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# UNIVERSITY OF MINNESOTA <br> Department of Agriculture and <br> UNITED STATES DEPARTMENT OF AGRICULTURE Bureau of Agricultural Economics and the <br> County Extension Services of <br> Blue Earth, Dakota, Dodge, Faribault, Freeborn, Goodhue, Le Sueur, Mower, Nicollet, Olmsted, Rice, Scott, Steele, and Waseca Counties Cooperating 

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Annual Report
of the
Farm Management Service for Farmers in Southeast Minnesota
for the year 1938

Cooperator: $\qquad$

Mimeographed Report No. 104
Division of Agricultural Economies
University Farm
St. Paul, Minnesota
March 1939

Eleventh Annual Report of the Farin Manasement Service of Blue Earth, Dakota, Dodge, Faribault, Freekorn, Goodhue, Le Sueur, Mower, Nicollet, Olmsted, Rice, Scott, Steele, and Waseca Counties for the Year 1938

Prepared by W. P. Ranney and G. A. Pond
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## INTRODUCIION

The Division of Agricultural Economics and the Division of Agricultural Extension of the University of Minnesota, the Bureau of Agricultural Economics of the United States Departmont of Agriculture, and the county extension services of Dodge, Freeborn, Goodhue, Rice, Steole, and Waseca Counties organized late in 1927 the Farm Management Service Project, to operate in the above named counties, begin.. ning January 1, 1928. Since then, eight edditional counties have been added. This farm managenent service is offered to farmers who desire to keep farm records, and to have these records summarized and anaiyzed in conneotion with those of other formers. Fach farmer who cooperates in this service pays an annual fee which covers a part of the cost.

The project is under the direction of $G$. A. Pond and W. P. Ranney of the Division of Agricultural Economics, University of Minnesota. Hearty support and assistance have been rendered by the county agricultural agents of the above named counties, respectively: L. D. McNillan, H. Lawrenz, M. I. Armour, G. G. Gaylord, W. Mo Lawson, GoJ. Kurau, R. D. Evans, F. I. Liebenstein, E. Nelson, R. Aune, Don Marti, Wallace Miller, G. A. Strobel and C. F. Murphy; by S. B. Cleland and J. B. McNulty of the Division of Agricultural Extension and by $T$. R. Nodland of the Division of Agricultural Economics, who aided in closing the records at the end of the year.
Note: Completion of this project was made possible by workers supplied on Federal Students ' Work Projoct, 1938-39, Projects $78-70$ and $854-10$, and Project 6320, Sub-project 420, Minnesota Works Progress Administration. Sponsor: University of Minnesota.

## TYPE OF FARMING

The service is restricted to livestock farms on which dairy cattle are the principal source of income. Although some milk and cream are retailed in cities, and some milk is sold for shipment to the Twin Cities, cream for manum faoture into butter is the principal dairy product sold. This is marketed through farmer-owned cooperative creameries specializing in the manufacture of high quality butter. The skimmilk is retained on the farm and fed to hogs and poultry. These two classes of livestock are also an important source of income.

The principal crops grown are corn, oats, barley and hay. These crops are raised primarily as livestock feed although a ef sonal surplus may be sold. Wheat, sweet corn, canning pees, sugar beets, flax and potatoes are grown to a limited extent as cash crops.

This roport shows that the receipts from the sales of dajry products constituted about one-fourth, and the receipts from hog sales akout onemfifth of the average cash income of 122 cooperators included in this report. These farms are fairly typical of the system of dairy farming prevailing in southoastern Minnesota.

> CIIMATE, SOI工, AND TOPOGRAPHY

The weather conditions were fairly uniform in these fourteen counties in 1938. Heavy rainfall during the early part of the summer resulted in serious lodging of small grain。 This reduced both yields and quality very materially. Favorable weother in late summer and fall enablod corn to overcome the handicap of a slow start and to produce one of the best crops in several yoars.

There is some variation in soil conditions and topography among these counties. The soil varies fiom sandy loam to a rich black clay loam; the latter typo predominatos in this area. Some of the farms are level, all tillable, and well drained, but most of them are gently rolling with somo land too rough or too wet to cultivate. Goodhue County has more rolling land than the other counties. Nuch of the level land is tiled to mare possible its cultivation in wet years. However, on a number of farms, there is considerable land which is poorly drained. In much of Goodhue, Dodge, Mower and Olmsted Counties, and in the eastern part of Lice and Steele Counties, the soil is lime deficient, and applications of lime are necessary in order to grow alfalfa and sweet clover. In the remainder of the area, it is not necessery, as a rule, to apply lime in order to grow these two crops.

## RECORDS KRPT

The reoords kept by the cooperators included inventories at the beginning and end of the year, eash receipts and expenses, a report of feed fed to the various olasses of livestock, and a record of farm produce used by the farm family. Supplementary information was also secured during the year regarding crop and livestock production and practices.

The cooperators were assisted and supervised in keeping their records ky the field egent, Glen lyers, who visited each farm in the fourteen counties several times durirg the year. In addition to securing the supplementary information, the field agent's duties included numerous services, viz, securing a monthly list of prices of farm products prevailing in the areas, helping the farmer place uniform values on real estate and equipment, checking the cash and feed records, and answering any questions that might arise as to how the entries should be made in the account book. The supervision resulted in uniformity in the type of records se cured, in the inventory valuations and in the prices at which feed and farm produce vere charged.

At the end of the year, the books were taken to the central office at University Farm, where they vere cheoled for completeness and accuracy. Then the field agent or a representative of the University visited each cooperator and asked for corrections and secured any data. which had been omitted. This method of checking insured a high degree of accuracy and completeness in each individual record.

## PURPOSE OF PROJECT

The Farm Management Service renders assistance to the cooperators in keeping such records as will enable each operator to know the returns for his labor and management, the returns to capital and family labor, and the actual earnings from the farm that the family had to spend for living and personal use. The main purpose of the service is to secure such data and information, which when compared with that secured on other farms, will enable the ocoperator to increase his efficiency in various enterprises and to organize his farm on a more profitable basis. For the latter purpose, it was necessary for all the cooperators, tenants as well as owner operators to include the whole farm business in order that the results would be on a comparative basis, For the purpose of comparison, the earnings as shown in this report are computed as if each farm was owned by its operator; however, each tenant is supplied a statenent of his earnings on the basis of the rental system under which he was operating.

## ANALYSIS OF THE FARM BUSINESS

On pages 6 and 7 are presented financial summaries of the year's business, showing the average results for the l22 farms on which the work was completed for the twelve months' period, January 1,1938 to December 31, 1938, and the average results for the highest one-fifth of the farms in respect to Operator's Labor Earn. ings, and likewise for the lowest one-fifth. In the liyour farm" column, in the copy sent to the farmer, the rosults of his individucl farm business are inserted in order that he nay compare his figures with the averages of the various groups.

The data on page 8 and the remaining pages, which set up the ranking in tho various measures of efficiency, should suggest to each cooperator some possi-. bilities for improvement in his organization of the various enterprises and of the business as a whole. Although each farm is an individual problem and has its particular adventages and limitations, the type of farming is fairly uniform in the area. This study should bring out trends toward more profitable combinations of enterprises, and also toward more efficient methods of management within the enterprises. In spite of the differences in physical and economic conditions explained on page 2, it is significant that the same general factors account for financial success in all of the eleven counties.

## CAPITAL INVESTMENT IN FARM BUSINESS

The average size of the farms in this report was 241 acres. The average farm inventory valuation was $\$ 2,704$. This does not incluade the value of the house in which the operator lived. In 1938, 45.3 per cent of the average farm inventory consisted of lend; 19.1 per cent of permenent improvements; 8.7 per cent of feeds and supplies; 11.7 par cent of machinery and equipment; and 15.2 per cent of livestonk of which about tro-fifths or an average of $\$ 1,180$ was the average inventory vaize of milk coms.

RETURNS TO OPERATORS FOR THEIR IABOR ATD MANAGEMENT
The average cash receipts per farm were \$6,136. In addition, farm produce to the value of $\$ 252$ was consumed by the farm family. The total average receipts per farm is the sum of these two items, $\$ 6,388$. The average total expense per farm, $\$ 3,998$, includes cash expenses of $\$ 3,802$, an estimated allowance of $\$ 174$
for board of hired labor, and an average inventory decrease of $\$ 22$ per farm. The difference between the total income and total expense figure is $\$ 2,390$. This is the return which the farmer received for his own lebor and management, the services of members of his family, and the use of his capital. After deducting a charge of 5 per cent on the average inventory valuation, $\$ 1,135$, for the services of capital, there remains $\$ 1,255$ for the servicos of the farmer and his family. The average value of family labor used, if computed at hired man's wages, was $\$ 231$. The average operator's lahor earnings is the family earnings less their allowance of $\$ 231$, or $\$ 1,024$. This is the return to the farmer for his labor and management over and above a 5 per cent return for his capital and going wages for other members of the femily.

On page 21, considerable information for 1938 is shown by counties or groups of counties. A comparison of the financial returns and other miscellaneous information for 1928 to 1938 inclusive is given on pages 22,23 and 24.

The table on page 20 shows the average amounts and values for each item included in the total of farm produce used in the house. On many ferms, a saving could be made if more produce were raised on the farm rather than purchased.

Seventy-nine farmers included in this report kept a detailed record of personal and household expenses, and asked for a distribution of these expenses. This distribution is shown on page 20, with averages for the seventymine farms, and for the sixteen most profitable and sixteen least profitable in this group. Taking into consideration the number of members (adult equivalents) in his family and the number in the average farily, each farmer con compare his items of expense with those of tho average.

| Items | Your farra | $\begin{aligned} & \text { Avorage } \\ & \text { of 122 } \\ & \text { farms } \end{aligned}$ | $\begin{aligned} & 2+\text { most } \\ & \text { profitable } \\ & \text { farms } \end{aligned}$ | $\begin{aligned} & 24 \text { least } \\ & \text { profitable } \\ & \text { farms. } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Size of farm (acres) |  | 241 | 288 | 280 |
| Size of business (days of prod.work) (I) |  | 866 | 1,216 | 855 |
| Average farm inventory (without house) |  | 2,704 | \$30,737 | \$25,445 |
| Land |  | 10,283 | 13.862 | 11,627 |
| Farm improvements |  | 4,325 | 5,265 | 5,383 |
| Machinery and equipment (total) |  | 2,661 | 3,818 | 2,726 |
| General machinery and equipment |  | 1,650 | 2,538 | 1,723 |
| Tractor |  | 611 | 672 | 623 |
| Truck and trailer |  | 140 | 280 | 117 |
| Auto (farm share) |  | 196 | 258 | 192 |
| Gas engine (farm share) |  | 18 | 10 | 27 |
| Wlectrical equipment (farm share) |  | 46 | 60 | 44 |
| Miscellaneous supplies |  | 71 | 75 | 59 |
| Feeds and seeds |  | 1,908 | 2,843 | 1,912 |
| Horses (total) |  | 546 | 703 | 537 |
| Horses |  | 466 | 581 | 469 |
| Colts |  | 80 | 122 | 68 |
| Productive livestock (total) |  | 2,910 | 4,171 | 3,201 |
| Cows |  | 1,180 | 1,676 | 1,217 |
| Other cattie |  | 851 | 1,092 | 1,101 |
| Hogs |  | 461 | 337 | 474 |
| Sheep |  | 207 | 351 | 294 |
| Poultry |  | 211 | 515 | 115 |

(1) Explanation of term: "Days of Productive Work."

The total "Days of Productive Work" for any one farm are a measure of size of that farm business. The average number of "ten-hour days" of man labcr required por head of productive livestock and per acre of crops is used in combining the crops and the livestock in one single measure of size of business.

The number of days of productive work for each animal and each acre of crops, computed from data presented in Minnesota Technical Bulletin 44, "A Study of Dairy Parm Organization in Southeastern Minnesota," are listed as follows:

| Iten | Per | No. of days <br> of <br> prod.work | Item | Per | No. of days |
| :--- | :---: | :---: | :--- | :---: | :---: |
| of prod. Work |  |  |  |  |  |

[^0]| Items | Your farm | Aver age of 122 farms | 24 most profitable <br> farms | 24 least profitable farms |
| :---: | :---: | :---: | :---: | :---: |
| CASH HXPENSES |  |  |  |  |
| Tractor (new and expense) |  | \$302 | \$443 | \$273 |
| Truck and trailer (new and expense) |  | 96 | 233 | 124 |
| Auto (new and expense) (farm share) |  | 127 | 150 | 111 |
| Gas engine (new \& expense) (farm share) |  | 11 | - 7 | 14 |
| Electricity (new \& exp.) (farm share) |  | 42 | 98 | 38 |
| Machinery and equipment (new) |  | 330 | 544 | 354 |
| Machinery and equipment (expense) |  | 78 | 96 | 119 |
| Buildings, fences, tiling (new) |  | 282 | 316 | 448 |
| Buildings, fences, tiling (expense) |  | 114 | 241 | 119 |
| Hired labor |  | 519 | 1,138 | 434 |
| Feed for livestock |  | 603 | 1,174 | 512 |
| Other expense for livestock |  | 130 | 186 | 144 |
| Horses bought |  | 36 | 32 | 37 |
| Cows bought |  | 51 | 162 | 35 |
| Other cattle bought |  | 166 | 279 | 128 |
| Hogs bought |  | 65 | 86 | 44 |
| Sheep bought |  | 110 | 330 | 115 |
| Poultry bought |  | 100 | 272 | 70 |
| Crop (seed, twine, spray) |  | 278 | 419 | 260 |
| Taxes and insurance | - | 322 | 431 | 331 |
| General farm |  | 40 | 43 | 33 |
| (1) Total cash expense |  | 3,802 | 6,680 | 3,743 |
| (2) Decrease in farm inventory |  | 22 | * | 452 |
| (3) Board for hired labor |  | 174 | 270 | 213 |
| (4) Total expense (sum of (1), (2) \& (3) |  | 3,998 | 6,950 | 4,408 |
| CASE RECEIPMS |  |  |  |  |
| Horses |  | 51. | 20 | 21 |
| Cows |  | 260 | 307 | 271 |
| Dairy products |  | 1,509 | 2,616 | 1,339 |
| Other cattle |  | 578 | 882 | 669 |
| Hogs |  | 1,248 | 1,632 | 1,100 |
| Sheep |  | 217 | 318 | 331 |
| Poultry |  | 520 | 1,822 | 200 |
| Eggs |  | 378 | 643 | 246 |
| Small grain |  | 244 | 221 | 243 |
| Corn |  | 190 | 680 | 27 |
| Hay | - - - | 19 | 41 | 6 |
| Root crops |  | 4 | 1 | 1 |
| Other crops |  | 162 | 379 | 97 |
| Miscellaneous |  | 314 | 450 | 376 |
| Income from work off the farm |  | 219 | 608 | 90 |
| Agricultural Conservation payments |  | 223 | 194 | 211 |
| (5) Total cash receipts |  | 6,136 | 10,814 | 5,22.8 |
| (6) Increase in farm inventory |  | - | 974 | - |
| (7) Farm produce used in house |  | 252 | 267 | 278 |
| (8) Total receipts (sum of (5) \& (6) Total expenses (4) |  | 6,388 3,998 | 12,055 6,950 | 5,506 4,408 |
| (9) Ret.to cap. \& fan. Iabor (8) minus (4) |  | 2,390. | 5,105 | 1,098 |
| (10) Interest on farm inventory |  | 1,135 | 1,537 | 1,272 |
| (11) Family labor earnings (9) minus (10) |  | 1,255 | 3,568 | -174 |
| (12.) Unpaid family labor (11) minus (12) |  | 231 | $\begin{array}{r}129 \\ 3 \\ \hline\end{array}$ | 358 -538 |
| (13) Oper.labor earnings (11) minus (12) |  | 1, 024 | 3,439 | -532 |


| Items | Your farm | Average of 122 farms | $\begin{aligned} & 24 \text { most } \\ & \text { profitable } \\ & \text { farms } \end{aligned}$ | 24 least profitable farms |
| :---: | :---: | :---: | :---: | :---: |
| EXPENSES AMD NET DECREASES |  |  |  |  |
| Total power |  | \$72\% | \$958 | \$773 |
| Hired |  | 104 | 93 | 112 |
| Tractor |  | 201 | 270 | 212 |
| Truck and trailer |  | 75 | 179 | 62 |
| Auto (farm share) |  | 106 | 143 | 99 |
| Gas engine (farm share) |  | 11 | 8 | 13 |
| Electric plant or current (farm share) |  | 46 | 80 | 55 |
| Horses |  | 185 | 185 | 220 |
| Goneral machinery and equipment |  | 241 | $3+8$ | 293 |
| Buildings, fencing, tilirg |  | 241 | 329 | 305 |
| Productive livestock misc. expense |  | 83 | 159 | 82 |
| Crop |  | 211 | 358 | 195 |
| Real estate taxes |  | 238 | 313 | 264 |
| Personal property tex |  | 35 | 52 | 31 |
| Insurance |  | 49 | 66 | 36 |
| General farm |  | 40 | 43 | 33 |
| Hired labor \& board, \& unpaid fam. labor |  | 924 | 1,537 | 1,005 |
| Interest on farm inventory |  | 1,135 | 1.537 | 1,272 |
| (1) Total |  | 3,925 | 5,700 | 4,289 |
| RETURNS AID NET INCREASES |  |  |  |  |
| All productive livestock |  | 4,580 | 7,777 | 3.960 |
| Cows |  | 1,725 | 2,812 | 1,552 |
| Other cattle |  | 710 | 979 | 771 |
| Hogs |  | 1,186 | 1,499 | 1,100 |
| Sheep |  | 104 | 202 | 110 |
| Chy ckens |  | 502 | 914 | 299 |
| Turkeys |  | 353 | 1,371 | 128 |
| Crops, feed, vegetables and fuel |  | $-123$ | 409 | -515 |
| Agricultural Conservation payments |  | 223 | 194 | 211 |
| Miscollaneous |  | 48 | 151 | 11 |
| Income from work off the farm |  | 221 | 608 | 90 |
| (2) Total | - | 4,949 | 9,139 | 3,757 |
| Total expenses (1) |  | 3,925 | 5,700 | 4,289 |
| (3) Oper. leabor earnings (2) minus (1) | - | 1,024 | 3,439 | -532 |

(A) Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each item of expense in order to show total receipts and net increases, and total expenses and net decreases. The operator's labor earnings are the same as those on page 6 .

## ANALYSIS OF THE REASONS FOR DIFTEPENCES IN OPHRATGR'S EARNINGS

The financial statement on the preceding pages show that there is a wide range in earnings. The averge oporator's labor earnings for the twentymour most profitable farms was $\$ 3.439$, and for the twenty four loast profitable farms there was a loss of \$532. The difference between the averages for these two groups was \$3,971. Some of the causes for these differences in earnings may be beyond the control of the farmer. It is significant, however, that the data in this report and the reports of recent years in this same area indicate that there are several factors which show definite relationships with operator's lebor earnings and which sugeest opportunities for increased earnings. These factors and their relationship with earnings are presented below.

Table 1. Relation of Dairy Production to Farm Barnings

| Pounds butterfat per coin |  | No. of | Average operator ${ }^{\text {'s }}$ |
| :---: | :---: | :---: | :---: |
| Group | Average | farms | labor earnings |
| Below 200 | 173 | 26 | \$519 |
| 200-269 | 236 | 66 | 1,106 |
| 270 and above | 305 | 30 | 1,281 |

High production per cow tends to lower the cost of producing a pound of butterfat. This is very important on those farms on which butterfat sales are the major source of income.

Table 2. Relation of Returns from Other Productive Livestock

| Returns above feed cost for productive livestock other then coms per anime unit |  | No. Of farms | Average operator ${ }^{1}$ s <br> labor earnings |
| :---: | :---: | :---: | :---: |
| Group Averase |  |  |  |
| Below \$40 | \$25.78 | 34 | \$499 |
| \$40-\$69 | 53.31 | 60 | 933 |
| \$70 and above | 96.31 | 28 | 1,856 |

These farms have, in addition to the dairy herd, quite an investment in other classes of productive livestock, such as young cattle, hogs, sheep or poultry. Most or all of the feed raised is fed on the farm and considerable additional feed is purchased. Feed is the major item of cost in livestock production. Hence, high returns from livestock above the value of feed fed usually accompenies greater profits from the livestock. This means another addition to the farmer's earnings.

Table 3. Relation of Amount of Productive Iivestock to Farm Farnings

| Productive livestock pits per 100 acres | No. of farms | Average operator?s <br> labor earnings |
| :---: | :---: | :---: |
| Goup Averace |  |  |
| Below 16.013 .1 | 36 | \$472 |
| $16.0-22.9$ 19.4 | 52 | 1,007 |
| 23.0 and above 27.2 | 34 | 925 |

On some farins the returns from livestock ane so low that they do not cover feed and other costs. Such livestock is unprofitable, especially if there is more than enough to utilize what would otherwise be waste feed. If the livestock is yielding a net return, an increased amount of livestock adds to size of business and the opportunity to increase the farm earnings. Livestock produces manure and aids in keeping up the fertility of the land, and utilizes waste prom ducts on the farm. Livestock also helps to provide productive employment throughout the year. Any method that aids in utilizing the available resources to full and efficient capacity should add to the farm income.

| Per cent crop yields were of the average for all the 166 farms |  | No. of farms | Average operator's <br> labor carnings |
| :---: | :---: | :---: | :---: |
| Group |  |  |  |
| Below 85 | 77 | 21 | \$672 |
| 85-114 | 99 | 77 | 864 |
| 115 and above | 125 | 24 | 1,897 |

High production per acre, up to certain limits, tonds to lower the cost per bushel of grain or per ton of hay. Any possible method of managemert that will increase crop yields and therefore lower cost of production more than the extra expense incurred in securing the higher yields should be given consideration.


As a rule, on these farms, such crops as alfalfa, clover, canning crops, sugar beets, corn, harley, winter wheat, and flax bring a higher net return per acre than other orops usually grown. Additions can be made to earnings by putting a. ereater percentage of the tillable land into these higher return crops.

Table 6. Felation of Size of Business (Days of Productive Work) to Farm Eornings

| Davs of productive work | No. of <br> Average | farms | Average operator's |
| :--- | ---: | :---: | ---: |
| Groun earnings |  |  |  |

Avercge farm earnings tend to increase with an increase in size of busim ness. For farmers operating their farms at a loss, the larger the volume of business the larger will be the loss, but a farmer who is making a profit could make a

- 10 -
larger proft if he increased his size of business, providing that in so doing he does not lower materially the efficiency in some one or more important branches of his business. Those farmers who have large businesses usually have more flexibility of their organization then does the man with a small kusiness, and can utilize more efficiently and to better advantage available labor, power, machinery and buildings.

Table 7. Relation of Amount of Work Accomplished per Worker to Farm Earnines

| Days of productive work per worker |  | No. of farms | Average operator's <br> labor earnings |
| :---: | :---: | :---: | :---: |
| Groun | Average |  |  |
| Below 300 | 258 | 30 | \$586 |
| 300-409 | 349 | 58 | 842 |
| 410 and above | 469 | 34 | 1,721 |

More days of productive work accomplished per worker reduce the labor charge per unit of business. Higher labor accomplishment can be secured in several ways. In the first place, the business must be large enough so that there will be at least sufficient work available for the family lakor. The farm should be so organized that the labor requirements are well distributed throughout the year. Fanding pastures in such a way that as large a proportion as possible of the year's feed for livestock may be obtained from then helps to reduce labor requirements. Proper planning of the farm work and economical use of labor saving machinexy help to increase the work accomplished per worker.

| Expense per dey of productive work. |  | No. of farms | Average operator:s <br> labor earnings |
| :---: | :---: | :---: | :---: |
| Group Average |  |  |  |
| \$1.75 and above | \$2.06 | 27 | \$789 |
| \$1.15-\$1.74 | 1.40 | 63 | 811 |
| Below \$1. 15 | 1.01 | 32 | 1,643 |

*Includes building, fencing, all machinery, horse feed, and
miscellaneous horse expense.
The expense factor does not show as high relationship with earnings when prices are high as when they are low. Some farms are under-equipped. On a few farms, excessive expenses constitute the main factor causing earnings to be very low.

Some of the cash expenses can be kept down ky careful management. Oftentimes necessary repairs and improvements can be made ty using the availacle farm labor rather than by hiring extra help. Repairs and overhauling should be done before spring work begins in so far as possible; or on rainy days or in other spare time during the summer. Reducing the number of horses to the minimum rem quired for efficient operation of the farm helps reduce the power expense. In some cases, farmers can offset some or all of the power and machinery expense by using their equipment for outside work.

## EFFECT OF WELL BALANCED EFFICIENCY ON FARM PROEITS

It is quite evident from this report that few fermers have a monopoly on efficiency. Quite often farm operators show efficient management in one part of
the farm business, which is offset by poor results in other pnases, These farmers get medium returns while those who fall down all along the line get the lowest returns, and on the other hand those few who con manage to attain high efficiency in all parts of their organization receive returns wall above the average. This is well illustrated in Table 9.

Table 9. Relation of Operator's Labor Earnings to the Number of Factors in which the Farmer is above the Average

| No. of fectors in which farm excels | No. of farms | Your farm | The length of the shaded lines are in proportion to the average operator's labor carnings | ```Average operator's labor earnines``` |
| :---: | :---: | :---: | :---: | :---: |
| Eight | 2 |  |  | \$5,435 |
| Six or seven | 15 |  | xxyxxyxxxxxxxxyxx | 2,519 |
| Four or five | 49 |  | xxx | 877 |
| Two or three | 46 |  | xxxxx | 788 |
| One or none | 10 |  |  | -314 |

The array in Table 9 indicates that it will be worth while for each cooperator to study carefully bis ranking on pages 12 and 13, and learn his standing in respect to each of the above factors and the elements of strength and weakness in his farm business.
Measures used in chart
on page l3

Measures and items related to some of the above measures:
(2) Return over feed per head other cattle $\$$

Return over feed per 100 lbs , hogs prod.
Return over feed per hen
Roturn over feed per head sheep
(6) Days of productive work on crops

Days of productive work on prod. livestock
Daiss of other productive work
(7) Total number of workers

Number of family workers
Number of hired workers
(8) Poner expenso per day of productive work liach. \& equip. exp.per doy of prod. work Bldg. \& fencing exp. per dat of prod. work

$\$ 17.30$
\$11. 26
3.01
.82
1.53
$311 \quad 238$

695 210

577
40

|  | 2.4 | 3.2 | 2.7 |
| :--- | :--- | :--- | :--- |
| $\square$ | 1.3 | 1.1 | 1.7 |
|  | 2.1 | 1.0 |  |

*Given as returns over feed cost per animal unit of productive livestock other than cows.
**Given as a percentage of ths average.
***Grops are marked on page $14 \mathrm{as}(A)$. (B), (C) and (D). All of acres in (A) crops, one-half of acres in (B) crops, and one-fourth of acres in (C) crops are used in calculating per cent of tillable land in high return crops.

The rmometer Chart
Using your figures fron page 12 locate your standing with respect to the various measures of farm organization and management efficiency. The averages for 122 farms included in this summary are located between the dotted lines across the center of this page.


Distribution of Acres in Farm 1938

| Crop | No. of | Your | Aver- | 24 most | 24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (A), (B), (C) and (D) refer to | farms | farm | age | profit- | least |
| ranking used in calculating | growing |  | of | able | profit |
| \% of tillable land in Figh | this |  | 122 | farms | able |
| Return Crops (see page 12) | croo |  | farms |  | farms |


| Winter wheat | (B) | 40 |  | 5.7 | 7.0 | 7.5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Spring wheat | (c) | 53 |  | 4.7 | 5.3 | 4.3 |
| Oats | (D) | 72 |  | 14.2 | 12.9 | 19.0 |
| Barley | (B) | 83 |  | 17.6 | 15.7 | 22.9 |
| Rye | (D) | 14 |  | 1.8 | 1.1 | 3.7 |
| Flax | (B) | 12 |  | 1.2 | 2.1 | 1.4 |
| Wheat and oats | (c) | 28 |  | 4.5 | 8.2 | . 4 |
| Oats and barley | (C) | 60 |  | 15.4 | 17.2 | 14.8 |
| Flax and wheat | (B) | 6 |  | 1.0 | 2.5 | 8 |
| Canning peas | (A) | 5 |  | . 6 |  | . 5 |
| Misc. (includes . 6 A . of soybeans) | (C) | 9 |  | . 7 | . 7 | . 6 |
| Total grain and peas |  |  |  | 67.4 | 72.7 | 75.9 |
| Corn, grain |  |  |  | 34.0 | 46.1 | 33.8 |
| Corn, silage |  |  |  | 11.0 | 13.0 | 12.6 |
| Corn, fodder | (D) | 33 |  | 1.3 | . 6 | 2.4 |
| Sweet corn | (B) | 17 |  | 1.5 | 2.1 | 1.3 |
| Sugar beets | (A) | 1 |  | . 2 | 0 | 0 |
| Potatoes | (A) | 42 |  | . 3 | . 3 | . 3 |
| Misc. (hytrid seed corn, truck cro, etc.) | (A) | 32 |  | 3.3 | 13.1 | . 6 |
| Potar cultivated crops |  |  |  | 52.1 | 73.2 | 51.0 |
| Alfalfa |  |  |  | 19.3 | 21.4 | 21.8 |
| Red clover |  | 5 |  | . 9 | 2.5 | 0 |
| Other legumes \& mix. (incl. 7.8 A . soybeans) |  | 74 |  | 7.0 | 8.1 | 5.3 |
| Timothy | (D) | 26 |  | 2.2 | 1.2 | 3.6 |
| Annual hay (millet, sudan gr.,sm.grain, etc.) |  | 20 |  | .7 | 0 | 1.5 |
| Miscellaneous hays and seed crops | (c) | 7 |  | .5 | 0 | . 9 |
| Phalaris (non-tillable land) |  | 12 |  | 2.3 | 6.8 | 2.5 |
| Wild hay (non-tillable land) |  | 27 |  | 2.8 | 3.4 | 1.8 |
| Total hay |  |  |  | 35.7 | 43.4 | 37.4 |
| Total croc acreage |  |  |  | 155.2 | 189.3 | 164.3 |
| Alfalfa Sweet clover | (A) | 29 |  | 1.6 | 1.0 | 2.0 |
|  | (B) | 39 |  | 4.6 | 5.8 | 2.0 |
| Red Slover or rape pasture (hogs) | (B) | 6 |  | . 6 | 2.8 | . 1 |
| Missellaneous legume pasture | (C) | 42 |  | 8.8 | 11.3 | 10.7 |
| Other tillable pasture | (D) | 72 |  | 7.3 | 7.6 | 6.8 |
| Non-tillable pasture |  | 99 |  | 35.1 | 37.2 | 57.6 |
| Total Dasture |  |  |  | 58.0 | 65.7 | 79.2 |
| Tillable land not cropped |  | 42 |  | 4.3 | 5.5 | 7.0 |
| Timber (not pastured) |  | 51 |  | 6.8 | 9.6 | 11.5 |
| Roads and waste Formstead |  |  |  | 9.7 | 11.5 | 10.8 |
|  |  |  | - | 6.8 | 6.7 | 7.5 |
| Total acres in farm \% of land tillable |  |  |  | 240.8 | 288.3 | 280.3 |
|  |  |  |  | 75.4 | 74.6 | 68.8 |
| \% of tillable land in high return crops |  |  |  | 41.3 | 44.0 | 40.1 |

Yioja of Crops and Amount of Livestock, 1938

| Yield of crops per acre | $\begin{aligned} & \text { Your } \\ & \text { farm } \end{aligned}$ | Average 122 <br> farms | $\begin{aligned} & 24 \text { most } \\ & \text { profitalle } \\ & \text { farms } \end{aligned}$ | $\begin{aligned} & 24 \text { least } \\ & \text { profitable } \\ & \text { farms } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Winter wheat, bu. |  | 11.0 | 11.2 | 10.6 |
| Spring wheat, bu. |  | 14.2 | 12.6 | 14.6 |
| Oats, bu. |  | 35.9 | 39.3 | 33.0 |
| Barley, bu. |  | 28.2 | 29.5 | 29.5 |
| Rye, bu. |  | 17.7 | 18.2 | 20.7 |
| Flax, bu. |  | 10.2 | 10.9 | 6.6 |
| Wheet and oats, bu. |  | 31.7 | 31.7 | 34.4 |
| Oats and barley, bu. |  | 35.1 | 40.2 | 33.8 |
| Flax and wheat, bu. |  | 17.2 | 9.5 | 9.9 |
| Canning peas, value above seed cost |  | \$32.84 | - | \$40.84 |
| Soybeans, bu. |  | 16.5 | 22.1 | 20.0 |
| Corn, grain, bu. |  | 51.7 | 56.2 | 48.2 |
| Corn, silage, tons |  | 8.9 | 9.3 | 8.5 |
| Corn, fodter, tons |  | 2.6 | 2.6 | 2.8 |
| Sweet corn, tons |  | 2.7 | 3.2 | 1.8 |
| Sugnr beets, tons |  | 9.7 | - | - |
| Potatoes, bu. |  | 77.9 | 103.9 | 47.5 |
| Alfalfa, tons |  | 2.1 | 2.4 | 2.1 |
| Red clover, tons |  | 1.8 | 2.0 | - |
| Clover and timothy, tons |  | 1.4 | 1.2 | 1.6 |
| Soybean hay, tons | - | 1.6 | 1.8 | 1.6 |
| Timothy hay, tons |  | 1.6 | 1.8 | 1.2 |
| Annual hay, tons |  | 1.7 | - | 1.6 |
| Phalaris hay, tons |  | 2.5 | 2.5 | 2.1 |
| Wild hay, tons |  | 1.2 | 1.2 | 1.0 |
| AMOUST OT LIVESTOCK |  |  |  |  |
| No. of horses |  | 4.4 | 4.8 | 4.7 |
| No. of colts |  | 1.3 | 1.9 | 1.1 |
| No, of cows |  | 18.6 | 21.6 | 19.6 |
| No. Of cows per worker |  | 7.8 | 7.0 | 7.6 |
| Head of other cattle |  | 23.0 | 26.9 | 27.6 |
| Litters of pigs raised |  | 11.1 | 12.7 | 11.1 |
| Pounds of hogs produced |  | 15,948 | 19,457 | 15,241 |
| Eead of sheep (2 lambs equal 1 head) |  | 23.3 | 38.1 | 28.0 |
| No. of hens |  | 187 | 274 | 149 |
| Total no. of prod. livestock animal units | - | 43.8 | 56.1 | 47.1 |
| \% of tot. prod. Ivst. units that are cows |  | 43.8 | 37.5 | 45.0 |
| \% of tot prod. 1 vst.units that are o.cattle |  | 26.7 | 25.0 | 29.5 |
| \% of tot. prod. Ivst. units that are hogs |  | 15.4 | 14.1 | 13.6 |
| \% of tot. prod. Ivst. units that are sheep |  | 6.9 | 9.1 | 7.7 |
| \% of tot. prod. lvst. units that are hens |  | 4.7 | 5.0 | 3.5 |
| \% of tot.prod.Ivst.units that are turkeys |  | 2.5 | 9.3 | .7 |
| Number of farms with tractors |  | 114 | 23 | 23 |

Factors o Cost and Returns in Dairy Prodnction, 1935

| $\overline{\text { Items }}$ | Your <br> farm | $\begin{aligned} & \text { Average } \\ & \text { le2 } \\ & \text { farms } \end{aligned}$ | 24 farms <br> highest <br> in B.F. <br> per cow | $\begin{aligned} & 24 \text { farms } \\ & \text { lowest } \\ & \text { in B.F. } \\ & \text { per cow } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Pounds of butterfat per cow |  | 240 | 313 | 170 |
| Feeds per cow, lbs.: |  |  |  |  |
| Corn |  | 597 | 822 | 396 |
| Small grain |  | 1,071 | 1,366 | 799 |
| Com. feeds - under $25 \%$ protein |  | 162 | 1,369 | 50 |
| Comofeeds - over $25 \%$ protein |  | 83 | 162 | 55 |
| Tame hay |  | 742 | 424 | 670 |
| Alfalfa |  | 2,587 | 3.409 | 2,341 |
| Wild hay |  | 120 | 196 | 113 |
| Corn fodder |  | 424 | 189 | 666 |
| Silage |  | 6,870 | 7,575 | 6,019 |
| Total concentrates |  | 1,913 | 2,719 | 1,300 |
| Total dry roughage |  | 3,873 | 4,218 | 3,790 |
| Total digestible nutrients |  | 4.500 | 5,410 | 3,869 |
| Total digest nutrients per Ib, B.F.* |  | 19.2 | 17.3 | 22.9 |
| \% protein in ration |  | 13.6 | 14.5 | 13.3 |
| \% cows fresh - Sept. to Dec., inclusive |  | 54.3 | 64.6 | 45.6 |
| Feed cost per com: |  |  |  |  |
| Concentrates |  | \$15.74 | \$22.96 | \$10.39 |
| Roughages |  | 19.47 | 22.34 | 17.82 |
| Pasture <br> TOTAL FRED COSTS |  | $\begin{aligned} & 5.34 \\ & \$ 40,55 \end{aligned}$ | $\begin{aligned} & 5.17 \\ & \$ 50.47 \end{aligned}$ | $\begin{aligned} & 5.36 \\ & \$ 33.57 \end{aligned}$ |
| Value of produce per cow: |  |  |  |  |
| B. Fosales | - | \$75.44 | \$101.83 | \$46.14 |
| Dairy produce used in houso |  | 4.26 | 4.30 | 4.16 |
| Milk to other livestock |  | 10.21 | 13.33 | 8.85 |
| Approciation or depreciation TOTAL VALTEE OF PRODUCT | \$ | -1.47 $\$ 88.44$ | $\stackrel{.71}{\$ 118.75}$ | $\begin{aligned} & -.32 \\ & \$ 58.83 \end{aligned}$ |
| RETURNS ABOVE FEED COST PER COW |  | \$47.89 | \$68.28 | \$25.26 |
| Price recoived per lb, B.F. scld: |  |  |  |  |
| As manufacturing cream |  | \$. 31 | \$. 31 | \$. 30 |
| As markot milk \& cream \& cheese milk |  | . 47 | . 50 | .55 |
| Feed cost per lb, B.F. | - | .17 | . 16 | . 20. |
| Number of cows** | - | 18.6 | 18.7 | 17.8 |

*Not including rutrients secured from pasture.
**All cows which have at come tjme in the pest freshened are included in the dairy herd, and affect the average number of cows used in computing this table. There is some variation in the number of months of dry period per cow; however, this variation is small for the majority of the farms.

Feed Costs and Returns for Other Cottle and Sheep, 1938

| Items | Your farm | Average of all farms | Forms <br> highest in <br> returns <br> above feed <br> per head | Farms lowest in returns above feed per head |
| :---: | :---: | :---: | :---: | :---: |
| Dther cattle: no, of farms: |  | 122 | 24 | 24 |
| Feeds used per head, lbs.: |  |  |  |  |
| Concentrates |  | 474 | 450 | 431 |
| Hay and fodder |  | 1,368 | 1,246 | 1,430 |
| Silage |  | 2,477 | 2,639 | 2,890 |
| Whole milk |  | 355 | 391 | 421 |
| Skimmilk |  | 1,061 | 1,258 | 839 |
| Feed cost per head: |  |  |  |  |
| Concentrates | \$ | $\$ 3.75$6.545.821.74 | $\$ 3.46$6.586.51 | \$3.51 |
| Roughages |  |  |  | 7.22 |
| Milk |  |  |  | 6.58 |
| Pasture |  |  | 1.63 | 1.73 |
| TOTAL | \$ | \$17.85 | 1. $\$ 18.18$ | . $\$ 1.9 .04$ |
| RETURNS PER HEAD |  | \$31.33 | \$50.79 | \$17.67 |
| RETURNS ABOVE FEED COST PER HEAD |  | \$13.48 | \$32.61 | \$-1.37 |
| \% death loss |  | 8.5 | 6.5 | 10.2 |
| Ibs. of butterfot per cow |  | 240 | 256 | 230 |
| Number of head of young cattle |  | 22.4 | 23.3 | 21.7 |
| Sheep; no, of farms: |  | 61 | 12 | 12 |
| Feeds used per head.* lbs.: |  |  |  |  |
| Concentrates |  | 95 | 117 | 161 |
| Tame hay |  | 82 | 34 | 85 |
| Alfalfe |  | 105 | 152 | 147 |
| Corn fodder and wild hay |  | 56 | 23 | 58 |
| Silage |  | 98 | 94 | 38 |
| Feed cost per head: |  |  |  |  |
| Concentrates |  | \$.72 | \$. 84 | \$1. 25 |
| Roughages |  | . 82 | . 80 | . 90 |
| Pasture |  | . 83 | 1.11 | .60 |
| TOTAL |  | \$2. 37 | \$2. 75 | \$2. 75 |
| Value of production per head: |  |  |  |  |
| Wool | \$ | \$. 96 | \$1. 17 | \$. 53 |
| Mutton |  | 2.69 | 5.95 | -1.06 |
| TOTAL | \$ | \$3.65 | \$1-12 | \$-. 53 |
| REIURNS ABOVE FEED COST PER HEAD | \$ | 1.28 | 4.37 | -3.28 |
| Price per lb, wool sold |  | . 18 | . 1.8 | $.17$ |
| Value per lamb sold |  | 6.04 | 6.32 | 6.40 |
| \% lamb crop |  | 94.7 | 124.7 | 68.8 |
| \% death loss |  | 16.3 | 10.3 | 12.7 |
| No. of head of sheep* |  | 46.5 | 57.9 | 41.2 |

[^1]| ItemsYour <br> farm | Average of all farms | Farms <br> highest in returns above feed | Farms lowest in returns above feed |
| :---: | :---: | :---: | :---: |
| Ibs. of feed per 100 lbs.hogs produced: |  |  |  |
|  |  |  |  |
| Corn | 308 | 206 | 429 |
| Small grain | 115 | 93 | 178 |
| Conmercial grain feeds | 11 | 8 | 12 |
| Total grain and commercial feeds | 434 | 307 | 619 |
| Teniage | 6 | 5 | 5 |
| Skimmilk | 375 | 274 | 570 |
| Cost of feed per 100 lbs , hogs produced: |  |  |  |
| Grain and commercial feeds $\$$ | \$3.09 | \$2. 25 | \$4.36 |
| Tanlage and skimmilk | . 59 | .47 | . 84 |
| Pasture | .18 | .13 | . 23 |
| Total Feed Cost per $100 \mathrm{lbs}$. Hogs Prod. \$ | \$3.86 | \$2.85 | \$5.43 |
| RETURINS PER 100 IBS. HOGS PRODUCED ${ }_{\text {d }}$ | \$2. 33 | \$7.87 | \$6.78 |
| RET. ABOVE FEED COST PER 100\# HOGS PROD. ${ }^{\text {P }}$ | \$3.47 | \$5,02 | \$1.35 |
| Price received per 100 lbs . hogs sold \$ | \$7.69 | \$8.04 | \$7.40 |
| Total no. of litters | 11.7 | 13.9 | 9.4 |
| Total no. of pigs weaned per litter | 6.7 | 6.8 | 5.9 |
| \% of two-litter system | 49.5 | 60.2 | 37.7 |
| Pounds of hogs produced | 16,629 | 20,757 | 10,949 |
| Turkers: no of farms: | 9 | 4 | 4 |
| Ihs. of feed per 100 lbs. turkeys produced: |  |  |  |
| Giain | 403 | 432 | 377 |
| Grain by-rradects | 56 | 74 | 23 |
| Tenkage and meat scraps | 36 | 44 | 25 |
| Other commercial feeds | 145 | 94 | 217 |
| Total concentrates | 640 | 644 | 642 |
| Skimmilk | 63 | 108 | 27 |
| COST Of FEED PFR 100 LBS。TURILIYS PRODUCED ${ }^{\text {d }}$ | \$1.75 | \$7. 48 | \$8.26 |
| Value of product per $100 \mathrm{lbs} . t \begin{aligned} & \text { turkeys prod. }\end{aligned}$ |  |  |  |
| Eges and poults \$ | \$2. 11 | \$4.00 | 0 |
| Turkeys | 18.0 ? | 18.96 | \$17.70 |
| TOTAL \$ | \$20.13 | \$22.96 | \$17.70 |
| RETURTS AEOVE PEED COST PBR 100 LBS. |  |  |  |
| Price received per 16 , turkey sold, cents | 19.8 | 20.6 | 19.3 |
| Pounds of turkeys produced | 2?,359 | 29,488 | 16,684 |

Feed Coste and Beturn for Chicxens. 1938


[^2]

Distribution of Eouschold and Personal Expenses for Those Forms which Keot Complete Accounts of There Expenses. 1935

| Your <br> farm | Average 79 frurms | $\begin{aligned} & 16 \text { most } \\ & \text { profitable } \end{aligned}$ | $\begin{aligned} & 16 \text { least } \\ & \text { profitable } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Number of persons - family | 4.5 | 4.4 | 3.9 |
| $\begin{aligned} & \text { Numbor of persons, } \\ & \text { adult equivalent } \end{aligned}\left\{\begin{array}{l} \text { Fomily } \\ \text { Other* } \end{array}\right.$ | $\begin{array}{r} 3.4 \\ .9 \end{array}$ | 3.3 1.4 | 3.2 1.0 |
| Food \$ | \$2.83.40 | \$299.91 | \$270.53 |
| Operating and supplies | 132.34 | 178.93 | 103.57 |
| Furnishing and equipment | 84.00 | 146.32 | 65.11 |
| Clothing and materials | 109.25 | 144.88 | 109.60 |
| Heelth | 69.59 | 87.71 | 74.50 |
| Development and recreation | 113.13 | 161.27 | 149.42 |
| Personal | 65.45 | 77.77 | 50.73 |
| Life insurance and savings | 105.28 | 191.50 | 101.13 |
| Personal share or auto expenso | 85.33 | 102.85 | 112.29 |
| Housing** | 25.94 | 20.86 | 35.74 |
| Total Houschold \& Porsonal Cash Exp. | ,075.71 | \$1. 412.00 | \$1,072.62 |
| Food furnished by the ferm | 226.89 | 254.83 | 232.06 |
| Fuel furnished by the farm | 36.82 | 39.11 | 52.75 |
| Interest and deprec. on farm dwelling | 181.08 | 181.74 | 203.75 |
| Interest and deprec. on misc.items*** | 80.68 | 102.30 | 127.18 |
| Totel Houschold \& Personal Expenses \$ | \$1,601. 18 | \$1,989.98 | \$1,688.36 |

[^3]Miscellaneous Information - Averaged by Counties

| Item | Dodge, Mower and Olmsted | Freeborn | Goodhue | Rice, Dakota and Scott | Steele | Waseca, Le Sueur, Fari- bauit, Blue Farth and Nicollet |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operator's labor earnings | \$1, 123 | \$560 | \$386 | \$605 | \$1,683 | \$1,865 |
| Average farm inventory (without house) | \$23,207 | \$21,007 | \$21,090 | \$21,881 | \$23,835 | \$25,139 |
| Total acres in farm | 246 | 229 | 235 | 228 | 254 | 242 |
| Total crop acres | 159 | 155 | 145 | 135 | 171 | 164 |
| \% of land tillable | 80 | 75 | 75 | 73 | 74 | 71 |
| Animal units of productive livestook | 45.5 | 48.9 | 37.3 | 34.4 | 50.6 | 41.8 |
| \% of animal units that are cows | 43.8 | 41.1 | 50,0 | 49.8 | 41.4 | 36.9 |
| \% of animal units that are other cattle | 27.3 | 26.8 | 26.3 | 27.0 | 24.9 | 26.9 |
| \% of animal units that are hogs | 14.6 | 17.6 | 11.1 | 9.4 | 22.4 | 18.9 |
| \% of animal units that are sheep | 9.1 | 9.5 | 6.6 | . 8 | 6.8 | 4.6 |
| \% of animal units that are hens | 3.9 | 5.0 | 5.2 | 5.1 | 4.2 | 5.7 |
| \% of animal units that are turkeys | 1.3 | - | . 8 | 7.9 | . 3 | 7.0 |
|  | 238 | 205 | 244 | 277 | 265 | 229 |
| Returns above feed (P.I.S. other then cows) | \$56 | \$40 | \$49 | \$67 | \$61 | \$67 |
| Productive livestock units per 100 acres | 20.0 | 22.3 | 17.3 | 19.3 | 20.5 | 18.6 |
| Crop yielde, per cent of averase | 96 | 94 | 92 | 103 | 114 | 112 |
| $\%$ tillabie land in high return crops | 36.8 | 42.3 | 41.8 | 44.5 | 43.6 | 44.4 |
| Days of productive work | 910 | 864 | 828 | 717 | 983 | 846 |
| Days of productive work per worker | 385 | 395 | 306 | 278 | 404 | 351 |
| Power and equipment expense per day productive work | \$1. 44 | \$1. 35 | \$1.45 | \$1. 65 | \$1.29 | \$1.51 |
| Yield per acre: corn, bu. | 52.7 |  | 44.2 |  | 57.4 |  |
| Yield per acre, barley, bu. | 27.2 | 30.0 | 24.8 | 26.6 | 30.6 | 31.9 |
| Yield per acre, oats, bu. | 35.3 | 32.6 | 33.7 | 33.8 | 46.3 | 39.9 |
| Tield per acre, alfalfa, tons | 1.7 | 1.8 | 2.1 | 2.5 | 2.4 | 2.3 |
| Price received per pound butterfat sold (manufactured) | \$. 31 | \$31 | \$. 31 | \$. 31 | \$. 32 | \$. 30 |
| Price received per cwt. hogs sol. | 7.87 | 7.72 | 7.51 | 7.64 | 7.75 | 7.43 |
| Price received per dozen eggs sold | . 18 | .18 | . 19 | . 19 | . 18 | .18 |


|  | 1928 | 1929 | 1930 | 1931 | 1932 | 1933 | 1934 | 1935 | 1936 | 1937 | 1938 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of farms | 124 | 172 | 180 | 147 | 143 | 108 | 120 | 150 | 152 | 156 | 122 |
| Acres in farm | 163 | 176 | 183 | 198 | 201 | 202 | 209 | 202 | 207 | 213 | 241 |
| Crop acres in farm | 112 | 121 | 128 | 137 | 138 | 141 | 137 | 141 | 138 | 143 | 164 |

Farm inventory (not including house) $\$ 23,655 \$ 25,494 \$ 25,562 \$ 23,060 \$ 16,680 \$ 16,522 \$ 17,431$ \$17, 1\%2 \$20, 343 \$20,723 \$22,704

## Farm Eernines (see page 25)

| CASE EXPENSESS |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Iractor (new \& expense) \$94 | \$249 | \$224 | \$151 | \$98 | $\$ 94$ | \$132 | \$209 | \$273 | \$325 | \$302 |
| Truck (new \& expense) 29 | 65 | 51 | 53 | 52 | 44 | 55 | 49 | 100 | 106 | 96 |
| Auto (new \& expense) (farm share) 127 | 144 | 111 | 89 | 63 | 66 | 102 | 126 | 160 | 180 | 127 |
| Gas engine (new \& expense) (farmsh.) 14 | 19 | 14 | 13 | 10 | 9 | 14 | 11 | 15 | 12 | 11 |
| Electricity (new \& exp.) (farm share) 32 | 24 | 22 | 36 | 31 | 33 | 38 | 42 | 49 | 31 | 42 |
| Machinery and equipment (new) 151 | 228 | 174 | 134 | 89 | 98 | 114 | 204 | 276 | 335 | 330 |
| Machinery and equipment (expense) 74 | 70 | 57 | 63 | 51 | 48 | 57 | 59 | 60 | 72 | 78 |
| Buildings, fences, tiling (new) 94 | 167 | 178 | 69 | 47 | 51 | 62 | 184 | 263 | 246 | 282 |
| Builaings, fences, tiling (expense) 54 | 49 | 32 | 37 | 19 | 26 | 44 | 52 | 63 | 96 | 114 |
| Hired labor 25 ? | 293 | 262 | 275 | 220 | 208 | 252 | 322 | 374 | 433 | 519 |
| Feed for livestock 504 | 376 | 309 | 380 | 282 | 200 | 392 | 438 | 534 | 627 | 603 |
| Other expense for livestock 59 | 74 | 80 | 82 | 55 | 49 | 52 | 64 | 83 | 83 | 130 |
| Horses bought 44 | 28 | 38 | 26 | 32 | 33 | 34 | 50 | 54 | 48 | 36 |
| Cows bought 79 | 41 | 45 | 18 | 17 | 15 | 29 | 91 | 63 | 81 | 51 |
| Other cattle bought 63 | 99 | 78 | 45 | 34 | 52 | 81 | 94 | 119 | 100 | 166 |
| Hogs bought 69 | 101 | 115 | 69 | 23 | 27 | 27 | 93 | 62 | 77 | 65 |
| Sheep bought 5 | 8 | 4 | 15 | 10 | 8 | 34 | 154 | 69 | 39 | 110 |
| Poultry bought 35 | 39 | 43 | 39 | 35 | 42 | 46 | 60 | 73 | 71 | 100 |
| Crop (seed, twine, spray) 172 | 199 | 202 | 200 | 129 | 107 | 161 | 195 | 187 | 215 | 278 |
| Taxes and insurance 285 | 312 | 324 | 349 | 341 | 275 | 275 | 258 | 268 | 274 | 322 |
| General farm 30 | 29 | 26 | 34 | 31 | 25 | 25 | 30 | 28 | 41 | 40 |
| (1) Total cash expense 2,266 | 2,614 | 2,390 | 2,177 | 1,669 | 1.510 | 2,027 | 2,785 | 3.173 | 3,492 | 3,802 |
| (2) Decrease in faxm inventory - | - | 375 | 971 | 919 | $\cdots$ | - | - | - | 1 | 22 |
| (3) Baord for hired labor 95 | 170 | 113 | 100 | 68 | 71 | 82 | 121 | 153 | 149 | 174 |
| (4) Total expense (sum of (1), (2) \& (3) 2,361 | 2,724 | 2,878 | 3,248 | 2,656 | 1. 581 | 2,109 | 2.906 | 3,326 | 3,641 | 3,998 |


| IASE RECEIPTS |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Eorses 33 | 28 | 40 | 26 | 25 | 17 | 29 | 50 | 55 | 75 | 51 |
| Cows 353 | 350 | 281 | 174 | 128 | 100 | 147 | 316 | 200 | 311 | 260 |
| Dairy products 1,649 | 1,674 | 1,374 | 1,276 | 978 | 1,064 | 1,249 | 1,307 | 1,669 | 1,598 | 1,509 |
| Other cattle 375 | 427 | 319 | - 286 | 213 | 204 | 304 | 298 | 345 | 443 | 578 |
| Hogs 1,040 | 1,287 | 1,323 | 1,024 | 502 | 510 | 603 | 793 | 1,198 | 1,204 | 1,248 |
| Sheop 45 | 59 | 35 | 46 | 37 | 62 | 121 | 192 | 231 | 147 | 217 |
| Pountry 142 | 138 | 135 | 143 | 140 | 147 | 263 | 254 | 364 | 424 | 520 |
| Eggs $27 ?$ | 278 | 272 | 231 | 193 | 229 | 289 | 398 | 405 | 377 | 378 |
| Small grain 214 | 268 | 164 | 145 | 111 | 211 | 256 | 349 | 543 | 378 | 244 |
| Corn 29 | 45 | 44 | 43 | 30 | 44 | 151 | 98. | 177 | 166 | 190 |
| Hay 28 | 21 | 19 | 13 | 23 | 17 | 25 | 33 | 29 | 53 | 19 |
| Root crops 1 | 57 | 56 | 38 | 33 | 53 | 24 | 21 | 15 | 10 | 4 |
| Other crops 85 | 136 | 150 | 84 | 91. | 70 | 79 | 142 | 110 | 114 | 162 |
| Miscolleneous 81 | 187 | 175 | 135 | 144 | 112 | 121 | 172 | 226 | 292 | 314 |
| Income from work off the farm 117 | 88 | 89 | 140 | 106 | 96 | 160 | 141 | 140 | 203 | 219 |
| A.A.A. adjustment payments 0 | 0 | 0 | 0 | 0 | 0 | 371 | 241 | 182 | 169 | 223 |
| (5) Total cash receipts 4,464 | 5,043 | 4,476 | 3.804 | 2,754 | 2.936 | 4,192 | 4,799 | 5,889 | 5,964 | 6,136 |
| (6) Increase in farm inventory 387 | 847 | 304 | ) | - | 505 | 611 | 294 | 1,316 | - 139 | 252 |
| (7) Farm produce used in house 323 | 6,326 | 304 | - 242 | 197 | - 193 | 223 | 265 5.358 | 299 | 290 6.393 | 6.352 |
| (8) Total receipts (sum of (5), (6) \& (7) 5, 174 | 6,216 | 4,780 | 4,046 3,248 | 2,951 | 3.634 | 5,026 | 5,358 2,906 | 7,504 3,326 | 6,393 3,641 | 6,388 3,998 |
| (9) Return to cap. \& fam, 1abor (8)-(4) 2,361 | 2,724 3,492 | 2,878 1,902 | 3.248 798 | 2,656 295 | 1,581 2,053 | 2,109 2,917 | 2,906 2,452 | 3,326 4,178 | 3,041 2,752 | 3,998 2,390 1,735 |
| (10) Interest on farm inventory 1,182 | 1,274 | 1,278 | 1. 153 | 834 | 826 | 872 | 859 | 1,017 | 1,036 | 1,135 |
| (11) Family labor (9)-(10) 1,631 | 2,218 | 624 | -355 | -539 | 1.227 | 2,045 | 1,593 | 3,161 | 1.716 | 1,255 |
| (12) Unpaid family labor 354 | 361 | 381 | 267 | 229 | 241 | 190 | $\begin{array}{r}229 \\ \hline\end{array}$ | 247 | + 254 | 231 |
| (13) Operator's labor earnings (11)-(12) 1, 271 | 1,857 | 243 | -622 | -768 | 986 | 1,855 | 1,354 | 2,914 | 1,462 | 1,024 |
| MTSCELTANEOUS ITEMS |  |  |  |  |  |  |  |  |  |  |
| Yield per acre, corn (bu.) 40.9 | 48.6 | 47.1 | 32.1 | 51.3 | 54.7 | 31.8 | 47.1 | 3.4 | 43.8 | 51.7 |
| Yield per acre, barley (bu.) 36.9 | 35.1 | 31.8 | 24.9 | 33.7 | 23.6 | 15.9 | 30.1 | 21.5 | 30.0 | 28.2 |
| Yiela per acre, oats (bu.) 44.6 | 47.5 | 50.6 | 39.0 | 54.8 | 35.7 | 20.0 | 48.7 | 36.0 | 48.1 | 35.9 |
| Yield per acre, alfalfa (tons) 2.9 | 3.1 | 2.6 | 2.3 | 2.8 | 2.5 | 1.1 | 3.2 | 1.9 | 2.1 | 2.1 |
| \% of till, land in high return crops 31.0 | 32.8 | 33.4 | 33.4 | 35.6 | 40.5 | 36.0 | 40.4 | 41.7 | 40.9 | 41.3 |
| Productive livestock units per 100 A. 19.4 | 18.9 | 19.4 | 21.7 | 20.9 | 20.9 | 20.1 | 18.6 | 20.1 | 19.6 | 19.7 |
| No. of days of productive work $58 \%$ | 611 | 653 | 776 | 757 | 768 | 783 | 716 | 763 | 783 379 | 860 360 |
| Lays of prod. mork per worker 308 | 322 | 327 | +354 | + 337 | 331 | $\begin{array}{r}339 \\ \hline 189\end{array}$ | +314 | 341 $\$ 1$ | $\begin{array}{r} 339 \\ \$ 1.44 \end{array}$ | $\begin{array}{r} 360 \\ \$ 1.44 \end{array}$ |
| Power \& eq.exp.per day prod. work \$1.82 | \$1.69 | \$1.51 | \$1.37 | \$1. 15 | \$1. 10 | \$1. 18 | \$1. 25 | \$1.31 | $\begin{array}{r} \$ 1.44 \\ 142 \end{array}$ |  |
| No. of farms with tractors 59 | 100 | 112 | 96 | 94 | 72 | 82 | 117 | 122 | 142 | 114 |

Summary by Years (Continued)

| Miscellaneous items (continued) 1928 | 1929 | 1930 | 1931 | 1932 | 1933 | 1934 | 1935 | 1936 | 1937 | 1938 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No. of work horses 5.5 | 5.4 | 5.3 | 5.6 | 5.4 | 5.4 | 5.3 | 4.9 | 4.8 | 4.5 | 4.4 |
| NO, of colts |  | . 7 |  | 8 |  |  | 1.1 | 1.2 | 1.3 | 1. |
| No. of cows 13.8 | 14.7 | 15.5 | 17.7 | 18.2 | 18.7 | 19.1 | 17.6 | 18.0 | 17. | 8 |
| No. of head of other cattle 14.2 | 15.5 | 16.7 | 20.3 | 20.6 | 19.8 | 19.6 | 17.6 | 19.8 | 21.3 | 23.0 |
| No. of litters of spring pigs 5.9 | 6.3 | . 8 | 8.9 | 7.2 |  | 5.1 |  | 5. | 5.9 | 7.3 |
| No. of litters of fall pigs 3.3 | 13.2 | 74.27 | 18.50 | 0 | 9 | 1 | 9 2.7 | 3.7 | 2.8 | 8 |
| Poinds of hogs produced 12,143 | 13,270 | 14,974 | 18,886 | 14. | 15,094 | 12,013 | 9,672 | 12,786 | 2.170 | 5,948 |
| No. of head of sheep 6.7 | 7.3 | 7.8 | $12 . ?$ | 14.4 | 14.5 | 18.6 | 19.1 | 19.2 | 16.3 | 23.3 |
| No. of hens 139 | 34 | 147 | 157 | 165 | 187 |  |  | 183 |  |  |
| Pounds of B.F. per cow 241.4 | 246.7 | 241.6 | 241.3 | 240.0 | 242.5 | 235.9 | 228.1 | 243.2 | 231.6 | 239.8 |
| No. of pigs per litter 6.? |  | 6.3 |  | 106 | 17.8 | 170 | 6.3 | 6.4 | 130 | 135 |
| No. of eggs laid per hen 92.8 | 96.5 | 110.0 | 119.0 | 106.0 | 178.0 | 13.8.0 | 131.0 | 131.0 | 130.0 | 135.0 |
| Price received per pound B.F. sold \$ $\mathbf{W}_{\text {. }} 53$ | \$.50 | \$.40 | \$. 29 | \$. 2 ? | \$. 2? | ¢. 28 | . 6.33 | \$.37 | \$. 39 | 31 |
| Price receited per cat. hogs sold 8.23 | 9.60 | 8.94 | 5.33 | 3.18 | 3.42 | 4.01 | 8.73 | 9.26 | 9.47 | 5 |
| Amount received per lamb sold 10.02 | 9.55 | 5.72 | . 3 | 3.63 | 4.73 | 5.04 | 5.89 .00 | 6.95 | 1.38 | 5 |
| Price received per pound wool sold . 42 | . 30 | 18 | . 1 | . 08 | . 23 | . 19 | . 20 | .29 .20 | . 32 |  |
| Price received per dozen egss sold . 27 | . 28 | . 22 |  | 1 |  | . 15 | -22 |  | 1 |  |
| Price received per lb. turkeys sold |  |  |  |  |  |  | .25 |  | 1 |  |
| Beturns above feed cost per cow $\$ 77.173$ | \$75.56 | \$ 45.17 | \$21.54 | \$ 17.78 | \$26.46 | \$29.8? | \$41.99 | \$62. 25 | \$52.56 | \$47.89 |
| Returns above feed per hd. 0. cattle 15.74 | 20.55 | 1.76 | -4.57 | $-4.12$ | -. 58 | 4 | 8.83 | 6.69 | 10.03 | 13.48 |
| Returns above feed per cwt.hogs pr.* 0.54 | 2.46 | 1.69 | -. 24 | -. 56 | 53 | 96 | 3.98 | 3.17 | 2.48 | 3.47 |
| Returns above feed cost perhd. sheop 6.73 | 4.28 | - $=1.14$ | - 0 | -. 08 | 2.36 | 1.90 | 2.47 | 3.54 | 3.63 | 1.12 |
| Returns above feed cost per hen 1.86 | . 7 | 1.35 | 1.22 | 81 | .75 7.59 | 11.94 | 1.59 15.23 | 5.66 | 12.53 | 1.12 12.38 |
| Returns ab.feed per cwt.turkeys prod. - | - |  | - |  | 7.59 | 11.94 | 15.23 | 5.06 | 12.53 | 12.38 |
| Feed cost per cow $\$ 70.85$ | \$68. 16 | \$61.38 | \$53.96 | \$41.46 | \$34.47 | \$45.21 | \$50.43 | \$43.70 | \$51.29 | $\$ 40.55$ 17.85 |
| Feed cost per head other cattle 33.92 | 32.10 | 29.42 | 23.50 | 17.75 | 16.51 | 22.14 | 23.04 | 22.52 | 22.70 | 17.85 |
| Feed cost per cmt hogs produced 7.98 | 7.34 | 6.32 | 4.03 | 3.14 | 2.83 | 4.71 | 5.55 | 2.27 | 2. 2.53 | 3.86 2.37 |
| Feed cost per head sheep 2.55 | 3.07 | 2.69 1.38 | 2.31 | 1.78 | 1.91 | $\bigcirc .45$ | 3.40 | 2.45 | 2.53 1.82 | 2 |
| Feed cost per hen 1.55 | 1.6 | 1.38 | 1.04 | . 86 |  | 1.46 | 1.69 | 10.00 | 8.82 |  |
| Feed cost per cwt.turkeys produced $57 . \overline{11}$ Feed cost per horse | 53.07 | 43.21 | 36.74 | 28.44 | 5.38 27.98 | 8.52 41.59 | 42.92 | 38.60 | 40.95 | 29.94 |
| Price of feed, sh. corn (per bu.) \$.66 | \$. 73 | \$. 64 | \$.46 | \$.36 | \$. 27 | \$.5? | \$. 64 | \$. 72 | \$. 78 | \$. 43 |
| Price of feed, barley (per kus) . 67 | 52 | 42 | 7 | . 29 | .35 | 6 | . 58 | 0 | . 60 |  |
| Price of feed, oats (per bu.) 49 | -40 |  |  | 68 | 9 | +.36 | - 32 | 30 -28 | -.35 | 1.03 |
| Price of feed, bran (per cwt.) 1.80 | 1.60 | 1.40 | 1.80 | 1. 4.8 | 1:60 | 1.15 | 1.88 | $\underline{1} 2.13$ | 2.13 | 1.30 2.30 |
| Price of feed, oil meal (per cot. Price of feed, alfalfa (per ton) | 3.05 14.50 | 2.75 | 1.85 13.00 | 1.48 10.00 | 7.50 | 12.00 | 13.00 | 8.00 | 11.00 | 7.50 |

*See footnote on page 25.

Footnote for pages 22,23 and 24 .
The values of farm real estate in 1931 wore reauced approximately 25 per cent from 1928-1930 values. The vilues in 1932 were reduced about 29 per cent from the 1931 values. Only land was affected by the reduction in 1931, but in 1932 builaings and improvements were cut 25 per cent. In 936 the yalues of farm real estate were adjusted upward 10 per cent, $6 n 1 y$ land being affected by the increase, The value of diry covs was also adousted dovnvord in 1932 and upvard in 1936. These capital losses trere not included in the inventory decreases in the financlal statement but the changes in valuation resulted in variations in the interest cherge. No changes in the hasis of inventory valuations were mode in 1933, 1934, 1935, 1937 or 193\%.

The financial statemente differ also in that the unpaid family labor rate was $\$ 60$ per month for the 1928 to 1930 period, $\$ 40$ in 1931 , $\$ 30$ in 1932 , 1933 and 1934, $\$ 40$ in 1935, $\$ 43$ in 1936, and $\$ 45$ in 1937 and 1988 ; and the board for hired 1 abor was figured at $\$ 20$ per month $1 \mathrm{n} 1928,1929$ and $1930, \$ 15$ per month in 1931 , $\$ 10$ per month in 1932,1933 and $1934, \$ 15$ per month in 1935 , and $\$ 18$ per month in 1936, 1937 and 1938.

These adjustments to meet chanses in the price level should be considered in comparing 1938 results with previous years.

None of the wheat adjustment payments receited under A.A. A. contracts were included in farm receints for 1933. The whent payments represent remueretion to the producer for adjustments mede in 1934 and 1935 and are, therefore, credited in these years. One-half of the total amount that is due for the full period of the contract was credited as income in 1934 and the remaining one-half in 1935. Al1 of the money received or we under the 1934 corn-hog and sugar-beet contracts was oredited as fncome in 1934 even though finnl payments for 1934 were not made 411 1935. Tikewise, al of the money received or due mider the 1935 corr hog and supar-beet contracts tas credited as income in 1935 , and alt the money due as agriculturel conservation poyments for 1936 , 1937 and 1938 was credited as income in 1936, 1937 and 1938. respectivelv. The emount due for 1938 is an estimate supplied by the county ariculturel agents.

The calculation of the per cent of tillable land in high return crops Was ohanged slight1y in 1933; barley was moved from the (C) group to the (B) group (see page 9 for explenation of method of calculation), and was kept in (B) zroup in $1934,1935,1936,1937$ and 1936.

The returns above feed cost per cht, hogs produced, as shown on page 24 , do not include the A.A,A. hog adjustrment paynents. These payments averaged $\$ 1.76$ per cut, hogs produced in 1934 , ond $\$ .83$ per cwt. in 1935 .


[^0]:    *Aniral Unit represents one cow, one bull, two head of young cattle, seven head of sheep, fourteen lambs, five hogs, ten pigs, 100 hens, or 1,400 pounds of turkeys produced.

[^1]:    *Two lambs under 6 months of age considered as one head.

[^2]:    *Two colts equal one horse.

[^3]:    *Hired help or others boarded.
    **Does not include new houses, new additions, new wiring, etc.
    ***Personal share of auto, gas engine, electric plant, and household goods.

