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# 1989

### the 50th annual report

### Southwestern Minnesota Farm Business Management Association

#### **COOPERATING AGENCIES:**

University of Minnesota, Institute of Agriculture
County Extension Services of the 16 Southwestern Counties
Southwestern Minnesota Farm Business Management Association

Economic Report ER90-4
Department of Agricultural and Applied Economics
Institute of Agriculture
St. Paul, Minnesota 55108
May, 1990

A quick review of 1989 for the Southwest Association shows:

- 1. Average farm profit was \$50,159 in 1989 compared to \$55,004 in 1988, \$63,404 in 1987, and \$32,093 in 1986.
- 2. In 1989, the high 20% of farms had an average farm profit of \$128,679 the low 20%, \$1,711.
- 3. The average rate of return to net worth was 11%; to total investment, 11%. In 1988, the average rate of return to net worth was 16%; to total investment, 13%.
- 4. Average net worth of sole proprietors was \$320,032 at the end of 1989--which is an increase of \$23,283 from the beginning of the year.
- 5. The debt-to-asset percentage decreased from 42% at the beginning of 1989 to 41% at the end of the year.
- 6. Interest paid was \$15,489 which was 8% of total cash expenses and 6% of gross cash income. In 1988, interest paid was \$14,546 which was 7% of total cash expenses and 6% of gross cash income.
- 7. Compared to previous years, government payments decreased substantially to \$12,593 for the average farm. This amounted to 5% of the gross cash income and 25% of the profit in 1989. In 1988, government payments were \$26,049 in total; 10% of the gross cash income; and 47% of the profit. In 1987, government payments were \$29,776; 12% of the gross cash income; and 47% of the profit.

### 1989 ANNUAL REPORT OF THE SOUTHWESTERN MINNESOTA FARM BUSINESS MANAGEMENT ASSOCIATION

Ъy

Kent D. Olson, Erlin J. Weness, Dary E. Talley, and Perry A. Fales

This is the 50th annual report of the Southwestern Minnesota Farm Business Management Association. A graphical history is presented starting on page 71. This report summarizes the individual farm records of the members of the Association for 1989.

Whole-farm information and enterprise costs and returns are reported. The year-end analysis of the individual farms was performed by the fieldman using FINANX 7.0 from the Center for Farm Financial Management within the Department of Agricultural and Applied Economics. The individual analyses were summarized at the Department of Agricultural and Applied Economics with a database program developed by Rann Loppnow. In addition to the average of all farms, the averages for the high and low income groups are also presented. The tables are divided into three major groups. Tables 1 through 10 present whole-farm information. Tables in the 11-x series provide information on crop enterprises. Tables in the 12-x series provide information on livestock enterprises. Table 13 contains information on the prices used in the analysis. A summary of the average whole-farm information over time is presented in Table 14. Tables 15, 16 and 17 categorize the whole-farm information by county, by gross income class, and by type of farm, respectively. Tables 18 and 19, respectively, report the corn and soybean cash rented enterprises by county.

Of the 212 farms in the Southwestern Association, the data for 203 farms are included in this report. The rest were omitted because the records were incomplete at the time that this report was prepared. In a separate study, 2 the farmers who belong to a management association were found to be larger than the average farm reported by the agricultural census and were more likely to have livestock.

In addition to this report, members receive an annual farm business analysis; on-farm instructional visits; end-of-year income tax planning and preparation; periodic meetings, tours, and seminars; a monthly newsletter; and other managerial and educational assistance. Each farmer pays an annual fee which covers a large part of the cost, with the balance defrayed by the Minnesota Extension Service and research programs of the University of Minnesota.

<sup>101</sup>son is Assistant Professor of Farm Management, University of Minnesota-Twin Cities; Weness, Talley and Fales are Farm Management Extension Agents and Fieldmen for the Association. Comments on an earlier draft by Dale Nordquist, Jeff Apland, and Ken Thomas are appreciated.

 $<sup>^2</sup>$ Olson, K.D., and D. Tvedt, "On Comparing Farm Management Associations and the Farm Population," Staff Paper P87-29, Department of Agricultural and Applied Economics, University of Minnesota, St. Paul, 1987.

#### SOUTHWESTERN MINNESOTA FARM MANAGEMENT ASSOCIATION

#### DISTRIBUTION OF MEMBERSHIP

#### 1989

| County     | Number<br>of<br>Farm<br>Units | Number of<br>Records<br>Submitted | Association<br>Directors  | County Extension<br>Agent<br>Agriculture |
|------------|-------------------------------|-----------------------------------|---|--|
| Cottonwood | 34                            | 35                                | Wayne Pankonin,<br>President<br>Mark Loewen                           | James Christianson                       |
| Jackson    | 31                            | 32                                | George Diemer<br>Jon Untiedt  | Rodney B. Hamer                          |
| Martin     | 12                            | 11                                | David Kuehl   | John Bohnker                             |
| Murray     | 22                            | 20                                | Tom Keller<br>Jim Malone  | Robert G. Koehler                        |
| Nobles     | 33                            | 30                                | Doug Bauman<br>Dean Christopherso<br>Vice President<br>Marvin Nystrom |  |
| Pipestone  | 15                            | 16                                | Arwin Spronk<br>Dale Schuld   | Robert E. Fritz                          |
| Redwood    | 37                            | 36                                | Paul Hagen<br>Ervin Runck   | Wayne J. Hanson                          |
| Watonwan   | 9                             | 9                                 | Paul Torkelson  | Gary J. Wyatt                            |
| Others*    | _16_                          | _14_                              |   |  |
| TOTAL      | 209                           | 203                               |   |  |

#### M.J. Fellows, Secretary-Treasurer

<sup>\*</sup> In 1989, the Association had records submitted from members in Brown, Faribault, Lincoln, Lyon, Nicollet, and Yellow Medicine counties, in addition to the counties listed individually.

### 1989 ANNUAL REPORT OF THE SOUTHWESTERN MINNESOTA FARM BUSINESS MANAGEMENT ASSOCIATION

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#### EXPLANATORY NOTES FOR THE WHOLE-FARM REPORTS

Tables 1 through 5, 7, and 8 include the same number of farms, which were all of the farms whose records were judged to be of sufficient quality to be included in the overall report. Table 6, the Comparative Financial Statement, includes only sole proprietors. Partnerships and corporations are excluded because some debt is held outside of the business causing potential misinterpretations of the financial statement. The number of farms included in each of the crop and livestock tables varies because all farms do not have the same enterprises. Also, some farmers' records were complete enough to be included in the whole-farm tables, but at times, these same farmers' crop or livestock records were not complete enough to include in the respective crop or livestock tables.

Rounding of individual items for the report may have caused minor discrepancies with the printed totals which are calculated before rounding.

#### Table 1. Detailed Farm Profit or Loss Statement

This statement is a summary of income, expenses, and resultant profit or loss from farming operations during the calendar year.

The first section of Table 1 lists cash farm income from all sources. There are three possible sources of cash income from crops. The first is income from cash sales. The second is income from crop enterprises labeled as "CCC or Reserve" or "Sealed," which refers to crops stored under government programs with the crop value treated as income for the year in which the crop was stored. If the crop value had not been entered as income when it was stored, then its entire value would be treated as income in the year it was sold. The third is "Net Government Sales," which refers to the difference between income credited in the year a crop was stored and the actual income received at the time it was sold. There are two categories of cash income from livestock sales. "Raised" steer, hogs, and lambs refer to animals raised from birth to market weight on the farm. "Finished" animals refers to those purchased as feeders and fed to market weight. "Other Government Payments" refers primarily to commodity storage payments.

The second section of Table 1 lists <u>cash</u> expenses. "Labor" includes only labor hired. "Interest" includes only interest actually paid. No opportunity charges on farm equity capital or unpaid labor are included.

The difference between "Gross Cash Farm Income" and "Total Cash Expense" is the "Net Cash Farm Income." This is net farm income on a <u>cash</u> basis.

The third and fourth sections of Table 1 deal with non-cash changes in the farm business. The "Inventory Changes" and "Depreciation and Other Capital Adjustments" sections are used to convert the cash income statement (Net Cash Farm Income) derived from the first two sections into an accrual income statement. The "bottom line," labeled "Profit or Loss," represents the return to the operator's and family's unpaid labor, management, and equity capital (net worth). In other words, it represents the return to all of the

resources which are owned by the farm family and, hence, not purchased or paid a wage. However, it does not include any debt forgiveness or asset repossessions.

#### Table 2. Inventory Changes

This is the detailed statement of inventory changes which is summarized in Table 1. It includes beginning and ending inventories and the calculated changes.

#### Table 3. Depreciation and Other Capital Adjustments

This is the detailed statement of depreciation and other capital adjustments which is summarized in Table 1. It includes beginning and ending inventories, sales, repossessions, purchases, and depreciation.

#### Table 4. Farm Profit After Extraordinary Items

The value of debts forgiven which exceeds the value of assets repossessed is technically income to the business. (Whether it is taxable or not depends upon the specific situation.) The average values of debts forgiven and assets repossessed are reported in Table 4 and used to adjust the "Profit or Loss" from Table 1, if there are 5 or more farms reporting.

#### Table 5. Profitability and Liquidity Analysis

Various measures of performance are calculated for the farms in this report. These include measures of profitability and liquidity. (Solvency measures are in Table 6.) In Tables 1-4, no opportunity costs are used. In Table 5, opportunity costs for labor, capital, and management <u>are</u> used. The measures and their components are described below.

#### Profitability

"Labor and management earnings" equals "Profit and Loss" from Table 1 minus an opportunity interest cost of 6% on average farm net worth.

"Rate of return on investment" is the "Return to farm investment" divided by "Average farm investment."

"Rate of return on net worth" is the "Return to farm net worth" divided by "Average farm net worth."

"Net profit margin" is the "Return to farm investment" divided by "Value of farm production."

"Asset turnover rate" is the "Value of farm production" divided by "Average farm investment."

"Interest on farm net worth" is the "Average farm net worth" multiplied by a 6% opportunity interest cost charge.

- "Farm interest (accrual)" is the accrued interest cost so it will be different from Table 1.
- "Value of operator's labor and management" is its opportunity cost. It is evaluated using the suggested values listed in Table 13.
- "Return to farm investment" is calculated by adding "Farm interest paid" and "Profit or Loss" and then subtracting the "Value of operator's labor and management."
- "Average farm investment" is the average of beginning and ending total farm assets.
- "Return to farm net worth" is calculated by subtracting the "Value of operator's labor and management" from "Profit or loss."
- "Average farm net worth" is the average of beginning and ending farm net worth.
- "Value of farm production" is gross farm income minus feeder livestock purchased and adjusted for inventory changes in crops, market livestock and breeding livestock.

#### Liquidity: Cash Basis

- "Family Living and Taxes Paid" is the total family use of cash from Table 9. Thus, it is an average of the number of farms in Table 9 which is different from the number of farms in Table 5.
- "Cash available for intermediate debt service" on the cash basis is "Total net income" minus "Family living and taxes paid" and "Real estate principal payments."
- "Average intermediate debt" is the average of beginning and ending intermediate farm liabilities.
- "Years to turn over intermediate debt" is "Average intermediate debt" divided by "Cash available for intermediate debt service." If either the cash-based or accrual-based "Cash available for intermediate debt" is a negative number, debt repayment is not possible because of negative cash flow and "Years to turn over intermediate debt" cannot be calculated.
- "Cash expense as a percent of income" is "Total cash expense" divided by "Gross cash farm income."
- "Interest as a percent of income" is "Interest paid" divided by "Gross cash farm income."

#### Liquidity: Accrual Basis

"Cash available for intermediate debt service" on the accrual basis is "Total net income" minus "Family living and taxes paid" and "Real estate principal payments" adjusted for inventory changes listed in Table 2.

"Accrual expense as a percent of income" is "Total cash expense" divided by the sum of "Gross cash farm income" and "Inventory change."

"Interest as a percent of income" is the sum of "Interest paid" and accrued interest which is then divided by "Gross cash farm income."

#### Table 6. Comparative Financial Statement

The beginning and ending net worth statements and solvency measures are presented for sole proprietors only in Table 6. Current assets are valued at market price at the time of the inventory which is January 1, and December 31, for the beginning and ending inventories, respectively. Intermediate and long-term assets that are depreciable are valued at cost remaining (amount remaining to be depreciated, plus salvage value). Raised breeding livestock is valued at conservative market replacement costs. Land is valued at conservative market price (by county average) for the Southwest Association and at cost basis for the Southeast Association.

#### Table 7. Sources and Uses of Cash

This table reports the sources from which cash was available or obtained and where that cash was used or remains at the end of the year.

#### Table 8. Crop Production and Marketing Summary

This table contains three sections. The first section reports average acreage by land use. The next two sections show average price received and average yields for major crops. These tables are sorted according to the whole-farm profit (or loss) while the crop tables are sorted by return to overhead costs.

#### Table 9. Household and Personal Expense

For those farms that kept records, the household and personal expenses are summarized in Table 9. The farms are grouped in the same ranking as in Table 1. Since not all farms keep these records, the numbers may be different for each group. Averages are determined by the number of farms keeping these records.

#### Table 10. Nonfarm Income and Operator Information

Table 10 reports the averages for the number of operators per farm, the operator's age, and the number of years farming. This table also reports the income from nonfarm sources which is included in a farmer's total net income. Not all farms have nonfarm income, but the figure reported is the average over all farms not just those reporting nonfarm income. Also reported are the beginning and ending values for nonfarm assets for all farms (not just sole proprietors as in Table 6).

TABLE 1

\*\*\*\* DETAILED FARM PROFIT OR LOSS STATEMENT FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                             | Average For<br>All Farms |         | Average For<br>High 20% |
|-----------------------------|--------------------------|---------|-------------------------|
| Number of Farms             | 203                      | 41      | 41                      |
| Farm Income                 |                          |         |                         |
|                             | 22 805                   | 21,425  | 52,492                  |
| Corn                        | 33,805<br>5,338          | 8,751   | 3,838                   |
| Corn - CCC                  | 1,637                    | 438     | 2,458                   |
| Corn - Net Govt             | -                        | 506     | 326                     |
| Oats                        | 730                      | 967     | 624                     |
| Alfalfa Hay                 | 1,216                    |         | 892                     |
| Spring Wheat                | 758                      | 556     | 0                       |
| Stover                      | 48                       | 105     | _                       |
| Mixed Hay                   | 72                       | 0       | 18                      |
| Soybeans                    | 46,905                   | 31,694  | 72,964                  |
| Soybeans - CCC              | 4,745                    | 5,667   | 5,987                   |
| Straw                       | 75                       | 62      | 152                     |
| Sweet Corn                  | 594                      | 248     | 389                     |
| Peas                        | 448                      | 97      | 507                     |
| Other Crop Income           | 1,212                    | 247     | 3,697                   |
| Dairy - Milk                | 11,933                   | 5,369   | 28,775                  |
| Farrow-Finish Hogs          | 41,153                   | 46,266  | 88,058                  |
| Feeder Pigs                 | 2,821                    | 125     | 1,953                   |
| Market Lamb Production      | 842                      | 3,818   | 73                      |
| Mixed Hogs                  | 2,472                    | 5,845   | 0                       |
| Wool                        | 73                       | 228     | 11                      |
| Finish Feeder Pigs          | 12,491                   | 7,097   | 21,231                  |
| Beef Finishing, All Types   | 54,580                   | 49,871  | 116,977                 |
| Dairy Steers                | 217                      | 56      | 607                     |
| Dairy Heifers               | 1,100                    | 3,869   | 309                     |
| Dairy Repl. & Feeder Stock  | 467                      | 687     | 79                      |
| Cull Livestock Sales        | 6,406                    | 4,068   | 9,797                   |
| Other Livestock Income      | 11,059                   | 6,484   | 24,618                  |
| Machine Work                | 1,962                    | 2,848   | 2,490                   |
|                             | 690                      | 621     | 1,392                   |
| Patronage Dividends         | 11,321                   | 6,613   | 19,638                  |
| Deficiency and Diversion    | 323                      | 281     | 724                     |
| Government CRP Income       | 949                      | 914     | 460                     |
| Other Government Payments   | 372                      | 173     | 612                     |
| Insurance Income            |                          | 1,853   | 4,030                   |
| Hedging Account Withdrawals | 1,330                    |         | 10,825                  |
| Other Farm Income           | 4,878                    | 2,978   | 10,625                  |
| Gross Cash Farm Income      | 265,019                  | 220,825 | 477,001                 |

TABLE 1 (cont.)

\*\*\*\* DETAILED FARM PROFIT OR LOSS STATEMENT FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                                     | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|-------------------------------------|--------------------------|------------------------|-------------------------|
| Number of Farms                     | 203                      | 41                     | 41                      |
| Cash Expense                        |                          |                        |                         |
| Hired Labor                         | 6,401                    | 7,911                  | 12,010                  |
|                                     | 14,425                   | 10,643                 | 23,259                  |
| Repairs<br>Land Rent                | 19,332                   | 15,899                 | 30,670                  |
| Mach. and Bldg. Leases              | 3,428                    | 2,273                  | 7,943                   |
| Interest                            | 15,489                   | 15,567                 | 20,533                  |
| Feed Purchased                      | 47,328                   | 52,012                 | 88,073                  |
|                                     | 8,034                    | 5,781                  | 12,714                  |
| Seed                                | 9,609                    | 6,703                  | 14,269                  |
| Fertilizer                          | 9,268                    | 6,314                  | 14,998                  |
| Crop Chemicals                      | 3,341                    | 3,346                  | 4,653                   |
| Machinery Work Hired                | 2,055                    | 1,951                  | 4,195                   |
| Livestock Supplies                  | 307                      | 155                    | 460                     |
| Breeding Fees                       | 3,259                    | 3,131                  | 6 <b>,</b> 976          |
| Veterinary and Medicine             |                          | •                      | 9,573                   |
| Gasoline, Fuel, Oil and Drying      | 6,545                    | 5,450                  | 3,678                   |
| Real Estate Taxes                   | 2,010                    | 1,570                  | 2,198                   |
| Crop Insurance                      | 1,980                    | 1,438                  |                         |
| Farm Insurance                      | 1,793                    | 1,320                  | 3,335<br>4,922          |
| Utilities Standard Worldon          | 2,985                    | 2,826<br>260           | 969                     |
| Crop Marketing, Storage, Hauling    | 530                      |                        |                         |
| Livestock Trucking and Marketing    | 414                      | 573                    | 1,014                   |
| Feeder Livestock Purchases          | 41,606                   | 41,096                 | 86,418                  |
| Livestock Grazing Fees              | 21                       | 0                      | 102                     |
| Miscellaneous Farm                  | 2,762                    | 4,226                  | 3,252                   |
| Miscellaneous Crop                  | 1,173                    | 578                    | 1,484                   |
| Cash Paid into Hedging Accounts     | 845                      | 1,273                  | 1,473                   |
| Total Cash Expense                  | 204,939                  | 192,298                | 359,173                 |
| Net Cash Farm Income                | 60,080                   | 28,527                 | 117,828                 |
| Inventory Changes                   |                          |                        |                         |
| Feed and Grain                      | 8,615                    | -4,547                 | 35,513                  |
| Market Livestock                    | 4,824                    | 322                    | 9,203                   |
| Supplies and Prepaid Expenses       | -267                     | -1,099                 | 531                     |
| Accounts Receivable                 | -1,132                   | -1,597                 | -1,539                  |
|                                     | -1,152<br>-253           | -1,294                 | -693                    |
| Accounts Payable                    | 11,788                   | -8,215                 | 43,015                  |
| Total Inventory Change              | 71,868                   | 20,312                 | 160,843                 |
| Net Operating Profit                | /1,000                   | 20,312                 | 100,043                 |
| Depreciation and Other Capital Adj. | •                        |                        |                         |
| Breeding Livestock                  | -1,822                   | -1,613                 | -1,110                  |
| Machinery and Equipment             | -13,448                  | -10,166                | -19,571                 |
| Buildings and Improvements          | -6,814                   | -7,003                 | -11,755                 |
| Investment Stock and Other          | 376                      | 181                    | 272                     |
| Total Depr. and Other Capital Adj.  | -21,709                  | -18,601                | -32,164                 |
| Profit or Loss                      | 50,159                   | 1,711                  | 128,679                 |

TABLE 2

\*\*\*\* INVENTORY CHANGES FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                               | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|-------------------------------|--------------------------|------------------------|-------------------------|
| Number of Farms               | 203                      | 41                     | 41                      |
| Net Cash Farm Income          | 60,080                   | 28,527                 | 117,828                 |
| Feed and Grain                |                          |                        |                         |
| Ending Inventory              | 108,003                  | 58,572                 | 198,122                 |
| Beginning Inventory           | 99,387                   | 63,119                 | 162,609                 |
| Inventory Change              | 8,615                    | -4,547                 | 35,513                  |
| Market Livestock              |                          |                        |                         |
| Ending Inventory              | 60,819                   | 42,464                 | 138,536                 |
| Beginning Inventory           | 55,995                   | 42,142                 | 129,333                 |
| Inventory Change              | 4,824                    | 322                    | 9,203                   |
| Supplies and Prepaid Expenses |                          |                        |                         |
| Ending Inventory              | 7,816                    | 2,569                  | 18,150                  |
| Beginning Inventory           | 8,082                    | 3,667                  |                         |
| Inventory Change              | <del>-</del> 267         | -1,099                 | 531                     |
| Accounts Receivable           |                          |                        |                         |
| Ending Inventory              | 5,137                    | 8,508                  | 9,875                   |
| Beginning Inventory           | 6,265                    | 10,106                 | 11,414                  |
| Inventory Change              | -1,132                   | -1,597                 | -1,539                  |
| Accounts Payable              |                          |                        |                         |
| Beginning Inventory           | 3,047                    | 2,078                  | 2,740                   |
| Ending Inventory              | 3,300                    | 3,372                  | 3,433                   |
| Inventory Change              | -253                     | -1,294                 | -693                    |
| Total Inventory Change        | 11,788                   | -8,215                 | 43,015                  |
| Net Operating Profit          | 71,868                   | 20,312                 | 160,843                 |

TABLE 3

\*\*\*\* DEPRECIATION AND OTHER CAPITAL ADJUSTMENTS FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|   | Average For | Average For | Average For |
|---|-------------|-------------|-------------|
|   | All Farms   | Low 20%     | High 20%    |
| Number of Farms   | 203         | 41          | 41          |
| Net Operating Profit  | 71,868      | 20,312      | 160,843     |
| Breeding Livestock Ending Inventory Sales + Repossessions Ending Inventory + Sales + Rep. Beginning Inventory Purchases Beg. Inventory + Purchases Depreciation, Capital Adj.         | 18,248      | 15,342      | 32,264      |
|   | 725         | 861         | 207         |
|   | 18,973      | 16,202      | 32,471      |
|   | 17,964      | 14,486      | 30,938      |
|   | 2,831       | 3,329       | 2,643       |
|   | 20,795      | 17,815      | 33,581      |
|   | -1,822      | -1,613      | -1,110      |
| Machinery and Equipment Ending Inventory Sales + Repossessions Ending Inventory + Sales + Rep. Beginning Inventory Purchases Beg. Inventory + Purchases Depreciation, Capital Adj.    | 48,405      | 39,168      | 80,890      |
|   | 397         | 272         | 1,164       |
|   | 48,802      | 39,439      | 82,054      |
|   | 40,695      | 34,357      | 62,444      |
|   | 21,555      | 15,248      | 39,180      |
|   | 62,250      | 49,605      | 101,625     |
|   | -13,448     | -10,166     | -19,571     |
| Buildings and Improvements Ending Inventory Sales + Repossessions Ending Inventory + Sales + Rep. Beginning Inventory Purchases Beg. Inventory + Purchases Depreciation, Capital Adj. | 43,461      | 46,995      | 70,947      |
|   | 326         | 15          | 0           |
|   | 43,787      | 47,009      | 70,947      |
|   | 42,931      | 47,855      | 70,127      |
|   | 7,670       | 6,157       | 12,574      |
|   | 50,601      | 54,012      | 82,701      |
|   | -6,814      | -7,003      | -11,755     |
| Stock and Other Assets Ending Inventory Sales + Repossessions Ending Inventory + Sales + Rep. Beginning Inventory Purchases Beg. Inventory + Purchases Depreciation, Capital Adj.     | 12,123      | 9,026       | 14,198      |
|   | 1,544       | 273         | 1,341       |
|   | 13,667      | 9,299       | 15,540      |
|   | 13,159      | 9,119       | 15,210      |
|   | 133         | 0           | 58          |
|   | 13,291      | 9,119       | 15,268      |
|   | 376         | 181         | 272         |
| Total Depreciation, Capital Adj.  | -21,709     | -18,601     | -32,164     |
| Profit or Loss  | 50,159      | 1,711       | 128,679     |
| Land (for information only) Ending Inventory Sales + Repossessions Ending Inventory + Sales + Rep. Beginning Inventory Purchases Beg. Inventory + Purchases                           | 166,127     | 102,455     | 304,410     |
|   | 819         | 191         | 1,171       |
|   | 166,946     | 102,647     | 305,581     |
|   | 158,623     | 101,092     | 282,595     |
|   | 8,323       | 1,555       | 22,986      |
|   | 166,946     | 102,647     | 305,581     |

TABLE 4

\*\*\*\* FARM PROFIT AFTER EXTRAORDINARY ITEMS FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Average of all farms reporting)

|  |    | Average For<br>All Farms                |    |
|--|----|---|----|
| Number of Farms  |    | 203                                     |    |
| Total Cash Income<br>Total Cash Expense<br>Total Inventory Change<br>Depr. and Other Capital Adjustments   |    | 265,019<br>204,939<br>11,788<br>-21,709 |    |
| Profit or Loss<br>( Before Repossessions & Debts Forgiven )  |    | 50,159                                  |    |
| Debts Forgiven Farm Accounts Payable Forgiven Current Farm Loans Forgiven Intermediate Farm Loans Forgiven Long Term Farm Loans Forgiven Nonfarm Debts Forgiven Total Debts Forgiven |    | 0<br>55<br>1,242<br>1,358<br>0<br>2,656 | *  |
| Total Asset Repossessions  |    | 0 :                                     | ** |
| Profit or Loss<br>( After Repossessions & Debts Forgiven )   | R. | 52,814                                  |    |

- \* For the 6 farms which had debts forgiven, the average debt forgiven is 89,851 per farm.
- \*\* There were no asset repossessions reported in 1989.

TABLE 5

\*\*\*\* PROFITABILITY AND LIQUIDITY ANALYSIS FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                                    | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|------------------------------------|--------------------------|------------------------|-------------------------|
| Number of Farms                    | 203                      | 41                     | 41                      |
| Profitability                      |                          |                        |                         |
| Labor and Management Earnings      | 33,078                   | -9,749                 | 94,144                  |
| Rate of Return on Investment (%)   | 10                       | -0                     | 15                      |
| Rate of Return on Net Worth (%)    | 11                       | -8                     | 18                      |
| Net Profit Margin (%)              | 19                       | -0                     | 29                      |
| Asset Turnover Rate (%)            | 49                       | 49                     | 51                      |
| Interest on Farm Net Worth         | 17,081                   | 11,460                 | 34,536                  |
| Farm Interest Paid                 | 15,473                   | 15,400                 | 20,083                  |
| Value of Operators Labor and Mgmt. | 20,438                   | 17,317                 | 25,171                  |
| Return to Farm Investment          | 45,193                   | -206                   | 123,591                 |
| Average Farm Investment            | 474,791                  | 354,506                | 845,691                 |
| Return to Farm Net Worth           | 29,720                   | -15,606                | 103,509                 |
| Average Farm Net Worth             | 282,436                  | 184,396                | 575,596                 |
| Value of Farm Production           | 233,867                  | 172,294                | 432,650                 |
| Liquidity                          |                          |                        |                         |
| -Cash Basis                        |                          |                        |                         |
| Net Cash Farm Income               | 60,080                   | 28,527                 | 117,828                 |
| Net Nonfarm Income                 | 11,973                   | 16,763                 | 14,053                  |
| Total Net Cash Income              | 72,053                   | 45,291                 | 131,882                 |
| Family Living and Taxes Paid       | 44,214                   | 36,982                 | 67,883                  |
| Real Estate Principal Payments     | 9,063                    | 8,053                  | 12,322                  |
| Cash Available for Interm. Debt    | 18,776                   | 256                    | 51,677                  |
| Average Intermediate Debt          | 41,017                   | 50,953                 | 55,004                  |
| Years to Turn Over Interm. Debt    | 2.18                     | 199.12                 | 1.06                    |
| Expense as a % of Income           | 77                       | 87<br>-                | 75                      |
| Interest as a % of Income          | 6                        | 7                      | 4                       |
| -Accrual Basis                     |                          |                        | 40 155                  |
| Inventory Change (Income Items)    | 12,276                   | -5,823                 | 43,177                  |
| Total Accrual Farm Income          | 277,295                  | 215,003                | 520,178                 |
| Inventory Change (Expense Items)   | 488                      | 2,393                  | 162                     |
| Total Accrual Farm Expense         | 205,427                  | 194,690                | 359,335                 |
| Net Accrual Farm Income            | 71,868                   | 20,312                 | 160,843                 |
| Net Nonfarm Income                 | 11,973                   | 16,763                 | 14,053                  |
| Total Net Accrual Income           | 83,841                   | 37,076                 | 174,896                 |
| Family Living and Taxes Paid       | 44,214                   | 36,982                 | 67,883                  |
| Real Estate Principal Payments     | 9,063                    | 8,053<br>-7,959        | 12,322<br>94,691        |
| Cash Available for Interm. Debt    | 30,564                   | -7,959                 | 55,004                  |
| Average Intermediate Debt          | 41,017                   | 50,953                 | 55,004                  |
| Years to Turn Over Interm. Debt    | 1.34                     | **                     | 0.58                    |
| Expense as a % of Income           | 74                       | 91                     | 69                      |
| Interest as a % of Income          | 6                        | 7                      | 4                       |

<sup>\*\*</sup> Income insufficiant to meet debt servicing requirements.

TABLE 6

\*\*\*\* COMPARATIVE FINANCIAL STATEMENT FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|  | Average For<br>All Farms<br>179 |         | Average For<br>Low 20%<br>38 |         | Average For<br>High 20%<br>28 |         |
|--|---------------------------------|---------|------------------------------|---------|-------------------------------|---------|
| Number of Farms                          |                                 |         |                              |         |                               |         |
| Assets                                   | Beginning                       | Ending  | Beginning                    | Ending  | Beginning                     | Ending  |
|  |                                 |         |                              |         |                               |         |
| Current Farm Assets                      |                                 |         |                              |         |                               |         |
| Cash and Checking Balance                | 17,706                          | 18,908  | 28,793                       | 29,594  | 18,642                        | 26,688  |
| Prepaid Expenses and Supplies            | 6,665                           | 6,089   | 3,311                        | 2,091   | 14,125                        | 12,550  |
| Growing Crops                            | 179                             | 143     | 0                            | 0       | 0                             | 0       |
| Farm Accounts Receivable                 | 3,207                           | 2,246   | 5,220                        | 3,713   | 4,299                         | 3,388   |
| Hedging Accounts                         | 562                             | 448     | 299                          | 181     | 2,008                         | 1,521   |
| Crops Held for Sale or Feed              | 91,603                          | 97,233  | 57,071                       | 52,423  | 151,142                       | 176,732 |
| Livestock Held for Sale                  | 46,868                          | 51,035  | 29,816                       | 27,282  | 110,665                       | 122,610 |
| Other Assets                             | 47                              | 42      | 0                            | 0       | 299                           | 266     |
| Total Current Farm Assets                | 166,837                         | 176,142 | 124,510                      | 115,284 | 301,180                       | 343,754 |
| Intermediate Farm Assets                 |                                 |         | :                            |         |                               |         |
| Breeding Livestock                       | 15,494                          |         | 11,097                       | -       | 30,556                        | •       |
| Machinery and Equipment                  | 35,790                          | -       | 30,719                       | •       | 56,906                        | -       |
| Other Intermediate Assets                | -                               | 2,962   | 322                          | 304     | 1,964                         | 0       |
| Total Intermediate Farm Assets           | 54,476                          | 60,376  | 42,138                       | 47,465  | 89,426                        | 98,998  |
| Long-term Farm Assets                    |                                 |         |                              |         |                               |         |
| Buildings and Improvements               | 35,605                          | 36,914  | 32,367                       |         | 57,580                        | 60,626  |
| Farm Land                                | 152,533                         | 160,121 | 104,573                      | 106,044 | 275,872                       | -       |
| Other Long-term Farm Assets              | 9,205                           | 8,184   | 6,949                        | 7,068   | 12,123                        | 12,361  |
| Total Long-term Farm Assets              | 197,343                         | -       | 143,888                      |         | 345,575                       | -       |
| Total Farm Assets                        | 418,655                         | 441,737 | 310,536                      | 307,661 | 736, 181                      | 817,657 |
| Total Nonfarm Assets                     | 58,670                          | 65,251  | 70,160                       | 72,859  | 82,070                        | 96,199  |
| Total Assets                             | 477,325                         | 506,988 | 380,696                      | 380,520 | 818,251                       | 913,857 |
| Liabilities                              |                                 |         |                              |         |                               |         |
| Current Farm Liabilities                 |                                 |         |                              |         |                               |         |
| Accrued Interest and Accounts Payable    | 3,206                           | 3,295   | 1.832                        | 2.821   | 3,831                         | 4,834   |
| Current Notes                            | 43,444                          | =       | -                            | 33,397  |                               | 64,594  |
| Total Current Farm Liabilities           | 46,650                          | 52,109  | 29,190                       | 36,218  | 61,045                        | 69,429  |
| Intermediate Farm Liabilities            | 31,107                          | 31,657  | 20,490                       | 25,345  | 54,178                        | 51,231  |
| Long-term Farm Liabilities               | 99,068                          | 98,853  | 82,925                       | 77,091  | 142,161                       | 153,442 |
| Total Farm Liabilities                   | 176,826                         | 182,620 | 132,605                      | 138,653 | 257,383                       | 274,102 |
| Total Nonfarm Liabilities                | 3,751                           | 4,336   | 6,672                        | 6,175   | 6,333                         | 8,925   |
| Total Liabilities                        | 180,576                         | 186,956 | 139,277                      | 144,828 | 263,716                       | 283,027 |
| Net Worth (Farm and Nonfarm)             | 296,749                         | 320,032 | 241,419                      | 235,692 | 554,535                       | 630,830 |
| Net Worth Change                         | 270 7                           | 23,283  | <b>4,</b>                    | -5,727  |                               | 76,295  |
| Solvency Measures for Farm Only          |                                 |         |                              |         |                               |         |
| Curr. + Interm. Liab. / Assets (Percent) | 35                              | 35      | ° 30                         | 38      | 29                            | 27      |
| Long-term Liabilities / Assets (Percent) | 50                              | 48      | 58                           | 53      | 41                            | 41      |
| Total Liabilities / Assets (Percent)     | 42                              | 41      | 43                           | 45      | 35                            | 34      |
| •  |                                 |         |                              |         |                               |         |

TABLE 7

\*\*\*\* SOURCES AND USES OF CASH FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                                  | All Farms | Average For<br>Low 20% |         |
|----------------------------------|-----------|------------------------|---------|
| Number of Farms                  | 203       | 41                     | 41      |
| Sources of Cash                  |           |                        |         |
| Beginning Cash Balance           | 17,660    | 29,320                 | 19,186  |
| Gross Cash Farm Income           | 265,019   | 220,825                | 477,001 |
| Farm Capital Sales               | 3,811     | 1,612                  | 3,883   |
| Nonfarm Capital Sales            | 637       | 1,082                  | 0       |
| Farm Borrowings                  | 116,525   | 137,275                | 165,111 |
| Nonfarm Borrowings               | 1,220     | 572                    | 2,295   |
| Nonfarm Income                   | 13,278    | 17,898                 | 14,330  |
| Gifts and Inheritances           | 2,209     | 4,041                  | 3,238   |
| Withdrawals From Savings         | 810       | 1,315                  | 146     |
| Total Sources of Cash            | 421,168   | 413,941                | 685,191 |
|                                  | -         |                        |         |
| Uses of Cash                     |           |                        |         |
| Total Cash Farm Expense          | 204,939   | 192,298                |         |
| Farm Capital Purchases           | 40,513    | 26,289                 |         |
| Nonfarm Capital Purchases        | 6,823     | 4,430                  | 9,106   |
| Farm Principal Payments          | 107,434   | 127,125                | 149,040 |
| Nonfarm Principal Payments       | 702       | 1,013                  | 574     |
| Nonfarm Business Expense         | 1,305     | 1,134                  | 277     |
| Family Living Expense            | 30,304    | 25,186                 | 51,679  |
| Income and Social Security Taxes | 8,625     | 5,219                  | 13,105  |
| Deposits to Savings              | 1,919     | 2,596                  | 2,280   |
| Ending Cash Balance              | 18,605    | 28,652                 | 22,515  |
| Total Uses of Cash               | 421,168   | 413,941                | 685,191 |

TABLE 8

\*\*\*\* CROP PRODUCTION AND MARKETING SUMMARY FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                         | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|-------------------------|--------------------------|------------------------|-------------------------|
| Number of Farms         | 203                      | 41                     | 41                      |
| Total Acres Owned       | 237                      | 158                    | 405                     |
| Total Crop Acres        | 568                      | 398                    | 912                     |
| Crop Acres Owned        | 199                      | 131                    | 352                     |
| Crop Acres Cash Rented  | 269                      | 218                    | 437                     |
| Crop Acres Share Rented | 100                      | 49                     | 122                     |
| Total Pasture Acres     | 16                       | 16                     | 40                      |
| Average Price Received  |                          |                        |                         |
| (For Cash Sales Only)   |                          |                        |                         |
| Corn per Bu             | 2.30                     | 2.26                   | 2.32                    |
| Soybeans per Bu         | 6.77                     | 6.17                   | 6.92                    |
| Oats per Bu             | 1.86                     | 1.47                   | 1.87                    |
| Spring Wheat per Bu     | 3.85                     | 3.79                   | 3.90                    |
| Alfalfa Hay per Ton     | 84.20                    | 47.48                  | 64.27                   |
| Average Yield per Acre  |                          |                        |                         |
| (On Owned Land Only)    |                          |                        |                         |
| Corn (Bu)               | 140.59                   | 134.17                 | 145.93                  |
| Soybeans (Bu)           | 43.08                    | 40.48                  | 44.21                   |
| Oats (Bu)               | 68.85                    | 64.43                  | 74.47                   |
| Spring Wheat (Bu)       | 32.93                    | 29.19                  | 34.26                   |
| Alfalfa Hay (Ton)       | 2.73                     | 2.58                   | 2.83                    |
| Corn Silage (Ton)       | 15.63                    | 14.91                  | 15.71                   |

TABLE 9

\*\*\*\* HOUSEHOLD AND PERSONAL EXPENSES FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|                                   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20%<br><br>21 |  |
|-----------------------------------|--------------------------|------------------------|-----------------------------------|--|
| Number of Farms                   | 129                      | 27                     |                                   |  |
| Average Family Size               | 3.9                      | 3.9                    | 4.0                               |  |
| Household Expenses                |                          |                        |                                   |  |
| Food and Meals                    | 4,873                    | 5,032                  | 5,593                             |  |
| Medical Care and Health Insurance | 3,400                    | 3,126                  | 4,470                             |  |
| Church and Charity Donations      | 1,757                    | 1,454                  | 3,478                             |  |
| Operation and Supplies            | 2,634                    | 2,028                  | 3,115                             |  |
| Clothing and Clothing Materials   | 1,702                    | 1,423                  | 2,022                             |  |
| Personal Care and Spending        | 1,579                    | 1,772                  | 1,765                             |  |
| Child Care                        | 219                      | 457                    | 30                                |  |
| Gifts and Special Events          | 1,505                    | 1,369                  | 1,672                             |  |
| Education                         | 1,099                    | 583                    | 1,206                             |  |
| Recreation                        | 1,374                    | 938                    | 1,546                             |  |
| Utilities (Household Share)       | 1,244                    | 1,090                  | 1,436                             |  |
| Nonfarm Vehicle Operatng Expenses | 1,767                    | 2,177                  | 1,648                             |  |
| Household Real Estate Taxes       | 35                       | 71                     | 22                                |  |
| Dwelling Rent                     | 136                      | 0                      | 515                               |  |
| Nonfarm Interest Expense          | 191                      | 235                    | 159                               |  |
| Living from the Farm (Noncash)    | 410                      | 286                    | 939                               |  |
| Total Family Living Expenses      | 23,924                   | 22,041                 | 29,616                            |  |
| Capital Expenditures              |                          | *.                     |                                   |  |
| Upkeep on Dwelling                | 326                      | 230                    | 448                               |  |
| Furnishings and Equipment         | 458                      | 454                    | 827                               |  |
| Personal Vehicle Purchases        | 1,899                    | 1,022                  | 2,357                             |  |
| Other Personal Purchases          | 3,037                    | -507                   |                                   |  |
| Life Insurance Payments           | 1,673                    | 2,467                  | 1,966                             |  |
| Savings                           | 3,145                    | 5,289                  | 5,509                             |  |
| Total Capital Expenditures        | 10,538                   | 8,954                  | 18,069                            |  |
| Income Taxes                      | 8,687                    | 5,006                  | 15,166                            |  |
| Partnership Draws                 | 1,474                    | 1,267                  | 5,971                             |  |
| Total Family uses of Cash         | 44,214                   | 36,982                 | 67,883                            |  |

TABLE 10

\*\*\*\* OPERATOR INFORMATION, NONFARM INCOME & ASSETS FOR 1989 \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms sorted according to Profit / Loss)

|   | All Farms                             | Average For<br>Low 20% | Average For<br>High 20% |
|---|---------------------------------------|------------------------|-------------------------|
| Number of Farms   | 203                                   | 41                     | 41                      |
| Operator Information                                      |                                       |                        |                         |
|   |                                       | 1 07                   | 1 30                    |
| Average Number of Operators                               | 1.13                                  | 1.07<br>45.66          | 1.39<br>44.63           |
| Average Age of Operators Average Number of Years Farming  | 43.75<br>20.87                        | 21.68                  | 22.07                   |
|   |                                       |                        |                         |
| Nonfarm Income  |                                       |                        |                         |
|   |                                       |                        |                         |
| Wages   | 5,025                                 | 9,200                  | 2,014                   |
| Net Nonfarm Business Income                               | 2,000                                 | 938                    | 7,030                   |
| Rental Income   | 859                                   | 1,164                  | 617                     |
| Cash Dividends  | 2,554                                 | 3,555                  | 3,495                   |
| Tax Refunds   | 348                                   | 679                    | 477                     |
| Other Nonfarm Income                                      | 1,188                                 | 1,227                  | 419                     |
| Total Nonfarm Income                                      | 11,973                                | 16,763                 | 14,053                  |
|   | · · · · · · · · · · · · · · · · · · · |                        |                         |
|   | Average For                           | All Farms              |                         |
| Nonfarm Assets  | Beginning                             | Ending                 |                         |
|   |                                       | 1 000                  |                         |
| Nonfarm Savings and Checking                              | 1,941                                 | 1,939                  |                         |
| Keogh's and IRA's   | 4,493                                 | 5,575                  |                         |
| Stocks and Bonds  | 7,581                                 | 8,924<br>5,517         |                         |
| Cash Value of Life Insurance                              | 4,955                                 |                        |                         |
| Nonfarm Vehicles  | 2,867<br>12,460                       | 3,777<br>13,158        |                         |
| Household Furnishings and Appliances Other Nonfarm Assets | 33,476                                | 35,466                 |                         |
| Other Moniarm Assets                                      | 33/4/0                                | 35,400                 |                         |
| Total Nonfarm Assets                                      | 67,773                                | 74,357                 |                         |

#### EXPLANATORY NOTES FOR CROPS TABLES

The "Crop Enterprise Analysis" tables show the average physical production, gross return, direct costs, overhead costs, and net returns per acre. All costs are actual costs; no opportunity costs are included. The "Net Return per Acre" is the "Gross Return per Acre" minus the direct and overhead costs. The "Net cash flow generated for principal payments, income taxes, and family living" is calculated as "Net return per acre" plus "Depreciation." (All overhead costs except depreciation are assumed to be cash costs.) The last section of each crop table contains economic efficiency measures which provide useful standards or goals for individual managers and the returns to overhead and net return per acre including government payments.

There are potentially three tables for each group depending on the farmer's tenure on the land. The crop tables may be for (1) owned land, (2) cash rented land, or (3) share rented land. It is possible for an individual farm to have data in all three tables if all three land tenure categories are represented in that farm business. When there are less than five farms with a particular crop and tenure, that table is not included in the report. Farms are classified into low 20% or high 20% on the basis of returns to overhead costs. The classification is done separately for each table, i.e., an individual farm may be in the low 20% for one crop, the high 20% for a second, and the middle 60% for a third. When there are less than 25 total farms with any particular crop and farmer's tenure, only overall averages are presented.

Several cost items, such as "utilities," "hired labor," and "interest paid," are listed under both "direct" and "overhead" costs because some farm records have been kept in enough detail to permit assigning these costs specifically to that crop. "Direct Lease Payments" refers to nonland inputs or resources leased and used only in that crop enterprise and not listed elsewhere under direct costs; the most common example is the lease of equipment that is crop specific. "Land Rent" is listed as a separate category and is assigned as a direct cost for each crop enterprise because it is identifiable with the specific crop. In the case of double cropping, one-half of the rent is charged to each crop. Machinery lease payments are for leased machinery used on more than one crop. Interest payments are likewise divided into those incurred directly for a specific crop and those that are not.

The "unit" referred to in the "Value per unit" and the efficiency measures at the bottom is the unit of measurement for the principal product from this enterprise. It is "bushel" for corn, soybeans, wheat and oats. It is "ton" for corn silage and hay. It is "dollar" for set aside where "dollar" is the estimated cash deficiency payment received from the government.

To estimate the return to crops in the government programs, the return to overhead and the net return including setaside income (and expenses) is estimated and included in the appropriate tables.

Rounding of individual items for the report may have caused minor discrepancies with the calculated totals.

TABLE 11 - 1

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### CORN ON OWNED LAND

|  | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|--|--------------------------|------------------------|-------------------------|
| Number of Fields                               | 162                      | 29                     | 34                      |
| Number of Farms                                | 142                      | 28                     | 28                      |
|  | 120.63                   | 100.80                 | 169.81                  |
| Acres  | 140.59                   | 118.11                 | 156.45                  |
| Yield per Acre                                 | 100.00                   | 100.00                 | 100.00                  |
| Operators Share of Yield %<br>Value per Bushel | 2.10                     | 2.10                   | 2.10                    |
| Crop Product Return per Acre                   | 295.04                   | 248.04                 | 328.55                  |
| Other Crop Income per Acre                     | 0.27                     | 0.38                   | 0.02                    |
| Gross Return per Acre                          | 295.30                   | 248.42                 | 328.56                  |
| Direct Costs per Acre                          |                          |                        | 22 22                   |
| Seed   | 21.59                    | 21.11                  | 22.22                   |
| Fertilizer                                     | 36.41                    | 38.74                  | 31.62                   |
| Chemicals                                      | 20.84                    | 23.12                  | 20.07<br>2.45           |
| Crop Insurance                                 | 3.61                     | 4.83                   |                         |
| Custom Work Hired                              | 2.90                     | 4.15                   | 2.20                    |
| Fuel and Oil                                   | 8.66                     | 10.63                  | 6.67                    |
| Repairs  | 20.52                    | 28.78                  | 16.06<br>3.51           |
| Crop Drying                                    | 3.47                     | 4.33                   | 0.03                    |
| Special Hired Labor                            | 0.02                     | 0.00                   | 0.03                    |
| Crop Marketing                                 | 0.43                     | 0.97                   | 0.00                    |
| Utilities                                      | 0.00                     | 0.00                   | 0.00                    |
| Lease Payments                                 | 0.12                     | 0.12                   | 0.65                    |
| Miscellaneous Crop Expense                     | 0.97                     | 0.91                   | 5.22                    |
| Operating Interest                             | 6.16                     | 7.18                   | 111.03                  |
| Total Direct Costs per Acre                    | 125.69                   | 144.86<br>103.56       | 217.54                  |
| Return to Overhead per Acre                    | 169.61                   | 103.56                 | 217.54                  |
| Overhead Costs per Acre                        |                          |                        | 2.88                    |
| Utilities                                      | 2.43                     | 2.08                   | 6.71                    |
| Hired Labor                                    | 6.40                     | 6.65                   | 2.27                    |
| Farm Insurance                                 | 2.18                     | 2.31<br>0.83           | 3.79                    |
| Machinery Lease Payments                       | 2.36                     |                        | 9.34                    |
| Real Estate Taxes                              | 8.38                     | 6.23                   | 2.79                    |
| Miscellaneous Farm Expense                     | 2.95                     | 2.46<br>33.15          | 36.42                   |
| Interest                                       | 37.88                    | 32.39                  | 34.56                   |
| Depreciation                                   | 32.75                    | 86.10                  | 98.76                   |
| Total Overhead Costs per Acre                  | 95.32                    | 230.96                 | 209.79                  |
| Total Listed Costs per Acre                    | 221.01                   |                        | 118.77                  |
| Net Return per Acre                            | 74.30                    | .17.40                 | 110.77                  |
| Net Cash Flow Generated for                    |                          |                        |                         |
| Principal Payments, Income Taxes,              | 107.05                   | 49.85                  | 153.33                  |
| and Family Living per Acre                     | 107.05                   | 49.00                  |                         |
| Total Direct Costs per Bushel                  | 0.89                     | 1.23                   | 0.71                    |
| Total Listed Costs per Bushel                  | 1.57                     | 1.96                   | 1.34                    |
| Net Return per Bushel                          | 0.53                     | 0.15                   | 0.76                    |
| Break Even Yield per Acre                      | 105.19                   | 109.80                 | 99.89                   |
| Return to Overhead (incl. setaside)            | 192.12                   | 127.57                 | 238.01                  |
| Net Return per Acre (incl. setaside)           | 98.94                    | 45.13                  | 136.19                  |
| Net Return per Acre (Incr. Secusiae)           |                          |                        |                         |

TABLE 11 - 2

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### CORN ON CASH RENTED LAND

|                                      | Average For<br>All Farms |              | Average For<br>High 20% |
|--------------------------------------|--------------------------|--------------|-------------------------|
|                                      | 221                      | 39           | 56                      |
| Number of Fields<br>Number of Farms  | 145                      | 29           | 29                      |
| Muliper or rarms                     |                          |              |                         |
| Acres                                | 160.51                   | 164.12       | 169.49                  |
| Yield per Acre                       | 137.78                   | 122.57       | 150.90                  |
| Operators Share of Yield %           | 100.00                   | 100.00       | 100.00                  |
| Value per Bushel                     | 2.10                     | 2.10         | 2.10                    |
| Crop Product Return per Acre         | 289.02                   | 257.41       | 316.88                  |
| Other Crop Income per Acre           | 0.69                     | 1.62         | 0.53<br>317.42          |
| Gross Return per Acre                | 289.70                   | 259.02       | 317.42                  |
| Direct Costs per Acre                |                          |              |                         |
| Seed                                 | 22.10                    | 22.33        | 22.17                   |
| Fertilizer                           | 36.06                    | 43.63        | 31.56<br>17.03          |
| Chemicals                            | 20.07                    | 20.53        | 2.27                    |
| Crop Insurance                       | 3.59                     | 4.88<br>9.00 | 2.68                    |
| Custom Work Hired                    | 4.51                     | 9.00<br>8.75 | 7.64                    |
| Fuel and Oil                         | 8.76                     | 25.35        | 15.52                   |
| Repairs                              | 19.45                    | 3.66         | 2.75                    |
| Crop Drying                          | 3.49                     | 0.03         | 0.05                    |
| Special Hired Labor                  | 0.02<br>0.33             | 0.32         | 0.12                    |
| Crop Marketing                       | 0.33                     | 0.10         | 0.01                    |
| Utilities                            | 73.98                    | 75.90        | 71.96                   |
| Land Rent                            | 0.05                     | 0.17         | 0.00                    |
| Lease Payments                       | 1.35                     | 0.96         | 2.10                    |
| Miscellaneous Crop Expense           | 6.51                     | 9.38         | 2.22                    |
| Operating Interest                   | 200.32                   | 224.98       | 178.08                  |
| Total Direct Costs per Acre          | 89.38                    | 34.04        | 139.33                  |
| Return to Overhead per Acre          | 07.30                    | 2            |                         |
| Overhead Costs per Acre              |                          | 1 60         | 1.41                    |
| Utilities                            | 1.92                     | 1.62         | 5.45                    |
| Hired Labor                          | 6.30                     | 3.25<br>1.59 | 1.89                    |
| Farm Insurance                       | 1.67                     | 2.90         | 6.46                    |
| Machinery Lease Payments             | 3.37                     | 0.00         | 0.00                    |
| Real Estate Taxes                    | 0.00                     | 2.17         | 2.95                    |
| Miscellaneous Farm Expense           | 2.89                     | 1.58         | 2.07                    |
| Interest                             | 3.21<br>24.11            | 20.87        | 20.66                   |
| Depreciation                         | 43.48                    | 33.98        | 40.89                   |
| Total Overhead Costs per Acre        | 243.80                   |              |                         |
| Total Listed Costs per Acre          | 45.90                    |              | 98.44                   |
| Net Return per Acre                  | 45.90                    | 0.03         | 20011                   |
| Net Cash Flow Generated for          |                          |              |                         |
| Principal Payments, Income Taxes,    |                          | 20.03        | 119.10                  |
| and Family Living per Acre           | 70.02                    | 20.93        | 119.10                  |
| Total Direct Costs per Bushel        | 1.45                     |              |                         |
| Total Listed Costs per Bushel        | 1.77                     |              |                         |
| Net Return per Bushel                | 0.33                     |              |                         |
| Break Even Yield per Acre            | 115.89                   | 122.55       | 104.02                  |
| Return to Overhead (incl. setaside)  | 112.51                   | 63.94        |                         |
| Net Return per Acre (incl. setaside) | 69.93                    |              | 119.71                  |
| Mer vernin her vore (ruor, pergardo) |                          |              |                         |

TABLE 11 - 3

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### CORN ON SHARE RENTED LAND

|                                      | Average For<br>All Farms |        | Average For<br>High 20% |
|--------------------------------------|--------------------------|--------|-------------------------|
| Number of Fields                     | 98                       | 19     | 20                      |
| Number of Farms                      | 75                       | 15     | 15                      |
| Acres                                | 111.88                   | 116.30 | 90.81                   |
| Yield per Acre                       | 135.19                   | 122.39 | 147.87                  |
| Operators Share of Yield %           | 57.45                    | 56.30  | 56.94                   |
| Value per Bushel                     | 2.10                     | 2.10   | 2.10                    |
| Crop Product Return per Acre         | 162.49                   | 143.94 | 176.28                  |
| Other Crop Income per Acre           | 0.09                     | 0.00   | 0.00                    |
| Gross Return per Acre                | 162.57                   | 143.94 | 176.28                  |
| Direct Costs per Acre                |                          |        |                         |
| Seed                                 | 19.09                    | 19.84  | 17.70                   |
| Fertilizer                           | 21.78                    | 24.30  | 19.42                   |
| Chemicals                            | 14.52                    | 17.15  | 11.36                   |
| Crop Insurance                       | 2.32                     | 2.44   | 0.87                    |
| Custom Work Hired                    | 3.97                     | 5.65   | 1.77                    |
| Fuel and Oil                         | 9.14                     | 9.60   | 9.72                    |
| Repairs                              | 18.45                    | 22.14  | 12.09                   |
| Crop Drying                          | 1.89                     | 2.48   | 1.36                    |
| Crop Marketing                       | 0.53                     | 0.00   | 0.29                    |
| Utilities                            | 0.01                     | 0.00   | 0.03                    |
| Lease Payments                       | 0.12                     | 0.00   | 0.66                    |
| Miscellaneous Crop Expense           | 0.73                     | 0.96   | 0.71                    |
| Operating Interest                   | 6.63                     | 14.72  | 5.11                    |
| Total Direct Costs per Acre          | 99.19                    | 119.27 | 81.08                   |
| Return to Overhead per Acre          | 63.38                    | 24.67  | 95.19                   |
| Overhead Costs per Acre              |                          |        |                         |
| Utilities                            | 1.95                     | 2.34   | 1.37                    |
| Hired Labor                          | 4.56                     | 6.07   | 3.33                    |
| Farm Insurance                       | 1.49                     | 1.63   | 2.19                    |
| Machinery Lease Payments             | 5.12                     | 2.27   | 11.75                   |
| Real Estate Taxes                    | 0.00                     | 0.00   | 0.00                    |
| Miscellaneous Farm Expense           | 2.73                     | 3.27   | 3.40                    |
| Interest                             | 3.83                     | 8.38   | 1.24                    |
| Depreciation                         | 23.97                    | 22.18  | 21.81                   |
| Total Overhead Costs per Acre        | 43.64                    | 46.14  | 45.10                   |
| Total Listed Costs per Acre          | 142.83                   | 165.40 | 126.18                  |
| Net Return per Acre                  | 19.74                    | -21.47 | 50.09                   |
| Net Cash Flow Generated for          |                          |        |                         |
| Principal Payments, Income Taxes,    |                          | _      |                         |
| and Family Living per Acre           | 43.71                    | 0.71   | 71.91                   |
| Total Direct Costs per Bushel        | 0.73                     | 0.97   | 0.55                    |
| Total Listed Costs per Bushel        | 1.06                     | 1.35   | 0.85                    |
| Net Return per Bushel                | 0.15                     | -0.18  | 0.34                    |
| Break Even Yield per Acre            | 118.31                   | 139.89 | 105.54                  |
| Return to Overhead (incl. setaside)  | 82.41                    | 43.51  | 110.68                  |
| Net Return per Acre (incl. setaside) | 43.13                    | 8.91   | 68.33                   |

TABLE 11 - 4

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### SOYBEANS ON OWNED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|---|--------------------------|------------------------|-------------------------|
| Number of Fields  | 159                      | 28                     | 31                      |
| Number of Farms   | 136                      | 27                     | 27                      |
| Acres   | 110.77                   | 88.33                  | 134.35                  |
| Yield per Acre  | 43.08                    | 34.87                  | 48.97                   |
| Operators Share of Yield %                                    | 100.00                   | 100.00                 | 100.00                  |
| Value per Bushel  | 5.26                     | 5.25                   | 5.25                    |
| Crop Product Return per Acre                                  | 226.47                   | 183.07                 | 257.10                  |
| Other Crop Income per Acre                                    | 0.30                     | 0.00                   | 0.65                    |
| Gross Return per Acre   | 226.77                   | 183.07                 | 257.75                  |
| Direct Costs per Acre   | 11 42                    | 11 05                  | 9.92                    |
| Seed<br>Fertilizer  | 11.43<br>1.90            | 11.95<br>3.59          | 1.42                    |
| Chemicals   | 19.15                    | 20.83                  | 16.48                   |
|   | 4.41                     | 6.15                   | 3.19                    |
| Crop Insurance<br>Custom Work Hired                           | 2.77                     | 8.17                   | 1.87                    |
| Fuel and Oil  | 6.85                     | 7.83                   | 5.32                    |
| Repairs   | 16.66                    | 19.34                  | 12.55                   |
| Special Hired Labor   | 0.14                     | 0.00                   | 0.00                    |
| Crop Marketing  | 0.33                     | 0.62                   | 0.01                    |
| Lease Payments  | 0.33                     | 1.36                   | 0.08                    |
| Miscellaneous Crop Expense                                    | 0.95                     | 1.08                   | 0.48                    |
| Operating Interest  | 4.97                     | 7.47                   | 4.01                    |
| Total Direct Costs per Acre                                   | 69.83                    | 88.38                  | 55.33                   |
| Return to Overhead per Acre                                   | 156.94                   | 94.69                  | 202.42                  |
| Overhead Costs per Acre                                       |                          |                        |                         |
| Utilities   | 1.90                     | 1.76                   | 1.97                    |
| Hired Labor   | 4.22                     | 5.87                   | 5.46                    |
| Farm Insurance  | 1.73                     | 2.13                   | 1.34                    |
| Machinery Lease Payments                                      | 1.60                     | 1.64                   | 2.78                    |
| Real Estate Taxes   | 7.95                     | 5.98                   | 9.12                    |
| Miscellaneous Farm Expense                                    | 2.44                     | 2.29                   | 2.40                    |
| Interest  | 34.62                    | 33.73                  | 36.02                   |
| Depreciation  | 26.59                    | 17.46                  | 28.83                   |
| Total Overhead Costs per Acre                                 | 81.06                    | 70.87                  | 87.93                   |
| Total Listed Costs per Acre                                   | 150.89                   | 159.25                 | 143.26                  |
| Net Return per Acre   | 75.88                    | 23.82                  | 114.49                  |
| Net Cash Flow Generated for Principal Payments, Income Taxes, |                          |                        |                         |
| and Family Living per Acre                                    | 102.47                   | 41.28                  | 143.33                  |
| Total Direct Costs per Bushel                                 | 1.62                     | 2.53                   | 1.13                    |
| Total Listed Costs per Bushel                                 | 3.50                     | 4.57                   | 2.93                    |
| Net Return per Bushel   | 1.76                     | 0.68                   | 2.34                    |
| Break Even Yield per Acre                                     | 28.65                    | 30.33                  | 27.16                   |

TABLE 11 - 5

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### SOYBEANS ON CASH RENTED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|---|--------------------------|------------------------|-------------------------|
| Number of Fields                                    | 216                      | 42                     | 40                      |
| Number of Farms                                     | 142                      | 28                     | 28                      |
| Acres   | 156.57                   | 143.20                 | 146.34                  |
| Yield per Acre                                      | 42.49                    | 35.89                  | 47.67                   |
| Operators Share of Yield %                          | 100.00                   | 100.00                 | 100.00                  |
| Value per Bushel                                    | 5.25                     | 5.25                   | 5.23                    |
| Crop Product Return per Acre                        | 222.98                   | 188.40                 | 249.30                  |
| Other Crop Income per Acre<br>Gross Return per Acre | 0.65<br>223.63           | 0.00<br>188.40         | 0.02<br>249.32          |
| Direct Costs per Acre                               |                          |                        |                         |
| Seed  | 11.49                    | 13.76                  | 9.39                    |
| Fertilizer  | 2.60                     | 5.09                   | 1.40                    |
| Chemicals   | 18.42                    | 20.65                  | 15.29                   |
| Crop Insurance                                      | 5.06                     | 8.53                   | 4.35                    |
| Custom Work Hired                                   | 3.69                     | 9.78                   | 1.05                    |
| Fuel and Oil  | 6.70                     | 5.90                   | 6.28                    |
| Repairs   | 15.27                    | 16.08                  | 12.63                   |
| Special Hired Labor                                 | 0.25                     | 0.10                   | 0.08                    |
| Crop Marketing                                      | 0.41                     | 0.18                   | 0.27                    |
| Land Rent   | 74.89                    | 70.78                  | 76.04                   |
| Lease Payments                                      | 0.20                     | 1.04                   | 0.00                    |
| Miscellaneous Crop Expense                          | 1.06                     | 1.85                   | 0.80                    |
| Operating Interest                                  | 4.65                     | 7.75                   | 1.20                    |
| Total Direct Costs per Acre                         | 144.68                   | 161.47                 | 128.77                  |
| Return to Overhead per Acre                         | 78.95                    | 26.92                  | 120.55                  |
| Overhead Costs per Acre                             |                          |                        |                         |
| Utilities   | 1.42                     | 1.20                   | 1.25                    |
| Hired Labor   | 4.84                     | 3.36                   | 5.13                    |
| Farm Insurance                                      | 1.30                     | 1.16                   | 1.08                    |
| Machinery Lease Payments<br>Real Estate Taxes       | 2.99                     | 3.36                   | 6.10                    |
| Miscellaneous Farm Expense                          | 0.00<br>2.32             | 0.00<br>1.63           | 0.00<br>3.18            |
| Interest  | 2.42                     | 3.13                   | 1.77                    |
| Depreciation  | 18.78                    | 17.24                  | 20.84                   |
| Total Overhead Costs per Acre                       | 34.08                    | 31.07                  | 39.35                   |
| Total Listed Costs per Acre                         | 178.77                   | 192.54                 | 168.12                  |
| Net Return per Acre                                 | 44.87                    | -4.14                  | 81.20                   |
| Net Cash Flow Generated for                         |                          |                        |                         |
| Principal Payments, Income Taxes,                   |                          |                        |                         |
| and Family Living per Acre                          | 63.64                    | 13.09                  | 102.04                  |
| Total Direct Costs per Bushel                       | 3.41                     | 4.50                   | 2.70                    |
| Total Listed Costs per Bushel                       | 4.21                     | 5.37                   | 3.53                    |
| Net Return per Bushel                               | 1.06                     | -0.12                  | 1.70                    |
| Break Even Yield per Acre                           | 33.94                    | 36.67                  | 32.15                   |

TABLE 11 - 6

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### SOYBEANS ON SHARE RENTED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|---|--------------------------|------------------------|-------------------------|
| Number of Fields  | 103                      | 16                     | 23                      |
| Number of Farms   | 76                       | 15                     | 15                      |
| Acres   | 124.50                   | 75.23                  | 125.23                  |
| Yield per Acre  | 41.60                    | 37.32                  | 45.08                   |
| Operators Share of Yield %                              | 58.35                    | 55.55                  | 60.75                   |
| Value per Bushel  | 5.25                     | 5.25                   | 5.25                    |
| Crop Product Return per Acre                            | 127.28                   | 108.00                 | 143.71                  |
| Other Crop Income per Acre                              | 0.27                     | 0.07                   | 0.90                    |
| Gross Return per Acre                                   | 127.54                   | 108.07                 | 144.61                  |
| Direct Costs per Acre                                   | 10 -1                    |                        | 10.61                   |
| Seed  | 10.54                    | 12.21                  | 10.61                   |
| Fertilizer  | 0.75                     | 0.45                   | 0.23                    |
| Chemicals   | 12.60                    | 13.45                  | 12.26                   |
| Crop Insurance  | 3.02                     | 3.97                   | 2.71                    |
| Custom Work Hired                                       | 3.37                     | 9.27                   | 0.55                    |
| Fuel and Oil  | 7.07                     | 8.64                   | 7.26                    |
| Repairs   | 14.33                    | 14.89                  | 10.28                   |
| Special Hired Labor                                     | 0.11                     | 0.20                   | 0.11                    |
| Crop Marketing  | 0.42<br>0.12             | 1.69                   | 0.01<br>0.54            |
| Lease Payments  | 0.60                     | 0.00<br>0.60           | 0.29                    |
| Miscellaneous Crop Expense                              | 4.92                     | 13.06                  | 2.52                    |
| Operating Interest                                      | 57.83                    | 78.44                  | 47.37                   |
| Total Direct Costs per Acre Return to Overhead per Acre | 69.72                    | 29.62                  | 97.24                   |
| <del>-</del>  | 55                       |                        |                         |
| Overhead Costs per Acre                                 |                          |                        |                         |
| Utilities   | 1.57                     | 2.07                   | 1.85                    |
| Hired Labor   | 2.86                     | 5.86                   | 1.87                    |
| Farm Insurance  | 1.19                     | 1.41                   | 1.16                    |
| Machinery Lease Payments                                | 4.26                     | 1.68                   | 11.97                   |
| Real Estate Taxes                                       | 0.00                     | 0.00                   | 0.00                    |
| Miscellaneous Farm Expense                              | 2.17                     | 2.39                   | 2.78                    |
| Interest  | 2.49                     | 6.26                   | 1.29<br>17.12           |
| Depreciation  | 18.82                    | 14.97                  |                         |
| Total Overhead Costs per Acre                           | 33.36                    | 34.64                  | 38.04                   |
| Total Listed Costs per Acre                             | 91.19                    | 113.09                 | 85.41                   |
| Net Return per Acre                                     | 36.36                    | -5.02                  | 59.20                   |
| Net Cash Flow Generated for                             |                          |                        |                         |
| Principal Payments, Income Taxes,                       | FF 10                    | 0.05                   | 76 20                   |
| and Family Living per Acre                              | 55.18                    | 9.95                   | 76.32                   |
| Total Direct Costs per Bushel                           | 1.39                     | 2.10                   | 1.05                    |
| Total Listed Costs per Bushel                           | 2.19                     | 3.03                   | 1.89                    |
| Net Return per Bushel                                   | 0.87                     | -0.13                  | 1.31                    |
| Break Even Yield per Acre                               | 29.66                    | 38.75                  | 26.50                   |

TABLE 11 - 7

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### OATS ON OWNED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|---|--------------------------|------------------------|-------------------------|
| Number of Fields  | 41                       | 8                      | 8                       |
| Number of Farms   | 41                       | . 8                    | 8                       |
| Acres   | 23.99                    | 18.60                  | 25.46                   |
| Yield per Acre  | 68.85                    | 51.05                  | 85.57                   |
| Operators Share of Yield %                                    | 100.00                   | 100.00                 | 100.00                  |
| Value per Bushel  | 1.53                     | 1.50                   | 1.50                    |
| Crop Product Return per Acre                                  | 105.55                   | 76.57                  | 128.36                  |
| Other Crop Income per Acre                                    | 36.26                    | 12.87                  | 64.95                   |
| Gross Return per Acre   | 141.81                   | 89.45                  | 193.31                  |
| Direct Costs per Acre   |                          |                        |                         |
| Seed  | 12.36                    | 16.61                  | 8.63                    |
| Fertilizer  | 8.29                     | 12.51                  | 9.32                    |
| Chemicals   | 1.94                     | 1.95                   | 1.64                    |
| Crop Insurance  | 0.40                     | 0.55                   | 0.00                    |
| Custom Work Hired   | 5.23                     | 5.20                   | 4.91                    |
| Fuel and Oil  | 5.38                     | 5.68                   | 4.29<br>11.85           |
| Repairs   | 12.32                    | 15.36                  | 1.01                    |
| Miscellaneous Crop Expense                                    | 1.55                     | 0.40                   | 2.49                    |
| Operating Interest  | 3.06                     | 4.59<br>62.86          | 44.15                   |
| Total Direct Costs per Acre                                   | 50.54                    | 26.59                  | 149.17                  |
| Return to Overhead per Acre                                   | 91.27                    | 26.59                  | 149.17                  |
| Overhead Costs per Acre                                       | 1 20                     | 1.30                   | 0.70                    |
| Utilities   | 1.30                     | 5.53                   | 4.09                    |
| Hired_Labor   | 3.75<br>1.50             | 1.80                   | 0.92                    |
| Farm Insurance  |                          | 0.28                   | 0.17                    |
| Machinery Lease Payments                                      | 0.84                     | 8.14                   | 5.83                    |
| Real Estate Taxes   | 6.27<br>1.58             | 1.06                   | 1.22                    |
| Miscellaneous Farm Expense                                    | 31.19                    | 36.06                  | 34.92                   |
| Interest  | 17.31                    | 14.04                  | 20.46                   |
| Depreciation<br>Total Overhead Costs per Acre                 | 63.73                    | 68.21                  | 68.32                   |
| <del>_</del>  | 114.27                   | 131.07                 | 112.47                  |
| Total Listed Costs per Acre                                   | 27.54                    | -41.62                 | 80.85                   |
| Net Return per Acre   | 27.54                    | 41.02                  | 00100                   |
| Net Cash Flow Generated for Principal Payments, Income Taxes, |                          |                        |                         |
| and Family Living per Acre                                    | 44.85                    | -27.58                 | 101.31                  |
| Total Direct Costs per Bushel                                 | 0.73                     | 1.23                   | 0.52                    |
| Total Listed Costs per Bushel                                 | 1.66                     | 2.57                   | 1.31                    |
| Net Return per Bushel   | 0.40                     | -0.82                  | 0.94                    |
| Break Even Yield per Acre                                     | 51.07                    | 78.80                  | 31.68                   |

TABLE 11 - 8

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### OATS ON CASH RENTED LAND

|                                   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|-----------------------------------|--------------------------|------------------------|-------------------------|
|                                   | 46                       | . 9                    | 10                      |
| Number of Fields                  | 45                       | 9                      | 9                       |
| Number of Farms                   | ••                       |                        |                         |
| Acres                             | 27.37                    | 30.46                  | 36.19                   |
| Yield per Acre                    | 69.06                    | 55.52                  | 85.01                   |
| Operators Share of Yield %        | 100.00                   | 100.00                 | 100.00                  |
| Value per Bushel                  | 1.50                     | 1.50                   | 1.50                    |
| Crop Product Return per Acre      | 103.58                   | 83.27                  | 127.52                  |
| Other Crop Income per Acre        | 38.09                    | 22.35                  | 58.65                   |
| Gross Return per Acre             | 141.67                   | 105.63                 | 186.17                  |
| Direct Costs per Acre             |                          | 16 10                  | 13.81                   |
| Seed                              | 13.51                    | 16.18<br>25.64         | 10.25                   |
| Fertilizer                        | 12.05                    | 0.62                   | 2.97                    |
| Chemicals                         | 2.33                     | 1.29                   | 0.00                    |
| Crop Insurance                    | 0.64<br>5.57             | 4.71                   | 4.43                    |
| Custom Work Hired                 |                          | 4.65                   | 3.31                    |
| Fuel and Oil                      | 5.23<br>10.87            | 10.10                  | 7.67                    |
| Repairs                           | 0.42                     | 0.00                   | 0.37                    |
| Special Hired Labor               | 63.04                    | 76.53                  | 57.18                   |
| Land Rent                         | 0.42                     | 0.37                   | 0.11                    |
| Miscellaneous Crop Expense        | 2.67                     |                        | 1.02                    |
| Operating Interest                | 116.75                   | 142.89                 | 101.12                  |
| Total Direct Costs per Acre       | 24.92                    | -37.27                 | 85.04                   |
| Return to Overhead per Acre       | 24.32                    | 37.27                  |                         |
| Overhead Costs per Acre           |                          | 1 60                   | 0.36                    |
| Utilities                         | 1.28                     | 1.69                   | 2.27                    |
| Hired Labor                       | 2.61                     | 2.43<br>0.58           | 0.42                    |
| Farm Insurance                    | 0.74                     | 4.35                   | 3.36                    |
| Machinery Lease Payments          | 2.19                     | 0.00                   | 0.00                    |
| Real Estate Taxes                 | 0.00                     | 1.46                   | 0.96                    |
| Miscellaneous Farm Expense        | 1.63<br>1.11             | 0.62                   | 1.52                    |
| Interest                          | 14.82                    | 12.27                  | 10.70                   |
| Depreciation                      | 24.39                    | 23.39                  | 19.58                   |
| Total Overhead Costs per Acre     | 141.14                   | 166.28                 | 120.70                  |
| Total Listed Costs per Acre       | 0.53                     | -60.66                 | 65.47                   |
| Net Return per Acre               | 0.55                     | -00.00                 |                         |
| Net Cash Flow Generated for       |                          |                        |                         |
| Principal Payments, Income Taxes, | 15.35                    | -48.39                 | 76.17                   |
| and Family Living per Acre        |                          |                        | 1 10                    |
| Total Direct Costs per Bushel     | 1.69                     | 2.57                   | 1.19                    |
| Total Listed Costs per Bushel     | 2.04                     | 3.00                   | 1.42                    |
| Net Return per Bushel             | 0.01                     | -1.09                  | 0.77                    |
| Break Even Yield per Acre         | 68.70                    | 95.95                  | 41.37                   |

## \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### OATS ON SHARE RENTED LAND

|                                   | Average For<br>All Farms |
|-----------------------------------|--------------------------|
| Number of Fields                  | 10                       |
| Number of Farms                   | 10                       |
| Acres                             | 20.55                    |
| Yield per Acre                    | 77.29                    |
| Operators Share of Yield %        | 58.92                    |
| Value per Bushel                  | 1.50                     |
| Crop Product Return per Acre      | 66.73                    |
| Other Crop Income per Acre        | 25.85                    |
| Gross Return per Acre             | 92.58                    |
| Direct Costs per Acre             | 13.04                    |
| Seed                              | 13.19                    |
| Fertilizer                        | 2.41                     |
| Chemicals                         | 5.49                     |
| Custom Work Hired                 | 4.55                     |
| Fuel and Oil                      | 9.69                     |
| Repairs                           | 1.15                     |
| Operating Interest                | 49.51                    |
| Total Direct Costs per Acre       | 43.06                    |
| Return to Overhead per Acre       | 43.00                    |
| Overhead Costs per Acre           |                          |
| Utilities                         | 0.96                     |
| Hired Labor                       | 1.84                     |
| Farm Insurance                    | 0.53                     |
| Machinery Lease Payments          | 1.18                     |
| Real Estate Taxes                 | 0.00                     |
| Miscellaneous Farm Expense        | 1.47                     |
| Interest                          | 2.28                     |
| Depreciation                      | 17.96                    |
| Total Overhead Costs per Acre     | 26.22                    |
| Total Listed Costs per Acre       | 75.73                    |
| Net Return per Acre               | 16.84                    |
| Net Cash Flow Generated for       |                          |
| Principal Payments, Income Taxes, | 34.81                    |
| and Family Living per Acre        | 34.81                    |
| Total Direct Costs per Bushel     | 0.64                     |
| Total Listed Costs per Bushel     | 0.98                     |
| Net Return per Bushel             | 0.22                     |
| Break Even Yield per Acre         | 56.44                    |

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### SPRING WHEAT ON OWNED LAND

|                                      |   | Average For<br>All Farms |
|--------------------------------------|---|--------------------------|
|                                      |   | 19                       |
| Number of Fields<br>Number of Farms  |   | 19                       |
| Acres                                | 1 | 28.61                    |
| Yield per Acre                       | · | 32.93                    |
| Operators Share of Yield %           |   | 100.00                   |
| Value per Bushel                     |   | 3.75                     |
| Crop Product Return per Acre         |   | 123.49                   |
| Other Crop Income per Acre           |   | 14.83                    |
| Gross Return per Acre                |   | 138.32                   |
| Direct Costs per Acre                |   |                          |
| Seed                                 |   | 12.42                    |
| Fertilizer                           |   | 18.39                    |
| Chemicals                            |   | 4.21                     |
| Crop Insurance                       |   | 2.07<br>3.72             |
| Custom Work Hired                    |   | 3.72<br>6.15             |
| Fuel and Oil                         |   | 13.60                    |
| Repairs                              |   | 0.52                     |
| Crop Marketing                       |   | 1.44                     |
| Miscellaneous Crop Expense           |   | 3.27                     |
| Operating Interest                   |   | 65.79                    |
| Total Direct Costs per Acre          |   | 72.53                    |
| Return to Overhead per Acre          |   | 72.33                    |
| Overhead Costs per Acre              |   | 1 40                     |
| Utilities                            |   | 1.48                     |
| Hired Labor                          |   | 4.14                     |
| Farm Insurance                       |   | 1.47<br>0.71             |
| Machinery Lease Payments             |   |                          |
| Real Estate Taxes                    |   | 6.67<br>1.69             |
| Miscellaneous Farm Expense           |   | 24.54                    |
| Interest                             |   | 17.42                    |
| Depreciation                         |   | 58.13                    |
| Total Overhead Costs per Acre        |   | 123.92                   |
| Total Listed Costs per Acre          |   | 14.40                    |
| Net Return per Acre                  |   | 14.40                    |
| Net Cash Flow Generated for          |   |                          |
| Principal Payments, Income Taxes,    |   |                          |
| and Family Living per Acre           |   | 31.83                    |
| Total Direct Costs per Bushel        |   | 2.00                     |
| Total Listed Costs per Bushel        |   | 3.76                     |
| Net Return per Bushel                |   | 0.44                     |
| Break Even Yield per Acre            |   | 29.09                    |
| Return to Overhead (incl. setaside)  |   | 75.99                    |
| Net Return per Acre (incl. setaside) |   | 18.79                    |

## \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### SPRING WHEAT ON CASH RENTED LAND

|                                      | Average For<br>All Farms              |
|--------------------------------------|---------------------------------------|
| w when of Biolds                     | 21                                    |
| Number of Fields<br>Number of Farms  | 19                                    |
| Acres                                | 25.68                                 |
| Yield per Acre                       | 33.00                                 |
| Operators Share of Yield %           | 100.00                                |
| Value per Bushel                     | 3.75                                  |
| Crop Product Return per Acre         | 123.75                                |
| Other Crop Income per Acre           | 12.60                                 |
| Gross Return per Acre                | 136.35                                |
| Direct Costs per Acre                | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ |
| Seed                                 | 12.07                                 |
| Fertilizer                           | 13.70                                 |
| Chemicals                            | 2.95                                  |
| Crop Insurance                       | 1.79                                  |
| Custom Work Hired                    | 4.95                                  |
| Fuel and Oil                         | 4.20<br>9.72                          |
| Repairs                              | 9.72<br>64.66                         |
| Land Rent                            | 0.59                                  |
| Miscellaneous Crop Expense           | 4.67                                  |
| Operating Interest                   | 119.29                                |
| Total Direct Costs per Acre          | 17.06                                 |
| Return to Overhead per Acre          | . 27700                               |
| Overhead Costs per Acre              | 0.00                                  |
| Utilities                            | 0.98                                  |
| Hired Labor                          | 2.01                                  |
| Farm Insurance                       | 0.99                                  |
| Machinery Lease Payments             | 0.87                                  |
| Real Estate Taxes                    | 0.00                                  |
| Miscellaneous Farm Expense           | 1.29                                  |
| Interest                             | 10.89                                 |
| Depreciation                         | 18.20                                 |
| Total Overhead Costs per Acre        | 137.50                                |
| Total Listed Costs per Acre          | -1.15                                 |
| Net Return per Acre                  | 2.20                                  |
| Net Cash Flow Generated for          |                                       |
| Principal Payments, Income Taxes,    |                                       |
| and Family Living per Acre           | 9.75                                  |
| Total Direct Costs per Bushel        | 3.61                                  |
| Total Listed Costs per Bushel        | 4.17                                  |
| Net Return per Bushel                | -0.03                                 |
| Break Even Yield per Acre            | 33.31                                 |
| Return to Overhead (incl. setaside)  | 17.16                                 |
| Net Return per Acre (incl. setaside) | -0.48                                 |
|                                      |                                       |

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### SPRING WHEAT ON SHARE RENTED LAND

|   | Average For<br>All Farms |
|---|--------------------------|
|   | 5                        |
| Number of Fields<br>Number of Farms                     | 5                        |
|   | 22.04                    |
| Acres   | 30.17                    |
| Yield per Acre  | 57.28                    |
| Operators Share of Yield %                              | 3.75                     |
| Value per Bushel  | 64.89                    |
| Crop Product Return per Acre Other Crop Income per Acre | 18.91                    |
| Gross Return per Acre                                   | 83.80                    |
| Gross Recurn per Acre                                   |                          |
| Direct Costs per Acre                                   |                          |
| Seed  | 12.22                    |
| Fertilizer  | 3.53                     |
| Chemicals   | 1.63                     |
| Crop Insurance  | 0.76                     |
| Custom Work Hired                                       | 8.48                     |
| Fuel and Oil  | 4.05                     |
| Repairs   | 7.42                     |
| Operating Interest                                      | 0.91                     |
| Total Direct Costs per Acre                             | 38.99                    |
| Return to Overhead per Acre                             | 44.81                    |
| Owerhead Costs per Agre                                 |                          |
| Overhead Costs per Acre Utilities                       | 1.10                     |
| Hired Labor   | 0.72                     |
| Farm Insurance  | 0.35                     |
| <u> </u>  | 1.02                     |
| Machinery Lease Payments<br>Real Estate Taxes           | 0.00                     |
| Miscellaneous Farm Expense                              | 1.14                     |
| Interest  | 3.77                     |
| Depreciation  | 8.32                     |
| Total Overhead Costs per Acre                           | 16.43                    |
| Total Listed Costs per Acre                             | 55.42                    |
|   | 28.38                    |
| Net Return per Acre                                     |                          |
| Net Cash Flow Generated for                             |                          |
| Principal Payments, Income Taxes,                       |                          |
| and Family Living per Acre                              | 36.70                    |
| Matal Divost Costs nor Bushel                           | 1.29                     |
| Total Direct Costs per Bushel                           | 1.84                     |
| Total Listed Costs per Bushel                           | 0.94                     |
| Net Return per Bushel                                   | 17.00                    |
| Break Even Yield per Acre                               | 17.00                    |
| Return to Overhead (incl. setaside)                     | 44.37                    |
| Net Return per Acre (incl. setaside)                    | 28.76                    |
|   |                          |

TABLE 11 - 13

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### CORN SILAGE ON OWNED LAND

|                                      | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|--------------------------------------|--------------------------|------------------------|-------------------------|
| Number of Fields                     | 39                       | 8                      | 8                       |
| Number of Farms                      | 39                       | 8                      | 8                       |
| Acres                                | 30.50                    | 34.68                  | 23.03                   |
| Yield per Acre                       | 15.63                    | 10.74                  | 20.98                   |
| Operators Share of Yield %           | 100.00                   | 100.00                 | 100.00                  |
| Value per Ton                        | 18.00                    | 18.00                  | 18.00                   |
| Crop Product Return per Acre         | 281.25                   | 193.30                 | 377.67                  |
| Other Crop Income per Acre           | 1.00                     | 0.00                   | 0.00                    |
| Gross Return per Acre                | 282.25                   | 193.30                 | 377.67                  |
| Direct Costs per Acre                |                          | 10.24                  | 22 41                   |
| Seed                                 | 21.30                    | 19.34                  | 22.41<br>23.19          |
| Fertilizer                           | 33.42                    | 38.40                  | 18.37                   |
| Chemicals                            | 19.51                    | 19.21                  | 0.66                    |
| Crop Insurance                       | 2.01                     | 0.87                   | 4.58                    |
| Custom Work Hired                    | 5.51                     | 8.01                   | 7.07                    |
| Fuel and Oil                         | 10.11                    | 13.34                  | 22.04                   |
| Repairs                              | 27.84                    | 28.18                  | 0.00                    |
| Special Hired Labor                  | 0.10                     | 0.00                   | 0.41                    |
| Miscellaneous Crop Expense           | 2.87                     | 4.27<br>12.74          | 1.77                    |
| Operating Interest                   | 7.49                     |                        | 100.50                  |
| Total Direct Costs per Acre          | 130.16                   | 144.36<br>48.94        | 277.17                  |
| Return to Overhead per Acre          | 152.10                   | 40.74                  | 2//.1/                  |
| Overhead Costs per Acre              | 2.27                     | 1.24                   | 1.16                    |
| Utilities                            | 7.43                     | 11.74                  | 3.98                    |
| Hired_Labor                          | 1.63                     | 2.18                   | 1.50                    |
| Farm Insurance                       | 2.19                     | 3.41                   | 2.32                    |
| Machinery Lease Payments             | 6.91                     | 5.23                   | 6.76                    |
| Real Estate Taxes                    | 3.09                     | 1.83                   | 2.16                    |
| Miscellaneous Farm Expense           | 36.93                    | 7.66                   | 63.54                   |
| Interest                             | 33.71                    | 27.47                  | 33.94                   |
| Depreciation                         | 94.15                    | 60.77                  | 115.37                  |
| Total Overhead Costs per Acre        | 224.31                   | 205.13                 | 215.87                  |
| Total Listed Costs per Acre          | 57.94                    | -11.83                 | 161.80                  |
| Net Return per Acre                  | 57.94                    | -11.03                 | 101.00                  |
| Net Cash Flow Generated for          |                          |                        |                         |
| Principal Payments, Income Taxes,    | 91.65                    | 15.64                  | 195.74                  |
| and Family Living per Acre           | 91.05                    | 13.04                  |                         |
| Total Direct Costs per Ton           | 8.33                     | 13.44                  | 4.79                    |
| Total Listed Costs per Ton           | 14.36                    | 19.10                  | 10.29                   |
| Net Return per Ton                   | 3.71                     | -1.10                  | 7.71                    |
| Break Even Yield per Acre            | 12.41                    | 11.40                  | 11.99                   |
| Return to Overhead (incl. setaside)  | 168.88                   | 77.17                  | 286.68                  |
| Net Return per Acre (incl. setaside) | 77.55                    | 18.69                  | 177.27                  |

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### CORN SILAGE ON CASH RENTED LAND

| • |                          |
|---|--------------------------|
|   | Average For<br>All Farms |
|   |                          |
| Number of Fields                        | 23                       |
| Number of Farms                         | 22                       |
|   | 29.37                    |
| Acres                                   | 16.73                    |
| Yield per Acre                          | 100.00                   |
| Operators Share of Yield %              | 18.46                    |
| Value per Ton                           | 307.43                   |
| Crop Product Return per Acre            | 1.28                     |
| Other Crop Income per Acre              | 308.72                   |
| Gross Return per Acre                   | 300.72                   |
| Divert Costs nor Acre                   |                          |
| Direct Costs per Acre                   | 22.78                    |
| Seed<br>Fertilizer                      | 36.64                    |
|   | 18.36                    |
| Chemicals                               | 3.48                     |
| Crop Insurance<br>Custom Work Hired     | 8.11                     |
|   | 10.03                    |
| Fuel and Oil                            | 23.06                    |
| Repairs                                 | 0.21                     |
| Special Hired Labor                     | 66.21                    |
| Land Rent                               | 0.11                     |
| Miscellaneous Crop Expense              | 4.61                     |
| Operating Interest                      | 193.60                   |
| Total Direct Costs per Acre             | 115.12                   |
| Return to Overhead per Acre             |                          |
| Overhead Costs per Acre                 |                          |
| Utilities                               | 2.32                     |
| Hired Labor                             | 9.75                     |
| Farm Insurance                          | 2.62                     |
| Machinery Lease Payments                | 3.33                     |
| Real Estate Taxes                       | 0.00                     |
| Miscellaneous Farm Expense              | 2.61                     |
| Interest                                | 5.11                     |
| Depreciation                            | 25.06                    |
| Total Overhead Costs per Acre           | 50.80                    |
| Total Listed Costs per Acre             | 244.39                   |
| Net Return per Acre                     | 64.33                    |
| not house participated by               |                          |
| Net Cash Flow Generated for             |                          |
| Principal Payments, Income Taxes,       | 00.00                    |
| and Family Living per Acre              | 89.38                    |
| m t 1 mt carb Camba man Man             | 11.57                    |
| Total Direct Costs per Ton              | 14.61                    |
| Total Listed Costs per Ton              | 3.84                     |
| Net Return per Ton                      | 13.17                    |
| Break Even Yield per Acre               | 13.17                    |
| Return to Overhead (incl. setaside)     | 137.05                   |
| Net Return per Acre (incl. setaside)    | 87.69                    |
| Mer vernin her vote (ther. seconde)     |                          |

TABLE 11 - 15

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### ALFALFA HAY ON OWNED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |  |
|---|--------------------------|------------------------|-------------------------|--|
| Number of Riolds  | 46                       | 9                      | 9                       |  |
| Number of Fields<br>Number of Farms                           | 46                       | 9                      | 9                       |  |
| Maniber of Taring   |                          |                        |                         |  |
| Acres   | 30.18                    | 31.49                  | 21.74                   |  |
| Yield per Acre  | 2.73                     | 1.47                   | 5.48                    |  |
| Operators Share of Yield %                                    | 100.00                   | 100.00                 | 100.00                  |  |
| Value per Ton   | 78.17                    | 71.38                  | 80.00                   |  |
| Crop Product Return per Acre                                  | 213.97                   | 98.13                  | 438.04                  |  |
| Other Crop Income per Acre                                    | 1.72                     | 0.00                   | 0.00                    |  |
| Gross Return per Acre   | 215.69                   | 98.13                  | 438.04                  |  |
| Direct Costs per Acre   |                          |                        | 10.50                   |  |
| Seed  | 10.06                    | 18.00                  | 10.58                   |  |
| Fertilizer  | 13.19                    | 8.09                   | 16.62                   |  |
| Chemicals   | 1.48                     | 1.70                   | 1.36                    |  |
| Custom Work Hired   | 8.65                     | 6.38                   | 11.48                   |  |
| Fuel and Oil  | 9.89                     | 7.64                   | 9.77                    |  |
| Repairs   | 20.64                    | 20.15                  | 22.91                   |  |
| Special Hired Labor   | 0.03                     | 0.00                   | 0.00                    |  |
| Miscellaneous Crop Expense                                    | 2.26                     | 0.66                   | 2.33                    |  |
| Operating Interest  | 6.37                     | 8.63                   | 10.97                   |  |
| Total Direct Costs per Acre                                   | 72.58                    | 71.25                  | 86.03                   |  |
| Return to Overhead per Acre                                   | 143.11                   | 26.88                  | 352.02                  |  |
| Overhead Costs per Acre                                       |                          |                        | 2.64                    |  |
| Utilities   | 3.08                     | 2.22                   | 3.64                    |  |
| Hired Labor   | 5.00                     | 7.52                   | 1.86                    |  |
| Farm Insurance  | 1.64                     | 3.60                   | 1.94                    |  |
| Machinery Lease Payments                                      | 2.40                     | 1.98                   | 8.06                    |  |
| Real Estate Taxes   | 6.26                     | 5.10                   | 7.76                    |  |
| Miscellaneous Farm Expense                                    | 3.36                     | 1.61                   | 4.54                    |  |
| Interest  | 33.19                    | 25.34                  | 47.77                   |  |
| Depreciation  | 25.77                    | 15.46                  | 27.03                   |  |
| Total Overhead Costs per Acre                                 | 80.70                    | 62.83                  | 102.61                  |  |
| Total Listed Costs per Acre                                   | 153.28                   | 134.08                 | 188.63                  |  |
| Net Return per Acre   | 62.41                    | -35.95                 | 249.41                  |  |
| Net Cash Flow Generated for Principal Payments, Income Taxes, |                          |                        |                         |  |
| and Family Living per Acre                                    | 88.19                    | -20.48                 | 276.44                  |  |
| m I 1 Dissal Cocks man Mon                                    | 26.62                    | 48.41                  | 15.71                   |  |
| Total Direct Costs per Ton                                    | 56.22                    | 91.10                  | 34.45                   |  |
| Total Listed Costs per Ton                                    | 22.89                    | -24.42                 | 45.55                   |  |
| Net Return per Ton  | 1.94                     | 1.88                   | 2.36                    |  |
| Break Even Yield per Acre                                     | 1.94                     | 2.30                   |                         |  |

TABLE 11 - 16

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

### ALFALFA HAY ON CASH RENTED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |  |
|---|--------------------------|------------------------|-------------------------|--|
|   | 53                       | 11                     | 10                      |  |
| Number of Fields<br>Number of Farms                           | 46                       | 9                      | 9                       |  |
| Acres   | 42.08                    | 36.64                  | 47.44                   |  |
| Yield per Acre  | 2.93                     | 1.62                   | 4.53                    |  |
| Operators Share of Yield %                                    | 100.00                   | 100.00                 | 100.00                  |  |
| Value per Ton   | 86.56                    | 80.00                  | 80.00                   |  |
| Crop Product Return per Acre                                  | 249.92                   | 129.21                 | 362.70                  |  |
| Other Crop Income per Acre                                    | 0.56                     | 0.00                   | 0.00                    |  |
| Gross Return per Acre   | 250.48                   | 129.21                 | 362.70                  |  |
| Direct Costs per Acre   |                          | 40.45                  | 1.88                    |  |
| Seed  | 7.25                     | 10.47                  | 11.74                   |  |
| Fertilizer  | 17.14                    | 15.98                  | 0.00                    |  |
| Chemicals   | 1.60                     | 3.60                   | =                       |  |
| Custom Work Hired   | 5.39                     | 7.36                   | 0.45                    |  |
| Fuel and Oil  | 11.16                    | 9.09                   | 8.54                    |  |
| Repairs   | 24.44                    | 24.77                  | 14.61                   |  |
| Special Hired Labor   | 0.14                     | 0.25                   | 0.08                    |  |
| Land Rent   | 65.09                    | 68.15                  | 56.56                   |  |
| Miscellaneous Crop Expense                                    | 2.99                     | 0.35                   | 2.22                    |  |
| Operating Interest  | 3.93                     | 5.41                   | 3.84                    |  |
| Total Direct Costs per Acre                                   | 139.11                   | 145.43                 | 99.91                   |  |
| Return to Overhead per Acre                                   | 111.37                   | -16.22                 | 262.79                  |  |
| Overhead Costs per Acre                                       |                          | 0.53                   | 1.31                    |  |
| Utilities   | 1.53                     | 2.53                   | 7.37                    |  |
| Hired Labor   | 7.29                     | 10.75                  | 1.49                    |  |
| Farm Insurance  | 1.84                     | 1.61                   |                         |  |
| Machinery Lease Payments                                      | 3.96                     | 1.45                   | 0.43                    |  |
| Real Estate Taxes   | 0.00                     | 0.00                   | 0.00<br>2.76            |  |
| Miscellaneous Farm Expense                                    | 2.90                     | 2.18                   | 4.53                    |  |
| Interest  | 2.46                     | 2.25                   | 25.57                   |  |
| Depreciation  | 27.72                    | 14.95                  | 43.45                   |  |
| Total Overhead Costs per Acre                                 | 47.70                    | 35.74                  | 143.37                  |  |
| Total Listed Costs per Acre                                   | 186.82                   | 181.17                 | 219.34                  |  |
| Net Return per Acre   | 63.67                    | -51.96                 | 219.34                  |  |
| Net Cash Flow Generated for Principal Payments, Income Taxes, |                          |                        |                         |  |
| and Family Living per Acre                                    | 91.39                    | -37.01                 | 244.91                  |  |
| matel Direct Costs nor Ton                                    | 47.56                    | 90.04                  | 22.04                   |  |
| Total Direct Costs per Ton                                    | 63.87                    | 112.17                 | 31.62                   |  |
| Total Listed Costs per Ton                                    | 21.77                    | -32.17                 | 48.38                   |  |
| Net Return per Ton<br>Break Even Yield per Acre               | 2.15                     | 2.26                   | 1.79                    |  |

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### PASTURE ON OWNED LAND

|                                     | Average For<br>All Farms |
|-------------------------------------|--------------------------|
| Number of Fields<br>Number of Farms | 20                       |
| Acres                               | 75.11                    |
| Yield per Acre                      | 14.07                    |
| Operators Share of Yield %          | 100.00                   |
| Value per Unit                      | 5.49                     |
| Crop Product Return per Acre        | 22.59                    |
| Other Crop Income per Acre          | 0.00                     |
| Gross Return per Acre               | 22.59                    |
| Direct Costs per Acre               |                          |
| Seed                                | 0.13                     |
| Fertilizer                          | 0.20                     |
| Chemicals                           | 1.22                     |
| Custom Work Hired                   | 0.06                     |
| Fuel and Oil                        | 0.49                     |
| Repairs                             | 0.93                     |
| Operating Interest                  | 0.25                     |
| Total Direct Costs per Acre         | 3.28                     |
| Return to Overhead per Acre         | 19.31                    |
| Overhead Costs per Acre             |                          |
| Utilities                           | 0.17                     |
| Hired Labor                         | 0.80                     |
| Farm Insurance                      | 0.12                     |
| Machinery Lease Payments            | 0.28                     |
| Real Estate Taxes                   | 5.81                     |
| Miscellaneous Farm Expense          | 0.18                     |
| Interest                            | 15.67                    |
| Depreciation                        | 2.66                     |
| Total Overhead Costs per Acre       | 25.69                    |
| Total Listed Costs per Acre         | 28.98                    |
| Net Return per Acre                 | -6.38                    |
| Net Cash Flow Generated for         |                          |
| Principal Payments, Income Taxes,   |                          |
| and Family Living per Acre          | -3.72                    |
| Total Direct Costs per Unit         | 0.23                     |
| Total Listed Costs per Unit         | 2.06                     |
| Net Return per Unit                 | -0.45                    |
| Break Even Yield per Acre           | 5.27                     |

## \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### PASTURE ON CASH RENTED LAND

|                                   | Average For All Farms |
|-----------------------------------|-----------------------|
| Number of Fields                  | 15                    |
| Number of Farms                   | 15                    |
| Number of Farms                   |                       |
| Acres                             | 132.20                |
| Yield per Acre                    | 9.82                  |
| Operators Share of Yield %        | 100.00                |
| Value per Unit                    | 5.31                  |
| Crop Product Return per Acre      | 18.15                 |
| Other Crop Income per Acre        | 0.00                  |
| Gross Return per Acre             | 18.15                 |
| GLOBB RECALL PET ACTE             |                       |
| Direct Costs per Acre             |                       |
| Seed                              | 0.11                  |
| Fertilizer                        | 0.27                  |
| Chemicals                         | 1.51                  |
| Fuel and Oil                      | 0.65                  |
| Repairs                           | 1.26                  |
| Land Rent                         | 12.18                 |
| Operating Interest                | 0.22                  |
| Total Direct Costs per Acre       | 16.20                 |
| Return to Overhead per Acre       | 1.94                  |
| Recurn to overhead per more       |                       |
| Overhead Costs per Acre           |                       |
| Utilities                         | 0.23                  |
| Hired Labor                       | 0.84                  |
| Farm Insurance                    | 0.13                  |
| Machinery Lease Payments          | 0.35                  |
| Real Estate Taxes                 | 0.00                  |
| Miscellaneous Farm Expense        | 0.25                  |
| Interest                          | 0.33                  |
| Depreciation                      | 3.44                  |
| Total Overhead Costs per Acre     | 5.56                  |
| Total Listed Costs per Acre       | 21.76                 |
| Net Return per Acre               | -3.62                 |
| Het Vergiii bei voie              |                       |
| Net Cash Flow Generated for       |                       |
| Principal Payments, Income Taxes, |                       |
| and Family Living per Acre        | -0.18                 |
| and ramitly privated ber note     | ¥*25                  |
| Total Direct Costs per Unit       | 1.65                  |
| Total Listed Costs per Unit       | 2.22                  |
| Net Return per Unit               | -0.37                 |
| Break Even Yield per Acre         | 4.10                  |
| nreav Bacil Trend ber wore        |                       |

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### SWEET CORN ON OWNED LAND

|   | Average For<br>All Farms |
|---|--------------------------|
| 4 -1 11-                                      | 6                        |
| Number of Fields Number of Farms              | 6                        |
| Number of Falms                               |                          |
| Acres   | 36.10                    |
| Yield per Acre                                | 5.78                     |
| Operators Share of Yield %                    | 100.00                   |
| Value per Unit                                | 47.56                    |
| Crop Product Return per Acre                  | 274.90                   |
| Other Crop Income per Acre                    | 0.00                     |
| Gross Return per Acre                         | 274.90                   |
| nt and Graha man have                         |                          |
| Direct Costs per Acre Seed                    | 6.65*                    |
| Fertilizer                                    | 35.00                    |
| Chemicals                                     | 6.92                     |
| Crop Insurance                                | 5.85                     |
| Custom Work Hired                             | 5.51                     |
| Fuel and Oil                                  | 7.08                     |
| Repairs                                       | 14.15                    |
| Operating Interest                            | 7.98                     |
| Total Direct Costs per Acre                   | 89.14                    |
| Return to Overhead per Acre                   | 185.75                   |
|   |                          |
| Overhead Costs per Acre                       | 2.62                     |
| Utilities                                     | 2.96                     |
| Hired Labor                                   | 1.17                     |
| Farm Insurance                                | 0.27                     |
| Machinery Lease Payments<br>Real Estate Taxes | 6.70                     |
| Miscellaneous Farm Expense                    | 2.73                     |
| Interest                                      | 37.69                    |
| Depreciation                                  | 21.15                    |
| Total Overhead Costs per Acre                 | 75.28                    |
| Total Listed Costs per Acre                   | 164.42                   |
| Net Return per Acre                           | 110.47                   |
|   |                          |
| Net Cash Flow Generated for                   |                          |
| Principal Payments, Income Taxes,             | 131.62                   |
| and Family Living per Acre                    | 131.02                   |
| Total Direct Costs per Unit                   | 15.43                    |
| Total Listed Costs per Unit                   | 28.46                    |
| Net Return per Unit                           | 19.12                    |
| Break Even Yield per Acre                     | 3.40                     |
| nrows nrow saves for seeing                   |                          |

<sup>\*</sup>This average seed cost does not reflect the full cost of sweet corn seed. Some farms pay the full cost directly; for others, the seed is supplied by the processor and its cost is deducted in the product check. The actual cost of of seed is similar to the seed cost for field corn (Tables 11 - 1, 2, or 3).

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### PEAS ON CASH RENTED LAND

|                                     | Average For<br>All Farms |
|-------------------------------------|--------------------------|
| w 1 6 mi-14-                        | 5                        |
| Number of Fields<br>Number of Farms | 5                        |
| Acres                               | 30.40                    |
| Yield per Acre                      | 3,074.90                 |
| Operators Share of Yield %          | 100.00                   |
| Value per Unit                      | 0.064                    |
| Crop Product Return per Acre        | 196.55                   |
| Other Crop Income per Acre          | 0.00                     |
| Gross Return per Acre               | 196.55                   |
| Direct Costs per Acre               |                          |
| Seed                                | 11.88                    |
| Fertilizer                          | 17.42                    |
| Chemicals                           | 3.49                     |
| Crop Insurance                      | 3.83                     |
| Fuel and Oil                        | 5.45                     |
| Repairs                             | 11.29                    |
| Land Rent                           | 78.94                    |
| Miscellaneous Crop Expense          | 0.36                     |
| Operating Interest                  | 3.14                     |
| Total Direct Costs per Acre         | 135.80                   |
| Return to Overhead per Acre         | 60.75                    |
| Overhead Costs per Acre             |                          |
| Utilities                           | 2.55                     |
| Hired Labor                         | 7.09                     |
| Farm Insurance                      | 1.17                     |
| Machinery Lease Payments            | 5.63                     |
| Real Estate Taxes                   | 0.00                     |
| Miscellaneous Farm Expense          | 2.04                     |
| Interest                            | 0.05                     |
| Depreciation                        | 18.03                    |
| Total Overhead Costs per Acre       | 36.57                    |
| Total Listed Costs per Acre         | 172.37                   |
| Net Return per Acre                 | 24.18                    |
| Net Cash Flow Generated for         |                          |
| Principal Payments, Income Taxes,   | 40.03                    |
| and Family Living per Acre          | 42.21                    |
| Total Direct Costs per Unit         | 0.044                    |
| Total Listed Costs per Unit         | 0.056                    |
| Net Return per Unit                 | 0.008                    |
| Break Even Yield per Acre           | 2,704.63                 |
|                                     |                          |

TABLE 11 - 21

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### SET ASIDE ON OWNED LAND

|   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |  |
|---|--------------------------|------------------------|-------------------------|--|
| Number of Fields  | 127                      | 25                     | 25                      |  |
| Number of Farms   | 122                      | 24                     | 24                      |  |
| Acres   | 17.30                    | 21.39                  | 16.95                   |  |
| Yield per Acre  | 386.09                   | 266.78                 | 432.88                  |  |
| Operators Share of Yield %                                    | 100.00                   | 100.00                 | 100.00                  |  |
| Value per Unit  | 1.00                     | 1.00                   | 1.00                    |  |
| Crop Product Return per Acre                                  | 386.09                   | 266.78                 | 432.88                  |  |
| Other Crop Income per Acre                                    | 42.04                    | 8.51                   | 164.49                  |  |
| Gross Return per Acre   | 428.12                   | 275.29                 | 597.37                  |  |
| Direct Costs per Acre   |                          |                        |                         |  |
| Seed  | 4.45                     | 4.53                   | 4.61                    |  |
| Fertilizer  | 0.42                     | 0.15                   | 1.86                    |  |
| Chemicals   | 1.69                     | 1.33                   | 0.55                    |  |
| Crop Insurance  | 0.04                     | 0.00                   | 0.00                    |  |
| Custom Work Hired   | 2.22                     | 0.50                   | 6.73                    |  |
| Fuel and Oil  | 3.31                     | 3.69                   | 3.35                    |  |
| Repairs   | 8.65                     | 9.23                   | 11.62                   |  |
| Lease Payments  | 0.02                     | 0.00                   | 0.00                    |  |
| Miscellaneous Crop Expense                                    | 0.20                     | 0.18                   | 0.38                    |  |
| Operating Interest  | 2.21                     | 1.76                   | 2.59                    |  |
| Total Direct Costs per Acre                                   | 23.22                    | 21.37                  | 31.68                   |  |
| Return to Overhead per Acre                                   | 404.90                   | 253.92                 | 565.69                  |  |
| Overhead Costs per Acre                                       |                          |                        |                         |  |
| Utilities   | 0.93                     | 0.81                   | 0.93                    |  |
| Hired Labor   | 1.98                     | 1.79                   | 3.38                    |  |
| Farm Insurance  | 0.86                     | 1.01                   | 0.95                    |  |
| Machinery Lease Payments                                      | 0.66                     | 0.34                   | 1.37                    |  |
| Real Estate Taxes   | 7.71                     | 6.82                   | 7.66                    |  |
| Miscellaneous Farm Expense                                    | 1.17                     | 1.13                   | 1.36                    |  |
| Interest  | 31.30                    | 24.28                  | 44.01                   |  |
| Depreciation  | 12.16                    | 9.28                   | 15.47                   |  |
| Total Overhead Costs per Acre                                 | 56.76                    | 45.47                  | 75.14                   |  |
| Total Listed Costs per Acre                                   | 79.99                    | 66.84                  | 106.82                  |  |
| Net Return per Acre   | 348.14                   | 208.45                 | 490.55                  |  |
| Net Cash Flow Generated for Principal Payments, Income Taxes, |                          |                        |                         |  |
| and Family Living per Acre                                    | 360.29                   | 217.73                 | 506.02                  |  |
| Total Direct Costs per Unit                                   | 0.06                     | 0.08                   | 0.07                    |  |
| Total Listed Costs per Unit                                   | 0.21                     | 0.25                   | 0.25                    |  |
| Net Return per Unit   | 0.90                     | 0.78                   | 1.13                    |  |
| Break Even Yield per Acre                                     | 37.95                    | 58.33                  | -57.67                  |  |

TABLE 11 - 22

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### SET ASIDE ON CASH RENTED LAND

|                                   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |  |
|-----------------------------------|--------------------------|------------------------|-------------------------|--|
| Number of Fields                  | 179                      | 29                     | 33                      |  |
| Number of Farms                   | 137                      | 27                     | 27                      |  |
| Acres                             | 20.78                    | 23.29                  | 18.19                   |  |
| Yield per Acre                    | 398.14                   | 299.75                 | 463.21                  |  |
| Operators Share of Yield %        | 100.00                   | 100.00                 | 100.00                  |  |
| Value per Unit                    | 1.00                     | 1.00                   | 1.00                    |  |
| Crop Product Return per Acre      | 398.14                   | 299.75                 | 463.21                  |  |
| Other Crop Income per Acre        | 36.14                    | 6.78                   | 121.37                  |  |
| Gross Return per Acre             | 434.28                   | 306.53                 | 584.58                  |  |
| Direct Costs per Acre             |                          |                        |                         |  |
| Seed                              | 5.89                     | 6.39                   | 5.55                    |  |
| Fertilizer                        | 1.18                     | 0.63                   | 4.14                    |  |
| Chemicals                         | 1.86                     | 2.01                   | 2.18                    |  |
| Crop Insurance                    | 0.04                     | 0.00                   | 0.26                    |  |
| Custom Work Hired                 | 1.12                     | 1.03                   | 1.57<br>4.62            |  |
| Fuel and Oil                      | 3.25                     | 3.24                   |                         |  |
| Repairs                           | 7.33                     | 8.86                   | 0.00                    |  |
| Special Hired Labor               | 0.06                     | 0.24<br>60.32          | 67.05                   |  |
| Land Rent                         | 70.03                    | 0.00                   | 0.07                    |  |
| Lease Payments                    | 0.02                     | 2.21                   | 0.58                    |  |
| Miscellaneous Crop Expense        | 0.70                     | 1.73                   | 4.74                    |  |
| Operating Interest                | 2.43<br>93.92            | 86.67                  | 99.20                   |  |
| Total Direct Costs per Acre       |                          | 219.86                 | 485.38                  |  |
| Return to Overhead per Acre       | 340.36                   | 219.80                 | 403.30                  |  |
| Overhead Costs per Acre           | 0.74                     | 0.33                   | 1.31                    |  |
| Utilities                         | 0.74<br>2.35             | 0.43                   | 4.64                    |  |
| Hired Labor                       | 0.73                     | 0.39                   | 1.17                    |  |
| Farm Insurance                    | 1.10                     | 0.03                   | 1.98                    |  |
| Machinery Lease Payments          | 0.00                     | 0.00                   | 0.00                    |  |
| Real Estate Taxes                 | 1.19                     | 1.34                   | 1.57                    |  |
| Miscellaneous Farm Expense        | 1.36                     | 0.49                   | 3.46                    |  |
| Interest                          | 9.52                     | 9.14                   | 11.99                   |  |
| Depreciation                      | 16.99                    | 12.14                  | 26.12                   |  |
| Total Overhead Costs per Acre     | 110.91                   | 98.81                  | 125.32                  |  |
| Total Listed Costs per Acre       | 323.37                   | 207.71                 | 459.26                  |  |
| Net Return per Acre               | 323.37                   | 20,,,2                 |                         |  |
| Net Cash Flow Generated for       |                          |                        |                         |  |
| Principal Payments, Income Taxes, | 332.90                   | 216.85                 | 471.25                  |  |
| and Family Living per Acre        |                          |                        |                         |  |
| Total Direct Costs per Unit       | 0.24                     | 0.29                   |                         |  |
| Total Listed Costs per Unit       | 0.28                     | 0.33                   | 0.27                    |  |
| Net Return per Unit               | 0.81                     |                        | 0.99                    |  |
| Break Even Yield per Acre         | 74.77                    | 92.04                  | 3.95                    |  |

TABLE 11 - 23

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### SET ASIDE ON SHARE RENTED LAND

|                                   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |  |
|-----------------------------------|--------------------------|------------------------|-------------------------|--|
| Number of Fields                  | 87                       | 18                     | 20                      |  |
| Number of Farms                   | 69                       | 14                     | 14                      |  |
| Acres                             | 13.25                    | 11.67                  | 12.74                   |  |
| Yield per Acre                    | 450.32                   | 334.36                 | 652.52                  |  |
| Operators Share of Yield %        | 58.11                    | 54.84                  | 59.39                   |  |
| Value per Unit                    | 1.00                     | 1.00                   | 1.00                    |  |
| Crop Product Return per Acre      | 260.69                   | 186.15                 | 376.94                  |  |
| Other Crop Income per Acre        | 26.97                    | 4.36                   | 83.64                   |  |
| Gross Return per Acre             | 287.66                   | 190.50                 | 460.59                  |  |
| Direct Costs per Acre             |                          |                        |                         |  |
| Seed                              | 4.93                     | 4.23                   | 5.63                    |  |
| Fertilizer                        | 0.45                     | 0.00                   | 1.54                    |  |
| Chemicals                         | 1.52                     | 1.06                   | 1.45                    |  |
| Custom Work Hired                 | 2.35                     | 0.65                   |                         |  |
| Fuel and Oil                      | 2.92                     | 2.23                   | 3.94                    |  |
| Repairs                           | 5.79                     | 6.12                   | 5.49                    |  |
| Special Hired Labor               | 0.06                     | 0.34                   | 0.00                    |  |
| Lease Payments                    | 0.11                     | 0.00                   | 0.00                    |  |
| Miscellaneous Crop Expense        | 0.13                     | 0.13                   | 0.05                    |  |
| Operating Interest                | 2.46                     | 1.42                   | 5.75                    |  |
| Total Direct Costs per Acre       | 20.72                    | 16.19                  | 24.00                   |  |
| Return to Overhead per Acre       | 266.95                   | 174.32                 | 436.59                  |  |
| Overhead Costs per Acre           |                          |                        |                         |  |
| Utilities                         | 0.61                     | 0.56                   | 0.87                    |  |
| Hired Labor                       | 1.26                     | 0.30                   | 2.64                    |  |
| Farm Insurance                    | 0.48                     | 0.26                   | 0.73                    |  |
| Machinery Lease Payments          | 1.38                     | 0.38                   | 1.74                    |  |
| Real Estate Taxes                 | 0.00                     | 0.00                   | 0.00                    |  |
| Miscellaneous Farm Expense        | 0.86                     | 0.58                   | 1.26                    |  |
| Interest                          | 1.09                     | 1.33                   | 1.65                    |  |
| Depreciation                      | 7.28                     | 7.91                   | 5.95                    |  |
| Total Overhead Costs per Acre     | 12.96                    | 11.32                  | 14.85                   |  |
| Total Listed Costs per Acre       | 33.67                    | 27.51                  | 38.84                   |  |
| Net Return per Acre               | 253.99                   | 163.00                 | 421.74                  |  |
| Net Cash Flow Generated for       |                          |                        |                         |  |
| Principal Payments, Income Taxes, | 261.27                   | 170.91                 | 427.69                  |  |
| and Family Living per Acre        | 201.27                   | 1/0.91                 | 721.03                  |  |
| Total Direct Costs per Unit       | 0.05                     | 0.05                   | 0.04                    |  |
| Total Listed Costs per Unit       | 0.07                     | 0.08                   | 0.06                    |  |
| Net Return per Unit               | 0.56                     | 0.49                   | 0.65                    |  |
| Break Even Yield per Acre         | 11.53                    | 42.22                  | -75.43                  |  |

TABLE 11 - 24

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms sorted according to Return to Overhead per Acre)

#### CRP ON OWNED LAND

|                                   | Average For<br>All Farms | Average For<br>Low 20% | Average For<br>High 20% |
|-----------------------------------|--------------------------|------------------------|-------------------------|
| mutual of minide                  | 27                       | . 5                    | . 5                     |
| Number of Fields Number of Farms  | 26                       | . 5                    | 5                       |
| Manager of Taling                 |                          |                        |                         |
| Acres                             | 46.06                    | 44.30                  | 35.02                   |
| Yield per Acre                    | 79.61                    | 63.55                  | 67.98                   |
| Operators Share of Yield %        | 100.00                   | 100.00                 | 100.00<br>1.00          |
| Value per Acre                    | 1.00                     | 1.00                   |                         |
| Crop Product Return per Acre      | 79.61                    | 63.55                  | 42.30                   |
| Other Crop Income per Acre        | 9.60                     | 9.07<br>72.62          | 110.29                  |
| Gross Return per Acre             | 89.22                    | 12.62                  | 110.29                  |
| Direct Costs per Acre             |                          |                        | 0.00                    |
| Seed                              | 3.80                     | 9.18                   |                         |
| Chemicals                         | 0.69                     | 2.01                   | 0.00                    |
| Custom Work Hired                 | 0.66                     | 3.57                   | 0.00                    |
| Fuel and Oil                      | 1.40                     | 4.13                   | 0.20                    |
| Repairs                           | 5.94                     | 5.29                   | 3.10                    |
| Miscellaneous Crop Expense        | 0.49                     | 0.24                   | 3.04                    |
| Operating Interest                | 0.50                     |                        | 1.03<br>7.37            |
| Total Direct Costs per Acre       | 13.47                    |                        | 102.92                  |
| Return to Overhead per Acre       | 75.74                    | 47.66                  | 102.92                  |
| Overhead Costs per Acre           |                          | 1 10                   | 0.11                    |
| Utilities                         | 0.51                     | 1.10                   | 0.11                    |
| Hired Labor                       | 0.76                     | 0.39                   | 0.31                    |
| Farm Insurance                    | 0.35                     | 0.73                   |                         |
| Machinery Lease Payments          | 0.15                     | 0.00                   | 7.50                    |
| Real Estate Taxes                 | 7.98                     | 6.80                   | 0.11                    |
| Miscellaneous Farm Expense        | 0.83                     | 0.98                   | 35.85                   |
| Interest                          | 34.90                    | 28.52<br>9.10          |                         |
| Depreciation                      | 7.51                     |                        |                         |
| Total Overhead Costs per Acre     | 53.00                    | 72.59                  | 53.14                   |
| Total Listed Costs per Acre       | 66.47                    | 0.04                   |                         |
| Net Return per Acre               | 22.75                    | 0.04                   | 37.110                  |
| Net Cash Flow Generated for       |                          |                        |                         |
| Principal Payments, Income Taxes, | 20.26                    | 9.14                   | 58.60                   |
| and Family Living per Acre        | 30.26                    | 7.14                   | 30.00                   |
| Total Direct Costs per Acre       | 0.17                     | 0.39                   | 0.11                    |
| Total Listed Costs per Acre       | 0.83                     | 1.14                   | 0.78                    |
| Net Return per Acre               | 0.29                     | 0.00                   | 0.84                    |
| Break Even Yield per Acre         | 56.87                    | 63.51                  | 10.83                   |

### \*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### CRP ON CASH RENTED LAND

|                                   | Average For<br>All Farms |
|-----------------------------------|--------------------------|
| Number of Fields                  | 8                        |
| Number of Farms                   | 8                        |
| Acres                             | 26.75                    |
| Yield per Acre                    | 59.14                    |
| Operators Share of Yield %        | 100.00                   |
| Value per Acre                    | 1.00                     |
| Crop Product Return per Acre      | 59.14                    |
| Other Crop Income per Acre        | 0.00                     |
| Gross Return per Acre             | 59.14                    |
| Direct Costs per Acre             |                          |
| Seed                              | 5.42                     |
| Fertilizer                        | 0.08                     |
| Chemicals                         | 4.37                     |
| Fuel and Oil                      | 2.03                     |
| Repairs                           | 6.00                     |
| Land Rent                         | 43.46                    |
| Operating Interest                | 1.29                     |
| Total Direct Costs per Acre       | 62.65                    |
| Return to Overhead per Acre       | -3.51                    |
| Overhead Costs per Acre           |                          |
| Utilities                         | 0.38                     |
| Hired_Labor                       | 0.42                     |
| Farm Insurance                    | 0.31                     |
| Machinery Lease Payments          | 0.05                     |
| Real Estate Taxes                 | 0.00                     |
| Miscellaneous Farm Expense        | 0.74                     |
| Interest                          | 0.75                     |
| Depreciation                      | 7.85                     |
| Total Overhead Costs per Acre     | 10.49                    |
| Total Listed Costs per Acre       | 73.15                    |
| Net Return per Acre               | -14.00                   |
| Net Cash Flow Generated for       |                          |
| Principal Payments, Income Taxes, | . 15                     |
| and Family Living per Acre        | -6.15                    |
| Total Direct Costs per Acre       | 1.06                     |
| Total Listed Costs per Acre       | 1.24                     |
| Net Return per Acre               | -0.24                    |
| Break Even Yield per Acre         | 73.15                    |

#### EXPLANATORY NOTES FOR LIVESTOCK TABLES

The "Livestock Enterprise Analysis" tables show the average physical production, gross returns, direct costs, overhead costs, and net returns per budget unit. All costs are actual costs; no opportunity costs are included. The "Net Return" to the enterprise is the "Total Return" minus the direct and overhead costs. The "Net cash flow for principal payments, income taxes, and family living" is the "Net Return" plus "Depreciation" and minus "Home Use," "Fed," and "Butchered." The last section of each livestock table contains both economic and technical efficiency measures which are particularly useful to individual managers in assessing their performance as compared to their peers.

The "Dairy (Milking Herd)" enterprise contains the information for only the milking herd (which includes dry cows). "Dairy Heifers" are those heifers kept for replacement into the milking herd. "Dairy Heifers and Feeder Stock" includes replacement heifers and dairy animals intended for feeding and slaughter. "Dairy Steers" includes only steers for feeding. The "All Dairy" table includes those farms in the "Dairy (Milking Herd)", "Dairy Heifers", and "Dairy Heifers and Feeder Stock" tables; it does not include "Dairy Steers."

The "All Beef Finishing" table includes the FINANX codes for beef, steer calf, heifer calf, yearling steer, and yearling heifer finishing.

When there is a sufficient number (i.e., more than 24), farms are divided into low 20% and high 20% on the basis of returns to overhead costs. The classification is done separately for each livestock enterprise.

"Lbs. feed per lb. of gain" is the lbs. of total feed divided by "Gross production." The total feed is calculated by adding total pounds of feed. For grains, these pounds per unit are used: corn, 56; oats, 32; barley, 48; grain sorghum, 56; wheat, 60; and millet, 48. For these roughages, the pounds are calculated by these factors: alfalfa haylage, 0.5; corn silage, 0.33; oatlage, 0.5; and sorghum silage, 0.33; and small grain silage, 0.33.

The calving and weaning percentages are calculated as the number of calves which are calved and weaned, respectively, divided by the number of cows which are supposed to bear young.

Rounding of individual items for the report may have caused minor discrepancies with the calculated totals.

# TABLE 12 - 1 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

Farrow-Finish Hogs -- Average per Litter

|  | Average Fo<br>All Farms |              | Average For<br>Low 20%                  | r             | Average For<br>High 20% |                 |
|--|-------------------------|--------------|---|---------------|-------------------------|-----------------|
| Number of Farms                        | 51 ,                    | -            | 10                                      |               | 10                      | •               |
|  | Quantity                | Value        | Quantity                                | Value         | Quantity                | Value           |
| Sales (lbs)                            | 1,682.15                | 749.25       | 1,680.76                                | 743.70        | 1,676.45                | 743.89          |
| Livestock Transferred Out (lbs)        | 2.94                    | 1.21         | 0.00                                    | 0.00          | 15.11                   | 6.30            |
| Butchered (lbs)                        | 2.13                    | 0.89         | 1.56                                    | 0.67          | 3.69                    | 1.58            |
| Cull Sales (lbs)                       | 135.46                  | 48.76        | 114.06                                  | 38.87         | 156.24                  | 53.11           |
| Less Livestock Purchased (lbs)         | 17.91                   | 18.83        | 15.43                                   | 15.63         | 17.18                   | 17.63           |
| Less Livestock Transferred In (lbs)    | 2.19                    | 0.91         | 0.00                                    | 0.00          | 14.91                   | 6.21            |
| Change in Inventory (lbs)              | 0.20                    | 56.04        | -9.13                                   | 27.16         | -108.41                 | 117.81          |
| Gross Production (lbs)                 | 1,802.80                | 836.40       | 1,771.81                                | 794.76        | 1,710.98                | 898.84          |
| Other Income                           | ,,                      | 0.02         | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0.00          | •                       | 0.00            |
| Total Return                           |                         | 836.42       |   | 794.76        |                         | 898.84          |
| Direct Costs                           |                         |              |   |               |                         |                 |
| Corn (bu)                              | 94.55                   | 207.89       | 93.14                                   | 204.54        | 92.97                   | 199.26          |
| Oats (bu)                              | 0.45                    | 0.84         | 0.54                                    | 1.02          | 0.33                    | 0.51            |
| Wheat (bu)                             | 0.05                    | 0.11         | 0.0                                     | 0.0           | 0.0                     | 0.0             |
| Other Grain (lbs)                      | 13.27                   | 1.12         | 0.0                                     | 0.0           | 0.0                     | 0.0             |
| Alfalfa Hay (lbs)                      | 0.97                    | 0.03         | . 0.0                                   | 0.0           | 0.0                     | 0.0             |
| Protein, Vitamins, Minerals (lbs)      | 1,631.75                | 287.21       | 1,857.20                                | 349.69        | 1,481.91                | 247.01          |
| Complete Ration (lbs)                  | 82.68                   | 13.83        | 18.30                                   | 4.50          | 9.25                    | 1.79            |
| Pasture (AUM)                          | 0.02                    | 0.04         | 0.0                                     | 0.0           | 0.13                    | 0.25            |
| Breeding                               |                         | 0.63         |   | 0.00          |                         | 0.27            |
| Veterinarian and Medicine              |                         | 29.23        |   | 32.47         |                         | 20.76<br>8.34   |
| Supplies                               |                         | 11.07        |   | 13.18         |                         | 0.21            |
| Marketing                              |                         | 1.26         |   | 2.48<br>11.55 |                         | 7.15            |
| Fuel and Oil                           |                         | 10.86        |   | 42.02         |                         | 13.59           |
| Repairs                                |                         | 38.02        |   | 0.00          |                         | 3.84            |
| Special Hired Labor                    |                         | 0.66<br>5.23 |   | 6.68          |                         | 3.74            |
| Machinery Work Hired                   |                         | 0.03         |   | 0.00          | •                       | 0.20            |
| Utilities                              |                         | 10.91        |   | 14.79         |                         | 0.00            |
| Lease Payments                         |                         | 3.13         |   | 2.61          |                         | 2.24            |
| Bedding                                |                         | 5.02         |   | 8.55          |                         | 5.64            |
| Operating Interest Total Direct Costs  |                         | 627.12       |   | 694.06        |                         | 514.83          |
| Return to Overhead                     |                         | 209.29       |   | 100.70        |                         | 384.01          |
| Overhead Costs (allocated by farmers)  |                         |              |   |               |                         |                 |
| Utilities                              |                         | 15.93        |   | 18.49         |                         | 13.76           |
| Real Estate Taxes                      |                         | 1.96         |   | 2.04          |                         | 2.06            |
| Farm Insurance                         |                         | 6.14         | 1                                       | 4.17          |                         | 6.35            |
| Overhead Hired Labor                   |                         | 36.46        |   | 58.23         |                         | 14.32           |
| Lease Payments                         | •                       | 5.63         |   | 8.77          |                         | 2.41            |
| Miscellaneous Farm Expense             |                         | 5.98         |   | 7.17          |                         | 5.13            |
| Interest                               |                         | 14.12        |   | 22.47         |                         | 6.41            |
| Depreciation                           |                         | 48.90        |   | 50.21         |                         | 55.58           |
| Total Overhead Costs                   |                         | 135.13       |   | 171.55        |                         | 106.02          |
| Total Listed Costs                     |                         | 762.25       |   | 865.62        |                         | 620.85          |
| Net Return                             |                         | 74.17        |   | -70.85        |                         | 277.99          |
| Net Cash Flow Generated for            |                         |              |   |               |                         |                 |
| Principal Payments, Income Taxes,      |                         |              |   |               |                         |                 |
| and Family Living                      |                         | 122.18       |   | -21.31        |                         | 331.99          |
| Other Information                      |                         | 204 ==       |   | 740 /0        |                         | 450.00          |
| Number of Litters Farrowed per Farm    |                         | 201.78       |   | 310.40        |                         | 150.90          |
| Number of Litters per Crate            |                         | 8.60         |   | 9.58          |                         | 8.29            |
| Number of Litters per Sow              |                         | 1.85         |   | 1.86          |                         | 1.73            |
| Pigs Born per Litter                   |                         | 9.75         |   | 9.98          |                         | 9.59            |
| Pigs Weaned per Litter                 |                         | 8.42         |   | 8.74          |                         | 8.65<br>3.92    |
| Lbs of Feed Fed per lb of Gain         |                         | 3.91         |   | 4.01          |                         | 233.44          |
| Avg. Weight of Market Hogs Sold (lbs)  |                         | 231.52       |   | 230.31        |                         | 233.44<br>44.37 |
| Avg. \$ per Cwt Received for Hogs Sold |                         | 44.54        |   | 44.25         |                         | 44.31           |

# TABLE 12 - 2 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

### Farrow-Finish Hogs -- Average per CWT Produced

|  | Average Fo |        | Average For<br>Low 20% | •            | Average For |        |
|--|------------|--------|------------------------|--------------|-------------|--------|
| Number of Farms  | 51         | •      | 10                     | •            | 10          |        |
| •  | Quantity   | Value  | Quantity               | Value        | Quantity    | Value  |
| 0 L - 415-3  | 93.31      | 41.56  | 94.86                  | 41.97        | 97.98       | 43.48  |
| Sales (lbs)  | 0.16       | 0.07   | 0.00                   | 0.00         | 0.88        | 0.37   |
| Livestock Transferred Out (lbs)                                    | 0.12       | 0.05   | 0.09                   | 0.04         | 0.22        | 0.09   |
| Butchered (lbs)  | 7.51       | 2.70   | 6.44                   | 2.19         | 9.13        | 3.10   |
| Cull Sales (lbs) Less Livestock Purchased (lbs)                    | 0.99       | 1.04   | 0.87                   | 0.88         | 1.00        | 1.03   |
| Less Livestock Funchased (tbs) Less Livestock Transferred In (lbs) | 0.12       | 0.05   | 0.00                   | 0.00         | 0.87        | 0.36   |
|  | 0.01       | 3.11   | -0.52                  | 1.53         | -6.34       | 6.89   |
| Change in Inventory (lbs)  | 100.00     | 46.39  | 100.00                 | 44.86        | 100.00      | 52.53  |
| Gross Production (lbs)   | 100.00     | 0.00   | 100100                 | 0.00         |             | 0.00   |
| Other Income   |            | 46.40  |                        | 44.86        |             | 52.53  |
| Total Return   |            | 40.40  |                        | 77.00        |             |        |
| Direct Costs   | 5.24       | 11.53  | 5.26                   | 11.54        | 5.43        | 11.65  |
| Corn (bu)  | 0.02       | 0.05   | 0.03                   | 0.06         | 0.02        | 0.03   |
| Oats (bu)  | 0.02       | 0.03   | 0.0                    | 0.0          | 0.0         | 0.0    |
| Wheat (bu)   |            | 0.06   | 0.0                    | 0.0          | 0.0         | 0.0    |
| Other Grain (lbs)  | 0.74       |        | 0.0                    | 0.0          | 0.0         | 0.0    |
| Alfalfa Hay (lbs)  | 0.05       | 0.00   | 104.82                 | 19.74        | 86.61       | 14.44  |
| Protein, Vitamins, Minerals (lbs)                                  | 90.51      | 15.93  |                        | 0.25         | 0.54        | 0.10   |
| Complete Ration (lbs)  | 4.59       | 0.77   | 1.03                   | 0.0          | 0.01        | 0.01   |
| Pasture (AUM)  | 0.00       | 0.00   | 0.0                    | 0.00         | 0.01        | 0.02   |
| Breeding   |            | 0.03   |                        | 1.83         |             | 1.21   |
| Veterinarian and Medicine  |            | 1.62   |                        | 0.74         |             | 0.49   |
| Supplies   |            | 0.61   |                        | 0.14         |             | 0.01   |
| Marketing  |            | 0.07   |                        | 0.14         |             | 0.42   |
| Fuel and Oil   |            | 0.60   |                        | 2.37         |             | 0.79   |
| Repairs  |            | 2.11   |                        | 0.00         |             | 0.22   |
| Special Hired Labor  |            | 0.04   |                        |              |             | 0.22   |
| Machinery Work Hired   |            | 0.29   |                        | 0.38         |             | 0.22   |
| Utilities  |            | 0.00   |                        | 0.00         |             | 0.00   |
| Lease Payments   |            | 0.61   |                        | 0.83         |             | 0.00   |
| Bedding  |            | 0.17   |                        | 0.15         |             |        |
| Operating Interest   |            | 0.28   |                        | 0.48         |             | 0.33   |
| Total Direct Costs   |            | 34.79  |                        | 39.17        |             | 30.09  |
| Return to Overhead   |            | 11.61  |                        | 5.68         |             | 22.44  |
| Overhead Costs (allocated by farmers)                              |            |        |                        |              |             | 0.00   |
| Utilities  |            | 0.88   |                        | 1.04         |             | 0.80   |
| Real Estate Taxes  |            | 0.11   |                        | 0.12         |             | 0.12   |
| Farm Insurance   |            | 0.34   |                        | 0.24         |             | 0.37   |
| Overhead Hired Labor   |            | 2.02   |                        | 3.29         |             | 0.84   |
| Lease Payments   |            | 0.31   |                        | 0.50         |             | 0.14   |
| Miscellaneous Farm Expense   | 3          | 0.33   |                        | 0.40         |             | 0.30   |
| Interest   |            | 0.78   |                        | 1.27         |             | 0.37   |
| Depreciation   |            | 2.71   |                        | 2.83         |             | 3.25   |
| Total Overhead Costs   |            | 7.50   |                        | 9.68         |             | 6.20   |
| Total Listed Costs   |            | 42.28  |                        | 48.85        |             | 36.29  |
| Net Return   |            | 4.11   |                        | -4.00        |             | 16.25  |
| Net Cash Flow Generated for  |            |        |                        |              |             |        |
| Principal Payments, Income Taxes,                                  |            |        |                        |              |             |        |
| and Family Living  |            | 6.78   |                        | -1.20        |             | 19.40  |
| and Family Living  |            |        |                        | ,            |             |        |
| Other Information  |            | 201.78 |                        | 310.40       |             | 150.90 |
| Number of Litters Farrowed per Farm                                |            | 8.60   |                        | 9.58         |             | 8.29   |
| Number of Litters per Crate  |            | 1.85   |                        | 1.86         |             | 1.73   |
| Number of Litters per Sow  |            |        |                        | 9.98         |             | 9.59   |
| Pigs Born per Litter   |            | 9.75   |                        | 9.76<br>8.74 |             | 8.65   |
| Pigs Weaned per Litter   |            | 8.42   |                        | 4.01         |             | 3.92   |
| Lbs of Feed Fed per lb of Gain                                     |            | 3.91   |                        | 230.31       |             | 233.44 |
| Avg. Weight of Market Hogs Sold (lbs)                              |            | 231.52 |                        |              |             | 44.37  |
| Avg. \$ per Cwt Received for Hogs Sold                             |            | 44.54  |                        | 44.25        |             | 77.51  |

# TABLE 12 - 3 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Feeder Pig Production -- Average per Litter

Number of Farms

|   | Quantity  | Value   |
|---|---|---|
| Sales (hd) Livestock Transferred Out (hd) Butchered (hd) Cull Sales (hd) Less Livestock Purchased (hd) Less Livestock Transferred In (hd) Change in Inventory (hd) Gross Production Other Income Total Return   | 5.24<br>3.01<br>0.00<br>0.47<br>0.17<br>0.18<br>-0.05 | 195.33<br>117.05<br>0.21<br>72.88<br>38.74<br>17.96<br>29.57<br>358.34<br>0.00<br>358.34  |
| Direct Costs Corn (bu) Oats (bu) Barley (bu) Other Grain (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Veterinarian and Medicine Supplies Fuel and Oil Repairs Special Hired Labor Machinery Work Hired Lease Payments Bedding Operating Interest Total Direct Costs Return to Overhead | 22.17<br>0.16<br>0.12<br>3.72<br>547.58<br>343.68     | 48.43<br>0.27<br>0.29<br>0.34<br>91.91<br>36.10<br>17.01<br>7.56<br>5.13<br>20.92<br>8.69<br>0.80<br>0.42<br>3.27<br>3.01<br>244.17<br>114.17 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  |   | 7.79<br>1.96<br>2.80<br>1.65<br>3.02<br>3.57<br>7.90<br>18.28<br>46.96<br>291.13<br>67.21   |
| Net Cash Flow Generated for Principal Payments, Income Taxes, and Family Living   |   | 85.28   |
| Other Information Number of Litters Farrowed per Farm Number of Litters per Crate Number of Litters per Sow Pigs Born per Litter Pigs Weaned per Litter Avg. Price Received per Pig Sold Avg. Weight per Pig Sold (lbs)   |   | 156.91<br>10.99<br>1.70<br>10.23<br>8.63<br>37.31<br>47.71  |

# TABLE 12 - 4 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

#### Finish Feeder Pigs -- Average per Head

|                                       |              |               | ·           |              |                         |               |
|---------------------------------------|--------------|---------------|-------------|--------------|-------------------------|---------------|
|                                       | Average Fo   |               | Average Fo  |              | Average For<br>High 20% |               |
| Number of Farms                       | 30           |               | 6           |              | 6                       |               |
|                                       | Quantity     | Value         | Quantity    | Value        | Quantity                | Value         |
| Sales (lbs)                           | 235.30       | 104.56        | 229.49      | 99.59        | 244.60                  | 111.04        |
| Livestock Transferred Out (lbs)       | 3.06         | 1.35          | 5.95        | 2.59         | 0.00                    | 0.00          |
| Butchered (lbs)                       | 0.38         | 0.17          | 0.83        | 0.48         | 0.44                    | 0.15          |
| Cull Sales (lbs)                      | 0.00         | 0.00          | 0.00        | 0.00         | 0.00                    | 0.00          |
| Less Livestock Purchased (lbs)        | 34.15        | 28.64         | 24.87       | 20.26        | 20.62                   | 14.75         |
| Less Livestock Transferred In (lbs)   | 10.88        | 8.58          | 9.31        | 9.06         | 18.54                   | 14.20         |
| Change in Inventory (lbs)             | -10.01       | -1.29         | -64.10      | -27.28       | -27.76                  | -10.01        |
| Gross Production (lbs)                | 183.69       | 67.57         | 138.00      | 46.06        | 178.12                  | 72.23         |
| Other Income                          |              | -0.16         |             | 0.00         |                         | 0.00          |
| Total Return                          |              | 67.41         |             | 46.06        |                         | 72.23         |
| Direct Costs                          | 9.70         | 40.40         | / 7/        | 47.00        | 0 //                    | 47 00         |
| Corn (bu)<br>Oats (bu)                | 8.79<br>0.01 | 19.18<br>0.01 | 6.36<br>0.0 | 14.00<br>0.0 | 8.46<br>0.07            | 13.88<br>0.13 |
| Barley (bu)                           | 0.02         | 0.04          | 0.0         | 0.0          | 0.0                     | 0.13          |
| Protein, Vitamins, Minerals (lbs)     | 146.51       | 25.52         | 116.30      | 25.15        | 72.47                   | 13.16         |
| Complete Ration (lbs)                 | 25.55        | 2.32          | 91.14       | 7.54         | 29.03                   | 6.68          |
| Veterinarian and Medicine             | 23.33        | 2.27          | 71.14       | 1.26         | 27.03                   | 0.29          |
| Supplies                              |              | 1.15          |             | 1.44         |                         | 0.64          |
| Marketing                             |              | 0.02          |             | 0.00         |                         | 0.00          |
| Fuel and Oil                          |              | 0.69          |             | 0.92         |                         | 0.66          |
| Repairs                               |              | 2.07          |             | 2.70         |                         | 2.10          |
| Special Hired Labor                   |              | 0.38          |             | 0.00         |                         | 0.00          |
| Machinery Work Hired                  |              | 0.38          |             | 0.02         |                         | 0.71          |
| Utilities                             |              | 0.00          | •           | 0.01         |                         | 0.00          |
| Lease Payments                        |              | 1.60          |             | 0.00         |                         | 0.00          |
| Bedding                               |              | 0.24          |             | 0.30         |                         | 0.31          |
| Operating Interest                    |              | 1.41          |             | 2.13         |                         | 0.31          |
| Total Direct Costs                    |              | 57.28         |             | 55.47        |                         | 38.86         |
| Return to Overhead                    |              | 10.13         |             | -9.40        |                         | 33.37         |
| Overhead Costs (allocated by farmers) |              | 0.92          |             | 0.05         |                         | 0.44          |
| Utilities<br>Real Estate Taxes        |              | 0.82<br>0.13  |             | 0.95<br>0.24 |                         | 0.66<br>0.14  |
| Farm Insurance                        |              | 0.13          |             | 0.19         |                         | 0.14          |
| Overhead Hired Labor                  |              | 0.62          |             | 0.19         |                         | 0.23          |
| Lease Payments                        |              | 0.45          |             | 1.08         |                         | 0.04          |
| Miscellaneous Farm Expense            |              | 0.47          |             | 0.75         |                         | 0.60          |
| Interest                              |              | 0.63          |             | 1.13         |                         | 0.27          |
| Depreciation                          |              | 3.13          |             | 4.34         |                         | 3.10          |
| Total Overhead Costs                  |              | 6.61          |             | 9.31         |                         | 5.41          |
| Total Listed Costs                    |              | 63.90         |             | 64.78        |                         | 44.28         |
| Net Return                            |              | 3.52          |             | -18.72       |                         | 27.95         |
| Net Cash Flow Generated for           |              |               |             |              |                         |               |
| Principal Payments, Income Taxes,     |              |               |             |              |                         |               |
| and Family Living                     |              | 6.49          |             | -14.86       |                         | 30.90         |
| Other Information                     |              | 445           |             |              |                         | 486 17        |
| Number of Animals Purchased per Farm  |              | 615.27        |             | 249.58       |                         | 139.67        |
| Number of Animals Sold per Farm       |              | 761.28        |             | 472.25       |                         | 310.00        |
| Percentage Death Loss                 |              | 2.52          |             | 5.21         |                         | 3.16          |
| Effective Daily Gain (lbs)            |              | 1.46          |             | 1.21         |                         | 2.34          |
| Lbs of Feed Fed per lb of Gain        |              | 3.62          |             | 4.09         |                         | 3.24          |
| Avg. Weight per Animal Bought         |              | 42.84         |             | 48.43        |                         | 45.77         |
| Avg. Weight per Animal Sold           |              | 238.55        |             | 236.21       |                         | 244.60        |
| Avg. Price Paid per Animal Bought     |              | 35.93         |             | 39.46        |                         | 32.74         |
| Avg. \$ per Cwt Recd. per Animal Sold |              | 44.44         |             | 43.40        |                         | 45.40         |

## TABLE 12 - 5 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

#### Finish Feeder Pigs -- Average per CWT Produced

|                                       | Average Fo |                | Average Fo<br>Low 20% |                | Average Fo<br>High 20% |               |
|---------------------------------------|------------|----------------|-----------------------|----------------|------------------------|---------------|
| Number of Farms                       | 30         |                | 6                     | -              | 6                      | -             |
|                                       | Quantity   | Value          | Quantity              | Value          | Quantity               | Value         |
| Sales (lbs)                           | 128.10     | 56.92          | 166.30                | 72.17          | 137.33                 | 62.34         |
| Livestock Transferred Out (lbs)       | 1.66       | 0.73           | 4.31                  | 1.88           | 0.00                   | 0.00          |
| Butchered (lbs)                       | 0.21       | 0.09           | 0.60                  | 0.35           | 0.25                   | 0.08          |
| Cull Sales (lbs)                      | 0.00       | 0.00           | 0.00                  | 0.00           | 0.00                   | 0.00          |
| Less Livestock Purchased (lbs)        | 18.59      | 15.59          | 18.02                 | 14.68          | 11.58                  | 8.28          |
| Less Livestock Transferred In (lbs)   | 5.92       | 4.67           | 6.74                  | 6.56           | 10.41                  | 7.97          |
| Change in Inventory (lbs)             | -5.45      | -0.70          | -46.45                | -19.77         | -15.59                 | -5.62         |
| Gross Production (lbs)                | 100.00     | 36.79          | 100.00                | 33.38          | 100.00                 | 40.55         |
| Other Income                          | 100.00     | -0.09          | 100.00                | 0.00           | 100.00                 | 0.00          |
| Total Return                          |            | 36.70          |                       | 33.38          |                        | 40.55         |
| i i i i i i i i i i i i i i i i i i i |            | 30.70          |                       | 33.30          |                        | 40.33         |
| Direct Costs                          | . =-       |                |                       |                |                        |               |
| Corn (bu)                             | 4.78       | 10.44          | 4.61                  | 10.15          | 4.75                   | 7.79          |
| Oats (bu)                             | 0.00       | 0.01           | 0.0                   | 0.0            | 0.04                   | 0.07          |
| Barley (bu)                           | 0.01       | 0.02           | 0.0                   | 0.0            | 0.0                    | _0.0          |
| Protein, Vitamins, Minerals (lbs)     | 79.76      | 13.89          | 84.28                 | 18.23          | 40.69                  | 7.39          |
| Complete Ration (lbs)                 | 13.91      | 1.26           | 66.04                 | 5.46           | 16.30                  | 3. <i>7</i> 5 |
| Veterinarian and Medicine             |            | 1.24           |                       | 0.91           |                        | 0.16          |
| Supplies                              |            | 0.62           |                       | 1.04           |                        | 0.36          |
| Marketing                             |            | 0.01           |                       | 0.00           |                        | 0.00          |
| Fuel and Oil                          |            | 0.38           |                       | 0.67           |                        | 0.37          |
| Repairs                               |            | 1.13           |                       | 1.96           |                        | 1.18          |
| Special Hired Labor                   |            | 0.21           |                       | 0.00           |                        | 0.00          |
| Machinery Work Hired                  |            | 0.21           |                       | 0.01           |                        | 0.40          |
| Utilities                             |            | 0.00           |                       | 0.01           |                        | 0.00          |
| Lease Payments                        |            | 0.87           |                       | 0.00           |                        | 0.00          |
| Bedding                               |            | 0.13           |                       | 0.22           |                        | 0.17          |
| Operating Interest                    |            | 0.76           |                       | 1.54           |                        | 0.17          |
| Total Direct Costs                    |            | 31.19          |                       | 40.19          |                        | 21.82         |
| Return to Overhead                    |            | 5.51           |                       | -6.81          |                        | 18.73         |
| Overhead Costs (allocated by farmers) |            |                |                       |                |                        |               |
| Utilities                             |            | 0.45           |                       | 0.69           |                        | 0.37          |
| Real Estate Taxes                     |            | 0.43           |                       | 0.17           |                        | 0.08          |
| Farm Insurance                        |            | 0.20           |                       | 0.17           |                        | 0.08          |
| Overhead Hired Labor                  |            | 0.34           |                       | 0.47           |                        | 0.14          |
| Lease Payments                        |            | 0.25           |                       | 0.78           |                        | 0.02          |
| Miscellaneous Farm Expense            |            | 0.26           |                       | 0.78           |                        | 0.33          |
| Interest                              |            | 0.28           |                       |                |                        |               |
| Depreciation                          | 1          | 1.71           |                       | 0.82           |                        | 0.15          |
| Total Overhead Costs                  | 97         |                |                       | 3.14           |                        | 1.74          |
|                                       |            | 3.60<br>7/ 70  |                       | 6.75           |                        | 3.04          |
| Total Listed Costs                    |            | 34.78          |                       | 46.94          |                        | 24.86         |
| Net Return                            |            | 1.92           |                       | -13.56         |                        | 15.69         |
| Net Cash Flow Generated for           |            |                |                       |                |                        |               |
| Principal Payments, Income Taxes,     |            |                |                       |                |                        |               |
| and Family Living                     |            | 3.53           |                       | -10.76         |                        | 17.35         |
| Other Information                     |            |                |                       |                |                        |               |
| Number of Animals Purchased per Farm  |            | 615.27         |                       | 249.58         |                        | 170 47        |
| Number of Animals Sold per Farm       |            |                |                       | 472.25         |                        | 139.67        |
| Percentage Death Loss                 |            | 761.28<br>2.52 |                       | 4/2.25<br>5.21 |                        | 310.00        |
| Effective Daily Gain (lbs)            |            |                |                       |                |                        | 3.16          |
|                                       |            | 1.46           |                       | 1.21           |                        | 2.34          |
| Lbs of Feed Fed per lb of Gain        |            | 3.62           |                       | 4.09           |                        | 3.24          |
| Avg. Weight per Animal Bought         |            | 42.84          |                       | 48.43          |                        | 45.77         |
| Avg. Weight per Animal Sold           |            | 238.55         |                       | 236.21         |                        | 244.60        |
| Avg. Price Paid per Animal Bought     |            | 35.93          |                       | 39.46          | `                      | 32.74         |
| Avg. \$ per Cwt Recd. per Animal Sold |            | 44.44          |                       | 43.40          |                        | 45.40         |

#### TABLE 12 - 6

### \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

### Mixed Hogs -- Average per CWT Produced

Number of Farms

|   | Quantity      | Value |
|---|---------------|-------|
| Sales (lbs)                                     | 90.85         | 41.59 |
| Livestock Transferred Out (lbs)                 | 0.61          | 0.26  |
| Butchered (1bs)                                 | 0.09          | 0.04  |
| Cull Sales (lbs)                                | 13.45         | 4.57  |
| Less Livestock Purchased (lbs)                  | 2.22          | 2.11  |
| Less Livestock Transferred In (lbs)             | 0.52          | 0.20  |
| Change in Inventory (lbs)                       | -2.27         | 0.82  |
| Gross Production (lbs)                          | 100.00        | 44.98 |
| Other Income                                    | •             | 0.01  |
| Total Return                                    |               | 44.99 |
| Direct Costs                                    | 5.33          | 11.69 |
| Corn (bu)                                       |               | 0.05  |
| Oats (bu)                                       | 0.04          | 0.05  |
| Alfalfa Hay (lbs)                               | 0.21          | 14.11 |
| Protein, Vitamins, Minerals (lbs)               | 80.23<br>8.44 | 1.82  |
| Complete Ration (lbs)                           | 5.44          | 0.90  |
| Veterinarian and Medicine                       |               | 0.38  |
| Supplies  |               | 0.19  |
| Marketing                                       | •             | 0.53  |
| Fuel and Oil                                    | \             | 2.10  |
| Repairs   |               | 0.01  |
| Special Hired Labor                             |               | 0.50  |
| Machinery Work Hired                            |               | 0.05  |
| Utilities                                       |               | 0.29  |
| Bedding   |               | 0.62  |
| Operating Interest Total Direct Costs           |               | 33.26 |
|   |               | 11.73 |
| Return to Overhead                              |               | 111.0 |
| Overhead Costs (allocated by farmers) Utilities |               | 0.91  |
| Real Estate Taxes                               |               | 0.06  |
| Farm Insurance                                  |               | 0.37  |
| Overhead Hired Labor                            |               | 0.33  |
| Lease Payments                                  |               | 0.60  |
| Miscellaneous Farm Expense                      |               | 0.29  |
| Interest  |               | 0.46  |
| Depreciation                                    |               | 2.58  |
| Total Overhead Costs                            |               | 5.61  |
| Total Listed Costs                              |               | 38.87 |
| Net Return                                      |               | 6.12  |
| Net Cash Flow Generated for                     |               |       |
| Principal Payments, Income Taxes,               |               |       |
| and Family Living                               |               | 8.67  |

#### **TABLE 12 - 7**

### \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Beef Cow-Calf -- Average per Cow

Number of Farms

|  | Quantity  | Value   |
|--|---|---|
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return   | 0.00<br>439.63<br>0.00<br>210.90<br>52.46<br>88.79<br>-27.32<br>481.95  | 0.00<br>382.21<br>0.00<br>113.53<br>43.53<br>62.65<br>17.65<br>407.21<br>0.00<br>407.21   |
| Corn (bu) Oats (bu) Alfalfa Hay (lbs) Alfalfa Haylage (lbs) Corn Silage (lbs) Oatlage (lbs) Sorghum Silage (lbs) Stover (lbs) Grass Hay (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Pasture (AUM) Breeding Veterinarian and Medicine Supplies Fuel and Oil Repairs Machinery Work Hired Utilities Bedding Operating Interest Total Direct Costs Return to Overhead | 7.83<br>0.23<br>2,233.65<br>89.51<br>1,621.96<br>70.00<br>156.91<br>442.97<br>350.70<br>75.28<br>4.15<br>3.21 | 17.41<br>0.34<br>75.77<br>2.69<br>40.28<br>1.34<br>3.53<br>2.05<br>10.52<br>15.31<br>0.75<br>30.84<br>2.95<br>13.52<br>3.38<br>3.68<br>7.24<br>1.74<br>0.11<br>3.08<br>6.06<br>242.88<br>164.33 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return   |   | 5.32<br>1.47<br>2.23<br>6.35<br>0.00<br>2.05<br>4.28<br>16.89<br>38.60<br>281.48<br>125.73  |
| Net Cash Flow Generated for Principal Payments, Income Taxes, and Family Living  |   | 142.62  |
| Other Information Average Number of Cows per Farm Calving Percentage Weaning Percentage Percent of Cows Culled   |   | 72.62<br>97.33<br>92.21<br>16.53  |

# TABLE 12 - 8 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Beef Cow-Calf -- Average per CWT Produced

Number of Farms

|   | Quantity   | Value   |
|---|--|---|
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return  | 0.00<br>91.22<br>0.00<br>43.76<br>10.88<br>18.42<br>-5.67<br>100.00                                    | 0.00<br>79.30<br>0.00<br>23.56<br>9.03<br>13.00<br>3.66<br>84.49<br>0.00<br>84.49   |
| Direct Costs Corn (bu) Oats (bu) Alfalfa Hay (lbs) Alfalfa Haylage (lbs) Corn Silage (lbs) Oatlage (lbs) Sorghum Silage (lbs) Stover (lbs) Grass Hay (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Pasture (AUM) Breeding Veterinarian and Medicine Supplies Fuel and Oil Repairs Machinery Work Hired Utilities Bedding Operating Interest Total Direct Costs Return to Overhead | 1.62<br>0.05<br>463.46<br>18.57<br>336.54<br>14.52<br>32.56<br>91.91<br>72.77<br>15.62<br>0.86<br>0.67 | 3.61<br>0.07<br>15.72<br>0.56<br>8.36<br>0.28<br>0.73<br>0.48<br>2.18<br>0.16<br>6.40<br>0.61<br>2.81<br>0.70<br>0.76<br>1.50<br>0.02<br>0.64<br>1.26<br>50.39<br>34.10 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  |  | 1.10<br>0.30<br>0.46<br>1.32<br>0.00<br>0.43<br>0.89<br>3.51<br>8.01<br>58.40<br>26.09  |
| Net Cash Flow Generated for Principal Payments, Income Taxes, and Family Living   |  | 29.59   |
| Other Information<br>Average Number of Cows per Farm<br>Calving Percentage<br>Weaning Percentage<br>Percent of Cows Culled  |  | 72.62<br>97.33<br>92.21<br>16.53  |

## TABLE 12 - 9 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

Beef Finishing, All Types -- Average per Head

|   | Average For<br>All Farms   |   | Average For<br>Low 20%  | •   | Average For<br>High 20%  | •  |
|---|--|---|---|---|--|--|
| Number of Farms   | 53   | •   | 11  |   | 10   |  |
|   | Quantity   | Value   | Quantity  | Value   | Quantity   | Value  |
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return  | 1,108.96<br>9.76<br>3.81<br>0.14<br>602.41<br>26.78<br>18.46<br>511.93   | 804.72<br>7.57<br>2.71<br>0.07<br>521.89<br>24.28<br>26.78<br>295.68<br>0.66<br>296.34  | 1,068.30<br>25.45<br>2.00<br>0.00<br>549.36<br>25.89<br>-106.99<br>413.51   | 759.77<br>22.03<br>1.35<br>0.00<br>465.28<br>25.56<br>-75.89<br>216.42<br>0.00<br>216.42  | 1,071.61<br>0.20<br>2.00<br>0.00<br>614.99<br>2.03<br>5.86<br>462.65   | 795.22<br>0.20<br>1.46<br>0.00<br>512.89<br>1.52<br>39.04<br>321.51<br>0.00<br>321.51  |
| Direct Costs    Corn (bu)    Oats (bu)    Barley (bu)    Wheat (bu)    Other Grain (lbs)    Alfalfa Hay (lbs)    Alfalfa Haylage (lbs)    Corn Silage (lbs)    Oatlage (lbs)    Sorghum Silage (lbs)    Grass Hay (lbs)    Mixed Hay (lbs)    Small Grain Silage (lbs)    Protein, Vitamins, Minerals (lbs)    Complete Ration (lbs)    Pasture (AUM)    Veterinarian and Medicine    Supplies    Marketing    Fuel and Oil    Repairs    Special Hired Labor    Machinery Work Hired    Bedding    Operating Interest Total Direct Costs    Return to Overhead | 50.53<br>0.41<br>0.04<br>0.01<br>3.85<br>244.83<br>110.49<br>737.29<br>128.34<br>128.53<br>29.08<br>94.05<br>3.90<br>228.14<br>11.87<br>0.00 | 108.52<br>0.71<br>0.11<br>0.02<br>0.17<br>9.15<br>3.56<br>20.22<br>1.93<br>2.78<br>0.72<br>3.13<br>0.09<br>30.85<br>1.36<br>0.37<br>7.47<br>2.20<br>1.93<br>3.23<br>9.11<br>0.00<br>4.21<br>1.66<br>8.86<br>222.34<br>74.00 | 43.70<br>0.28<br>0.0<br>0.0<br>0.0<br>283.42<br>155.58<br>782.12<br>65.14<br>0.0<br>11.62<br>154.50<br>0.0<br>265.93<br>10.29<br>0.01 | 97.49<br>0.51<br>0.0<br>0.0<br>10.49<br>4.75<br>21.18<br>0.98<br>0.0<br>0.38<br>6.13<br>0.0<br>33.92<br>1.24<br>0.04<br>6.88<br>1.46<br>0.00<br>3.41<br>13.21<br>0.02<br>7.90<br>2.22<br>13.49<br>225.71<br>-9.29 | 44.71<br>0.05<br>0.0<br>0.01<br>0.0<br>134.90<br>49.87<br>793.05<br>98.84<br>0.0<br>26.99<br>0.0<br>0.0<br>150.31<br>0.0 | 97.77 0.09 0.0 0.03 0.0 5.42 1.52 22.26 1.48 0.0 0.81 0.0 0.0 19.45 0.0 0.0 7.98 2.51 4.38 2.41 10.26 0.00 3.68 1.78 7.53 189.37 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  |  | 3.41<br>1.15<br>2.43<br>5.01<br>0.31<br>2.24<br>6.56<br>15.68<br>36.79<br>259.13<br>37.21   |   | 2.39<br>1.06<br>2.14<br>4.29<br>0.86<br>2.30<br>3.27<br>10.52<br>26.82<br>252.53<br>-36.12  |  | 3.08<br>0.71<br>3.28<br>4.32<br>0.45<br>1.65<br>6.62<br>16.07<br>36.19<br>225.56<br>95.95  |
| Net Cash Flow Generated for<br>Principal Payments, Income Taxes,<br>and Family Living   |  | 50.18   |   | -26.95  |  | 110.55   |
| Other Information Number of Animals Purchased per Farm Number of Animals Sold per Farm Percentage Death Loss Effective Daily Gain (lbs) Lbs of Feed Fed per lb of Gain Avg. Weight per Animal Bought Avg. Weight per Animal Sold Avg. Price Paid per Animal Bought Avg. \$ per Cwt Recd. per Animal Sold  |  | 251.55<br>260.50<br>0.61<br>2.31<br>8.84<br>631.00<br>1,121.65<br>546.66<br>72.57   |   | 210.82<br>235.70<br>0.39<br>2.14<br>10.07<br>631.74<br>1,098.79<br>535.05<br>71.12  |  | 423.35<br>443.05<br>0.32<br>2.22<br>8.06<br>643.76<br>1,071.86<br>536.88<br>74.21  |

### TABLE 12 - 10 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms sorted according to Return to Overhead per unit produced)

#### Beef Finishing, All Types -- Average per CWT Produced

|   | Average Fo<br>All Farms  |   | Average For<br>Low 20%  | r   | Average Fo   |  |
|---|--|---|---|---|--|--|
| Number of Farms   | 53   |   | . 11  | •   | 10   |  |
| •   | Quantity   | Value   | Quantity  | Value   | Quantity   | Value  |
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return  | 216.62<br>1.91<br>0.74<br>0.03<br>117.67<br>5.23<br>3.61<br>100.00   | 157.19<br>1.48<br>0.53<br>0.01<br>101.94<br>4.74<br>5.23<br>57.76<br>0.13<br>57.89  | 258.35<br>6.15<br>0.48<br>0.00<br>132.85<br>6.26<br>-25.87<br>100.00  | 183.74<br>5.33<br>0.33<br>0.00<br>112.52<br>6.18<br>-18.35<br>52.34<br>0.00<br>52.34  | 231.62<br>0.04<br>0.43<br>0.00<br>132.93<br>0.44<br>1.27<br>100.00   | 171.88<br>0.04<br>0.32<br>0.00<br>110.86<br>0.33<br>8.44<br>69.49<br>0.00<br>69.49   |
| Direct Costs    Corn (bu)    Oats (bu)    Barley (bu)    Wheat (bu)    Other Grain (lbs)    Alfalfa Hay (lbs)    Alfalfa Haylage (lbs)    Corn Silage (lbs)    Oatlage (lbs)    Sorghum Silage (lbs)    Grass Hay (lbs)    Mixed Hay (lbs)    Small Grain Silage (lbs)    Protein, Vitamins, Minerals (lbs)    Complete Ration (lbs)    Pasture (AUM)    Veterinarian and Medicine    Supplies    Marketing    Fuel and Oil    Repairs    Special Hired Labor    Machinery Work Hired    Bedding    Operating Interest Total Direct Costs    Return to Overhead | 9.87<br>0.08<br>0.01<br>0.00<br>0.75<br>47.82<br>21.58<br>144.02<br>25.07<br>25.11<br>5.68<br>18.37<br>0.76<br>44.56<br>2.32<br>0.00 | 21.20<br>0.14<br>0.02<br>0.00<br>0.03<br>1.79<br>0.70<br>3.95<br>0.38<br>0.54<br>0.14<br>0.61<br>0.02<br>6.03<br>0.27<br>0.07<br>1.46<br>0.43<br>0.38<br>0.63<br>1.78<br>0.00<br>0.82<br>0.32<br>1.73<br>43.43<br>14.45 | 10.57<br>0.07<br>0.0<br>0.0<br>0.0<br>68.54<br>37.62<br>189.14<br>15.75<br>0.0<br>2.81<br>37.36<br>0.0<br>64.31<br>2.49<br>0.00 | 23.58<br>0.12<br>0.0<br>0.0<br>2.54<br>1.15<br>5.12<br>0.24<br>0.0<br>0.09<br>1.48<br>0.0<br>8.20<br>0.30<br>0.01<br>1.66<br>0.35<br>0.00<br>0.83<br>3.19<br>0.01<br>1.91<br>0.54<br>3.26<br>54.58<br>-2.25 | 9.66<br>0.01<br>0.00<br>0.00<br>29.16<br>10.78<br>171.41<br>21.36<br>0.0<br>5.83<br>0.0<br>0.0<br>32.49<br>0.0 | 21.13<br>0.02<br>0.0<br>0.01<br>0.0<br>1.17<br>0.33<br>4.81<br>0.32<br>0.0<br>0.17<br>0.0<br>0.0<br>1.72<br>0.54<br>0.95<br>0.52<br>2.22<br>0.00<br>0.80<br>0.39<br>1.63<br>40.93<br>28.56 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  Net Cash Flow Generated for   |  | 0.67<br>0.23<br>0.48<br>0.98<br>0.06<br>0.44<br>1.28<br>3.06<br>7.19<br>50.62<br>7.27   |   | 0.58<br>0.26<br>0.52<br>1.04<br>0.21<br>0.56<br>0.79<br>2.54<br>6.49<br>61.07<br>-8.73  |  | 0.67<br>0.15<br>0.71<br>0.93<br>0.10<br>0.36<br>1.43<br>3.47<br>7.82<br>48.75<br>20.74   |
| Net Cash Flow Generated for<br>Principal Payments, Income Taxes,<br>and Family Living   |  | 9.80  | •   | -6.52   |  | 23.90  |
| Other Information Number of Animals Purchased per Farm Number of Animals Sold per Farm Percentage Death Loss Effective Daily Gain (lbs) Lbs of Feed Fed per lb of Gain Avg. Weight per Animal Bought Avg. Weight per Animal Sold Avg. Price Paid per Animal Bought Avg. \$ per Cwt Recd. per Animal Sold  |  | 251.55<br>260.50<br>0.61<br>2.31<br>8.84<br>631.00<br>1,121.65<br>546.66<br>72.57   |   | 210.82<br>235.70<br>0.39<br>2.14<br>10.07<br>631.74<br>1,098.79<br>535.05<br>71.12  |  | 423.35<br>443.05<br>0.32<br>2.22<br>8.06<br>643.76<br>1,071.86<br>536.88<br>74.21  |

### TABLE 12 - 11 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Dairy (Milking Herd) -- Average per Cow

| Number of Farms   | 16   |  |
|---|--|--|
|   | Quantity   | Value  |
| Milk Sold (lbs) Milk Used in Home (lbs) Milk Fed to Animals (lbs) Sales (hd) Livestock Transferred Out (hd) Butchered (hd) Cull Sales (hd) Less Livestock Purchased (hd) Less Livestock Transferred In (hd) Change in Inventory (hd) Gross Production Other Income Total Return   | 15,942.26<br>81.92<br>175.51<br>0.02<br>0.00<br>0.01<br>0.34<br>0.02<br>0.37<br>-0.02  | 18.74  |
| Corn (bu) Oats (bu) Other Grain (lbs) Alfalfa Hay (lbs) Alfalfa Haylage (lbs) Corn Silage (lbs) Oatlage (lbs) Sorghum Silage (lbs) Grass Hay (lbs) Mixed Hay (lbs) Small Grain Silage (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Pasture (AUM) Breeding Veterinarian and Medicine Supplies Marketing Fuel and Oil Repairs Special Hired Labor Machinery Work Hired Lease Payments Bedding Operating Interest Total Direct Costs Return to Overhead | 90.04<br>4.09<br>5.89<br>3,776.41<br>1,458.51<br>2,440.73<br>84.44<br>38.83<br>134.92<br>50.66<br>8.89<br>1,364.02<br>436.41<br>0.11 | 213.55<br>6.38<br>3.08<br>148.28<br>74.10<br>65.86<br>1.07<br>1.520<br>224.45<br>38.33<br>25.34<br>25.33<br>258.44<br>95.67<br>18.99<br>13.42<br>10.04<br>6.07<br>1,149.57 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  |  | 42.54<br>1.72<br>12.00<br>71.94<br>36.48<br>12.12<br>25.35<br>81.93<br>284.07<br>1,433.64<br>561.45  |
| Net Cash Flow Generated for<br>Principal Payments, Income Taxes,<br>and Family Living   |  | 604.42   |
| Other Information Average Number of Cows Per Farm Lbs of Milk Produced per Cow Percent of Barn Capacity Used Percent of Milk Sold as Butterfat Percent of Dairy Herd Culled Lbs Milk Produced per lb Conc. Fed Avg. Price Received per Cwt Milk Sold  |  | 70.32<br>16,199.69<br>127.71<br>3.72<br>34.49<br>2.32<br>12.92   |

# TABLE 12 - 12 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Dairy Replacement & Feeder Stock -- Average per Head\*

Number of Farms

|  | Quantity  | Value   |
|--|---|---|
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return   | 58.43<br>0.00<br>5.90<br>2.24<br>0.00<br>0.00<br>0.00<br>66.57  | 147.67<br>358.66<br>2.85<br>23.05<br>21.39<br>0.00<br>-7.65<br>503.21<br>18.79<br>521.99  |
| Direct Costs Corn (bu) Oats (bu) Alfalfa Hay (lbs) Alfalfa Haylage (lbs) Corn Silage (lbs) Oatlage (lbs) Sorghum Silage (lbs) Stover (lbs) Grass Hay (lbs) Mixed Hay (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Milk (lbs) Pasture (AUM) Breeding Veterinarian and Medicine Supplies Marketing Fuel and Oil Repairs Special Hired Labor Machinery Work Hired Bedding Operating Interest Total Direct Costs Return to Overhead | 26.66<br>3.74<br>1,308.85<br>289.93<br>2,241.09<br>441.03<br>53.67<br>51.60<br>247.67<br>221.13<br>203.81<br>214.50<br>178.53<br>1.29 | 57.32<br>6.00<br>50.22<br>13.22<br>60.47<br>6.34<br>1.44<br>0.49<br>4.54<br>6.57<br>38.57<br>21.95<br>16.05<br>10.93<br>6.99<br>14.79<br>18.20<br>7.17<br>26.98<br>4.24<br>5.43<br>9.32<br>1.87<br>389.92<br>132.07 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return   |   | 15.46<br>0.76<br>4.74<br>28.94<br>11.86<br>4.75<br>10.46<br>28.42<br>105.39<br>495.31<br>26.68  |
| Net Cash Flow Generated for<br>Principal Payments, Income Taxes,<br>and Family Living  |   | 52.24   |
| Other Information Number of Animals Purchased per Farm Number of Animals Sold per Farm Number of Animals Trans. Out per Farm Number of Animals Trans. In per Farm Percentage Death Loss  |   | 1.50<br>30.93<br>27.21<br>0.00<br>12.23   |

<sup>\*</sup>The average per head is based on the total number of head either sold or transferred out.

# TABLE 12 - 13 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Dairy, All Females -- Average per Cow

| Number of Farms  | 16   |  |
|--|--|--|
| <b></b>  | Quantity   | Value  |
| Milk Sold (lbs) Milk Used in Home (lbs) Milk Fed to Animals (lbs) Sales (hd) Livestock Transferred Out (hd) Butchered (hd) Cull Sales (hd) Less Livestock Purchased (hd) Less Livestock Transferred In (hd) Change in Inventory (hd) Gross Production Other Income Total Return  | 15,942.26<br>81.92<br>175.51<br>0.45<br>0.02<br>0.37<br>0.04<br>0.37<br>-0.11  | 2,060.23<br>12.73<br>19.92<br>140.69<br>339.61<br>8.37<br>217.18<br>34.21<br>303.58<br>-31.59<br>2,429.35<br>31.70<br>2,461.04   |
| Direct Costs Corn (bu) Oats (bu) Other Grain (lbs) Alfalfa Hay (lbs) Alfalfa Haylage (lbs) Corn Silage (lbs) Oatlage (lbs) Sorghum Silage (lbs) Stover (lbs) Grass Hay (lbs) Mixed Hay (lbs) Small Grain Silage (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Milk (lbs) Pasture (AUM) Breeding Veterinarian and Medicine Supplies Marketing Fuel and Oil Repairs Special Hired Labor Machinery Work Hired Lease Payments Bedding Operating Interest Total Direct Costs Return to Overhead | 111.44<br>7.37<br>5.89<br>5,023.24<br>1,668.27<br>4,375.76<br>474.63<br>77.66<br>37.33<br>368.59<br>210.65<br>8.89<br>1,534.31<br>591.60<br>129.16<br>1.04 | 259.19<br>11.76<br>3.08<br>195.25<br>83.66<br>118.08<br>6.72<br>2.09<br>0.36<br>7.54<br>6.28<br>0.20<br>257.09<br>51.62<br>10.99<br>31.87<br>70.38<br>19.52<br>19.10<br>88.42<br>47.71<br>1,478.04<br>983.00 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  Net Cash Flow Generated for  |  | 57.20<br>2.34<br>16.42<br>93.07<br>49.11<br>16.64<br>33.96<br>113.90<br>382.63<br>1,860.67<br>600.38   |
| Principal Payments, Income Taxes, and Family Living  |  | 673.26   |
| Other Information Average Number of Cows Per Farm Lbs of Milk Produced per Cow Percent of Barn Capacity Used Percent of Milk Sold as Butterfat Percent of Dairy Females Culled Lbs Milk Prod. / All lb Conc. Fed Avg. Price Received per Cwt Milk Sold   |  | 70.32<br>16,199.69<br>127.71<br>3.72<br>37.06<br>1.88<br>12.92   |

# TABLE 12 - 14 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

### Dairy Steers -- Average per Head

| Number | of | Farms |
|--------|----|-------|
|--------|----|-------|

| Number of Farms  | , ,  |   |
|--|--|---|
| · ·  | Quantity   | Value   |
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return   | 1,197.90<br>0.00<br>2.63<br>0.00<br>325.86<br>474.34<br>258.71<br>659.03     | 788.06<br>0.00<br>1.79<br>0.00<br>266.14<br>321.19<br>173.65<br>376.18<br>0.00<br>376.18  |
| Direct Costs    Corn (bu)    Oats (bu)    Alfalfa Hay (lbs)    Corn Silage (lbs)    Grass Hay (lbs)    Mixed Hay (lbs)    Small Grain Silage (lbs)    Protein, Vitamins, Minerals (lbs)    Veterinarian and Medicine    Supplies    Fuel and Oil    Repairs    Machinery Work Hired    Bedding    Operating Interest Total Direct Costs Return to Overhead | 66.25<br>0.82<br>1,748.69<br>1,958.15<br>40.40<br>245.66<br>516.89<br>321.05 | 147.47<br>1.67<br>48.72<br>37.66<br>0.81<br>6.12<br>8.92<br>43.17<br>4.36<br>1.00<br>4.20<br>26.10<br>1.84<br>1.21<br>0.63<br>333.89<br>42.29 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return   |  | 12.68<br>1.53<br>8.41<br>8.51<br>0.00<br>5.31<br>1.26<br>46.54<br>84.24<br>418.13<br>-41.95   |
| Net Cash Flow Generated for Principal Payments, Income Taxes, and Family Living  |  | 2.80  |
| Other Information Number of Animals Purchased per Farm Number of Animals Sold per Farm Percentage Death Loss Effective Daily Gain (lbs) Lbs of Feed Fed per lb of Gain Avg. Weight per Animal Bought Avg. Weight per Animal Sold Avg. Price Paid per Animal Bought Avg. \$ per Cwt Recd. per Animal Sold   |  | 14.60<br>24.75<br>0.00<br>2.29<br>13.00<br>552.40<br>1,197.90<br>451.16<br>65.79  |

# TABLE 12 - 15 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

### Dairy Steers -- Average per CWT Produced

Number of Farms

| Mulliper of Farms   |  |  |
|---|--|--|
|   | Quantity   | Value  |
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return  | 181.77<br>0.00<br>0.40<br>0.00<br>49.45<br>71.98<br>39.26<br>100.00  | 119.58<br>0.00<br>0.27<br>0.00<br>40.38<br>48.74<br>26.35<br>57.08<br>0.00<br>57.08                                    |
| Direct Costs Corn (bu) Oats (bu) Alfalfa Hay (lbs) Corn Silage (lbs) Grass Hay (lbs) Mixed Hay (lbs) Small Grain Silage (lbs) Protein, Vitamins, Minerals (lbs) Veterinarian and Medicine Supplies Fuel and Oil Repairs Machinery Work Hired Bedding Operating Interest Total Direct Costs Return to Overhead | 10.05<br>0.12<br>265.34<br>297.13<br>6.13<br>37.28<br>78.43<br>48.72 | 22.38<br>0.25<br>7.39<br>5.72<br>0.12<br>0.93<br>1.35<br>6.56<br>0.15<br>0.64<br>3.96<br>0.18<br>0.10<br>50.66<br>6.42 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return  |  | 1.92<br>0.23<br>1.28<br>1.29<br>0.00<br>0.81<br>0.19<br>7.06<br>12.78<br>63.45<br>-6.37                                |
| Net Cash Flow Generated for<br>Principal Payments, Income Taxes,<br>and Family Living   |  | 0.42   |
| Other Information Number of Animals Purchased per Farm Number of Animals Sold per Farm Percentage Death Loss Effective Daily Gain (lbs) Lbs of Feed Fed per lb of Gain Avg. Weight per Animal Bought Avg. Weight per Animal Sold Avg. Price Paid per Animal Bought Avg. \$ per Cwt Recd. per Animal Sold      |  | 14.60<br>24.75<br>0.00<br>2.29<br>13.00<br>552.40<br>1,197.90<br>451.16<br>65.79                                       |

# TABLE 12 - 16 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Market Lamb Production -- Average per Ewe

Number of Farms

|  | Quantity  | Value  |
|--|---|--|
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return   | 111.06<br>0.14<br>0.18<br>24.18<br>37.87<br>0.00<br>45.66<br>143.34         | 72.71<br>0.11<br>0.22<br>5.74<br>27.43<br>0.00<br>33.28<br>84.63<br>9.94<br>94.57  |
| Direct Costs    Corn (bu)    Oats (bu)    Alfalfa Hay (lbs)    Corn Silage (lbs)    Grass Hay (lbs)    Mixed Hay (lbs)    Protein, Vitamins, Minerals (lbs)    Complete Ration (lbs)    Pasture (AUM)    Veterinarian and Medicine    Supplies    Marketing    Fuel and Oil    Repairs    Special Hired Labor    Machinery Work Hired    Bedding    Operating Interest Total Direct Costs Return to Overhead | 7.58<br>0.02<br>342.64<br>5.53<br>120.85<br>5.53<br>100.44<br>43.07<br>0.07 | 16.38<br>0.05<br>11.22<br>0.15<br>2.94<br>0.19<br>28.45<br>5.48<br>5.68<br>3.80<br>0.16<br>1.67<br>5.42<br>0.52<br>1.64<br>0.40<br>1.60<br>86.52<br>8.05 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return   |   | 2.10<br>0.32<br>1.26<br>0.82<br>1.61<br>1.48<br>2.92<br>7.22<br>17.73<br>104.25<br>-9.68   |
| Net Cash Flow Generated for Principal Payments, Income Taxes, and Family Living  |   | -2.68  |
| Other Information Average Number of Ewes per Farm Lambing Percentage Weaning Percentage Percent of Ewes Culled Avg. Weight per Lamb Sold Avg. \$ per Cwt Received per Lamb Sold  |   | 65.75<br>150.40<br>131.62<br>14.66<br>115.74<br>65.47  |

## TABLE 12 - 17 \*\*\*\* 1989 Livestock Enterprise Analysis \*\*\*\* Southwest Minnesota Farm Business Management Association (Average of all farms reporting)

#### Market Lamb Production -- Average per CWT Produced

Number of Farms

|  | Quantity  | Value   |
|--|---|---|
| Sales (lbs) Livestock Transferred Out (lbs) Butchered (lbs) Cull Sales (lbs) Less Livestock Purchased (lbs) Less Livestock Transferred In (lbs) Change in Inventory (lbs) Gross Production (lbs) Other Income Total Return   | 77.48<br>0.10<br>0.13<br>16.87<br>26.42<br>0.00<br>31.85<br>100.00        | 50.72<br>0.07<br>0.15<br>4.00<br>19.13<br>0.00<br>23.22<br>59.04<br>6.93<br>65.97   |
| Direct Costs Corn (bu) Oats (bu) Alfalfa Hay (lbs) Corn Silage (lbs) Grass Hay (lbs) Mixed Hay (lbs) Protein, Vitamins, Minerals (lbs) Complete Ration (lbs) Pasture (AUM) Veterinarian and Medicine Supplies Marketing Fuel and Oil Repairs Special Hired Labor Machinery Work Hired Bedding Operating Interest Total Direct Costs Return to Overhead | 5.29<br>0.01<br>239.04<br>3.86<br>84.31<br>3.86<br>70.07<br>30.05<br>0.05 | 11.43<br>0.04<br>7.83<br>0.11<br>2.05<br>0.14<br>19.85<br>4.00<br>0.34<br>3.97<br>2.65<br>0.11<br>1.17<br>3.78<br>0.36<br>1.15<br>0.28<br>1.11<br>60.36<br>5.62 |
| Overhead Costs (allocated by farmers) Utilities Real Estate Taxes Farm Insurance Overhead Hired Labor Lease Payments Miscellaneous Farm Expense Interest Depreciation Total Overhead Costs Total Listed Costs Net Return   |   | 1.47<br>0.22<br>0.88<br>0.58<br>1.12<br>1.03<br>2.04<br>5.04<br>12.37<br>72.73<br>-6.75   |
| Net Cash Flow Generated for Principal Payments, Income Taxes, and Family Living  |   | -1.87   |
| Other Information Average Number of Ewes per Farm Lambing Percentage Weaning Percentage Percent of Ewes Culled Avg. Weight per Lamb Sold Avg. \$ per Cwt Received per Lamb Sold  |   | 65.75<br>150.40<br>131.62<br>14.66<br>115.74<br>65.47   |

TABLE 13
PRICES USED IN ANALYSIS - 1989
SOUTHWEST FARM BUSINESS MANAGEMENT ASSOCIATION

| <u>Item</u>   | Beginning<br>Inventory   | <u>Feed</u>                              | <u>Harvest</u>                               | Ending<br><u>Inventory</u>  |
|---|--|--|--|---|
| corn/bu. Not in the ASCS program oats/bu. barley/bu. wheat/bu. soybeans/bu.   | 2.30<br>2.30<br>2.25<br>2.50<br>3.50<br>7.00                       | 2.25<br>2.00<br>1.80<br>2.50<br>3.75     | 2.10<br>2.40<br>1.50<br>2.50<br>3.75<br>5.25 | 2.10<br>2.30<br>1.40<br>2.50<br>3.50<br>5.50                                    |
| flax/bu. sunflower/cwt. rye/bu. alfalfa hay/t.  | 5.00<br>7.00<br>2.00<br>90.00                                      | 0<br>0<br>0<br>80.00                     | 5.00<br>10.00<br>2.25<br>80.00               | 5.00<br>7.00<br>2.00<br>90.00   |
| all other hay/t. corn silage/t. grass silage/t. oat silage/t. oat straw/bale deficiency pmt./BU Set aside income/bu. of | 60.00<br>18.00<br>14.00<br>15.00<br>1.50<br>.25                    | 60.00<br>18.00<br>14.00<br>15.00<br>1.25 | acres  | 60.00<br>18.00<br>14.00<br>15.00<br>1.50<br>(ASCS yield x planted x iency pmt)  |
| green chop/t.<br>corn stalks/t.   |  |  | cres is in                                   | harvested crop<br>acluded as<br>a set aside                                     |
| pasture/head/mo.<br>cows<br>calves<br>lambs   |  | 7.00<br>3.50<br>1.00<br>.60              |  |   |
| Board for hired labor   |  | \$6.00/                                  | day or \$1.                                  | 50/meal   |
| Value of milk used in h   | nome   |  | qt. or \$1.                                  | 60/gal.   |
| Value of operator's lab   | oor  | \$20,00                                  | 00   |   |
| Suggested land values   | County Cottonwood Jackson Faribault Martin Murray Nobles Pipestone | 1,0<br>9,2                               | 000 acco<br>000 opin<br>450 Buil             | ces may be modi<br>ording to farme<br>nion.<br>Iding/dwelling<br>uations should |

#### EXPLANATORY NOTES FOR SUMMARY TABLES

A better picture of the current profitability, liquidity and solvency conditions can be seen by comparing this year to previous years (Table 14). All items are taken from the annual report for that year. Monetary values are left in nominal terms unadjusted for inflation. The one exception is the "Profit or Loss in Constant \$ using the Consumer Price Index (CPI-U) from the U.S. Department of Commerce. This shows the changes in "buying power" for the farmers.

The debt-to-asset percentage measures the degree to which assets are financed by external sources. The year-end total farm assets is divided by year-end total liabilities to obtain this measure. The Southeast Association has continually used the cost basis of asset valuation. Between 1978 and 1979, the Southwest Association switched from the cost basis to the market-value method of asset valuation.

Starting with 1983, financial analysis was done by FINANX. This new program added new measures which had not been available previously and in some cases used slightly different formulas.

To evaluate current financial performance in other ways, the whole-farm analysis is summarized on a county basis (Table 15), on a gross income category basis (Table 16), and by type of farm (Table 17). Farms are classified as a certain type (e.g., dairy) on the basis of having 70 percent or more of their gross sales from that category. To show productivity differences between counties, the enterprise reports for corn and soybeans on cash rented land are reported by county (Tables 18 and 19, respectively).

### 

| Items   | 1977   | 1978   | 1979   | 1980   | 1981  | 1982   | ** 1983   | 1984   | 1985  | 1986   | 1987  | 1988  | 1989  |
|---|--|--|--|--|---|--|---|--|---|--|---|---|---|
| Number of Farms   | 169  | 183  | 179  | 170  | 172   | 180  | 182   | 168  | 180   | 182  | 178   | 202   | 203   |
| Detailed Farm Profit or Loss<br>Gross Cash Farm Income<br>Total Cash Farm Expense<br>Total Inventory Change<br>Total Depr. & Cap. Adj.<br>Farm Profit or Loss                                 | 136,950<br>107,102<br>*<br>*<br>33,063           | 177,365<br>139,815<br>*<br>*                     | 203,470<br>164,162<br>*<br>28,746                | 236,231<br>193,190<br>*<br>46,713                | 261,766<br>210,323<br>*<br>2,272                        | 247,413<br>205,451<br>*<br>25,838                | 251,287<br>191,634<br>-1,304<br>-30,286<br>27,844 | 259,338<br>217,464<br>1,234<br>-33,093<br>9,872  | 237,875<br>185,864<br>-15,056<br>-31,469<br>5,487 | 246,048<br>189,097<br>1,798<br>-26,656<br>32,093 | 254,004<br>196,046<br>31,353<br>-25,906<br>63,404 | 262,229<br>206,433<br>20,577<br>-21,370<br>55,004 | 265,019<br>204,939<br>11,788<br>-21,709<br>50,159 |
| Profit or Loss in Constant 1989 \$  | 67,686   | 118,788  | 49,130   | 70,328   | 3,099   | 33,208   | 34,671  | 11,791   | 6,328   | 36,311   | 69,209  | 57,654  | 50,159  |
| Profitability and Liquidity Analysis<br>Labor and Management Earnings<br>Rate of return on:<br>Average Investment (%)   | 25,197<br>11                                     | 51,052<br>18                                     | -6,707<br>4                                      | 16,210<br>7                                      | -25,623<br>2  | 13,491<br>6                                      | -35,799<br>6                                      | -8,161<br>4                                      | -5,860<br>4                                       | 21,241   | 51,592<br>16                                      | 39,866<br>13                                      | 33,078<br>10                                      |
| Average Equity (%) Net Profit Margin (%) Asset Turnover Rate (%) Value of Farm Production Farm Interest Paid Cash Expense as a % of Income Interest Paid as a % of:                           | 14<br>34<br>32<br>91,114<br>7,633<br>78          | 25<br>44<br>41<br>138,757<br>10,200<br>79        | 3<br>23<br>16<br>111,919<br>12,084<br>81         | 6<br>35<br>20<br>148,445<br>19,830<br>82         | -2<br>12<br>14<br>14,372<br>26,187<br>80                | 3<br>28<br>22<br>147,570<br>30,317<br>83         | 3<br>19<br>31<br>201,051<br>27,769<br>76          | -2<br>11<br>35<br>206,568<br>29,498<br>84        | -4<br>10<br>40<br>185,740<br>26,700<br>78         | 9<br>18<br>52<br>211,530<br>21,446<br>77         | 24<br>26<br>63<br>246,235<br>15,680<br>77         | 16<br>22<br>58<br>246,893<br>14,480<br>79         | 11<br>19<br>49<br>233,867<br>17,081<br>77         |
| Gross Cash Income Total Cash Expenses Trs. to T/O Non R.E. Debt   | 6<br>7<br>*                                      | 6<br>7<br>*                                      | 6<br>7<br>*                                      | 8<br>10<br>*                                     | 10<br>12<br>*   | 12<br>15<br>*                                    | 11<br>14<br>3.34                                  | 11<br>14<br>7.08                                 | 11<br>14<br>1.71                                  | 9<br>11<br>1.54                                  | 6<br>8<br>1.91                                    | 6<br>7<br>1.44                                    | 6<br>8<br>2.18                                    |
| Comparative Financial Statement<br>Sole Proprietors<br>Total Ending Assets<br>Total Ending Liabilities<br>Ending Net Worth<br>Ending Farm C+I Debt to Asset %<br>Ending Total Debt to Asset % | 111<br>301,588<br>124,753<br>176,835<br>35<br>41 | 160<br>375,954<br>153,640<br>222,314<br>36<br>41 | 132<br>739,517<br>183,249<br>556,268<br>36<br>25 | 107<br>755,354<br>211,385<br>543,969<br>39<br>28 | ***<br>104<br>849,984<br>233,068<br>616,916<br>39<br>27 | 143<br>686,198<br>252,574<br>433,624<br>45<br>37 | 162<br>728,302<br>281,999<br>446,303<br>51<br>39  | 147<br>669,773<br>304,940<br>364,833<br>55<br>46 | 160<br>508,552<br>255,031<br>253,521<br>51<br>50  | 161<br>462,043<br>211,411<br>250,632<br>43<br>46 | 164<br>439,918<br>180,785<br>259,133<br>37<br>41  | 182<br>468,616<br>172,714<br>295,902<br>35<br>37  | 179<br>506,988<br>186,956<br>320,032<br>35<br>37  |
| Household Information<br>Number of Farms Reporting<br>Average Family Size<br>Total Family Use of Cash<br>Average Net Nonfarm Income   | 75<br>4.00<br>20,232<br>3,381                    | 83<br>4.00<br>24,313<br>4,064                    | 79<br>4.00<br>31,498<br>4,394                    | 71<br>4.00<br>30,078<br>4,524                    | 84<br>4.00<br>32,664<br>7,048                           | 96<br>4.00<br>29,981<br>9,385                    | 96<br>*<br>35,660<br>*                            | 89<br>3.70<br>29,540<br>11,262                   | 96<br>3.90<br>28,701<br>8,445                     | 101<br>3.62<br>28,027<br>8,580                   | 102<br>3.65<br>30,729<br>7,787                    | 120<br>3.80<br>37,556<br>6,890                    | 129<br>3.90<br>44,214<br>11,973                   |
| Acreage Information Total Acres Owned Total Crop Acres Farmed Crop Acres Owned Crop Acres Cash Rented Crop Acres Share Rented   | *<br>447<br>*<br>*                               | *<br>460<br>*<br>*                               | 226<br>473<br>196<br>*                           | 226<br>469<br>198<br>*                           | 266<br>478<br>234<br>*                                  | 244<br>480<br>206<br>*                           | *<br>*<br>*                                       | 250<br>519<br>206<br>208<br>104                  | 249<br>552<br>212<br>237<br>103                   | 231<br>540<br>191<br>236<br>113                  | 222<br>520<br>180<br>231<br>108                   | 222<br>525<br>186<br>238<br>101                   | 237<br>568<br>199<br>269<br>100                   |
| Crop Yields (owned land only)<br>Corn per acre<br>Soybean per acre  | 106<br>39  | 115<br>41  | 108<br>31  | 110<br>37  | 126<br>39   | 126<br>40  | 88<br>35  | 113<br>38  | 124<br>35   | 136<br>39  | 138<br>44   | 89<br>32  | 141<br>43   |
| Crop Prices Received (cash sales)<br>Corn per Bushel<br>Soybeans per Bushel   | *  | *  | *  | 2.44<br>6.36                                     | 2.83<br>6.95  | 2.23<br>5.63                                     | *   | 2.88<br>7.12                                     | 2.35<br>5.38                                      | 2.03<br>5.01                                     | 1.53<br>4.89                                      | 2.08<br>6.80                                      | 2.30<br>6.77                                      |

\* Not available.

<sup>\*\*</sup> Starting with 1983, a new financial analysis program (FINANX) was used. FINANX calculated several measures which had not been available before.

\*\*\* In the Southwest Association, the method of asset valuation changed from cost basis to conservative market value between 1978 and 1979.

TABLE 15

\*\*\*\* 1989 FARM FINANCIAL INFORMATION \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms Sorted According To County)

|  | Average for<br>All Farms | Cottonwood         | Jackson            | Pipestone          | Nobles             | Redwood            | Faribault<br>Martin<br>Watwonan | Murray<br>Lyon | Other      |
|--|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------------------|----------------|------------|
| Number of Farms  | 203                      | 35                 | 32                 | 16                 | 30                 | 36                 | 22                              | 25             | 7          |
| Detailed Farm Profit or Loss   | 265,019                  | 347,624            | 221,676            | 247,726            | 278,749            | 203,492            | 350,544                         | 228,016        | 210,603    |
| Gross Cash Farm Income   | 204,939                  | 272,904            | 168,522            | 179,252            | 206,622            | 160,624            | 302,823                         | 165,604        | 143,854    |
| Total Cash Operating Expense   | 11,788                   | 14,641             | 23,596             | -5,454             | 16,692             | 13,287             | 15,014                          | -3,357         | -1,825     |
| Total Inventory Change   | -21,709                  | -29,861            | -20,530            | -21,577            | -24,113            | -15,440            | -21,013                         | -21,952        | -9,895     |
| Total Depreciation and Cap. Adj.<br>Profit or Loss                   | 50, 159                  | 59,501             | 56,220             | 41,443             | 64,707             | 40,715             | 41,722                          | 37,102         | 55,028     |
| Profitability and Liquidity Analysis                                 |                          |                    |                    |                    |                    |                    |                                 | 24 201         | 10.717     |
| Labor and Management Earnings  | 33,078                   | 34,287             | 37,849             | 29,691             | 52,532             | 25,889             | 22,371                          | 21,284         | 42,343     |
| Rate of Return on Investment   | 10                       | . 9                | 10                 | 11                 | 14                 | 8                  | 9<br>8                          | 6<br>5         | 10<br>16   |
| Rate of Return on Net Worth  |                          | 9                  | 12                 | 11                 | 21                 | 8                  | 22,398                          | 11,471         | 7,094      |
| Farm Interest Paid   | 15,473                   | 23,724             | 8,747              | 11,301             | 14,663             | 16,134<br>444,210  | 566,806                         | 395,980        | 390,586    |
| Average Farm Investment  | 474,791                  | 694,218            | 441,405            | 302,928<br>195,866 | 400,607<br>202,881 | 244,819            | 318,291                         | 259,605        | 202,127    |
| Average Farm Net Worth   | 282,436                  | 417,203            | 305,974<br>231,818 | 174,425            | 257,658            | 197,987            | 298,437                         | 192,929        | 192,974    |
| Value of Farm Production   | 233,867<br>77            | 276,260<br>79      | 76                 | 72                 | 74                 | 79                 | 86                              | 73             | 68         |
| Cash Expense as a % of Income<br>Interest Expense as a % of Income   | 6                        | 7                  | 14                 | 5                  | 5                  | 8                  | 6                               | - 5            | 3          |
| Comparative Financial Statement                                      |                          |                    |                    | 4.00               | or                 | <b>.</b> ,         | 20                              | 22             | 4          |
| Sole Proprietors   | 179                      | 26                 | 31                 | 15                 | 25                 | 34                 | 20                              | 22<br>323,959  | 413,265    |
| Total Beginning Farm Assets  | 418,655                  | 538,386            | 424,583            | 290,072            | 405,136            | 411,748            | 484,678<br>511,717              | 333,176        | 423,375    |
| Total Ending Farm Assets   | 441,737                  | 591,813            | 448,660            | 289,052            | 424,300            | 433,165<br>190,469 | 511,717<br>189,450              | 141,888        | 233,223    |
| Total Beginning Farm Liabilities                                     | 176,826                  | 211,499            | 135,116<br>143,097 | 122,652<br>105,746 | 213,544<br>210,810 | 203,696            | 180,227                         | 152,712        | 192,915    |
| Total Ending Farm Liabilities  | 182,620                  | 244,200            | 333,861            | 219,096            | 238,102            | 295,155            | 391,051                         | 207,237        | 201,742    |
| Beginning Net Worth  | 296,749<br>320,032       | 380,899<br>408,311 | 351,672            | 247,617            | 269,886            | 309,335            | 435,781                         | 207,286        | 252,179    |
| Ending Net Worth   | 23,283                   | 27,412             | 17,811             | 28,521             | 31,784             | 14,180             | 44,730                          | 50             | 50,437     |
| Net Worth Change   | 25,265<br>35             | 32                 | 29                 | 35                 | 42                 | 39                 | 30                              | 39             | 45         |
| Beginning Cur + Int Liab / Assets % Ending Cur + Int Liab / Assets % | 35                       | 34                 | 30                 | 28                 | 39                 | 43                 | 31                              | 42             | 30         |
| Beginning Long Term Liab / Assets %                                  | 50                       | 46                 | 36                 | 55                 | 69                 | 52                 | 48                              | 52             | 76         |
| Ending Long Term Lib / Assets %                                      | 48                       | 48                 | 34                 | 53                 | 67                 | 50                 | 39                              | 51             | 71         |
| Total Beg Farm Liab / Assets %                                       | 42                       | 39                 | 32                 | 42                 | 53                 | 46                 | 39                              | 44             | 56         |
| Total End Farm Liab / Assets %                                       | 41                       | 41                 | 32                 | 37                 | 50                 | 47                 | 35                              | 46             | 46         |
| Household and Personal Expense                                       | 129                      | 24                 | 23                 | 12                 | 18                 | 22                 | 14                              | 16             | 7          |
| Number of Farms Included   |                          | 21<br>47 700       | 45,227             | 41,764             | 47,137             | 35,649             | 67,443                          | 36,054         | 29,541     |
| Total Cash Living Expense  | 44,214                   | 43,799             | 43,221             | 41,704             | 47,137             | 33,047             | 01,443                          | 30,034         | 27,341     |
| Crop Production and Marketing Summary                                |                          | 750                | 450                | 240                | 47/                | 280                | 219                             | 211            | . 215      |
| Total Acres Owned_   | 237                      | 359                | 159<br>528         | 218<br>368         | 174<br>615         | 280<br>599         | 555                             | 211<br>610     | 215<br>531 |
| Total Crop Acres Farmed  | 568<br>100               | 612<br>308         | 143                | 300<br>147         | 145                | 243                | 183                             | 181            | 151        |
| Crop Acres Owned   | 199<br>269               | 259                | 247                | 129                | 385                | 218                | 326                             | 255            | 370        |
| Crop Acres Cash Rented   | 100                      | 45                 | 137                | 92                 | 85                 | 138                | 46                              | 174            | 10         |
| Crop Acres Share Rented  | 100                      | 7.7                | 1,37               | ,,                 | 0,5                | .55                |                                 | •••            | .,         |
| Average Prices Received (cash sales)                                 | 2.74                     | 2 22               | 2 77               | 2 24               | 2.21               | 2.41               | 2.32                            | 2.27           | 2.19       |
| Corn per Bushel  | 2.30                     | 2.29<br>6.85       | 2.33<br>6.93       | 2.26<br>6.81       | 6.79               | 6.93               | 6.53                            | 6.46           | 5.75       |
| Soybeans per Bushel  | 6.77                     | 0.00               | 0.73               | 0.01               | 0.17               | 0.75               | 0.55                            | 0.40           | ,,,,       |

### TABLE 16 \*\*\*\* 1989 FARM FINANCIAL INFORMATION \*\*\*\* Southwest Minnesota Farm Business Management Association (Farms Sorted According To Total Cash Farm Income)

|  | Average For<br>All Farms   | 40,000 -<br>99,999  | 100,000 -<br>199,999   |  | 500,000 +  |
|--|--|---|--|--|--|
| Number of Farms  | 203*   | 32  | 73   | 75   | .21  |
| Detailed Farm Profit or Loss Gross Cash Farm Income Total Cash Operating Expense Total Inventory Change Total Depreciation and Cap. Adj. Profit or Loss  | 265,019<br>204,939<br>11,788<br>-21,709<br>50,159                            | 71,704<br>48,041<br>6,066<br>-8,887<br>20,842   | 153,501<br>109,561<br>8,078<br>-16,071<br>35,946   | 298,407<br>220,634<br>6,837<br>-24,810<br>59,800   | 850,674<br>736,415<br>52,377<br>-51,083<br>115,553   |
| Profitability and Liquidity Analysis Labor and Management Earnings Rate of Return on Investment Rate of Return on Net Worth Farm Interest Paid Average Farm Investment Average Farm Net Worth Value of Farm Production Cash Expense as a % of Income Interest Expense as a % of Income   | 33,078<br>10<br>11<br>15,473<br>474,791<br>282,436<br>233,867<br>77<br>6     | 12,582<br>3,930<br>203,971<br>133,979<br>75,848<br>67<br>5  | 23,708<br>8<br>8<br>10,454<br>334,969<br>202,563<br>155,388<br>71<br>7                                       | 41,376<br>11<br>13<br>17,793<br>531,720<br>303,941<br>266,690<br>74<br>6                               | 73,054<br>11<br>13<br>43,493<br>1,187,323<br>708,312<br>650,115<br>87<br>5   |
| Comparative Financial Statement Sole Proprietors Total Beginning Farm Assets Total Ending Farm Assets Total Ending Farm Liabilities Total Ending Farm Liabilities Beginning Net Worth Ending Net Worth Net Worth Change Beginning Cur + Int Liab / Assets % Ending Cur + Int Liab / Assets % Beginning Long Term Liab / Assets % Total Beg Farm Liab / Assets % Total End Farm Liab / Assets % | 179 418,655 441,737 176,826 182,620 296,749 320,032 23,283 35 35 50 48 42 41 | 32<br>199,224<br>208,718<br>67,887<br>72,096<br>179,428<br>187,909<br>8,480<br>38<br>38<br>30<br>31<br>34<br>35 | 68<br>328,264<br>340,005<br>138,939<br>135,679<br>242,031<br>260,850<br>18,819<br>31<br>31<br>54<br>50<br>42 | 67<br>520,721<br>559,357<br>235,976<br>251,804<br>338,320<br>370,191<br>31,871<br>37<br>55<br>54<br>45 | 10<br>1,075,090<br>1,121,788<br>422,112<br>428,488<br>726,390<br>775,413<br>49,024<br>37<br>38<br>42<br>38<br>39<br>38 |
| Household and Personal Expense<br>Number of Farms Included<br>Total Cash Living Expense  | 129<br>44,214  | 20<br><b>3</b> 4,669  | 52<br>38,487   | 47<br>49,894   | 9<br>63,765  |
| Crop Production and Marketing Summary Total Acres Owned Total Crop Acres Farmed Crop Acres Owned Crop Acres Cash Rented Crop Acres Share Rented  | 237<br>568<br>199<br>269<br>100  | 121<br>263<br>93<br>97<br>72  | 185<br>436<br>165<br>186<br>85   | 288<br>695<br>237<br>348<br>111  | 417<br>1,080<br>356<br>562<br>161  |
| Average Prices Received (cash sales)<br>Corn per Bushel<br>Soybeans per Bushel   | 2.30<br>6.77   | 2.26<br>6.64  | 2.32<br>6.97   | 2.29<br>6.63   | 2.33<br>6.83   |

<sup>\*</sup>Two farms which reported less than \$40,000 in Total Cash Farm Income are included in the "All Farms" column but not in separate columns for confidentiality reasons.

TABLE 17

\*\*\*\* 1989 FARM FINANCIAL INFORMATION \*\*\*\*

Southwest Minnesota Farm Business Management Association
(Farms Sorted According To Type Of Farm)

|   | Average For<br>All Farms | Crop              | Dairy             | Hog               | Beef               | Crop and<br>Dairy  | Crop and           | Crop and<br>Beef   | Other              |
|---|--------------------------|-------------------|-------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|   |                          |                   |                   |                   |                    |                    |                    | 22                 | 30                 |
| Number of Farms   | 203                      | 63                | 7                 | 12                | 11                 | 8                  | 50                 | 22                 | 30                 |
| Detailed Farm Profit or Loss                                      | 2/5 040                  | 450.75/           | 247 275           | 357,476           | 7/5 261            | 271,729            | 254,481            | 357,930            | 234,827            |
| Gross Cash Farm Income  | 265,019                  | 158,754           | 213,235           | 316,433           | 745,261<br>671,077 | 178,790            | 191,076            | 284,176            | 182,244            |
| Total Cash Operating Expense                                      | 204,939                  | 105,786           | 150,837<br>15,920 | 51,994            | 27,652             | -10,898            | 11,723             | -3,765             | 11,043             |
| Total Inventory Change  | 11,788                   | 9,619             | -21,512           | -16,482           | -35,327            | -19,125            | -22,237            | -22,453            | -26,041            |
| Total Depreciation and Cap. Adj.<br>Profit or Loss                | -21,709<br>50,159        | -17,935<br>44,652 | 56,806            | 76,555            | 66,508             | 62,916             | 52,891             | 47,536             | 37,586             |
|   | •                        |                   |                   |                   |                    |                    |                    |                    |                    |
| Profitability and Liquidity Analysis                              | 33,078                   | 29,166            | 46,378            | 57,940            | 34,524             | 45,599             | 38,135             | 20,757             | 24,985             |
| Labor and Management Earnings                                     | 33,078<br>10             | 27,100            | 12                | 16                | 8                  | 11                 | 11                 | 7                  | 9                  |
| Rate of Return on Investment                                      | 11                       | 10                | 18                | 19                | 9                  | 13                 | 12                 | 6                  | 8                  |
| Rate of Return on Net Worth                                       | 15,473                   | 11,994            | 9,948             | 11,266            | 35,431             | 15,194             | 15,333             | 20,535             | 15,027             |
| Farm Interest Paid<br>Average Farm Investment                     | 474,791                  | 411,851           | 350,829           | 451,322           | 979,415            | 470,283            | 432,293            | 686,779            | 376,823            |
| Average Farm Net Worth  | 282,436                  | 257,642           | 173,795           | 308,730           | 514,996            | 280,486            | 244,474            | 446,318            | 207,673            |
| Value of Farm Production  | 233,867                  | 169,218           | 228,250           | 387,366           | 368,653            | 245,707            | 257,386            | 245,010            | 209,594            |
| Cash Expense as a % of Income                                     | 77                       | 67                | 71                | 89                | 90                 | 66                 | 75                 | 79                 | 78                 |
| Interest Expense as a % of Income                                 | 6                        | 8                 | 5                 | 3                 | 5                  | 6                  | 6                  | - 6                | 7                  |
| Comparative Financial Statement                                   |                          |                   |                   |                   |                    |                    |                    | 24                 |                    |
| Sole Proprietors  | 179                      | 59                | 5                 | 9                 | 8                  | 6                  | 43                 | 21                 | 28                 |
| Total Beginning Farm Assets                                       | 418,655                  | 398,907           | 396,809           | 335,307           | 691,049            | 339,934            | 364,662            | 641,818            | 345,547            |
| Total Ending Farm Assets  | 441,737                  | 422,930           | 402,633           | 338,286           | 698,247            | 335,022            | 399,415            | 681,985<br>222,257 | 355,992<br>149,163 |
| Total Beginning Farm Liabilities                                  | 176,826                  | 158,956           | 241,474           | 95,958            | 339,759            | 229,619            | 168,899            | 246,496            | 149,826            |
| Total Ending Farm Liabilities                                     | 182,620                  | 163,811           | 203,215           | 85,089<br>704 (54 | 313,274            | 203,553            | 189,377<br>240,365 | 499,573            | 238,840            |
| Beginning Net Worth   | 296,749                  | 301,314           | 186,511           | 306,456           | 408,056            | 145,189<br>176,061 | 259,799            | 520,949            | 257,032            |
| Ending Net Worth  | 320,032                  | 325,977           | 232,506           | 328,668<br>22,213 | 446,002<br>37,946  | 30,872             | 19,434             | 21,376             | 18,192             |
| Net Worth Change  | 23,283                   | 24,662<br>33      | 45,996<br>36      | 26                | 47                 | 42                 | 31                 | 36                 | 41                 |
| Beginning Cur + Int Liab / Assets %                               | 35<br>35                 | 33<br>31          | 20                | 23                | 46                 | 40                 | 37                 | 39                 | 39                 |
| Ending Cur + Int Liab / Assets %                                  | 50                       | 46                | 83                | 32                | 53                 | 119                | 65                 | 33                 | 47                 |
| Beginning Long Term Liab / Assets %                               | 48                       | 46                | 81                | 30                | 43                 | 102                | 60                 | 33                 | 47                 |
| Ending Long Term Lib / Assets %<br>Total Beg Farm Liab / Assets % | 42                       | 40                | 61                | 29                | 49                 | 68                 | 46                 | 35                 | 44                 |
| Total End Farm Liab / Assets %                                    | 41                       | 39                | 50                | 25                | 45                 | 61                 | 47                 | 36                 | 43                 |
| Household and Personal Expense                                    |                          |                   |                   |                   |                    |                    |                    |                    |                    |
| Number of Farms Included  | 129                      | 40                | 5                 | 7                 | . 6                | 4                  | 32                 | 15                 | 20                 |
| Total Cash Living Expense   | 44,214                   | 44,574            | 38,184            | 57,152            | 43,797             | 53,615             | 43,666             | 43,745             | 39,946             |
| Crop Production and Marketing Summary                             |                          |                   |                   | 1                 |                    |                    |                    |                    |                    |
| Total Acres Owned   | 237                      | 237               | 169               | 71                | 426                | 152                | 201                | 407                | 204                |
| Total Crop Acres Farmed   | 568                      | 583               | 361               | 448               | 749                | 530                | 627                | 736                | 357                |
| Crop Acres Owned  | . 199                    | 218               | 107               | 46                | 351                | 128                | 191                | 314                | 134                |
| Crop Acres Cash Rented  | 269                      | 237               | 233               | 289               | 342                | 332                | 326                | 316                | 164                |
| Crop Acres Share Rented   | 100                      | 128               | 21                | 113               | 56                 | 69                 | 110                | 105                | 60                 |
| Average Prices Received (cash sales)                              |                          |                   | - 4-              | 2 02              | 2 22               | 2.29               | 2.28               | 2.38               | 2.21               |
| Corn per Bushel   | 2.30                     | 2.29              | 2.15              | 2.92              | 2.37               |                    | 6.81               |                    | 6.75               |
| Soybeans per Bushel   | 6.77                     | 6.84              | 6.98              | 5.82              | 7.15               | 6.60               | . 0.01             | 6.64               | 0.73               |

TABLE 18

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*

Southwest Minnesota Farm Business Management Association

(Farms Sorted According To County)

#### CORN ON CASH RENTED LAND

|  | Average For<br>All Farms | Cottonwood      | Jackson         | Pipestone       | Nobles           | Redwood          | Faribault<br>Martin<br>Watwonan | Murray<br>Lyon   | Other            |
|--|--------------------------|-----------------|-----------------|-----------------|------------------|------------------|---------------------------------|------------------|------------------|
|  | 221                      | 38              | 41              | 10              | 52               | 24               | 26                              | 23               | . 7              |
| Number of Fields<br>Number of Farms                          | 145                      | 29              | 17              | 9               | 29               | 19               | 14                              | 21               | 7                |
| Acres  | 160.51                   | 116.31          | 177.81          | 96.18           | 210.16           | 105.89           | 221.87                          | 180.13<br>124.76 | 145.27<br>109.74 |
| Yield per Acre   | 137.78                   | 142.72          | 144.47          | 121.47          | 144.69<br>100.00 | 130.05<br>100.00 | 146.96<br>100.00                | 100.00           | 100.00           |
| Operators Share of Yield %                                   | 100.00<br>2.10           | 100.00<br>2.08  | 100.00<br>2.10  | 100.00<br>2.10  | 2.10             | 2.10             | 2.10                            | 2.10             | 2.10             |
| Value per Bushel   | 289.02                   | 297.46          | 303.38          | 255.09          | 303.84           | 273.10           | 308.62                          | 262.00           | 230.45           |
| Crop Product Return per Acre                                 | 0.69                     | 0.52            | 0.38            | 0.00            | 0.70             | 0.39             | 2.28                            | 0.20             | 0.20             |
| Other Crop Income per Acre<br>Gross Return per Acre          | 289.70                   | 297.99          | 303.76          | 255.09          | 304.54           | 273.49           | 310.90                          | 262.19           | 230.65           |
| Direct Costs per Acre  | 22.10                    | 21.18           | 22.47           | 20.22           | 23.36            | 20.82            | 22.80                           | 21.56            | 20.56            |
| Seed<br>Fertilizer   | 36.06                    | 39.06           | 39.71           | 31.02           | 31.87            | 37.42            | 41.52                           | 32.35            | 39.12            |
| Chemicals  | 20.07                    | 20.50           | 20.31           | 17.80           | 20.21            | 20.07            | 19.54                           | 21.11            | 16.86<br>3.10    |
| Crop Insurance   | 3.59                     | 4.13            | 3.41            | 2.01            | 3.36             | 5.98<br>3.52     | 3.84<br>2.47                    | 2.64<br>2.70     | 4.86             |
| Custom Work Hired  | 4.51                     | 4.81            | 8.59<br>7.52    | 0.66<br>10.20   | 5.29<br>9.00     | 10.06            | 8.44                            | 9.27             | 7.08             |
| Fuel and Oil   | 8.76<br>19.45            | 8.51<br>19.58   | 17.73           | 22.73           | 21.89            | 23.68            | 16.77                           | 17.86            | 12.52            |
| Repairs  | 3.49                     | 3.79            | 3.70            | 3.49            | 3.07             | 2.84             | 5.00                            | 2.26             | 5.67             |
| Crop Drying<br>Special Hired Labor                           | 0.02                     | 0.11            | 0.00            | 0.00            | 0.00             | 0.00             | 0.02                            | 0.00             | 0.00             |
| Crop Marketing   | 0.33                     | 0.06            | 0.13            | 2.57            | 0.17             | 1.04             | 0.38                            | 0.14<br>0.01     | 0.00<br>0.00     |
| Utilities  | 0.04                     | 0.08            | 0.00            | 0.00            | 0.00<br>74.87    | 0.00<br>65.62    | 0.16<br>90.71                   | 61.69            | 60.72            |
| Land Rent  | 73.98                    | 80.52<br>0.10   | 79.90<br>0.27   | 50.35<br>0.00   | 0.00             | 0.05             | 0.00                            | 0.00             | 0.00             |
| Lease Payments   | 0.05<br>1.35             | 0.10            | 2.39            | 0.10            | 1.73             | 1.86             | 1.52                            | 0.64             | 0.08             |
| Miscellaneous Crop Expense                                   | 6.51                     | 6.09            | 6.88            | 10.11           | 3.60             | 6.91             | 11.77                           | 4.91             | 10.20            |
| Operating Interest<br>Total Direct Costs per Acre            | 200.32                   | 209.33          | 213.01          | 171.27          | 198.42           | 199.87           | 224.95                          | 177.14           | 180.78           |
| Return to Overhead per Acre                                  | 89.38                    | 88.65           | • 90.75         | 83.82           | 106.12           | 73.63            | 85.95                           | 85.05            | 49.87            |
| Overhead Costs per Acre                                      | 4 02                     | 2.06            | 1.36            | 1.35            | 1.55             | 2.78             | 2.79                            | 1.72             | 2.23             |
| Utilities  | 1.92<br>6.30             | 2.45            | 3.75            | 0.76            | 4.73             | 8.54             | 18.08                           | 6.09             | 1.11             |
| Hired Labor  | 1.67                     | 1.54            | 2.06            | 1.23            | 1.83             | 1.89             | 2.14                            | 0.93             | 1.25             |
| Farm Insurance<br>Machinery Lease Payments                   | 3.37                     | 0.70            | 8.32            | 0.97            | 2.67             | 5.03             | 4.25                            | 2.70             | 0.26             |
| Real Estate Taxes  | 0.00                     | 0.00            | 0.00            | 0.00            | 0.00             | 0.00             | 0.00<br>3.13                    | 0.00<br>2.98     | 0.00<br>1.71     |
| Miscellaneous Farm Expense                                   | 2.89                     | 2.88            | 3.58<br>2.72    | 1.86<br>10.22   | 2.86<br>2.80     | 2.48<br>3.72     | 3.78                            | 2.54             | 2.26             |
| Interest   | 3.21<br>24.11            | 2.81<br>23.06   | 23.61           | 30.61           | 22.09            | 24.76            | 27.51                           | 25.31            | 19.55            |
| Depreciation   | 43.48                    | 35.51           | 45.40           | 47.00           | 38.54            | 49.20            | 61.66                           | 42.28            | 28.38            |
| Total Overhead Costs per Acre<br>Total Listed Costs per Acre | 243.80                   | 244.84          | 258.41          | 218.27          | 236.96           | 249.07           | 286.61                          | 219.42           | 209.16           |
| Net Return per Acre  | 45.90                    | 53.15           | 45.35           | 36.83           | 67.58            | 24.42            | 24.28                           | 42.77            | 21.49            |
| Net Cash Flow Generated for                                  |                          |                 |                 |                 |                  |                  |                                 |                  |                  |
| Principal Payments, Income Taxes, and Family Living per Acre | 70.02                    | 76.21           | 68.96           | 67.44           | 89.68            | 49.19            | 51.79                           | 68.08            | 41.04            |
| Total Direct Costs per Bushel                                | . 1.45                   | 1.47            | 1.47            | 1.41            | 1.37             | 1.54             | 1.53                            | 1.42             | 1.65             |
| Total Listed Costs per Bushel                                | 1.77                     | 1.72            | 1.79            | 1.80            | 1.64             | 1.92             | 1.95                            | 1.76             | 1.91             |
| Net Return per Bushel  | 0.33                     | 0.37            | 0.31            | 0.30            | 0.47             | 0.19             | 0.17<br>135 / 0                 | 0.34<br>104.39   | 0.20<br>99.50    |
| Break Even Yield per Acre                                    | 115.89                   | 117.21          | 122.87          | 103.94          | 112.50           | 118.42           | 135.40                          | 104.37           | 77.30            |
| Return to Overhead (incl. setaside)                          | 112.51<br>69.93          | 112.89<br>73.04 | 116.78<br>74.64 | 102.30<br>63.25 | 127.11<br>90.31  | 95.62<br>49.68   | 111.89<br>50.11                 | 107.30<br>64.54  | 74.16<br>48.36   |
| Net Return per Acre (incl. setaside)                         | 07.73                    | .5.04           |                 |                 | ·                |                  |                                 |                  |                  |

TABLE 19

\*\*\*\* 1989 Crop Enterprise Analysis \*\*\*\*
Southwest Minnesota Farm Business Management Association
(Farms Sorted According To County)

#### SOYBEANS ON CASH RENTED LAND

|   | Average For<br>All Farms | Cottonwood      | Jackson         | Pipestone      | Nobles          | Redwood         | Faribault<br>Martin<br>Watwonan | Murray<br>Lyon  | Other          |
|---|--------------------------|-----------------|-----------------|----------------|-----------------|-----------------|---------------------------------|-----------------|----------------|
| Number of Fields<br>Number of Farms           | 216<br>142               | 38<br>28        | 40<br>19        | 7<br>7         | 53<br>28        | 24<br>19        | 26<br>15                        | 21<br>19        | 7<br>7         |
| Acres   | 156.57<br>42.49          | 138.60<br>43.38 | 175.46<br>45.02 | 61.23<br>38.46 | 194.03<br>44.24 | 112.80<br>38.57 | 191.94<br>46.06                 | 187.30<br>37.76 | 82.30<br>34.19 |
| Yield per Acre Operators Share of Yield %     | 100.00                   | 100.00          | 100.00          | 100.00         | 100.00          | 100.00          | 100.00                          | 100.00          | 100.00         |
| Value per Bushel                              | 5.25                     | 5.23            | 5.25            | 5.25           | 5.26            | 5.25            | 5.25                            | 5.25            | 5.25           |
| Crop Product Return per Acre                  | 222.98                   | 226.72          | 236.33          | 201.93         | 232.72          | 202.48          | 241.81                          | 198.24          | 179.48         |
| Other Crop Income per Acre                    | 0.65                     | 0.06            | 0.00            | 0.00           | 0.19            | 0.12            | 4.24                            | 0.17            | 0.05           |
| Gross Return per Acre                         | 223.63                   | 226.78          | 236.33          | 201.93         | 232.91          | 202.61          | 246.05                          | 198.41          | 179.53         |
| Direct Costs per Acre                         |                          |                 | 40.04           | 47 77          | 40.05           | 40.07           | 44.07                           | 44.43           | 40.47          |
| Seed  | 11.49                    | 10.81           | 12.84           | 13.73          | 10.95<br>1.44   | 12.07<br>3.56   | 11.86<br>2.76                   | 11.12<br>0.89   | 10.17<br>0.00  |
| Fertilizer                                    | 2.60                     | 5.31<br>19.66   | 3.03<br>18.31   | 1.21<br>23.29  | 19.07           | 3.56<br>16.38   | 2.76<br>15.18                   | 18.80           | 22.47          |
| Chemicals                                     | 18.42<br>5.06            | 4.76            | 7.52            | 2.40           | 4.01            | 5.74            | 7.32                            | 2.93            | 3.96           |
| Crop Insurance                                | 3.69                     | 2.87            | 6.55            | 0.86           | 3.54            | 6.26            | 2.86                            | 1.41            | 4.75           |
| Custom Work Hired<br>Fuel and Oil             | 6.70                     | 6.43            | 6.05            | 10.87          | 7.17            | 7.48            | 6.04                            | 6.67            | 5.24           |
| Repairs                                       | 15.27                    | 16.10           | 13.19           | 18.30          | 17.13           | 18.80           | 13.62                           | 13.50           | 8.07           |
| Special Hired Labor                           | 0.25                     | 0.35            | 0.31            | 1.13           | 0.00            | 0.27            | 0.53                            | 0.17            | 0.00           |
| Crop Marketing                                | 0.41                     | 1.09            | 0.09            | 0.51           | 0.23            | 0.29            | 0.84                            | 0.01            | 0.00           |
| Land Rent                                     | 74.89                    | 77.79           | 82.36           | 54.56          | 74.85           | 66.70           | 90.44                           | 62.10           | 59.47          |
| Lease Payments                                | 0.20                     | 0.09            | 0.04            | 0.00           | 0.00            | 1.88            | 0.00                            | 0.00            | 0.00           |
| Miscellaneous Crop Expense                    | 1.06                     | 0.36            | 0.73            | 0.07           | 1.00            | 1.41            | 1.74                            | 1.70            | 0.07           |
| Operating Interest                            | 4.65                     | 4.33            | 4.98            | 11.99          | 2.93            | 5.61            | 6.24                            | 4.14            | 7.09           |
| Total Direct Costs per Acre                   | 144.68                   | 149.96          | 155.99          | 138.93         | 142.33          | 146.45          | 159.43                          | 123.43          | 121.29         |
| Return to Overhead per Acre                   | 78.95                    | 76.82           | 80.34           | 63.00          | 90.59           | 56.16           | 86.62                           | 74.98           | 58.24          |
| Overhead Costs per Acre                       | 4.72                     | 4 77            | 1.06            | 1.10           | 0.94            | 1.91            | 2.04                            | 1.33            | 1.50           |
| Utilities                                     | 1.42<br>4.84             | 1.77<br>2.87    | 3.93            | 0.61           | 3.89            | 6.40            | 12.44                           | 3.36            | 0.86           |
| Hired Labor                                   | 1.30                     | 1.19            | 1.49            | 1.01           | 1.57            | 1.30            | 1.51                            | 0.79            | 0.84           |
| Farm Insurance                                | 2.99                     | 0.36            | 6.81            | 1.34           | 2.30            | 3.40            | 3.94                            | 2.95            | 0.47           |
| Machinery Lease Payments<br>Real Estate Taxes | 0.00                     | 0.00            | 0.00            | 0.00           | 0.00            | 0.00            | 0.00                            | 0.00            | 0.00           |
| Miscellaneous Farm Expense                    | 2.32                     | 2.51            | 2.86            | 1.95           | 2.34            | 1.89            | 2.24                            | 2.12            | 1.22           |
| Interest                                      | 2.42                     | 2.83            | 1.84            | 2.29           | 2.91            | 2.99            | 2.33                            | 1.67            | 1.57           |
| Depreciation                                  | 18.78                    | 19.14           | 16.32           | 20.99          | 19.67           | 17.49           | 21.81                           | 18.15           | 14.10          |
| Total Overhead Costs per Acre                 | 34.08                    | 30.67           | 34.31           | 29.29          | 33.62           | 35.38           | 46.32                           | 30.38           | 20.56          |
| Total Listed Costs per Acre                   | 178.77                   | 180.63          | 190.30          | 168.22         | 175.95          | 181.83          | 205.75                          | 153.81          | 141.85         |
| Net Return per Acre                           | 44 - 87                  | 46.15           | 46.03           | 33.71          | 56.96           | 20.78           | 40.30                           | 44.60           | 37.69          |
| Net Cash Flow Generated for                   |                          |                 |                 |                |                 |                 |                                 |                 |                |
| Principal Payments, Income Taxes,             | 63.64                    | 65.30           | 62.35           | 54.70          | 76.63           | 38.27           | 62.11                           | 62.75           | 51.79          |
| and Family Living per Acre                    |                          |                 |                 |                |                 |                 |                                 |                 | •              |
| Total Direct Costs per Bushel                 | 3.41                     | 3.46            | 3.47            | 3.61           | 3.22            | 3.80            | 3.46                            | 3.27            | 3.55           |
| Total Listed Costs per Bushel                 | 4.21                     | 4.16            | 4.23            | 4.37           | 3.98            | 4.71            | 4.47                            | 4.07            | 4.15           |
| Net Return per Bushel                         | 1.06                     | 1.06            | 1.02            | 0.88           | 1.29            | 0.54            | 0.87                            | 1.18            | 1.10           |
| Break Even Yield per Acre                     | 33.94                    | 34.54           | 36.25           | 32.04          | 33.41           | 34.61           | 38.38                           | 29.26           | 27.01          |

#### FIFTY YEARS OF FARM RECORDS

#### A Graphical Show

- The first annual report of the Southwestern Minnesota Farm Business Management Association was for 1940. This report for 1989 is the 50th annual report. Let us look at just a few of the changes that 50 years of farm records show.
- Figure 1. Profit Per Average Farm: The average profit per farm has increased (as has size) in both nominal and constant measures. The inflated profit measure is in terms of constant buying power relative to 1989 as measured by the CPI. In constant dollars, the 1989 profit is better than the first half of the 1980s and for most of the 1950s and 1960s. The 1970s stand out as a very good decade.
- Figure 2. Income and Expense Measures: Measured in nominal dollars, average gross income and cash expenses have risen to new levels, but average profit has not risen proportionately. The variability of profit has increased.
- Figure 3. Sources of Gross Income: Livestock and livestock products were about 80% of all gross income for the average farm from 1940 into the 1960s. Since the mid-1960s, the sale of crops has become increasingly important, but livestock sales still account for about 50% for the average member-farm. Government payments were important in the early 1940s and again in the 1980s.
- Figure 4. Assets, Liabilities, and Net Worth: These measures increased from 1940 into the 1980s; then fell; and, in the last few years, risen slightly. NOTE: Between 1978 and 1979, the asset valuation method was changed from cost basis to market value. Hence, the large jump is due mainly to the change in asset valuation method and in a smaller part to retained earnings.
- Figure 5. Corn and Soybean Yields: Both crop yields have shown a steady, increasing trend with the drought years being very evident.
- Figure 6. Corn and Soybean Prices Received: These prices moved to higher levels in the 1970s but both have greater variability at this higher level. (The soybean price was not reported for several years.)
- Figure 7. Crop Acres Farmed: The average number of acres farmed (both owned and rented) has increased from 234 in 1940 to 568 in 1989.
- Figure 8. Hog and Fed Cattle Prices Received: Prices have been on an upward trend but appear to have reached a plateau in the 1980s.
- Figure 9. Personal and Household Expenditures: Spending for living and capital expenditures has increased over time with some adjustments during the early 1970s and 1980s. In terms of constant dollars, the total expenditures are higher in the 1980s compared to the 1940s, 1950s, and 1960s but not as high as in the 1970s.
- Figure 10. Number of Farms in Report: The number has been above 150 since the late 1970s. That is also the time when the number of fieldmen increased.



















