3).

Both the average rate of return on assets (ROA) and the rate of return to equity (ROE) decreased substantially in 1997 compared to 1996 (Figure 4). ROA averaged 6% and ROE was 5% using assets valued on a cost basis (Table 4, page 14). Since ROE was smaller than ROA, the cost of using debt capital was more than its benefit.

Percent -5 ROA ROE

Figure 4. Rates of Return on Assets (ROA) and Equity (ROE)

Using a market value basis, average total equity (of the sole proprietors) was \$526,168 at the end of 1997. This was an increase of \$46,216 for these 180 farms during the year (Table 5, page 16). Average equity has continued to improve since 1987; however, the average debt-asset ratio increased slightly to 48% at the end of 1997 (Figure 5).



The report provides additional information on profitability, liquidity, and solvency as well as other whole-farm information and detailed information on crop and livestock enterprises. Also reported are whole-farm financial condition and performance by county, sales size class, and type of farm.

## 1997 ANNUAL REPORT OF THE SOUTHWESTERN MINNESOTA FARM BUSINESS MANAGEMENT ASSOCIATION

by

Kent D. Olson, Erlin J. Weness, James Christensen, Robert D. Anderson, Perry A. Fales, and Dale W. Nordquist<sup>1</sup>

This report summarizes the individual farm records of the members of the Southwestern Minnesota Farm Business Management Association for 1997.

Whole-farm information and enterprise costs and returns are reported. The year-end analysis of the individual farms was performed by the fieldman using FINPACK 8.0 from the Center for Farm Financial Management within the Department of Applied Economics. The individual analyses were summarized at the Department of Applied Economics using FINANSUM. In addition to the average of all farms, the averages for the high and low income groups are also presented. The tables are divided into three major groups. Tables 1 through 10 present whole-farm information. Tables in the 11-x series provide information on crop enterprises. Tables in the 12-x series provide information on livestock enterprises. Table 13 contains information on the prices used in the analysis. A summary of the average whole-farm information over time is presented in Table 14. Tables 15, 16, 17 and 18 categorize the whole-farm information by county, gross income class, type of farm, and operator age, respectively.

Of the 240 farms in the Southwestern Association, the data for 208 farms are included in this report. The rest were omitted because the records were incomplete at the time that this report was prepared. In two separate studies the farmers who belong to a management association were found to be larger than the average farm reported by the agricultural census and were more likely to have livestock.

In addition to this report, members receive an annual farm business analysis; on-farm instructional visits; end-of-year income tax planning and preparation; periodic meetings, tours, and seminars; a monthly newsletter; and other managerial and educational assistance. Each farmer pays an annual fee which covers a large part of the cost, with the balance defrayed by the Minnesota Extension Service and research programs of the University of Minnesota.

On May 7, 1997, the Association lost a valuable fieldman when Dary Talley died from cancer. He was 54 years old. He had worked for the University of Minnesota and the Association for 15 years. He is missed by his family, co-workers, farmers, and many friends.

Robert Anderson joined the University and Association staff in September 1997 and is a very welcome, talented addition.

<sup>&</sup>lt;sup>1</sup>Olson is an Associate Professor, University of Minnesota-Twin Cities; Weness, Christensen, Anderson, and Fales are Extension Educators--Farm Management and Fieldmen for the Association; Nordquist is Extension Economist--Farm Management, University of Minnesota - Twin Cities. Rann Loppnow, Assistant Extension Economist--Farm Management, was the programmer for FINANSUM (the analysis package used to prepare this report).

#### SOUTHWESTERN MINNESOTA FARM BUSINESS MANAGEMENT ASSOCIATION

## **DISTRIBUTION OF MEMBERSHIP -- 1997**

County	Number of Farm Units	Number of Records Submitted	Association Directors
Cottonwood	44	36	Phil Batalden Larry Falk James Dick
Jackson	29	28	Paul Rentscheer John Hay
Martin	12	11	Kerry Krenz
Murray	29	23	Jim Malone John Hanson
Nobles	46	42	Jerry Perkins Harold Mellema Richard Fellows
Pipestone	13	14	Alan Vanderlugt Jerlyn Spronk
Redwood	39	30	Brian Hicks Joel Christensen Richard Jacoby
Watonwan	10	9	James Wassman
Others <sup>2</sup>	<u>18</u>	<u>15</u>	
TOTAL	240	208	

<sup>&</sup>lt;sup>2</sup>In 1997 the Association had records submitted from members in Brown, Faribault, Lincoln, Lyon, Nicollet, Rock, and Yellow Medicine counties, in addition to the counties listed individually.

## SOUTHWESTERN MINNESOTA FARM BUSINESS MANAGEMENT ASSOCIATION

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#### EXPLANATORY NOTES FOR THE WHOLE-FARM REPORTS

Tables 1 through 4, and 6 through 8 include the same number of farms, which were all of the farms whose records were judged to be of sufficient quality. Table 5, the Balance Sheet, includes only sole proprietors; partnerships and corporations are excluded because some debt is held outside of the business causing potential misinterpretations of the average financial condition. The number of farms included in each of the crop and livestock tables varies because all farms do not have the same enterprises. Some farmers' records were complete enough to be included in the whole-farm tables, but at times, these same farmers' crop or livestock records were not complete enough to include in the respective crop or livestock tables.

Rounding of individual items may have caused minor discrepancies between those items and the printed totals which are calculated before rounding.

#### **Table 1. Farm Income Statement**

This statement is a summary of income, expenses, and resultant profit or loss from farming operations during the calendar year. The first section of Table 1 lists cash farm income from all sources. The second section of Table 1 lists <u>cash</u> expenses. "Interest" includes only interest actually paid. No opportunity charges on farm equity capital or unpaid labor are included. The difference between "Gross Cash Farm Income" and "Total Cash Expense" is the "Net Cash Farm Income." This is net farm income on a cash basis.

The third and fourth sections of Table 1 deal with noncash changes in the farm business. The "Inventory Changes" and "Depreciation and Other Capital Adjustments" sections are used to convert the cash income statement (Net Cash Farm Income) derived from the first two sections into an accrual income statement. The resulting "Net Farm Income" represents the return to the operator's and family's unpaid labor, management, and equity capital (net worth). In other words, it represents the return to all of the resources which are owned by the farm family and, hence, not purchased or paid a wage. However, it does not include any asset appreciation, debt forgiveness or asset repossessions.

#### **Table 2. Inventory Changes**

This is the detailed statement of inventory changes which is summarized in Table 1. It includes beginning and ending inventories and the calculated changes.

#### **Table 3. Depreciation and Other Capital Adjustments**

This is the detailed statement of depreciation and other capital adjustments which is summarized in Table 1. It includes beginning and ending inventories, sales, repossessions, purchases, and depreciation.

#### Table 4. Profitability and Liquidity Analysis

Various measures of performance are calculated for the farms in this report. These include measures of profitability and liquidity. (Solvency measures are in Table 5.) In Tables 1-3, no opportunity costs are used. In Table 4, opportunity costs for labor, capital, and management <u>are</u> used. Changes in market value of assets are used in calculating the market values of these measures. The measures and their components are described below.

### **Profitability**

Profitability is measured in both cost and market basis in Table 5.

"Labor and management earnings" equals "Net Farm Income" from Table 1 minus an opportunity interest cost of 6% on average farm net worth.

"Rate of return on assets" is the "Return to farm assets" divided by "Average farm assets."

"Rate of return on equity" is the "Return to farm equity" divided by "Average farm equity."

"Operating profit margin" is the "Return to farm assets" divided by "Value of farm production."

"Asset turnover rate" is the "Value of farm production" divided by "Average farm assets."

"Interest on farm net worth" is the "Average farm net worth" multiplied by a 6% opportunity interest cost charge.

"Farm interest expense" is the accrued interest cost so it will be different from the cash interest paid shown in Table 1.

"Value of operator's labor and management" is its opportunity cost. It is evaluated using the suggested values listed in Table 13.

"Return on farm assets" is calculated by adding "Farm interest expense" and "Net farm income" and then subtracting the "Value of operator's labor and management."

"Average farm assets" is the average of beginning and ending total farm assets.

"Return to farm equity" is calculated by subtracting the "Value of operator's labor and management" from "Net farm income."

"Average farm equity" is the average of beginning and ending farm net worth.

"Value of farm production" is gross farm income minus feeder livestock purchased and adjusted for inventory changes in crops, market livestock and breeding livestock.

#### Liquidity: Cash Basis

"Family Living and Taxes" is the apparent total family expenses and income and social security taxes paid from Table 7.

"Real estate principal income is taken from the farmer's data.

"Cash available for intermediate debt service" on the cash basis is "Total net income" minus "Family living and taxes" and "Real estate principal payments."

"Average intermediate debt" is the average of beginning and ending intermediate farm liabilities.

"Years to turn over intermediate debt" is "Average intermediate debt" divided by "Cash available for intermediate debt service." If either the cash-based or accrual-based "Cash available for intermediate debt" is a negative number, debt repayment is not possible because of negative cash flow and "Years to turn over intermediate debt" cannot be calculated.

"Expense as a percent of income" is "Total cash expense" divided by "Gross cash farm income."

"Interest as a percent of income" is "Interest" divided by "Gross cash farm income."

#### Liquidity: Accrual Basis

"Cash available for intermediate debt service" on the accrual basis is "Total net accrual income" minus "Family living and taxes" and "Real estate principal payments."

"Accrual expense as a percent of income" is "Total accrual farm expense" divided by "Total accrual farm income."

"Interest as a percent of income" is "Interest" minus beginning accrued interest plus ending accrued interest divided by "Total accrual farm income."

#### **Table 5. Balance Sheets**

The beginning and ending balance sheets and solvency measures are presented in Table 5. This table includes only sole proprietors; partnerships and corporations are excluded because some debt is held outside of the business causing potential misinterpretations of the average financial condition. Both cost and market value balance sheets are reported.

#### Table 6. Statement of Cash Flows

This table reports the sources from which cash was available or obtained and where that cash was used or remains at the end of the year.

#### Table 7. Financial Guidelines Measures and Labor Analysis

This table contains two sections: first, the financial measures and, second, the labor summary. In the first section, the Farm Financial Standards Task Force's 16 financial measures for evaluating a farm's financial position and performance are reported. These 16 measures are explained below following the descriptions found in the FINPACK manual.

#### Liquidity

The "current ratio" is calculated by dividing the total current farm assets by the total current farm liabilities.

"Working capital" is calculated by subtracting current farm liabilities from current farm assets.

#### Solvency (Market)

The "farm debt to asset ratio" is calculated by dividing the total farm liabilities by the total farm assets. It is similar to the total percent in debt ratio listed earlier. The difference is that nonfarm assets and liabilities are included in the total percent in debt but not in the farm debt to asset ratio.

The "farm equity to asset ratio' is calculated by dividing farm equity or net worth by the total farm assets. It measures the proportion of the farm assets financed by the owner's equity as opposed to debt. This is the opposite of the debt to asset ratio. These two measures always add up to 100% because they describe how total farm assets are financed.

The "farm debt to equity ratio" measures farm debt relative to farm equity. It is calculated by dividing the total farm liabilities by the total farm net worth. The debt to equity ratio measures the amount of borrowed capital being employed for every dollar of equity capital.

#### **Profitability**

The "rate of return on farm assets" can be thought of as the average interest rate being earned on all investments in the farm or ranch business. If assets are valued at market value, the rate of return on assets can be looked at as the "opportunity cost" of farming versus alternate investments. If assets are valued at cost value, the rate of return on assets more closely represents the actual return on the average dollar invested in the farm. The rate of return on farm assets is calculated as follows: Rate of Return on Assets = Return on Farm Assets  $\div$  Average Farm Investment, where: Return on Farm Assets = Net Farm Income + Farm Interest - Value of Operator's Labor & Management, and Average Farm Investment = (Beginning Total Farm Assets + Ending Total Farm Assets)  $\div$  2.

The "rate of return on farm equity" represents the interest rate being earned on your farm net worth. If assets are valued at market value, this return can be compared to returns available if the assets were liquidated and invested in alternate investments. If assets are valued at cost value, this more closely represents the actual return on the funds that have been invested or retained in the business. The rate of return on farm equity is calculated as follows: Rate of Return on Equity = Return on Farm Equity  $\div$  Average Farm Net Worth, where: Return on Farm Equity = Net Farm Income - Value of Operator's Labor & Management, and Average Farm Net Worth = (Beginning Farm Net Worth + Ending Farm Net Worth)  $\div$  2.

"Operating profit margin" is a measure of the operating efficiency of the business. It is calculated as follows: Operating Profit Margin = Return to Farm Assets ÷ Value of Farm Production. If expenses are held in line relative to the value of output produced, the farm will have a healthy net profit margin. A low net profit margin may be caused by low prices, high operating expenses, or inefficient production.

"Net farm income" represents the returns to unpaid labor, management, and equity capital invested in the business.

#### Repayment Capacity

The "term debt coverage ratio" measures whether the business generated enough cash to cover term debt payments. It is calculated by dividing the funds generated by the business for debt repayment (net cash farm income + nonfarm income + interest expense - family living expense - income taxes) by total term debt payments (annual scheduled principal and interest payments on intermediate and long term debt). A ratio less than 100 percent indicates that the business did not generate sufficient cash to meet scheduled payments in the past year. A ratio greater than 100 indicates the business generated enough cash to pay all term debt payments.

The "capital replacement margin" is the amount of money remaining after all operating expenses, taxes, family living costs, and scheduled debt payments have been made. It is the cash generated by the farm business that is available for financing capital replacement such as machinery and equipment. FINAN calculates the capital replacement margin by first adding interest due on intermediate and long term loans to the amount available for principal payments. It then subtracts scheduled principal and interest payments from this total.

#### **Efficiency**

"Asset turnover rate" is a measure of efficiency in using capital. It is calculated as follows: Asset Turnover Rate = Value of Farm Production  $\div$  Total Farm Assets. This will be a market or cost rate depending on how the assets are valued.

The last four ratios reflect the distribution of gross income to cover operating expenses and generate farm income. The sum of the operating expense ratio, the depreciation expense ratio, and the interest expense ratio equals the percent of gross income used to pay business expenses. The amount remaining is net farm income. The gross farm income used to calculate these ratios is the accrual gross farm income.

The "operating expense ratio" is calculated as (Total Farm Operating Expense - Farm Interest Expense) ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that was used to pay operating expenses. Total farm operating expense is the accrual total operating expense.

The "depreciation expense ratio" is calculated as Depreciation  $\div$  Gross Farm Income. This ratio indicates the percent of the gross farm income that was used to cover depreciation and other capital adjustments.

The "interest expense ratio" is calculated as Farm Interest Expense  $\div$  Gross Farm Income. This ratio indicates the percent of the gross farm income used for farm interest expenses. This is the same ratio as the accrual interest as a percent of income from the Liquidity section in Table 4.

The "net farm income ratio" is calculated as Net Farm Income ÷ Gross Farm Income. This ratio indicates the percent of the gross farm income that remained after all expenses.

#### **Table 8. Crop Production and Marketing Summary**

This table contains three sections. The first section reports average acreage by land use. The next two sections show average price received and average yields for major crops.

#### **Table 9. Household and Personal Expenses**

For those farms that kept records, the household and personal expenses are summarized in Table 9. The farms are grouped based on profit as in Table 1. Since not all farms keep these records, the number of farms may be different for each group. Averages are determined by the number of farms keeping these records.

#### **Table 10. Operator Information and Nonfarm Summary**

Table 10 reports the averages for the number of operators per farm, the operator's age, and the number of years farming. This table also reports the income from nonfarm sources which is included in a farmer's total net income. Not all farms have nonfarm income, but the figure reported is the average over all farms <u>not</u> just those reporting nonfarm income. Also reported are the beginning and ending values for nonfarm assets for all farms (not just sole proprietors as in Table 5).

## Table 1a FARM INCOME STATEMENT, 1997

## Southwestern Minnesota Farm Business Management Association (Farms sorted by Net Farm Income)

	Average Of All Farms	Average Of Low 20%	Average Of High 20%
Number of Farms	208	42	42
CASH FARM INCOME			
Corn	72569	57413	96887
Corn Silage	38	_	71
Hay, Alfalfa	655	736	1559
Hay, Other	113	42	119
Navy Beans	349	-	-
Oats	320	48	972
Peas	655	342	1196
Pinto Beans	24		<del>.</del> .
Soybeans	86906	70762	116002
Straw	96	-	214
Sweet Corn	607	580	994
Wheat, Spring	297	565	192
Miscellaneous crop income	94	163	18
Beef, Cow-Calf Calves	501 722	707 124	579 1434
Beef, Backgrounding	22048	5626	44500
Beef, Finish Beef Calves Beef, Finish Yrlq Steers	14962	759	44500
Chickens, Contract Broilers	372	1841	_
Dairy Milk	13902	4631	53034
Dairy Calves	286	388	834
Dairy Heifers	1964	5765	-
Dairy Steers	1520	2238	2925
Hogs, Raised Hogs	46779	42954	75059
Hogs, Feeder Pigs	713	-	-
Hogs, Finish Feeder Pigs	7768	11815	412
Hogs, Weaning Pigs	439	1378	795
Hogs, Weaning to Feeder	180	471	_
Hogs, Weaning to Finish	36086	26613	112144
Hogs, Contractee Hogs	173	-	_
Sheep, Wool	27	7	-
Sheep, Feeder Lambs	437	_	_
Sheep, Lamb Finishing	26	131	-
Sheep, Market Lambs	345	_ _	857
Turkeys	3710		10111
Cull breeding livestock	4657	1988	10111
Misc. livestock income	1279 8486	451 8048	1046 10140
Govt. transition payments CRP payments	58	35	150
Other government payments	3713	915	7086
Custom work income	8310	5464	17232
Patronage dividends, cash	1458	981	2334
Insurance income	1611	1512	2126
Cash from hedging accts	1855	1830	4550
Contract livestock income	997		1578
Other farm income	11602	11681	17585
Gross Cash Farm Income	359710	269007	584737

Table 1b
FARM INCOME STATEMENT, 1997 (Continued)
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of Farms	208	42	42
CASH FARM EXPENSE Seed Fertilizer Crop chemicals Crop insurance Drying fuel	16981	12841	25141
	17844	12377	24781
	18814	14878	25752
	4900	4596	5874
	1138	885	1239
Irrigation energy Crop marketing Crop miscellaneous Feeder livestock purchase Purchased feed Breeding fees Veterinary Livestock supplies Livestock leases	5 847 1296 48028 57578 557 3667 3371 1009	697 863 23923 51710 489 3725 1800 376	885 1719 68586 110145 1081 5926 5329 4168
Grazing fees Livestock marketing Interest Fuel & oil Repairs Custom hire Hired labor Land rent Machinery & bldg leases Real estate taxes Personal property taxes Farm insurance Utilities Dues & professional fees Hedging account deposits Miscellaneous Total cash expense Net cash farm income	17	69	6
	660	1401	1153
	22282	25273	25659
	8204	7499	12318
	17661	16321	23964
	6159	3909	10617
	10498	7137	24711
	34689	26638	45397
	7036	8984	13257
	3752	2793	5811
	65	252	-
	3586	3674	5267
	4155	3692	6469
	194	358	38
	3106	3182	6862
	5143	4556	9434
	303241	244897	471588
	56469	24110	113149
INVENTORY CHANGES Crops and feed Market livestock Accounts receivable Prepaid expenses and supplies Accounts payable Total inventory change Net operating profit	-2086	-13943	17395
	11614	523	7973
	2022	-3616	8382
	7055	1187	18061
	1163	-2207	5542
	19769	-18056	57353
	76238	6053	170502
DEPRECIATION AND OTHER CAPITAL ADJUSTMENTS Breeding livestock Machinery and equipment Buildings and improvements Other farm capital Total depr. and other capital adj Net farm income	-3259	-3242	-4311
	-23428	-19206	-34381
	-11027	-8918	-17668
	2074	-25	4581
	-35640	-31390	-51778
	40598	-25337	118724

Table 2
INVENTORY CHANGES, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average Of All Farms	Average Of Low 20%	Average Of High 20%
Number of Farms	208	42	42
Net cash farm income	56469	24110	113149
CROPS AND FEED Ending inventory Beginning inventory Inventory change	133177 135264 -2086	79592 93535 -13943	216308 198913 17395
MARKET LIVESTOCK Ending inventory Beginning inventory Inventory change	62556 50942 11614	36719 36197 523	101322 93350 7973
ACCTS RECEIVABLE & OTHER CURRENT ASSETS Ending inventory Beginning inventory Inventory change	13021 10999 2022	7244 10860 -3616	39803 31420 8382
PREPAID EXPENSES AND SUPPLIES Ending inventory Beginning inventory Inventory change	23395 16340 7055	8503 7316 1187	45474 27412 18061
ACCOUNTS PAYABLE Beginning inventory Ending inventory Inventory change	15343 14179 1163	12926 15132 -2207	26409 20868 5542
Total inventory change	19769	-18056	57353
Net operating profit	76238	6053	170502

Table 3
DEPRECIATION AND OTHER CAPITAL ADJUSTMENTS, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average Of All Farms	Average Of Low 20%	_
Number of Farms	208	42	42
Net operating profit	76238	6053	170502
BREEDING LIVESTOCK Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adj.	8255 1057 6553 6018 -3259	8504 934 4642 8038 -3242	15110 2915 13286 9049 -4311
MACHINERY AND EQUIPMENT Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adj.	69450 1227 63848 30258 -23428	58239 322 56573 21194 -19206	113374 3303 95705 55353 -34381
BUILDINGS AND IMPROVEMENTS Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adj.	63141 333 57935 16566 -11027	51454 1648 50612 11408 -8918	101718 - 91884 27503 -17668
OTHER CAPITAL ASSETS Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adj.	39623 1958 37424 2083 2074	27613 1292 27912 1018 -25	44989 1549 38701 3256 4581
Total depreciation, capital adj.	-35640	-31390	-51778
Net farm income	40598	-25337	118724

Table 4
PROFITABILITY AND LIQUIDITY ANALYSIS, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Avg. Of All Farms	Avg. Of Low 20 % I	_	Avg. Of All Farms L	Avg. Of ow 20 %	Avg. Of High 20 %
Number of Farms	208	42	42	208	42	42
PROFITABILITY		- Cost		Ma	rket	
Net farm income	40598	-25337	118724	66039	4179	133364
Labor and management earnings	23364	-33262	86752	41297	-10164	92808
Rate of return on assets	6.3 %	-4.6 %	12.5 %	7.1 %	1.3 %	10.1 %
Rate of return on equity	5.1 %	-43.0 %	16.6 %	9.7 %	-7.8 %	15.2 %
Operating profit margin	14.2 %	-11.7 %	26.1 %	23.9 %	5.4 %	29.4 %
Asset turnover rate	44.2 %	38.9 %	48.0 %	29.7 %	24.9 %	34.3 %
Interest on farm net worth	17233	7925	31972	24742	14343	40556
Farm interest expense	23011	27385	25170	23011	27385	25170
Value of operator lbr and mgmt.	26283	22278	30355	26283	22278	30355
Return on farm assets	37325	-20230	113539	62767	9286	128179
Average farm assets	593473	444549	906339	883872	694725	1268290
Return on farm equity	14314	-47615	88369	39756	-18099	103009
Average farm equity Value of farm production	278640 262396	110675 173096	532816 435446	410052 262396	231308 173096	675934 435446
value of farm production	202390	173090	433440	202390	173090	133110
		Average ( All Far				
Number of Farms		20	08 4	2 42		
LIQUIDITY (Cash)						
Net cash farm income		5646	59 2411	0 113149		
Net nonfarm income		1359	96 1958	5 7289		
Family living and taxes		435'	70 3546	4 56091		
Real estate principal payments		688	34 761	8 6573		
Cash available for interm. debt		1963				
Average intermediate debt		645	19 5653	0 85197		
Years to turnover interm. debt		3	.3 92.	3 1.5		
Expense as a % of income		84				
Interest as a % of income		6	8 9	% 4 %		
LIQUIDITY (Accrual)						
Total accrual farm income		3712				
Total accrual farm expense		2950				
Net accrual operating income		762				
Net nonfarm income		1359				
Family living and taxes Real estate principal payments		435' 688				
Available for intermediate debt		3938				
Average intermediate debt		645				
Years to turnover interm. debt		1	.6 *	* 0.7		
Expense as a % of income		79	. 0	0.7		
Interest as a % of income			% 11			

<sup>\*\*</sup> Income insufficiant to meet debt servicing requirements

Table 5a
BALANCE SHEET AT COST VALUES, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

		Average Of All Farms		Average Of Low 20 %		Average Of High 20 %	
Number of Farms	180		37		29		
	Beginning	Ending	Beginning	Ending	Beginning	Ending	
ASSETS						_	
Current Farm Assets							
Cash and checking balance	11977	8788	16566	13726	7450	-6458	
Prepaid expenses & supplies	16351	22103	7091	8851	30921	43772	
Growing crops	35	-	168	-	-	_	
Accounts receivable	4528	6292	5253	3863	12106	13582	
Hedging accounts	1616	985	1144	440	3599	2578	
Crops held for sale or feed	113346	110301	79041	63048	160303	181030	
Crops under government loan	14413	13718	12221	13399	10855	9032	
Market livestock held for sale	44113	51498	39339	40640	63574	69069	
Other current assets	5432	5808	5489	3402	25345	30960	
Total current farm assets	211811	219495	166312	147368	314152	343564	
Intermediate Farm Assets	2015	5005	2001	5061	1046	2500	
Breeding livestock	3917	5087	3921	5861	1846	3580	
Machinery and equipment	56546	61203	54441	58168	80187	91319	
Other intermediate assets	3824	3711	2305	2407	3143	3318	
Total intermediate farm assets	64287	70001	60667	66436	85175	98217	
Long-Term Farm Assets	102072	000716	152605	1 7 2 0 7 2	000573	200500	
Farm land	193273	208716	153607	173073	298573	322590	
Buildings and improvements	49268	53195	53904	55454	53632	63067	
Other long-term assets	31765	34294	27043	26347	36126	42460	
Total long-term farm assets Total Farm Assets	274306	296204	234554	254875	388331	428118	
Total Farm Assets	550405	585700	461533	468678	787659	869899	
Total Nonfarm Assets	88473	104170	70402	78227	87393	108016	
Total Assets	638877	689870	531935	546905	875051	977914	
LIABILITIES							
Current Farm Liabilities							
Accrued interest	5749	6592	6376	8663	7027	6677	
Accounts payable	7574	6284	4524	4291	14524	12822	
Current notes	80772	103873	98208	120732	74730	106452	
Government crop loans	9093	8698	5351	6266	6502	5553	
Principal due on term debt	15500	18555	14963	19087	18556	19099	
Total current farm liabilities	118740	144096	129422	159039	121449	150943	
Intermediate Farm Liabilities	41840	46090	44174	54199	43907	51691	
Long-term Farm Liabilities	124712	128562	144096	148044	159462	154122	
Total Farm Liabilities	285292	318748	317692	361282	324818	356756	
Total Nonfarm Liabilities	7667	9095	8606	9055	9229	11705	
Total Liabilities	292959	327843	326298	370336	334047	368461	
Net Worth (farm and nonfarm)	345918	362027	205636	176569	541005	609454	
Net Worth Change		16109		-29068		68449	
RATIO ANALYSIS							
Current Farm Liabilities / Assets	56 %	66 %	78 %	108 %	39 %	44 %	
Curr. & Interm Farm Liab / Assets	58 %	66 %	76 %	100 %	41 %	46 %	
Long Term Farm Liab. / Assets	45 %	43 %	61 %	58 %	41 %	36 %	
Total Liabilities / Assets	46 %	48 %	61 %	68 %	38 %	38 %	

Table 5b BALANCE SHEET AT MARKET VALUES, 1997 Southwestern Minnesota Farm Business Management Association (Farms sorted by Net Farm Income)

		erage Of Farms	Av.	erage Of 20 %		rerage Of 20 %
Number of Farms		180		37		29
	Beginning	Ending	Beginning	Ending	Beginning	Ending
ASSETS					<del></del>	_
Current Farm Assets						
Cash and checking balance	11977	8788	16566	13726	7450	-6458
Prepaid expenses & supplies	16351	22103	7091	8851	30921	43772
Growing crops	35	-	168	-	-	-
Accounts receivable	4528	6292	5253	3863	12106	13582
Hedging accounts	1616	985	1144	440	3599	2578
Crops held for sale or feed	113346	110301	79041	63048	160303	181030
Crops under government loan	14413	13718	12221	13399	10855	9032
Market livestock held for sale	44113	51498	39339	40640	63574	69069
Other current assets	5432	5808	5489	3402	25345	30960
Total current farm assets	211811	219495	166312	147368	314152	343564
Intermediate Farm Assets						
Breeding livestock	11252	11125	11682	13095	19664	17981
Machinery and equipment	181367	198511	173708	188583	235427	259156
Other intermediate assets	7055	6259	8935	5995	6086	4485
Total intermediate farm assets	199674	215895	194325	207674	261177	281623
Long-Term Farm Assets						
Farm land	298473	319868	228613	247778	464572	494980
Buildings and improvements	75664	87236	81078	90120	69386	87091
Other long-term assets	45069	40718	36321	28934	42093	42168
Total long-term farm assets	419207	447823	346012	366832	576052	624239
Total Farm Assets	830692	883213	706648	721874	1151381	1249426
Total Nonfarm Assets	113728	133096	93635	104634	111993	135336
Total Assets	944419	1016308	800283	826509	1263374	1384762
LIABILITIES						
Current Farm Liabilities						
Accrued interest	5749	6592	6376	8663	7027	6677
Accounts payable	7574	6284	4524	4291	14524	12822
Current notes	80772	103873	98208	120732	74730	106452
Government crop loans	9093	8698	5351	6266	6502	5553
Principal due on term debt	15500	18555	14963	19087	18556	19099
Total current farm liabilities	118740	144096	129422	159039	121449	150943
Intermediate Farm Liabilities	41840	46090	44174	54199	43907	51691
Long-term Farm Liabilities	124712	128562	144096	148044	159462	154122
Total Farm Liabilities	285292	318748	317692	361282	324818	356756
Total Nonfarm Liabilities	7667	9095	8606	9055	9229	11705
Total Deferred Liabilities	171508	162297	150915	129757	220887	220846
Total Liabilities	464467	490140	477214	500094	554934	589307
TOTAL BLADILLETED	101107	150110	177211	300031	331731	303307
Net Worth (farm and nonfarm)	479953	526168	323070	326415	708440	795455
Net Worth Change		46216		3345		87016
RATIO ANALYSIS						
Current Farm Liabilities / Assets	56 %	66 %	78 %	108 %	39 %	44 %
Curr. & Interm Farm Liab. / Assets	39 %	44 %	48 %	60 %	29 %	32 %
Long Term Farm Liabilities / Assets	30 %	29 %	42 %	40 %	28 %	25 %
Total Liabilities / Assets	49 %	48 %	60 %	61 %	44 %	43 %
	0	•	•	0	•	0

Table 6
STATEMENT OF CASH FLOWS, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of Farms	208	42	42
(a) Beginning cash balance (farm & nonfarm)	12990	15070	14874
CASH FROM OPERATING ACTIVITIES Gross cash farm income Net nonfarm income (+) Total cash farm expense (-) Apparent family living expense (-) Income and social security tax (-) (b) Cash from operations (=)		269007 19585 244897 30091 5374 8230	584737 7289 471588 42382 13709 64347
CASH FROM INVESTING ACTIVITIES  Sale of breeding livestock  Sale of machinery & equipment (+)  Sale of farm land (+)  Sale of other farm assets (+)  Sale of nonfarm assets (+)  Purchase of breeding livestock (-)  Purchase of machinery & equip. (-)  Purchase of farm land (-)  Purchase of farm buildings (-)  Purchase of other farm assets (-)  Purchase of nonfarm assets (-)  Co Cash from investing activities (=)	1057	934	2915
	1227	322	3303
	183	-	177
	333	1648	-
	1958	1292	1549
	2292	1267	2930
	6018	8038	9049
	30258	21194	55353
	12408	13925	14871
	16566	11408	27503
	2083	1018	3256
	14493	7738	15648
	-74776	-57857	-114806
CASH FROM FINANCING ACTIVITIES  Money borrowed  Cash gifts and inheritances (+)  Principal payments (-)  Dividends paid (-)  Gifts given (-)  (d) Cash from financing activities (=)	215215	196544	243252
	5386	3112	963
	176748	151863	211523
	-	-	-
	426	-	12
	43426	47793	32679
(e) Net change in cash balance (b+c+d) Ending cash balance (farm & nonfarm)	-4854	-1834	-17779
	8136	13235	-2905

Table 7
FINANCIAL GUIDELINES MEASURES, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Averas All E	•	Averag Low	ge For 20 %		ge For 20 %
Number of Farms		208		42		42
LIQUIDITY Current ratio Working capital	Beginning	Ending	Beginning	Ending	Beginning	Ending
	1.89	1.61	1.23	0.88	2.82	2.61
	106297	91023	30009	-20486	235322	246271
SOLVENCY (Market) Farm debt to asset ratio Farm equity to asset ratio Farm debt to equity ratio	Beginning	Ending	Beginning	Ending	Beginning	Ending
	54 %	54 %	66 %	71 %	48 %	46 %
	46 %	46 %	34 %	29 %	52 %	54 %
	117 %	118 %	190 %	243 %	91 %	84 %
PROFITABILITY Rate of return on farm assets Rate of return on farm equity Operating profit margin Net farm income	Cost	Market	Cost	Market	Cost	Market
	6.3 %	7.1 %	-4.6 %	1.3 %	12.5 %	10.1 %
	5.1 %	9.7 %	-43.0 %	-7.8 %	16.6 %	15.2 %
	14.2 %	23.9 %	-11.7 %	5.4 %	26.1 %	29.4 %
	40598	66039	-25337	4179	118724	133364
REPAYMENT CAPACITY	Cash	Accrual	Cash	Accrual	Cash	Accrual
Term debt coverage ratio	143 %	221 %	75 %	-9 %	266 %	465 %
Capital replacement margin	11042	30811	-5434	-23490	47791	105144
EFFICIENCY Asset turnover rate (market) Operating expense ratio Depreciation expense ratio Interest expense ratio Net farm income ratio	73. 9. 6.	7 % 3 % 6 % 2 % 9 %	86 12	.9 % .7 % .5 % .9 %	68 8 4	3.3 % 8.4 % 8.1 % 8.1 % 8.1 % 8.2 %

#### LABOR ANALYSIS

	Average For	Average For	Average For
	All Farms	Low 20 %	High 20 %
Number of Farms	208	42	42
Total unpaid labor hours Total hired labor hours	2324	2143	2690
	905	515	2184
Total labor hours per farm	3229	2658	4874
Value of farm production / hour	81.25	65.11	89.35
Net farm income / unpaid hour	17.47	-11.82	44.14

Table 8
CROP PRODUCTION AND MARKETING SUMMARY, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average Of All Farms	Average Of Low 20%	_
Number of Farms	208	42	42
ACREAGE SUMMARY			
Total Acres Owned	233	170	353
Total Crop Acres	648	489	868
Crop Acres Owned	200	143	315
Crop Acres Cash Rented	381	295	486
Crop Acres Share Rented	67	51	68
Total Pasture Acres	9	5	10
AVERAGE PRICE RECEIVED (Cash Sales Only)			
Corn per bu.	2.39	2.44	2.34
Soybeans per bu.	7.13	7.05	7.39
Peas per 1b.	0.09	-	_
Oats per bu.	1.80	_	1.81
Wheat, Spring per bu.	4.17	_	-
Sweet Corn per ton	52.35		-
Hay, Alfalfa per ton	85.56	94.49	-
Straw per ton	65.01	_	=
Hay, Grass per ton	55.60	_	_
AVERAGE YIELD PER ACRE			
Corn (bu.)	125.50	117.45	130.91
Soybeans (bu.)	42.03	39.29	44.14
Corn Silage (ton)	17.44	17.01	18.74
Hay, Alfalfa (ton)	3.31	3.32	3.25
Oats (bu.)	74.46	_	78.60

Table 9
HOUSEHOLD AND PERSONAL EXPENSES, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average For	Average For	Average For
	All Farms	Low 20%	High 20%
Number of Sole Proprietors	123	22	21
Average family size	3.7	3.9	4.2
FAMILY LIVING EXPENSES Food and meals expense Medical care and health insurance Cash donations Household supplies Clothing Personal care Child / Dependent care Gifts Education Recreation Utilities (household share) Nonfarm vehicle operating expense Household real estate taxes Dwelling rent Household repairs Nonfarm interest Life insurance payments Total cash family living expense Family living from the farm Total family living	5310	5338	4916
	5175	5481	6152
	1578	1708	2152
	3770	4075	3680
	2233	2190	1866
	2205	2750	1481
	372	896	363
	2071	1833	2204
	1554	1583	1118
	2395	2218	3155
	1529	1465	1345
	2404	2368	2186
	126	110	29
	368	42	6
	874	1060	911
	377	400	89
	1799	1748	1642
	34139	35268	33295
	144	211	168
	34284	35478	33463
OTHER NONFARM EXPENDITURES Income taxes Furnishing & appliance purchases Nonfarm vehicle purchases Nonfarm real estate purchases Other nonfarm capital purchases Nonfarm savings & investments Total other nonfarm expenditures  Total cash family living, investment & nonfarm capital purch	9542	3822	19895
	1001	669	1088
	2729	1961	4899
	7177	502	16925
	2466	5142	-3061
	997	381	-1022
	23912	12478	38724
PARTNERSHIPS Number of partnerships Number of operators per partnership Average owner withdrawals per farm Average withdrawals per operator	22 2.0 52096 26048		

<sup>\*</sup> Negative values indicate net capital sales or savings withdrawals.

Table 10
OPERATOR INFORMATION & NONFARM SUMMARY, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted by Net Farm Income)

	Average Of All Farms	Average Of Low 20%	Average Of High 20%
Number of Farms	208	42	42
OPERATOR INFORMATION			
Average number of operators	1.3	1.7	1.3
Average age of operators	45.1	44.2	44.2
Average number of years farming	22.1	19.6	22.5
NONFARM INCOME			
Nonfarm wages & salary	8105	10401	5463
Nonfarm business income	1633	6482	-632
Nonfarm rental income	555	40	345
Nonfarm interest income	1096	1085	1125
Nonfarm cash dividends	108	_	28
Tax refunds	314	632	97
Gifts and inheritances	5386	3112	963
Other nonfarm income	1784	946	865
Total nonfarm income	18982	22697	8252

	Average For . Beginning	All Farms Ending
NONFARM ASSETS (Mkt)		
Checking & savings	520	331
Stocks & bonds	11289	13254
Other current assets	716	2352
Furniture & appliances	8998	9124
Nonfarm vehicles	7781	8784
Cash value of life ins.	7670	8634
Retirement accounts	16538	19722
Other intermediate assets	7845	9221
Nonfarm real estate	28242	34700
Other long term assets	10548	10775
Total nonfarm assets	100146	116896

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#### EXPLANATORY NOTES FOR CROPS TABLES

The "Crop Enterprise Analysis" tables show the average physical production, gross return, direct costs, overhead costs, and net returns per acre. All costs are actual costs; no opportunity costs are included. The "Net Return per Acre" is the "Gross Return per Acre" minus the direct and overhead costs. The last section of each crop table contains economic efficiency measures and the net return per acre including government payments and a charge for unpaid over labor and management.

There are potentially three tables for each group depending on the farmer's tenure on the land: owned land, cash rented land, and share rented land. It is possible for an individual farm to have data in all three tables if all three land tenure categories are represented in that farm business. Farms are classified into low 20% or high 20% on the basis of returns to overhead costs. The classification is done separately for each table.

The "net return including government payments" is calculated by allocating "FAIR" transition payments across relevant crops and adding this to the "net return per acre."

The "net return over labor and management" is calculated by allocating the farmer's charge for unpaid labor and management and subtracting it from the "net return per acre (including government payments)."

Rounding of individual items for the report may have caused minor discrepancies with the calculated totals.

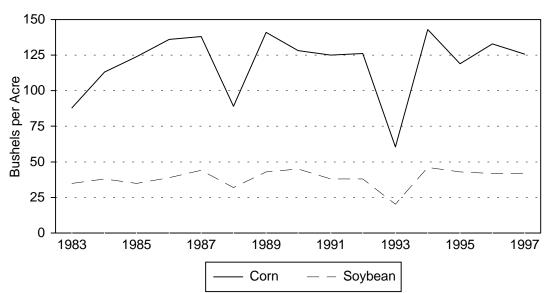


Figure 6. Average Corn & Soybean Yield

Table 11 - 1
Crop Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

## CORN ON OWNED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	192	46	36
Number of farms	138	28	28
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	93.48 127.49 100.00 2.40 305.97 0.96 306.93	2.40 238.24 5.83	0.00
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Drying fuel Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	32.97 48.22 27.47 5.99 5.83 10.20 24.32 3.27 0.35 1.29 0.09 8.88 0.96 169.84 137.09	6.94 4.66 10.59 33.02 1.54 0.42 0.54 0.01 11.88 1.16 179.91	31.66 48.33 26.47 3.91 4.52 9.30 24.25 4.07 1.28 2.87 0.15 4.69 1.61 163.11 195.50
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	5.98 1.59 14.97 4.13 3.10 0.09 38.18 46.59 5.31 119.94 289.78 17.15	4.49 2.87 0.09 38.43 40.51 4.31 112.71	7.50 1.39 16.36 4.11 2.67 0.15 38.13 58.63 6.12 135.05 298.16 60.44
Total direct expense per bushel	1.33	-0.49	1.09
Total listed expense per bushel	2.27		2.00
Net return per bushel	0.13		0.40
Breakeven yield per acre	120.34		124.23
Est. labor hours per acre	3.21		3.45
Net return including govt. payments	58.48	-7.18	104.38
Lbr & mgt charge per acre	32.28	30.26	34.77
Net return over lbr & mgt	26.19	-37.45	69.61

Table 11 - 2
Crop Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

## CORN ON CASH RENTED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	362	60	68
Number of farms	163	33	33
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	100.05 124.93 100.00 2.40 299.83 0.98 300.81	1.49	122.65 141.46 100.00 2.40 339.50 0.78 340.28
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Drying fuel Fuel & oil Repairs Custom hire Hired labor Land rent Machinery & bldg leases Utilities Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	32.86 47.99 28.54 6.40 4.81 10.04 21.11 3.25 0.16 90.54 1.99 0.02 0.28 9.50 1.38 258.87 41.93	8.07 4.89 10.19 22.46 1.38 0.00 93.77 1.23 0.00 0.16 15.21 1.98	32.80 44.49 27.76 5.35 4.54 9.30 21.86 1.96 0.60 86.21 0.81 0.53 8.58 0.51 245.29 95.00
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	6.50 2.99 3.26 2.68 0.22 6.54 35.44 4.96 62.59 321.47 -20.66	2.99 0.28 4.47 29.07 4.86	7.90 3.62 3.85 2.74 0.10 6.87 47.15 5.37 77.61 322.89 17.39
Total direct expense per bushel	2.07	2.60	1.73
Total listed expense per bushel	2.57	3.07	2.28
Net return per bushel	-0.17	-0.65	0.12
Breakeven yield per acre	133.54	133.44	134.21
Est. labor hours per acre	2.93	2.69	3.04
Net return including govt. payments	18.32	-31.12	59.17
Lbr & mgt charge per acre	27.17	30.10	26.40
Net return over lbr & mgt	-8.86	-61.22	32.78

Table 11 - 3
Crop Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

## CORN ON SHARE RENTED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	74	13	15
Number of farms	60	12	12
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	89.04 123.20 55.16 2.40 163.15 0.00 163.15	102.86 54.65 2.40 134.94 0.00	78.46 136.35 57.01 2.40 187.30 0.00 187.30
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Drying fuel Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	25.73 26.15 17.45 3.52 3.79 9.06 20.76 6.42 0.03 1.75 0.29 8.10 0.69 123.73 39.41	1.30	24.11 28.59 16.11 2.57 2.80 9.18 15.62 1.88 0.16 0.00 4.24 0.14 105.39 81.91
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	6.34	4.82	7.15
	2.32	0.48	3.05
	3.33	3.38	2.76
	2.06	2.11	2.32
	0.15	0.58	0.04
	4.97	9.97	5.61
	29.79	29.63	33.42
	4.09	1.57	4.03
	53.06	52.53	58.39
	176.79	186.52	163.77
	-13.65	-51.58	23.53
Total direct expense per bushel	1.82	2.38	1.36
Total listed expense per bushel	2.60	3.32	2.11
Net return per bushel	-0.20	-0.92	0.30
Breakeven yield per acre	133.55	142.20	119.69
Est. labor hours per acre	2.50	2.42	2.76
Net return including govt. payments	8.80	-23.99	43.96
Lbr & mgt charge per acre	23.32	27.38	19.43
Net return over lbr & mgt	-14.52	-51.37	24.52

Table 11 - 4
Crop Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

## SOYBEANS ON OWNED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	209		37
Number of farms	141		28
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	95.52 42.38 100.00 6.50 275.47 1.27 276.74	6.50 210.39 5.91	92.42 48.63 100.00 6.50 316.09 0.80 316.89
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Utilities Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	15.77 4.36 29.55 8.61 8.00 18.86 3.19 0.42 1.06 0.01 0.11 6.51 0.76 97.21 179.53	2.65 33.98 9.39 8.06 22.67 2.21 0.37 1.49 0.00 0.06 9.43 0.66 107.91	13.79 3.30 28.20 6.30 8.27 18.75 1.29 0.41 0.04 0.00 0.08 5.05 0.15 85.63 231.27
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	4.43 1.21 14.61 3.17 2.31 0.10 41.57 36.48 4.30 108.18 205.39 71.34	2.27 13.17 3.44 2.42 0.24 46.21 31.04 3.92 105.70	4.23 1.75 15.77 2.92 2.66 0.02 35.79 47.12 3.62 113.88 199.51 117.38
Total direct expense per bushel	2.29	3.33	1.76
Total listed expense per bushel	4.85	6.60	4.10
Net return per bushel	1.68	0.08	2.41
Breakeven yield per acre	31.40	31.95	30.57
Est. labor hours per acre	2.46	2.17	2.71
Net return including govt. payments	71.39	2.70	117.38
Lbr & mgt charge per acre	26.32	22.18	26.65
Net return over lbr & mgt	45.06	-19.49	90.73

Table 11 - 5 Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per Acre)

## SOYBEANS ON CASH RENTED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	351	59	64
Number of farms	164	33	
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	108.18 42.03 100.00 6.50 273.19 1.98 275.17	37.40 100.00 6.50 243.10 1.19	1.17
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Hired labor Land rent Machinery & bldg leases Utilities Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	15.72 4.57 30.21 10.00 7.99 16.75 2.71 0.16 89.40 1.35 0.02 0.20 7.62 0.56 187.25 87.92	3.52 0.35 91.46 5.01 0.10 0.11 13.83 0.91	14.39 2.95 27.18 6.64 7.35 14.85 2.47 0.19 87.08 0.89 0.00 0.27 4.36 0.35 168.97 133.67
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	5.28 2.58 2.64 2.13 0.17 5.03 27.90 3.80 49.54 236.79 38.38	3.59 2.60 0.29 4.03 23.15 4.56 45.81	4.73 3.46 2.70 1.98 0.14 7.38 30.21 3.54 54.16 223.13 79.51
Total direct expense per bushel	4.46	5.58	3.64
Total listed expense per bushel	5.63	6.80	4.81
Net return per bushel	0.91	-0.27	1.71
Breakeven yield per acre	36.12	38.95	34.15
Est. labor hours per acre	2.37	2.37	2.33
Net return including govt. payments	39.10	-10.07	79.51
Lbr & mgt charge per acre	21.25	21.04	22.87
Net return over lbr & mgt	17.84	-31.11	56.64

Table 11 - 6 Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per Acre)

## SOYBEANS ON SHARE RENTED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	78	13	16
Number of farms	60	12	12
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	92.17	80.93	72.61
	41.05	35.91	48.10
	55.80	54.08	59.48
	6.50	6.50	6.50
	149.23	125.71	185.29
	0.00	0.00	0.00
	149.23	125.71	185.29
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Utilities Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	12.70 2.30 18.37 5.84 7.81 17.13 6.17 0.09 0.46 0.03 0.10 7.29 0.48 78.78 70.44	15.61 1.25 18.52 8.82 9.54 19.31 2.50 0.00 0.23 0.00 0.05 17.21 0.72 93.76 31.95	11.90 2.96 16.89 5.67 8.62 16.73 1.42 0.72 0.00 0.21 0.48 4.51 0.00 70.11
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	4.97 2.05 2.75 1.95 0.14 4.30 24.51 3.81 44.47 123.26 25.97	4.12 2.37 2.57 2.66 0.00 5.39 27.62 2.97 47.70 141.46	2.50 5.86 3.12 2.45 0.00 5.62 35.93 3.50 58.99 129.10 56.19
Total direct expense per bushel	3.44	4.83	2.45
Total listed expense per bushel	5.38	7.28	4.51
Net return per bushel	1.13	-0.81	1.96
Breakeven yield per acre	33.98	40.24	33.39
Est. labor hours per acre	2.11	2.53	2.45
Lbr & mgt charge per acre	19.71	21.88	18.53
Net return over lbr & mgt	6.26	-37.62	37.66

## Table 11 - 7 Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

## OATS ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	11 11
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	21.55 73.47 100.00 2.00 146.95 68.33 215.28
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	13.19 7.88 0.98 1.21 7.23 12.30 5.51 0.18 1.73 0.41 50.62 164.66
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	11.90 0.00 8.99 3.85 1.78 0.05 6.86 20.74 1.71 55.88 106.50 108.77
Total direct expense per bushel Total listed expense per bushel Net return per bushel Breakeven yield per acre Est. labor hours per acre	0.69 1.45 1.48 19.09 1.81
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	111.78 10.83 100.95

## Table 11 - 8 Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

## OATS ON CASH RENTED LAND

	Average For All Farms
Number of fields Number of farms	11 11
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	25.52 75.15 100.00 2.00 150.30 79.19 229.49
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Land rent Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	12.04 5.26 2.30 2.76 7.56 7.59 18.05 78.58 3.27 0.94 138.37 91.12
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	1.72 4.06 1.39 0.78 1.50 7.49 1.66 18.61 156.98 72.51
Total direct expense per bushel Total listed expense per bushel Net return per bushel Breakeven yield per acre Est. labor hours per acre	1.84 2.09 0.96 38.89 1.38
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	72.61 14.41 58.20

#### Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### SPRING WHEAT ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	6
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	19.93 41.13 100.00 4.00 164.52 51.21 215.73
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Machinery & bldg leases Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	19.77 16.31 5.03 2.84 7.28 20.75 2.72 5.08 4.17 0.66 84.60 131.12
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	5.76 10.42 11.69 4.84 4.03 0.82 37.93 29.10 6.79 111.39 195.99 19.74
Total direct expense per bushel Total listed expense per bushel Net return per bushel Breakeven yield per acre Est. labor hours per acre	2.06 4.77 0.48 36.19 2.71
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	27.72 18.25 9.47

#### Crop Enterprise Analysis, 1997

## Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### SPRING WHEAT ON CASH RENTED LAND

	Average For All Farms
Number of fields Number of farms	6 6
Acres Yield per acre (bushel) Operators share of yield % Value per bushel Total product return per acre Miscellaneous income per acre Gross return per acre	26.85 40.54 100.00 4.00 162.16 43.23 205.39
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Land rent Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	15.69 30.16 8.62 4.30 5.63 11.28 5.57 77.59 3.75 0.12 162.72 42.68
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	2.11 2.89 1.47 2.17 8.85 19.66 4.14 41.28 204.00 1.39
Total direct expense per bushel Total listed expense per bushel Net return per bushel Breakeven yield per acre Est. labor hours per acre	4.01 5.03 0.03 40.19 2.01
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	28.54 14.56 13.98

#### Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### CORN SILAGE ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	21 19
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Miscellaneous income per acre Gross return per acre	26.13 17.03 100.00 20.00 340.70 0.00 340.70
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	30.87 43.33 30.15 6.08 13.99 27.60 4.19 0.67 0.00 12.43 1.08 170.40 170.29
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	15.67 0.38 13.43 6.49 3.17 0.14 30.83 50.46 3.16 123.73 294.13 46.57
Total direct expense per ton Total listed expense per ton Net return per ton Breakeven yield per acre Est. labor hours per acre	10.00 17.27 2.73 14.71 3.74
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	92.13 25.25 66.87

Table 11 - 12 Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per Acre)

#### CORN SILAGE ON CASH RENTED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	31	6	6
Number of farms	29		6
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Miscellaneous income per acre Gross return per acre	40.61	41.68	69.93
	17.47	10.63	22.26
	100.00	100.00	100.00
	20.00	20.00	20.00
	349.45	212.55	445.26
	4.40	22.14	0.00
	353.84	234.69	445.26
Direct expenses per acre  Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Land rent Machinery & bldg leases Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	31.70 39.09 26.15 5.23 12.11 24.08 7.42 76.02 0.10 0.06 8.36 1.94 232.26 121.58	29.60 45.77 23.76 9.40 11.39 32.16 13.97 75.38 0.48 0.31 11.69 0.00 253.89 -19.20	32.19 19.63 24.24 1.46 14.68 19.11 4.12 74.22 0.00 0.00 4.21 1.56 195.42 249.84
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	7.76	0.25	14.82
	1.51	5.31	1.09
	3.35	2.06	3.16
	2.13	3.33	1.09
	0.01	0.00	0.03
	7.24	4.28	5.05
	32.98	47.90	20.48
	5.35	4.26	7.14
	60.33	67.39	52.85
	292.59	321.28	248.27
	61.26	-86.59	196.99
Total direct expense per ton Total listed expense per ton Net return per ton Breakeven yield per acre Est. labor hours per acre	13.29	23.89	8.78
	16.75	30.23	11.15
	3.51	-8.15	8.85
	14.41	14.96	12.41
	3.73	3.73	4.29
Net return including govt. payments	104.50	-38.91	241.45
Lbr & mgt charge per acre	25.07	34.59	5.96
Net return over lbr & mgt	79.43	-73.50	235.49

#### Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### ALFALFA HAY ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	11 11
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Miscellaneous income per acre Gross return per acre	25.65 3.15 100.00 95.00 299.37 9.31 308.68
Direct expenses per acre  Seed Fertilizer Crop chemicals Fuel & oil Repairs Custom hire Hired labor Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	31.14 26.26 3.15 12.18 19.31 4.99 0.40 7.47 1.61 106.52 202.16
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	23.11 0.32 10.98 7.42 3.23 0.05 26.54 29.84 2.73 104.24 210.75 97.93
Total direct expense per ton Total listed expense per ton Net return per ton Breakeven yield per acre Est. labor hours per acre	33.80 66.88 31.07 2.12 2.78
Lbr & mgt charge per acre Net return over lbr & mgt	11.46 86.47

Table 11 - 14
Crop Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### ALFALFA HAY ON CASH RENTED LAND

	Average Of	Average Of	Average Of
	All Farms	Low 20%	High 20%
Number of fields	31	6	5
Number of farms	25	5	5
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Miscellaneous income per acre Gross return per acre	44.27	18.42	48.13
	3.35	1.00	4.09
	100.00	100.00	100.00
	95.00	95.00	95.00
	318.04	94.98	388.55
	0.00	0.00	0.00
	318.04	94.98	388.55
Direct expenses per acre Seed Fertilizer Crop chemicals Fuel & oil Repairs Custom hire Land rent Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	24.89	23.64	8.77
	21.67	21.05	21.86
	3.01	6.29	1.07
	10.84	5.49	9.12
	20.53	17.68	21.79
	6.44	23.44	2.45
	71.05	57.07	55.65
	0.33	0.00	0.00
	5.20	8.82	5.43
	3.08	0.00	1.20
	167.05	163.48	127.32
	150.99	-68.50	261.23
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	8.24	8.53	1.24
	11.42	0.33	0.78
	2.25	1.08	2.62
	1.11	1.21	1.76
	6.00	4.44	15.93
	23.81	17.48	24.30
	4.82	2.10	1.43
	57.66	35.17	48.07
	224.71	198.65	175.39
	93.33	-103.68	213.17
Total direct expense per ton Total listed expense per ton Net return per ton Breakeven yield per acre Est. labor hours per acre	49.90	163.52	31.13
	67.12	198.70	42.88
	27.88	-103.70	52.12
	2.37	2.09	1.85
	3.42	2.26	2.94
Net return including govt. payments	93.88	-103.68	213.17
Lbr & mgt charge per acre	18.60	16.06	19.99
Net return over lbr & mgt	75.28	-119.74	193.17

#### Table 11 - 15 Crop Enterprise Analysis, 1997

## Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### OATLAGE ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	6 6
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Miscellaneous income per acre Gross return per acre	20.95 4.85 100.00 14.20 68.88 24.34 93.22
Direct expenses per acre Seed Fertilizer Crop chemicals Fuel & oil Repairs Custom hire Operating interest Total direct expenses per acre Return over direct expenses per acre	14.10 3.88 2.35 7.03 11.85 0.62 5.82 45.66 47.55
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	11.79 0.53 16.25 3.51 1.66 0.09 46.81 20.72 0.76 102.12 147.78 -54.56
Total direct expense per ton Total listed expense per ton Net return per ton Breakeven yield per acre Est. labor hours per acre	9.42 30.47 -11.25 8.69 1.33
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	-54.37 6.47 -60.84

#### Crop Enterprise Analysis, 1997

## Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### PEAS ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	8 7
Acres Yield per acre (lb) Operators share of yield % Value per lb Total product return per acre Miscellaneous income per acre Gross return per acre	35.70 3679.32 100.00 0.08 282.80 23.69 306.49
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	2.25 16.53 12.42 9.81 7.58 16.16 0.76 2.05 3.63 5.27 0.58 77.04 229.45
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	5.22 0.02 16.35 2.20 2.11 39.18 28.95 3.26 97.29 174.33 132.16
Total direct expense per lb Total listed expense per lb Net return per lb Breakeven yield per acre Est. labor hours per acre	0.02 0.05 0.04 1959.86 1.76
Lbr & mgt charge per acre Net return over lbr & mgt	18.69 113.48

#### Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### PEAS ON CASH RENTED LAND

	Average For All Farms
Number of fields Number of farms	6 5
Acres Yield per acre (lb) Operators share of yield % Value per lb Total product return per acre Miscellaneous income per acre Gross return per acre	36.78 3273.71 100.00 0.07 239.33 59.87 299.21
Direct expenses per acre Seed Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Land rent Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	4.68 20.67 5.69 8.08 7.02 11.51 108.38 0.24 6.64 0.83 173.74 125.46
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	9.05 0.61 1.03 1.25 0.27 3.31 20.88 1.54 37.94 211.68 87.53
Total direct expense per lb Total listed expense per lb Net return per lb Breakeven yield per acre Est. labor hours per acre	0.05 0.06 0.03 2076.49 1.45
Net return including govt. payments Lbr & mgt charge per acre Net return over lbr & mgt	94.62 9.25 85.37

#### Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### SWEET CORN ON CASH RENTED LAND

	Average For All Farms
Number of fields Number of farms	9 7
Acres Yield per acre (ton) Operators share of yield % Value per ton Total product return per acre Miscellaneous income per acre Gross return per acre	35.33 7.18 100.00 43.72 314.00 0.00 314.00
Direct expenses per acre Fertilizer Crop chemicals Crop insurance Fuel & oil Repairs Hired labor Land rent Marketing Operating interest Miscellaneous Total direct expenses per acre Return over direct expenses per acre	49.69 16.75 8.14 7.79 17.59 1.36 91.04 0.16 9.63 0.30 202.45 111.55
Overhead expenses per acre Hired labor Machinery & bldg leases Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	3.26 1.84 2.03 1.83 3.75 31.96 2.24 46.90 249.35 64.65
Total direct expense per ton Total listed expense per ton Net return per ton Breakeven yield per acre Est. labor hours per acre	28.19 34.72 9.00 5.70 2.07
Lbr & mgt charge per acre Net return over 1br & mgt	23.72 40.93

#### Table 11 - 19 Crop Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### CRP ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	21 20
Acres Yield per acre Operators share of yield % Value per unit Total product return per acre Miscellaneous income per acre Gross return per acre	34.35 82.01 100.00 1.00 82.01 0.00 82.01
Direct expenses per acre Seed Fertilizer Crop chemicals Fuel & oil Repairs Operating interest Total direct expenses per acre Return over direct expenses per acre	0.25 1.48 1.05 1.09 2.51 0.76 7.15 74.86
Overhead expenses per acre Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	0.40 0.03 14.14 0.39 0.31 0.01 21.39 6.42 0.68 43.77 50.92 31.09
Total direct expense per unit Total listed expense per unit Net return per unit Breakeven yield per acre Est. labor hours per acre	0.09 0.62 0.38 50.92 0.31
Lbr & mgt charge per acre Net return over lbr & mgt	3.75 27.34

#### Table 11 - 20 Crop Enterprise Analysis, 1997

## Southwestern Minnesota Farm Business Management Association (Average of all farms reporting)

#### RENTED OUT ON OWNED LAND

	Average For All Farms
Number of fields Number of farms	11 11
Acres Yield per acre Operators share of yield % Value per unit Total product return per acre Miscellaneous income per acre Gross return per acre	179.46 94.50 100.00 1.00 94.50 1.46 95.96
Direct expenses per acre Seed Crop chemicals Crop insurance Fuel & oil Repairs Operating interest Total direct expenses per acre Return over direct expenses per acre	0.69 0.78 0.30 1.22 4.28 1.14 8.41 87.55
Overhead expenses per acre Hired labor RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses per acre Total listed expenses per acre Net return per acre	1.27 15.79 2.17 0.87 30.80 6.98 1.19 59.08 67.49 28.47
Total direct expense per unit Total listed expense per unit Net return per unit Breakeven yield per acre Est. labor hours per acre	0.09 0.71 0.30 66.03 0.71
Lbr & mgt charge per acre Net return over lbr & mgt	7.94 20.54

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#### EXPLANATORY NOTES FOR LIVESTOCK TABLES

The "Livestock Enterprise Analysis" tables show the average physical production, gross returns, direct costs, overhead costs, and net returns per budget unit. All costs are actual costs; no opportunity costs are included. The "Net Return" to the enterprise is the "Gross Return" minus the direct and overhead costs. The last section of each livestock table contains both economic and technical efficiency measures.

The "Dairy" table contains the information for only the milking herd (which includes dry cows). "Dairy Replacement Heifers" are those heifers kept for replacement into the milking herd. "Dairy Steers" includes only steers for feeding. The "Dairy and Replacement Heifers" table is for the whole herd and includes those farms in the "Dairy" and "Dairy Replacement Heifers" tables; it does not include "Dairy Steers."

The "All Beef Finish Calves" table includes the FINPACK codes for beef steer and heifer calf finishing; there was no yearling finishing.

When there is a sufficient number (i.e., more than 24), farms are divided into low 20% and high 20% on the basis of returns to overhead costs. The classification is done separately for each livestock enterprise.

"Lbs. feed per lb. of gain" is the lbs. of total feed divided by "Total production." For grains, these pounds per bushel are used: corn, 56; oats, 32; barley, 48; grain sorghum, 56; wheat, 60; and millet, 48. For these forages, the pounds are calculated by these factors: alfalfa haylage, 0.5; corn silage, 0.33; oatlage, 0.5; and sorghum silage, 0.33; and small grain silage, 0.33.

The calving and weaning percentages are calculated as the number of calves which are calved and weaned, respectively, divided by the number of cows which are supposed to bear young.

Rounding of individual items for the report may have caused minor discrepancies with the calculated totals.

Table 12 - 1
Livestock Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per unit produced)

#### Hogs, Farrow To Finish -- Average per Litter

		erage For Farms	Ave Low	erage For 20%	Ave Hig	erage For h 20%
Number of farms		37		7		7
	Quantity	Value	Quantity	Value	Quantity	Value
Raised Hogs sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	1827.73 0.12 144.58 0.89 -60.00 -0.50 75.17 1987.99	985.90 0.05 58.82 0.42 -62.51 -22.71 959.39 0.03 959.43	Quantity  1718.82 0.00 89.81 1.24 -74.56 0.00 47.05 1782.37	924.24 0.00 38.41 0.65 -71.73 0.00 -53.36 838.21 0.00 838.21	1821.99 0.00 175.18 1.12 -79.57 -1.85 127.13 2044.00	993.97 0.00 73.32 0.48 -92.30 -2.15 41.73 1015.04 0.00 1015.04
Direct expenses Barley (bu.) Corn (bu.) Hay, Alfalfa (lb.) Oats (bu.) Pasture (aum) Stover (lb.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Livestock leases Utilities Marketing Bedding Operating interest Total direct expenses Return over direct expense			1.61 102.59 1.24 0.68 0.00 0.00 0.68 1708.50			
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		52.06 10.37 3.11 8.92 16.54 0.63 15.21 62.05 6.97 175.86 908.64 50.79		62.11 0.34 5.74 13.15 17.74 0.00 4.84 59.27 11.21 174.40 959.88 -121.67		90.25 0.68 1.39 8.24 22.47 1.83 20.28 79.63 5.03 229.80 881.23 133.81
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		9.86 69.79 -19.00		9.53 66.50 -188.17		11.39 70.42 63.39
Other Information Average number of sows Litters farrowed Litters per sow Litters per crate Pigs born per litter Pigs weaned per litter Pigs weaned per sow Number sold per litter Lbs of feed / lb of gain Feed cost / cwt. of gain Feed cost per litter Avg wgt/Ralsed Hog sold Avg price / cwt		130.5 245 1.88 9.68 10.01 8.86 7.73 3.56 29.64 589.28 237 53.94		127.1 230 1.81 9.08 10.11 8.97 15.83 7.38 4.28 33.98 605.69 233 53.77		175.1 348 1.99 10.20 9.90 8.70 17.78 7.37 3.19 25.97 530.90 247 54.55

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Table 12 - 2
Livestock Enterprise Analysis, 1997
Southwestern Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per unit produced)

#### Hogs, Farrow To Finish -- Average per Cwt Produced

	Avera All	ge For Farms	Averag Low	ge For 20%	Avera Higl	ge For h 20%
Number of farms	·	37	-	7		7
	Quantity	Value	Quantity	Value	Quantity	Value
Raised Hogs sold (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	91.94 7.27 0.04 -3.02 -0.02 3.78 100.00	49.59 2.96 0.02 -3.14 -0.03 -1.14 48.26 0.00 48.26	96.43 5.04 0.07 -4.18 0.264 100.00	51.85 2.16 0.04 -4.02 0.00 -2.99 47.03 0.00 47.03	89.14 8.57 0.05 -3.89 -0.09 6.22 100.00	48.63 3.59 0.02 -4.52 -0.11 2.04 49.66 0.00 49.66
Direct expenses Barley (bu.) Corn (bu.) Oats (bu.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Livestock leases Utilities Marketing Bedding Operating interest Total direct expenses Return over direct expense	0.01 4.63 0.01 19.61 75.87	0.03 11.03 0.02 2.28 16.16 0.12 0.22 1.94 0.65 0.74 1.35 1.03 0.01 0.09 0.42 0.12 0.04 0.01 0.59 36.86 11.40	0.09 5.76 0.04 0.04 95.86	0.18 13.84 0.06 0.01 19.11 0.76 0.00 3.52 0.82 1.22 2.13 1.14 0.00 0.00 0.00 0.00 0.19 0.00 1.08 44.07 2.96	0.00 3.44 0.00 59.07 67.72	0.00 8.06 0.00 4.84 13.07 0.00 0.27 1.70 0.95 1.17 0.52 0.00 0.34 0.00 0.00 0.01 0.00 0.66 31.87 17.79
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		2.62 0.52 0.16 0.45 0.83 0.03 0.77 3.12 0.35 8.85 45.71 2.55		3.48 0.02 0.32 0.74 1.00 0.00 0.27 3.33 0.63 9.78 53.85 -6.83		4.42 0.03 0.07 0.40 1.10 0.09 0.99 3.90 0.25 11.24 43.11 6.55
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.50 3.51 -0.96		0.53 3.73 -10.56		0.56 3.45 3.10
Other Information Average number of sows Litters farrowed Litters per sow Litters per crate Pigs born per litter Pigs weaned per litter Pigs weaned per sow Number sold per litter Lbs of feed / lb of gain Feed cost / cwt. of gain Feed cost per litter Avg wgt/Raised Hog sold Avg price / cwt		130.5 245 1.88 9.68 10.01 8.86 16.66 7.73 3.56 29.64 589.28 237 53.94		127.1 230 1.81 9.08 10.11 8.97 15.83 7.38 4.28 33.98 605.69 233 53.77		175.1 348 1.99 10.20 9.90 8.70 17.78 7.37 3.19 25.97 54.55

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# Table 12 - 3 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Feeder Pig Prod -- Average per Litter

	Avera All	ige For Farms
Number of farms	0	8
Feeder Pigs sold (hd) Transferred out (hd) Cull sales (hd) Less purchased (hd) Less transferred in (hd) Inventory change (hd) Total production (hd) Other income Gross return	Quantity 4.12 4.51 0.27 -0.18 -0.23 0.26 0.00	Value  214.87 160.53 46.63 -32.10 -40.93 358.35 0.00 358.35
Direct expenses    Corn (bu.)    Complete Ration (lb.)    Protein Vit Minerals (lb.)    Other feed stuffs    Breeding fees    Veterinary    Livestock supplies    Fuel & oil    Repairs    Custom hire    Machinery & bldg leases    Utilities    Operating interest Total direct expenses Return over direct expense	20.16 242.53 269.96	48.75 48.73 68.365 8.72 28.72 4.323 17.73 0.959 4.11 253.97 104.38
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		15.37 21.19 2.21 3.01 11.18 0.51 8.72 31.17 98.16 352.13 6.22
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		6.66 43.92 -37.70
Other Information Average number of sows Litters farrowed Litters per sow Litters per crate Pigs born per litter Pigs weaned per litter Pigs weaned per sow Number sold per litter Feed cost per litter Avg wgt/Feeder Pig sold Avg price / head		94.6 1674 1.747 10.39 8.73 14.93 172.51 50 52.20

#### Table 12 - 4 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Feeder Pig Prod -- Average per Head Sold/Trans

	Average For All Farms		
Number of farms	<del></del>	8	
	Quantity	Value	
Feeder Pigs sold (hd) Transferred out (hd) Cull sales (hd) Less purchased (hd) Less transferred in (hd) Inventory change (hd) Total production (hd) Other income Gross return	0.48 0.52 0.03 -0.02 -0.03 0.03	24.91 18.61 5.41 -3.72 -4.74 1.08 41.54 0.00 41.54	
Direct expenses    Corn (bu.)    Complete Ration (lb.)    Protein Vit Minerals (lb.)    Other feed stuffs    Breeding fees    Veterinary    Livestock supplies    Fuel & oil    Repairs    Custom hire    Machinery & bldg leases    Utilities    Operating interest Total direct expenses Return over direct expense	2.34 28.12 31.29	5.65 5.693 0.77 1.01 3.331 0.572 0.12 0.147 0.71 29.44 12.10	
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		1.78 2.46 0.26 0.35 1.30 0.06 1.01 3.61 0.56 11.38 40.82 0.72	
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.77 5.09 -4.37	
Other Information Average number of sows Litters farrowed Litters per sow Litters per crate Pigs born per litter Pigs weaned per litter Pigs weaned per sow Number sold per litter Feed cost per litter Avg wgt/Feeder Pig sold Avg price / head		$\begin{array}{c} 94.6\\ 164\\ 1.74\\ 7.47\\ 10.39\\ 8.73\\ 14.93\\ 172.51\\ 50\\ 52.20\\ \end{array}$	

#### Table 12 - 5 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Finish Feeder Pigs -- Average per Head

	Avera All	Average For All Farms		
Number of farms	<del></del>	13		
	Quantity	Value		
Finish Hogs sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	244.72 2.20 0.26 0.21 -44.60 -4.49 6.21 204.54	128.91 1.11 0.07 0.11 -46.47 -3.30 75.68 0.00 75.68		
Direct expenses Corn (bu.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Operating interest Total direct expenses Return over direct expense	9.30 6.80 133.44	22.11 1.38 25.06 0.049 20.944 0.75 1.804 00.23 1.309 17.49		
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		1.20 4.331 0.644 0.857 1.033 3.015 12.798 4.70		
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.50 4.61 0.09		
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Average sales weight Avg purch price / head Avg sales price / cwt		1 014 96.13 2.36 3.31 24.81 50.48 50.67		

#### Table 12 - 6 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Finish Feeder Pigs -- Average per Cwt Produced

Number of farms	Avera All	age For Farms
Namber of Farms	Quantity	Value
Finish Hogs sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	119.65 1.08 0.13 0.10 -21.80 -2.19 3.04 100.00	63.02 0.55 0.04 0.05 -22.72 -2.32 -1.61 37.00 0.00 37.00
Direct expenses    Corn (bu.)    Complete Ration (lb.)    Protein Vit Minerals (lb.)    Other feed stuffs    Breeding fees    Veterinary    Livestock supplies    Fuel & oil    Repairs    Custom hire    Machinery & bldg leases    Marketing    Operating interest Total direct expenses Return over direct expense	4.55 3.32 65.24	10.81 0.82 12.301 0.02 1.07 0.436 0.888 0.02 0.118 0.644 28.455
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		0.58 2.15 0.31 0.42 0.547 0.665 34.70 34.30
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.24 2.25 0.05
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Average sales weight Avg purch price / head Avg sales price / cwt		1014 9613 1.36 3.36 3.331 24.815 50.748 254 50.67

# Table 12 - 7 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Weaning to Finish -- Average per Head

	Avera All	Average For All Farms		
Number of farms		10		
	Quantity	Value		
Wean-Fin Pig sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	251.80 0.97 2.87 0.07 -11.35 -8.78 -0.45 235.14	135.07 1.30 1.52 0.03 -35.62 -1.41 95.25 0.00 95.25		
Direct expenses    Corn (bu.)    Complete Ration (lb.)    Protein Vit Minerals (lb.)    Breeding fees    Veterinary    Livestock supplies    Fuel & oil    Repairs    Custom hire    Machinery & bldg leases    Livestock leases    Utilities    Marketing    Operating interest Total direct expenses Return over direct expense	7.22 128.15 126.43	17.38 17.299 18.1298 1.5317 0.5581 30.5980 0.1997 0.1997 0.44.88		
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		3.46 4.79 0.70 1.42 2.70 5.14 19.55 83.93 11.32		
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.52 1.19 10.14		
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Average sales weight Avg purch price / head Avg sales price / cwt		6277 5824 5.1 1.80 22.80 22.41 52.69 247 34.54 53.64		

#### Table 12 - 8 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Weaning to Finish -- Average per Cwt Produced

	Avera All	Average For All Farms		
Number of farms	<del></del>	10		
	Quantity	Value		
Wean-Fin Pig sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	107.09 0.41 1.22 0.03 -4.83 -3.73 -0.19 100.00	57.44 0.555 0.601 -15.15 -2.40 -0.51 0.00 40.51		
Direct expenses    Corn (bu.)    Complete Ration (lb.)    Protein Vit Minerals (lb.)    Breeding fees    Veterinary    Livestock supplies    Fuel & oil    Repairs    Custom hire    Machinery & bldg leases    Livestock leases    Utilities    Marketing    Operating interest Total direct expenses Return over direct expense	3.07 54.50 53.77	7.39 7.369 7.605 0.525 0.526 1.3284 0.702 0.388 27.38 13.13		
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		1.47 2.01 0.30 0.60 1.15 2.29 8.32 35.69 4.81		
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.22 0.50 4.31		
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Avg purch price / head Avg sales price / cwt		6277 5824 1.42 2.80 22.41 52.69 247 34.54 53.64		

# Table 12 - 9 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Hogs, Contractee -- Average per Pig Space

	-	ge For Farms
Number of farms	<del></del>	8
	Quantity	Value
ContracteeHg sold (hd) Total production (hd) Other income Gross return	0.00	11.95 11.95 26.73 38.68
Direct expenses Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Livestock leases Bedding Operating interest Total direct expenses Return over direct expense		0.03 1.71 0.82 1.09 0.25 0.41 0.31 0.03 0.15 4.81 33.87
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		2.14 0.11 0.30 0.92 1.80 0.02 10.82 14.40 0.66 31.17 35.98 2.70
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.56 6.33 -3.63
Other Information Number of pigs Pigs per pig space (per year) Pigs per 100 sq. ft. (per yr) Net return per 100 sq. ft. Net return per labor hour Square feet per pig space		4813 2.65 33.65 34.34 4.79 7.86

#### Table 12 - 10 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Beef Cow-Calf -- Average per Cow

	Average For All Farms		
Number of farms		14	
	Quantity	Value	
Beef Calves sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	9;342499619 9;342499619 9;342439749 110149 111144 111149	70.914 2777.078182 70.078183 -1069.1502 3890.503	
Direct expenses Barley (bu.) Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Grass & Other (lb.) Oats (bu.) Pasture (aum) Stover (lb.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Breeding fees Veterinary Livestock supplies Fuel. & oil Repairs Custom hire Machinery & bldg leases Livestock leases Marketing Operating interest Total direct expenses Return over direct expense	545975224160 3066531195555 096463018955 144622 3999 9117 3 3	9993704060605618010065201 651-68462946881-03047-60939144 	
Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		50041900070007 0 500419009041961 0 000415999159697 0 111 3 8067 0 4 7	
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		8.09 39.92 -117.08	
Other Information Number of cows Pregnancy percentage Pregnancy loss percentage Culling percentage Calving percentage Weaning percentage Calves sold per cow Calf death loss percent Average weaning weight Lbs weaned/exposed female Feed cost per cow Avg wgt/Beef Calf sold Avg price / cwt		79425244050318 7942525 .7545731 1980 7545731 292 64.77	

# Table 12 - 11 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

#### Beef, Finish Beef Calves -- Average per Head

	Average For All Farms		Average For Low 20%		Average For High 20%	
Number of farms		26		5		5
	Quantity	Value	Quantity	Value	Quantity	Value
Finish Beef sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	1001.24 2.07 0.13 2.76 -643.31 -34.86 211.81 539.84	648.57 1.19 0.03 1.76 -524.16 -28.87 197.81 296.32 0.00 296.32	1039.66 1.63 0.00 1.25 -856.37 -23.37 -23.37 386.74 549.37	655.62 1.09 0.00 0.80 -693.04 -20.00 332.17 276.64 276.64	Quantity  750.87 5.02 0.00 7.89 -522.84 -10.05 282.94 513.84	478.21 3.15 0.00 5.04 -393.50 -7.03 256.77 342.63 0.00 342.63
Direct expenses Corn (bu.) Corn Silage (lb.) Corn, Ear (lb.) Hay, Alfalfa (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Grass & Other (lb.) Oatlage (lb.) Sorghum Silage (lb.) Stover (lb.) Wheat, Spring (bu.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Bedding Operating interest Total direct expenses Return over direct expense	55.52 2016.82 60.28 128.90 133.27 7.81 76.47 104.05 14.90 0.02 339.37 254.27	130.93 20.60 1.96 5.53 3.91 0.54 0.98 0.07 0.09 17.20 30.36 0.50 8.03 15.30 2.94 6.40 0.60 1.01 2.44 0.128 266.88 29.44	67.75 1697.74 0.00 171.85 109.10 4.76 239.76 290.44 46.73 0.00 626.06 107.63	156.03 18.42 0.00 5.77 3.95 0.13 1.68 2.90 0.023 0.00 33.09 14.19 0.550 39.92 3.552 0.90 0.00 0.00 17.17 309.00 -32.35	49.09 1916.48 0.00 132.48 88.32 0.00 0.00 0.00 0.00 0.00 0.00 176.74	117.53 19.41 0.00 3.31 1.98 0.00 0.00 0.00 0.00 31.87 0.69 6.84 2.20 9.29 9.29 9.29 0.51 0.00 3.02 3.02 2.20 17.31 218.38 124.25
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Bedding Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		6.29 0.62 1.31 2.17 3.21 0.31 0.09 4.12 24.89 2.71 45.71 312.60 -16.27		8.24 0.00 1.37 1.47 2.55 0.00 0.23 6.17 18.79 2.78 41.59 350.59 -73.95		3.67 5.88 1.76 2.85 3.86 3.19 0.11 6.10 24.31 2.27 54.00 272.38 70.25
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		2.35 18.75 -35.02		2.42 9.60 -83.55		3.10 22.00 48.24
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Avg purch price / cwt Avg sales price / cwt		356 290 0.7 2.56 6.97 8.84 39.42 212.78 1228 81.48 64.78		712 485 0.7 2.41 8.16 10.09 43.03 236.40 738 1264 80.93 63.06		152 112 1.4 2.30 5.80 7.47 34.02 174.79 636 1226 75.26 63.69

# Table 12 - 12 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

#### Beef, Finish Beef Calves -- Average per Cwt Produced

	Average For Average For All Farms Low 20%		Average F High 20%			
Number of farms		26		5		5
		Value	Quantity	Value	Quantity	Value
Finish Beef sold (lb) Transferred out (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	185.47 0.38 0.51 -119.17 -6.46 39.24 100.00	120.14 0.22 0.33 -97.10 -5.35 36.64 54.89 0.00 54.89	189.24 0.30 0.23 -155.88 -4.28 70.40 100.00	119.34 0.20 0.14 -126.15 -3.64 60.46 50.36 0.00 50.36	146.13 0.98 1.54 -101.75 -1.96 55.06 100.00	93.07 0.61 0.98 -76.58 -1.37 49.97 66.68 0.00 66.68
Direct expenses Corn (bu.) Corn Silage (lb.) Corn, Ear (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Grass & Other (lb.) Oatlage (lb.) Sorghum Silage (lb.) Stover (lb.) Wheat, Spring (bu.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Bedding Operating interest Total direct expenses Return over direct expense	10.28 373.60 11.17 23.88 24.69 1.45 14.17 19.27 2.76 0.00 62.86 47.10	24.25 3.82 0.36 0.70 0.103 0.702 0.108 0.01 0.02 3.19 0.09 1.49 2.83 0.11 0.19 0.49 2.83 4.11 0.45 0.45	12.33 309.03 0.00 31.28 19.86 0.87 43.64 52.87 0.00 113.96 19.59	28.40 3.35 0.005 0.72 0.31 0.54 0.00 6.02 2.58 0.00 7.27 0.64 1.01 0.00 0.01 0.00 3.13 56.25 -5.89	9.55 372.97 0.00 25.78 17.19 0.00 0.00 0.00 0.00 0.00 0.00 34.40	22.87 3.78 0.00 0.64 0.39 0.00 0.00 0.00 0.00 0.13 1.33 0.43 0.43 1.81 0.10 0.59 0.59 24.18
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Bedding Dues & professional fees Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		1.17 0.12 0.24 0.40 0.59 0.06 0.02 0.76 4.61 0.50 8.47 57,91		1.50 0.00 0.25 0.27 0.46 0.00 1.12 3.42 0.51 7.57 63.82 -13.46		0.71 1.14 0.34 0.55 0.62 0.02 1.19 4.73 0.44 10.51 53.01 13.67
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		0.44 3.47 -6.49		0.44 1.75 -15.21		0.60 4.28 9.39
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Average sales weight Avg purch price / cwt Avg sales price / cwt		356 2907 0.7 2.56 6.97 8.84 39.42 212.78 1228 81.48 64.78		712 485 0.7 2.41 8.16 10.09 43.03 236.40 738 1264 80.93 63.06		152 112 1.4 2.30 5.80 7.47 34.02 174.79 636 1226 75.26 63.69

#### Table 12 - 13 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Dairy -- Average per Cow

	Avera All	ge For Farms
Number of farms		9
	Quantity	Value
Milk sold (lb) Milk used in home (lb) Milk fed to animals (lb) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Butchered (hd) Less purchased (hd) Less transferred in (hd) Inventory change (hd) Total production Other income Gross return	19636.83 48.177 00.27 00.27 -0.36 -0.10	2651.72154 77.36490 8 93.1158590 11 -020.60544 -35843369 24 3 3 9 . 168
Direct expenses Corn (bu.) Corn Silage (lb.) Corn, Ear (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Alfalfa (lb.) Wheat, Spring (bu.) Complete Ration (lb.) Protein Vit Minerals (lb.) Other feed stuffs Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Operating interest Total direct expenses Return over direct expense	89.26 13331.32 4500.650 1317.21 1098.514 2424.51	034093675319391786371 65971357202903288971 1312 3354 16427817827 21312 3354 16427817827 1427311 76
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return  Est. labor hours per unit		23 45.16240 247.16240 247.16240 247.1824 256.27881 256.27881 276.2
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		38.19 157.29 104.32
Other Information Ayg. number of Cows Milk produced per Cow Percent butterfat in milk Culling percentage Percent of barn capacity Lbs. milk/lb grain & conc. Feed cost per cwt of milk Feed cost per Cow Avg. milk price per cwt.		115 19 19711 27 3 . 3 106 . 1 5 . 43 1070 . 90 13 . 50

#### Table 12 - 14 Livestock Enterprise Analysis, 1997

#### Southwestern Minnesota Farm Business Management Association

#### Dairy Replacement Heifers -- Average per Head Sold/Trans

	Avera All	ge For Farms
Number of farms	<del></del>	9
	Quantity	Value
Replacements sold (hd) Transferred out (hd) Butchered (hd) Less purchased (hd) Less transferred in (hd) Inventory change (hd) Total production (hd) Other income Gross return	0.55 0.40 0.014 -0.104 0.00	160.06 382.290 -166.220 -135.207 4003.27 403.24
Direct expenses Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Alfalfa (lb.) Oatlage (lb.) Oats (bu.) Pasture (aum) Stover (lb.) Milk (lb.) Protein Vit Minerals (lb.) Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Hired labor Machinery & bldg leases Marketing Operating interest Total direct expenses Return over direct expense	3750 3750 3750 3750 310 310 310 310 310 310 310 310 310 31	49710304869394888127737073 49710304860317208125897 4315991170140442150505311163 5 11 21 11 41 41
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		30115763159.64 30115763159.63 3159.63 9111
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		5.60 30.74 -143.91
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Feed cost/head sold+trans Avg. purchase weight Avg. sales weight Avg. purch price / head Avg. sales price / head		19 103 201 231.92 237.848 10209 1153.551 292.46

#### Table 12 - 15 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Dairy and Repl Heifers -- Average per Cow

Number of farms	Avera All	ge For Farms
Number of farms	Quantity	, Value
Milk sold (lb) Milk used in home (lb) Milk fed to animals (lb) Dairy Calves sold (hd) Transferred out (hd) Cull sales (hd) Butchered (hd) Less purchased (hd) Less transferred in (hd) Inventory change (hd) Total production Other income Gross return	1954590 379954 004270 001371 001371	2646.34 46.355 2071.477 111.920 -170.228 2867.46 2869.83
Direct expenses Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Alfalfa (lb.) Oats (bu.) Wheat, Spring (bu.) Complete Ration (lb.) Milk (lb.) Protein Vit Minerals (lb.) Other feed stuffs Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Marketing Operating interest Total direct expenses Return over direct expense	107.850 1800588 10608.86857 72.355.8635 12.3191.260	419710395173887744638830 66575757466676752253348808 90524631477046345188818 2122 46 8 1752951 224 1 824 1 1 824
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		28 824463235 366607240235 348240235 348240235 37855 8651 22
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		43.45 167.75 48.79
Other Information Avg. number of Cows Milk produced per Cow Percent butterfat in milk Culling percentage Percent of barn capacity Lbs. milk/lb grain & conc. Feed cost per cwt of milk Feed cost per Cow Avg. milk price per cwt.		13213 1939 2369 1051.59 107754

#### Table 12 - 16 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Dairy Heifers (for sale) -- Average per Head Sold/Trans

	Avera All	ge For Farms
Number of farms	<del></del>	5
	Quantity	Value
Dairy Hfrs sold (hd) Butchered (hd) Less purchased (hd) Inventory change (hd) Total production (hd) Other income Gross return	1.00 0.00 -0.97 -0.06 0.00	887.84 1.45 -528.00 89.54 450.83 0.00 450.83
Direct expenses Corn (bu.) Corn Silage (lb.) Corn, Ear (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Grass & Other (lb.) Oatlage (lb.) Oats (bu.) Sorghum Silage (lb.) Protein Vit Minerals (lb.) Breeding fees Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Bedding Operating interest Total direct expenses Return over direct expense	13.91 21115.89 562.50 1376.47 649.55 267.86 267.86 0.72 34.82 208.04	29901153115498216440305985 31837.5.0.4437498216240305985 21266211.3.6239.9.62222.9.6.6. 5 1139.9.6222.2.9.6.6. 4550 510
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		6.87 1.732 15.13 14.31 30.46 653.78 144.29 701.27 -250.44
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		10.36 72.02 -322.46
Other Information No. purchased or trans in Number sold or trans out Average number of head Percentage death loss Feed cost per average head Feed cost/head sold+trans Avg. purchase weight Avg. sales weight Avg. purch price / head Avg. sales price / head		87 122 1.1 317.80 432.59 704 758 543.78 887.84

#### Table 12 - 17 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Dairy Steers -- Average per Head

	Avera All	ge For Farms
Number of farms	<del></del>	8
	Quantity	Value
Dairy Steers sold (lb) Transferred out (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	956.66 58.54 -193.61 -127.52 -36.24 657.82	571.71 46.83 -131.59 -98.57 420.95 0.00 420.95
Direct expenses Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Complete Ration (lb.) Protein Vit Minerals (lb.) Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Operating interest Total direct expenses Return over direct expense	80.37 486.05 53.57 104.65 504.21	18 4. 66 4. 868 23. 55. 451 83. 53. 751 90. 637 210. 81 3600. 81
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		4.67 14.16 1.08 7.17 9.47 12.35 30.87 83.60 83.53 443.53 -22.58
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		7.51 53.05 -75.62
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Average sales weight Avg purch price / head Avg sales price / cwt		55 45 6.4 1.69 7.67 8.16 43.82 288.216 1212 146.81 59.76

#### Table 12 - 18 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Dairy Steers -- Average per Cwt Produced

	Avera All i	ge For Farms
Number of farms		8
	Quantity	Value
Dairy Steers sold (lb) Transferred out (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production (lb) Other income Gross return	145.43 8.90 -29.43 -19.39 -5.51 100.00	86.91 7.12 -20.00 -14.98 4.99 0.00 63.99
Direct expenses Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Complete Ration (lb.) Protein Vit Minerals (lb.) Veterinary Livestock supplies Fuel & oil Repairs Custom hire Machinery & bldg leases Marketing Operating interest Total direct expenses Return over direct expense	12.22 73.89 8.14 15.48 76.65	28.574 0.416 0.584 12.600 0.8949 00.246 00.246 00.246 00.254 00.246
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		0.71 2.16 0.16 1.44 1.869 12.658 167.43
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		1.14 8.06 -11.50
Other Information No. purchased or trans in Number sold or trans out Percentage death loss Avg. daily gain (lbs) Lbs of conc / lb of gain Lbs of feed / lb of gain Feed cost per cwt of gain Feed cost per head Average purchase weight Average sales weight Avg purch price / head Avg sales price / cwt		55 4.4 1.67 8.16 43.82 288.216 1212 146.87 59.76

#### Table 12 - 19 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Sheep, Market Lamb Prod -- Average per Ewe

	Avera All	ge For Farms
Number of farms		5
Lambs sold (lb) Mkt Lambs sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production Other income Gross return	Quantity 7.98 156.07 10.25 30.444 0.08 -26.23 -10.25 15.36	Value  8.13 134.78 10.25 11.807 -20.91 -10.25 148.220 148.34 150.54
Direct expenses Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Alfalfa (lb.) Oatlage (lb.) Oats (bu.) Stover (lb.) Protein Vit Minerals (lb.) Veterinary Livestock supplies Fuel & oil Repairs Custom hire Marketing Operating interest Total direct expenses Return over direct expense	11.29 383.33 3983.67 1100.33 200.58 21.15	2338208887991445588895 73935510194233620018 14836200088119812707895
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		1.06597600 1.07997600 1.074503 2.09663 2.3663 1.13
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		2.37 19.91 -6.28
Other Information Number of ewes Pregnancy percentage Pregnancy loss percentage Female turnover rate Lambs born / ewe exposed Lambs born / ewe lambing Lambs weaned/ewe exposed Lambs sold per ewe Lamb dth loss (died/born) Average weaning weight Lbs weaned/exposed female Feed cost per ewe Avg wgt/Mkt Lamb sold Avg price / cwt		240.0 93.0 21.561 11.372 11.3324 475 81.29 86.36

#### Table 12 - 20 Livestock Enterprise Analysis, 1997 Southwestern Minnesota Farm Business Management Association

#### Sheep, Market Lamb Prod -- Average per Cwt Produced

	Avera All	ge For Farms
Number of farms	<del></del>	5
	Quantity	Value
Lambs sold (lb) Mkt Lambs sold (lb) Transferred out (lb) Cull sales (lb) Butchered (lb) Less purchased (lb) Less transferred in (lb) Inventory change (lb) Total production Other income Gross return	4.54 88.832 5.8322 170.933 -14.833 -5.74	4.736 765.8704 -115.84 -15.84
Direct expenses Corn (bu.) Corn Silage (lb.) Hay, Alfalfa (lb.) Hay, Grass & Other (lb.) Haylage, Alfalfa (lb.) Oatlage (lb.) Oats (bu.) Stover (lb.) Protein Vit Minerals (lb.) Veterinary Livestock supplies Fuel & oil Repairs Custom hire Marketing Operating interest Total direct expense Return over direct expense	6.15 21842 21840 21264480 11316 609 1689	12786529867550498 11278865698675504996 121120000012113100777 527
Overhead expenses Hired labor Machinery & bldg leases RE & pers. property taxes Farm insurance Utilities Interest Mach & bldg depreciation Miscellaneous Total overhead expenses Total listed expenses Net return		00000000000000000000000000000000000000
Est. labor hours per unit Labor & management charge Net return over lbr & mgt		1.35 11.33 -3.58
Other Information Number of ewes Pregnancy percentage Pregnancy loss percentage Female turnover rate Lambs born / ewe exposed Lambs born / ewe lambing Lambs weaned/ewe exposed Lambs sold per ewe Lamb dth loss (died/born) Average weaning weight Lbs weaned/exposed female Feed cost per ewe Avg wgt/Mkt Lamb sold Avg price / cwt		240.0 93.0 21.560 1.637 11.37 11.47 81.29 86.336

Table 13
PRICES USED IN ANALYSIS REPORT, 1997
Southwestern Minnesota Farm Business Management Association

	Beginning			Ending
Item	Inventory	Feed	Harvest	Inventory
Corn/bu.	2.30	2.40	2.40	2.30
Oats/bu.	2.00	2.00	2.00	2.00
All Wheat/bu.	3.75	4.00	4.00	4.20
Soybeans/bu.	6.75	7.20	6.50	6.40
Alfalfa hay/t.	120.00	100.00	95.00	130.00
Alfalfa haylage/t	60.00	50.00	47.50	65.00
Grass/Mixed hay/r	100.00	90.00	85.00	110.00
Corn silage/t.	20.00	20.00	20.00	20.00
Grass silage/t.	13.00	13.00	15.00	15.00
Oatlage/t.	14.00	14.00	14.00	14.00
Oats straw/bale	2.20	1.75	2.00	2.20
Green chop/t.		14.00	14.00	
Cornstalks/t.		10.00		
CCC Corn Loan Equity	.55 (cash)	basis only)		.55
CCC Soybean Loan Equity	1.80 (cash)	basis only)		1.30

All commodities are valued on an as-fed moisture basis.

To correct for low test weights on corn use: Bu. x test weight/56 lbs.

Pasture Costs \$/Head/Mo.

Cows	7.00	Sheep	1.00
Calves	3.50	Lambs	.60

Board for hired labor \$6.00/day or \$1.50/meal

Value of milk used in hom\$ .40/qt or \$1.60/gallon

Value of milk fed calves \$ 1.50/gallon

Value of operator's labor: Total living expenses less nonfarm income equals value of operator's labor with a

minimum of \$15,000 per operator. \$25,000 was used if exact family living expenses were

unknown.

Suggested land market value by county: \$/acre

Cottonwood	1500	Nobles	1200
Jackson	1500	Pipestone	700
Faribault	1800	Redwood	1400
Martin	1600	Watonwan	1600
Murray	800	Yellow Medicine	1000

Land prices may be modified according to each farm situation. Building and dwelling valuations should be based on fair market value.

#### **EXPLANATORY NOTES FOR SUMMARY TABLES**

A better picture of the current profitability, liquidity and solvency conditions can be seen by comparing this year to previous years (Table 14). All items are taken from the annual report for that year. Monetary values are left in nominal terms unadjusted for inflation. The one exception is the "Net Farm Income (Constant \$)" using the Consumer Price Index (CPI-U) from the U.S. Department of Commerce. This shows the changes in "buying power" for the farmers, compared to this year.

The debt-to-asset percentage measures the degree to which assets are financed by external sources. The year-end total assets is divided by year-end total liabilities to obtain this measure. The Southwestern Association used a "conservative market value" for land from 1979 to 1992, but switched to a (full) market value in 1993.

To evaluate current financial performance in other ways, the whole-farm analysis is summarized on a county basis (Table 15), on a gross income category basis (Table 16), by type of farm (Table 17), and by age of operator (Table 18). Farms are classified as a certain type (e.g., dairy) on the basis of having 70 percent or more of their gross sales from that category.

	CPI-U
Year	<u>1982-84=100</u>
1983	99.6
1984	103.9
1985	107.6
1986	109.6
1987	113.6
1988	118.3
1989	124.0
1990	130.7
1991	136.2
1992	140.3
1993	144.5
1994	148.2
1995	152.4
1996	156.9
1997	160.5

TABLE 14
SUMMARY OF THE WHOLE FARM ANALYSIS BY YEARS
Southwestern Minnesota Farm Business Management Association
(Overall averages for all farms reporting)

Items	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997
Number of Farms	182	168	180	182	178	202	203	200	207	201	202	202	216	203	208
Farm Income Statement Gross Cash Farm Income Total Cash Farm Expense Inventory Change Depr. & Cap. Adj. Net Farm Income	251,287 191,634 -1,304 -30,286 27,844	259,338 217,464 1,234 -33,093 9,872	237,875 185,864 -15,056 -31,469 5,487	246,048 189,097 1,798 -26,656 32,093	254,004 196,046 31,353 -25,906 63,404	262,229 206,433 20,577 -21,370 55,004	265,019 204,939 11,788 -21,709 50,159	291,839 222,201 22,242 -26,876 65,004	288,031 221,385 -10,822 -26,122 29,702	301,907 236,768 -429 -27,051 37,659	296,705 242,616 4,474 -26,997 31,567	306,175 256,246 9,254 -27,268 31,915	346,838 277,214 16,939 -29,288 57,276	382,502 299,610 12,231 -32,424 62,699	359,710 303,241 19,769 -35,640 40,598
Net Farm Income (Constant \$)	44,869	15,250	8,185	46,998	89,580	74,625	64,924	79,825	35,001	43,081	35,062	34,564	60,320	64,138	40,598
Profitability and Liquidity Analysis Labor and Management Earnings Rate of return on:	-35,799	-8,161	-5,860	21,241	51,592	39,866	33,078	47,215	11,281	19,467	** 16,681	16,949	41,326	** 45,206	23,364
Average Assets (%) Average Equity (%) Operating Profit Margin (%) Asset Turnover Rate (%) Value of Farm Production Farm Interest Paid Cash Expense as a % of Income Interest Paid as a % of:	6 3 19 31 201,051 27,769 76	4 -2 11 35 206,568 29,498 84	4 -4 10 40 185,740 26,700 78	9 9 18 52 211,530 21,446 77	16 24 26 63 246,235 15,993 77	13 16 22 58 246,893 14,546 79	10 11 19 49 233,867 15,489 77	12 15 23 53 264,282 17,126 76	5 3 12 43 225,829 17,061 77	7 6 14 46 244,243 17,943 78	5 2 12 40 191,194 15,667 82	5 3 12 41 207,729 17,837 84	10 13 22 46 247,690 22,084 80	10 12 21 48 277,026 22,337 78	6 5 14 44 262,396 22,282 84
Gross Cash Income Total Cash Expenses Yrs. to T/O Non R.E. Debt	11 14 3	11 14 7	11 14 2	9 11 2	6 8 2	6 7 1	6 8 2	6 8 2	6 8 3	6 8 3	5 6 2	6 7 3	6 8 1	6 7 1	6 7 3
Comparative Financial Statement (Marke No. of Sole Proprietors Total Ending Assets Total Ending Liabilities Ending Net Worth Ending Farm C+I Debt to Asset % Ending Total Debt to Asset %	et Basis) 162 728,302 281,999 446,303 51 39	147 669,773 304,940 364,833 55 46	160 508,552 255,031 253,521 51 50	161 462,043 211,411 250,632 43 46	164 439,918 180,785 259,133 37 41	182 468,616 172,714 295,902 35 37	179 506,988 186,956 320,032 35 37	180 557,912 202,626 355,286 36 36	187 579,629 216,189 363,440 41 37	180 596,525 227,131 369,394 44 38	178 844,030 396,899 447,132 38 47	179 901,807 431,390 470,418 39 48	184 944,208 452,253 491,955 38 48	173 982,750 462,505 520,245 37 47	180 1,016,308 490,140 526,168 44 48
Acreage Information Total Acres Owned Total Crop Acres Farmed Crop Acres Owned Crop Acres Cash Rented Crop Acres Charled	* * *	250 519 206 208 104	249 552 212 237 103	231 540 191 236 113	222 520 180 231 108	222 525 186 238 101	237 568 199 269 100	237 561 191 275 95	241 570 200 274 96	251 586 203 286 96	252 600 204 299 97	267 612 204 323 86	256 625 211 340 74	249 658 204 384 70	233 648 200 381 67
Crop Yields Corn per acre Soybean per acre	88 35	113 38	124 35	136 39	138 44	89 32	141 43	128 45	125 38	126 38	61 20	143 46	119 43	133 42	126 42
Crop Prices Received (cash sales) Corn per Bushel Soybeans per Bushel	*	2.88 7.12	2.35 5.38	2.03 5.01	1.53 4.89	2.08 6.80	2.20 6.57	2.30 5.69	2.26 5.41	2.20 5.39	2.11 5.84	2.24 5.94	2.30 5.56	3.04 6.84	2.39 7.13
Household Information No. Farms Reporting HseHld Info Average Family Size Total Family Use of Cash	96 * 35,660	89 3.7 29,540	96 3.9 28,701	101 3.6 28,027	102 3.7 30,729	120 3.8 37,556	129 3.9 44,214	126 3.9 46,587	145 4.0 48,911	136 4.1 45,638	131 3.9 45,897	134 3.8 42,179	151 3.7 43,315	131 3.7 47,584	123 3.7 58,051
Average Net Nonfarm Income	*	11,262	8,445	8,580	7,787	6,890	11,973	12,135	10,803	12,329	12,354	13,515	16,014	16,954	18,982

<sup>\*</sup> Not available.

\*\* Starting with 1993, profitability is analyzed using assets valued on the cost basis and the financial statement uses fair market value.

From 1979 through 1992, profitability and solvency are analyzed using land valued with a conservative market value and all other assets valued on a cost basis.

Table 15 County Report, 1997 Southwestern Minnesota Farm Business Management Association

		Lincoln		Pipestone	Brown		Faribault	
	Average For All Farms	Cottonwood	Jackson	Rock Yellow Medi	Nobles	Redwood	Martin Watonwan	Lyon Murray
Number of farms	207	35	2	3 18	44	31	24	27
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation and capital adjustment Net farm income	360264 303717 56546 19769 -35684 40631	432152 387442 44709 45847 -42011 48544	32472 25560 6911 531 -2696 4745	7 441289 7 58590 0 20804 8 -37070	300842 249506 51336 5451 -32086 24702	293376 227202 66174 2210 -28578 39806	410860 370430 40429 47652 -48003 40078	339513 270259 69254 18977 -38670 49561
Profitability (cost) Labor and management earnings Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	23314 6 % 5 % 14 % 44 %	26848 6 % 6 % 17 % 38 %	2738: 7: 7: 16: 43:	8 8 8 8 8 8 8 8 16 8	10682 3 % -3 % 6 % 45 %	24281 7 % 7 % 16 % 42 %		32246 9 % 9 % 18 % 49 %
Liquidity Term debt coverage ratio Expense as a percent of income Interest as a percent of income	222 % 79 % 6 %	171 % 81 % 7 %	303 : 77 : 6 :	84 %	321 % 81 % 7 %	152 % 76 % 7 %	199 % 80 % 6 %	278 % 75 % 6 %
Solvency (market) Number of sole proprietors Ending farm assets Ending farm liabilities Ending total assets Ending total liabilities Ending net worth Net worth change Ending farm debt to asset ratio Beg total debt to asset ratio End total debt to asset ratio	179 886181 481631 1019901 491108 528793 46469 54 % 49 % 48 %	32 1173609 642846 1257884 653318 604566 55597 55 % 52 %	2 75473 38170 88898 38138 50760 4200 51 45 45	654968 318399 6 888378 1 338896 549482 555127 49 % 41 %	38 881434 517569 1019178 529242 489936 31470 59 % 50 %	28 882019 449260 1067229 465419 601809 56056 51 % 47 %	20 925760 462893 1050473 473974 576498 75077 50 % 49 %	23 734002 451785 822396 452045 370351 22527 62 % 55 %
Nonfarm Information Farms reporting living expenses Total family living expense Total living, invest, & capital purch Net nonfarm income	174 33679 57357 13646	31 32309 53672 12155	2: 3470: 5355: 1355:	4 29106 4 68172	38 36255 55820 16990	28 33168 60071 13715	20 33289 61841 13035	22 33585 55754 11810
Crop Acres Total acres owned Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented	234 649 201 381 68	340 740 307 379 55	18; 58; 15; 34	522 0 105 3 367	214 614 188 356 69	219 633 195 353 84	207 672 181 464 28	269 737 226 429 82

Table 16
Size Of Farm Report, 1997
Southwestern Minnesota Farm Business Management Association
(Farms Sorted By Gross Cash Farm Income)

	Average For All Farms	40,001 - 100,000	100,001 - 200,000		- 500,001 +
Number of farms	208	12	52	108	33
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation and capital adjustment Net farm income	359710 303241 56469 19769 -35640 40598	74755 61598 13157 3170 -7218 9109	154626 119186 35441 1187 -21883 14744	323930 255152 68778 5193 -34409 39562	933877 865250 68627 99611 -73920 94319
Profitability (cost) Labor and management earnings Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	23364 6 % 5 % 14 % 44 %	4895 2 % -5 % 5 % 45 %	3319 3 % -2 % 7 % 38 %	22646 5 % 3 % 12 % 44 %	62450 10 % 12 % 20 % 48 %
Liquidity Term debt coverage ratio Expense as a percent of income Interest as a percent of income	221 % 79 % 6 %	236 % 79 % 9 %	185 % 77 % 9 %	176 % 77 % 7 %	313 % 83 % 5 %
Solvency (market) Number of sole proprietors Ending farm assets Ending farm liabilities Ending total assets Ending total liabilities Ending net worth Net worth change Ending farm debt to asset ratio Beg total debt to asset ratio End total debt to asset ratio	180 883213 480377 1016308 490140 526168 46216 54 % 49 % 48 %	12 254412 152302 384125 171809 212316 22088 60 % 44 % 45 %	47 631254 299240 763293 308493 454800 46420 47 % 43 % 40 %	97 952813 530517 1087517 539496 548021 43805 56 % 51 % 50 %	
Nonfarm Information Farms reporting living expenses Total family living expense Total living, invest, & capital purch Net nonfarm income	175 33494 57184 13596	11 31031 58366 31342	45 28313 50352 17547	95 35090 59011 11545	21 39692 68793 7147
Crop Acres Total acres owned Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented	233 648 200 381 67	99 200 64 136	183 388 138 207 42	240 723 222 416 85	349 1033 293 661 79

Table 17
Type Of Farm Report, 1997
Southwestern Minnesota Farm Business Management Association

	Average For All Farms	r Crop	Dairy	Hog	Beef	Crop and Hog	Crop and Beef	Other
Number of farms	208	88	5	16	6	37	13	38
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation and capital adjustment Net farm income	359710	252120	496765	675565	977781	436049	397653	274546
	303241	196013	349739	609663	1096619	357774	384985	216645
	56469	56107	147026	65902	-118838	78275	12668	57901
	19769	3720	18519	24575	253644	4765	83278	11454
	-35640	-27772	-82466	-40750	-74367	-41441	-42957	-31650
	40598	32054	83079	49728	60439	41599	52989	37704
Profitability (cost) Labor and management earnings Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	23364	16718	53342	36021	29044	20028	37275	23051
	6 %	5 %	10 %	9 %	6 %	5 %	7 %	7 %
	5 %	3 %	12 %	11 %	5 %	3 %	8 %	6 %
	14 %	12 %	19 %	18 %	19 %	11 %	17 %	18 %
	44 %	44 %	55 %	49 %	34 %	47 %	40 %	42 %
Liquidity Term debt coverage ratio Expense as a percent of income Interest as a percent of income	221 %	179 %	772 %	287 %	233 %	239 %	215 %	194 %
	79 %	76 %	68 %	87 %	89 %	81 %	80 %	75 %
	6 %	8 %	4 %	4 %	4 %	5 %	6 %	8 %
Solvency (market) Number of sole proprietors Ending farm assets Ending farm liabilities Ending total assets Ending total liabilities Ending net worth Net worth change Ending farm debt to asset ratio Beg total debt to asset ratio End total debt to asset ratio	180 883213 480377 1016308 490140 526168 46216 54 % 49 %	78 840813 441784 967975 448632 519344 41852 53 % 48 % 46 %	3 - - - - 62 % 62 %	11 808797 535269 912388 537864 374524 22524 66 % 59 % 59 %	5 1985320 1095450 2134591 1123690 1010901 73866 55 % 51 % 53 %	32 873917 453554 1023755 459870 563884 50977 52 % 46 % 45 %	12 1131014 700603 1215747 726005 489742 40786 62 % 58 % 60 %	34 802081 435953 967517 447631 519886 60697 54 % 49 % 46 %
Nonfarm Information Farms reporting living expenses Total family living expense Total living, invest, & capital purch Net nonfarm income	175 33494 57184 13596	73 31877 49928 15809	3 - - 6570	11 34257 50698 5428	5 47076 99386 6778	32 34877 65898 12070	12 37502 60977 14643	34 32685 58850 15657
Crop Acres Total acres owned Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented	233	239	175	109	442	208	301	233
	648	733	557	329	805	722	756	455
	200	230	28	88	377	175	265	158
	381	438	485	218	388	439	408	246
	67	65	44	23	41	107	83	51

Table 18
Age Of Operator Report, 1997
Southwestern Minnesota Farm Business Management Association

	Average For All Farms	Under 31	31 - 40	41 - 50	51 - 60	Over 60
Number of farms	208	21	52	73	42	20
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation and capital adjustment Net farm income	359710	310807	370079	385756	366665	274429
	303241	294385	324709	312560	285284	260420
	56469	16422	45370	73196	81381	14009
	19769	35893	27066	15695	2505	34988
	-35640	-28452	-33078	-39701	-39163	-27630
	40598	23863	39358	49190	44723	21368
Profitability (cost) Labor and management earnings Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate	23364	15084	26616	32007	18165	2977
	6 %	5 %	7 %	7 %	5 %	4 %
	5 %	2 %	8 %	8 %	3 %	1 %
	14 %	11 %	13 %	16 %	12 %	14 %
	44 %	46 %	55 %	45 %	38 %	31 %
Liquidity Term debt coverage ratio Expense as a percent of income Interest as a percent of income	221 %	153 %	215 %	234 %	271 %	181 %
	79 %	85 %	81 %	77 %	77 %	84 %
	6 %	6 %	5 %	7 %	6 %	8 %
Solvency (market) Number of sole proprietors Ending farm assets Ending farm liabilities Ending total assets Ending total liabilities Ending net worth Net worth change Ending farm debt to asset ratio Beg total debt to asset ratio End total debt to asset ratio	180	19	42	65	36	18
	883213	602066	618201	943137	1173050	1002268
	480377	404163	371421	551858	527519	462644
	1016308	637434	701339	1082438	1380605	1183764
	490140	413352	385010	565448	530292	464247
	526168	224082	316329	516990	850313	719517
	46216	18214	33060	47087	71613	52532
	54 %	67 %	60 %	59 %	45 %	46 %
	49 %	63 %	55 %	54 %	40 %	42 %
	48 %	65 %	55 %	52 %	38 %	39 %
Nonfarm Information Farms reporting living expenses Total family living expense Total living, invest, & capital purch Net nonfarm income	175 33494 57184 13596	19 26923 40220 7842	41 29518 48435 11046	62 38213 65521 14914	35 38104 69806 15950	18 24265 41756 16517
Crop Acres Total acres owned Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented	233	78	98	268	351	370
	648	420	611	745	711	493
	200	62	102	223	324	254
	381	337	419	441	330	212
	67	21	91	81	57	26