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Consumer Response to Package Downsizing:

## An Application to the Chicago Ice Cream Market

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## Introduction

- Package downsizing is the practice of reducing the volume of product per package such that the new size replaces the old one.
- Downsizing is commonly observed in U.S. consumer goods markets, and has been especially common in food manufacturing.

- Objective: To provide empirical evidence on the economic reasons and consequences of downsizing.


## Research Questions

- What is the consumer response to downsizing?
- How does it compare to the consumer response to price changes?

The US Bulk Ice Cream Industry

| Brand | 1998 | 2004 | 2007 |
| :--- | :--- | :--- | :--- |
|  | Size (Oz.) |  |  |
| NB 1 | 64.00 | 56.00 | 54.83 |
| NB 2 | 64.00 | 56.23 | 56.00 |
| SB 1 | 64.00 | 62.62 | 60.47 |
| NB 3 | 64.00 | 56.11 | 56.00 |
| NB 4 | 64.00 | 64.00 | 64.00 |
| SB 2 | 64.00 | 64.00 | 56.00 |
| NB 5 | 64.00 | 61.35 | 58.67 |
| NB 6 | 64.00 | 56.00 | 56.00 |
| NB 7 | 64.00 | 57.67 | 57.97 |
| NB 8 | 64.00 | 63.45 | 61.78 |
| NB = National Brand |  |  |  |
| SB = Store Brand |  |  |  |
| Source: Nielsen Homescan |  |  |  |

- Typical of oligopolistic differentiated product markets.
- Top 6 brands account for the half market.
- Downsizing is frequently observed.
- Unit price changes with downsizing.

| Natioanal Brand 1 |  |  |  |  | National Brand 2 |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
| Year | Price per <br> Package <br> (dollars) | Price per <br> Oz. <br> (dollars) | Size <br> (Oz.) | Price per <br> Package <br> (dollars) | Price per <br> (dollars) | Size <br> (Oz.) |  |
| 2000 | 3.330 | 0.053 | 62.45 | 3.451 | 0.054 | 64.00 |  |
| 2001 | 3.345 | 0.054 | 63.70 | 3.520 | 0.055 | 63.49 |  |
| 2002 | 3.200 | 0.056 | 57.02 | 3.451 | 0.056 | 61.33 |  |
| 2003 | 3.208 | 0.056 | 57.24 | 3.469 | 0.061 | 56.59 |  |
| 2004 | 3.375 | 0.060 | 56.00 | 3.353 | 0.060 | 56.23 |  |

The Data

- A panel of households on half gallon ice cream purchases in Chicago, 1998-2007, provided by Nielsen Homescan.
- Four major brands: Three national brands, one store brand - Information on price, package size, promotion and household demographics.

| Descriptive Statistics |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Brand | Choice Share | $\begin{gathered} \text { Price } \\ \text { (Dollars) } \end{gathered}$ | Package Size (1/2 gal.) | Promotion (Percentage) |
| National Brand 1 | 0.26 | 3.36 | 0.91 | 76 |
| National Brand 2 | 0.23 | 3.44 | 0.92 | 79 |
| Store Brand 2 | 0.04 | 3.17 | 0.96 | 75 |
| National Brand 8 | 0.17 | 3.10 | 0.99 | 80 |
| Source: Nielsen Homescan |  |  |  |  |



## The Econometric Model

- A simultaneous demand and supply model of market with differentiated products.
- Demand: random coefficient logit
- Supply: reduced form
- The model incorporates consumer heterogeneity, controls for price endogeneity, and copes with unbalanced panel nature of data.
- Estimation: We adapt a Bayesian approach for estimation.


## Results

- Average price elasticity of bulk ice cream demand is -0.5
- Average package size elasticity is 0.12
- Store brand's pricing affects national brands' demand considerable less than the effect of national brands' pricing on store brand's demand.
- In the event of downsizing households switch more heavily to larger products.
- Households sensitivity to price and package size changes varies by demographics
- Smaller households, households with higher income and education are less sensitive to price changes
- Households with an employed household head are less sensitive to package size changes

| Posterior Mean and (SD) of Price Elasticities |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | N. Brand 1 | N. Brand 2 | S. Brand 2 | N. Brand 8 |  |
| N. Brand 1 | -0.497 | 0.231 | 0.028 | 0.237 |  |
|  | $(0.150)$ | $(0.086)$ | $(0.008)$ | $(0.063)$ |  |
| N. Brand 2 | 0.225 | -0.448 | 0.025 | 0.197 |  |
|  | $(0.091)$ | $(0.152)$ | $(0.009)$ | $(0.059)$ |  |
| S. Brand 2 | 0.189 | 0.169 | -0.519 | 0.160 |  |
|  | $(0.055)$ | $(0.052)$ | $(0.134)$ | $(0.043)$ |  |
| N. Brand 8 | 0.312 | 0.273 | 0.029 | -0.615 |  |
|  | $(0.081)$ | $(0.069)$ | $(0.008)$ | $(0.152)$ |  |


| Posterior Mean and (SD) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | N. Brand 1 Package Size Elasticities | N. Brand 2 | S. Brand 2 | N. Brand 8 |
| N. Brand 1 | 0.108 | -0.054 | -0.006 | -0.048 |
|  | $(0.011)$ | $(0.015)$ | $(0.002)$ | $(0.013)$ |
| N. Brand 2 | -0.058 | 0.110 | -0.007 | -0.045 |
|  | $(0.005)$ | $(0.009)$ | $(0.002)$ | $(0.014)$ |
| S. Brand 2 | -0.040 | -0.042 | 0.121 | -0.039 |
|  | $(0.014)$ | $(0.015)$ | $(0.025)$ | $(0.014)$ |
| N. Brand 8 | -0.076 | -0.065 | -0.008 | 0.149 |
|  | $(0.015)$ | $(0.015)$ | $(0.002)$ | $(0.012)$ |

## Conclusion

- Consumers are less responsive to package size than to package price: the demand elasticity with respect to package size is approximately one-fourth of the magnitude of the demand elasticity with respect to price.
- Manufacturers can use downsizing as a hidden price increase in order to pass through increases in production costs, i.e., cost of raw materials, and maintain or increase their profits.

