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# Total Lunchroom Makeovers: Using the Principle of Asymmetric Paternalism to Address New School Lunchroom Guidelines 

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#### Abstract

A key goal of the Healthy, Hungry-Free Kids Act of 2010 is to ensure that children have access to healthy foods in schools. While the new policy mandates that healthy items must be included on the lunch line-and even that children must take certain foods-there is concern both over whether children will choose to eat the healthier fare, and what the ultimate cost may be to schools that comply. We propose a series of behavioral nudges-the total lunchroom makeover-that may help lead children to make healthier choices at little cost the schools in accordance with the goals of the new legislation.. We report the results from a field experiment in which a series of nudges lead to significant increases in the consumption of fruits and vegetables-a substantive step in the right direction.


## Introduction

"Over 31 million children receive meals through the school lunch program...With over seventeen million children living in food insecure households and one out of every three children in America now considered overweight or obese, schools often are on the front lines of our national challenge to combat childhood obesity and improve children's overall health" (Healthy, Hunger-Free Kids Act of 2010: Fact Sheet).

Leading a free people to eat healthier foods is a difficult task even when those people are cooperative. This task is made all the more difficult when those we wish to encourage are either apathetic or resistant to eating healthier. Policies aimed at restricting choice, especially for children, have become more and more common, despite evidence that they are ineffective and can even backfire (for example see Hurley, Cross, and Hughes 2011; Watanabe 2011). In January 2012, the USDA announced new nutrition standards that will require school cafeterias to increase whole grain offerings, limit milk offerings to $1 \%$ and fat-free varieties, restrict the frequency that childhood favorites will be offered, and make fruit and vegetables available every day of the week and students will be required to take one or the other, (USDA 2012). Some project that the costs of these new requirements may be prohibitive (Newman 2012). Moreover, such restrictions do not necessarily teach children to make healthier choices; forcing children to take fruits and vegetables, or other healthy items, does not mean they will eat them.

As a complement to the current policies in practice, we propose a more subtle approach to improving the healthful attributes of what children eat as part of their school lunch program. This approach is based on the behavioral economic principle termed libertarian paternalism, a principle that preserves choices but uses behavioral cues to gently nudge decision-makers, in this context school children, to make better choices than they would have made without the cue (see

Loewenstein et al. 2007). This not only preserves choice but has the potential to lead children to develop life long habits of selecting and consuming healthier foods, even when confronted with less healthy options.

Our alternative approach is to introduce a series of changes in a lunchroom that cost no more than $\$ 50$, preserve choice, and employ environmental queues to nudge (Thaler and Sunstein 2008) children to take and consume healthier lunches. We implement these changes in two schools located in Western New York, and rely on tray waste measurements to quantify the impact. We found that the changes we made had a significant impact on consumption of fruits, vegetables, and starchy sides, independent of the available side offerings. This evidence demonstrates the power of behavioral controls for leading children to consume healthier lunches.

## Background

School lunchrooms are an easy target for legislation designed to combat the current trend of childhood obesity. Unfortunately, children tend to view these regulations as negative changes to their lunchrooms. These regulations have a tendency to place restrictions on behavior instead of gently nudging children to make appropriate decisions. Forcing children to take of healthier foods does not ensure that children will actually eat them (Just and Wansink 2009; Price and Just 2010). Moreover, research has demonstrated that restrictions on food choices for children can actually lead to increases in consumed calories an/or body mass in children (see Johnson and Birch 1994, Fisher and Birch 1999; Faith, et al. 2004; Hurley, Cross, and Hughes 2011). This can happen due to reactance-a feeling of rebellion against undesired restrictions on choice. Careful consideration must be given to policies designed to encourage healthier eating in lunchrooms so
that students do not feel restricted and so that they eat the fruits and vegetables they place on their trays.

## Behavioral Biases and Libertarian Paternalism

As an alternative to restrictive policies, behavioral cues provide another set of tools that can encourage healthier behavior while still preserving choice. Traditional approaches toward nutrition policy assumes that individuals make rational and well reasoned decisions based upon available nutrition information. Reality, however, is a different matter. Findings in the behavioral sciences document biases in human cognition such as emotion based consumption (Loewenstein 2000), biasing preferences towards the present experience rather than potential longer term consequences (Downs, Loewenstein, Wisdom 2009; Cairns and van der Pol, 2000), ignoring sunk costs ${ }^{1}$ (Just and Wansink 2011), and defying the independence of irrelevant alternatives $^{2}$ (Hanks, Just, and Wansink 2012), to name a few. In response to these biases, libertarian paternalism exploits these biases and nudges people to make better decisions (see Loewenstein, Brennan, and Volpp 2007).

Properly identifying which behavioral cues will be most effective in positively influencing choice requires an understanding of the biases exhibited by consumers. For this study we examine environmental changes that appeal to the five senses and others that are more structural in nature. Environmental queues that stimulate the senses affect consumer behavior in general (see Turley 2000; Massara, Liu, and Melara 2010; Knoferle et al. 2011). These same queues can also have profound impacts on food choices. For example, background music can

[^0]prolong a restaurant visit and increase food and drink consumption (see North and Hargreaves, 1996; Caldwell and Hibbert, 2002), ambient lighting can affect eating behavior by prolonging restaurant visits or consuming an unplanned dessert (see Sommer, 1969; Lyman, 1989), odors can suppress food consumption (see Rolls and Rolls, 1997; Stevenson et al., 1999;), restaurant servicescape, encounter, and other modifications of restaurant décor can affect customer satisfaction (Lin and Mattila 2010), and even enhancements to the visual presentation of more healthful options have the potential to increase consumption of these foods (see Zampollo et al., 2011).

Often times a simple change in the environment can lead decision-makers to choose much healthier foods. For example, giving food descriptive or sentiment laden names (e.g., Big Bad Bean Burrito) can increase consumption and perception of taste (see Wansink et al., 2007; Berning et al. 2010). Similarly, suggestions by perceived "experts" or verbal prompts can influence perceptions and behavior (see Caplin and Leahy 2004; Schwartz 2007). Slight increases in the convenience of more healthful foods can decrease calorie consumption (see Wisdom et al. 2010; Hanks et al. 2012).

In school lunchroom settings, researchers have tested various applications of these principles and have seen improvements in food selection and consumption behavior. For example, moving the salad bar to a more convenient location can increase salad selection by as much as $200 \%$ to $300 \%$ (Just and Wansink 2009), placing chocolate milk behind white milk or to a less convenient location can decrease chocolate milk consumption (Smith et al., 2011), placing the healthy entrée in front of the other entrées can increase selection of that entrée (Wansink and Just, 2011), and introducing a convenience line with the healthier options can decrease the consumption of less healthy foods by $28 \%$ (Hanks et al., 2012).

Another very important environmental factor in school lunchrooms is the availability of foods. Recent research has shown that competitive foods in the lunchroom compete with the healthier options available in school lunch program meals (Fox et al. 2005; Probart et al. 2006; Jensen et al. 2011). There is also evidence that the simple presence of a food choice, even when it is never chosen, can affect the selection of other choices (Hanks, Just, and Wansink 2012). In the studies described above, researchers focused on the behavioral impact of a single change. Our intent here is to identify the effect of a series of environmental changes-the total lunchroom makeover-in a controlled field experiment that can be carried out with little or no additional cost so that schools across the nation can implement them (or at least some of them) with relative ease.

## The Total Lunchroom Makeover: A Controlled Field Experiment

Controlled field experiments are extremely useful in behavioral research because the treatments provide a clearly exogenous source of variation in the treatment variables, allowing us to make some claims of causality in the resulting changes in behavior (List, 2011; List, 2009; Levitt and List, 2009; Harrison and List, 2004). Because field experiments can be reasonably controlled, they maintain a high degree of internal validity-we can confidently state that the treatment was causal. Field studies also have mid-to high levels of external validity (Roe and Just 2009)—because they take place in natural settings, the behavior is likely to be similar to what could be expected out in the wild. In other words, field studies allow a researcher to argue causality (internal validity) and generalizability (external validity) of the results.

The changes in the total lunchroom makeover are based in the principles of asymmetric paternalism because they rely on cues that do not restrict choice but encourage healthier eating
behavior. Even though we are not able to identify the effect of each individual change, the power of this intervention is in extending its influence to a greater number of students and that school lunchroom staff can select which changes are most appropriate for their lunchroom. Our contribution to the literature is the sheer size of the intervention and the relative ease with which it can be replicated in many locations.

## Experimental Design and Data

At Addison and Campbell-Savona Central Schools in Western New York, food service staff carried out various low-cost and simple changes for the total lunchroom makeover. Our experimental design consists of a control period, March to April 2011, where the status quo lunchroom was not altered. Then in May, the changes were made and the intervention period lasted from May to June 2011. Even though the structure of this experiment does not allow us to test the impact of any individual intervention, we are still able to identify aggregate effects on what students took and consumed. These changes included hanging a photographic menu poster, placing signs on the sneeze guard to label each entrée with a descriptive name, moving the garbage and compost away from the serving area, serving salad in transparent single serve shells, placing fruit in a basket next to the register with a sign that read, "Last Chance for Fruit," laying colorful linens under the trays, verbal promptings from the staff, ${ }^{3}$ introducing a convenience line that served subs and only healthier sides, and juices placed in the freezer next to the ice cream. Based on findings from previous research, we predict that the total lunchroom makeover will improve what students take and eat for lunch.

[^1]We sent trained field researchers to the cafeterias inside of the two schools and recorded each student's waste. The cards on which the data were collected had a mark for whether a serving of a starchy side (mashed potatoes, French fries, rice, etc.), fruit, or vegetables was not eaten at all, half eaten, or completely eaten. Data for juice specified whether the box was open. These researchers also took note of each available side on the measurement days. This information allows us to determine the impact of each individual side on consumption of starchy sides, fruits, and vegetables.

In the study, the control period lasted from March to April and the interventions were implemented at the beginning of May. At Addison, we collected data on March 15, 17, and 18, May 13 and 17, and June 8, 9, and 13. On March 15, options for fruit were not recorded so we cannot use this date in the regression analyses. Also, on June 9, waste for one of the vegetable sides was not measured so we drop the observations for this date. At Campbell-Savona we collected data on March 14, 16, and 21, May 19 and 20, and June 6 and 9. On March 14, none of the menu items were recorded so we drop the observations on this date for the regression analyses. Table 1 reports the sample size on each of the observation dates. Before we drop March 14 and 15 for the regression analysis, we have 4388 total observations over a span of fourteen days. When we drop the observations for March 14 and 15 for the regression analyses, we have 3762 observations over a span of 12 separate days.

In our analysis, we examine the impact that the total lunchroom makeover has on sales and consumption of starchy sides, fruits, and vegetables. On two of our measurement days, March $17^{\text {th }}$ and $18^{\text {th }}$, starchy sides were not offered. Also, on March 21 , starchy consumption was not recorded. When we analyze starchy side consumption, we omit these dates, which leaves us with 2,756 total observations. As a result, we have only one pre-treatment day in these
regressions and we use a smaller set of control variables. This is discussed in greater detail below.

Since we did not assign either Addison or Campbel-Savona Central School as a control school, we treat Waverly Central School in Western New York as such. This school is similar to Addison and Campbell-Savona Central Schools because they are in less densely populated areas of Western New York and are supplied school lunches by the same Greater Southern Tier Board of Cooperative Educational Services group in New York State. Data from Waverly are daily transaction records by student, and we have unique identifiers for each student, so we can construct a panel of repeated observations from the data. The data also include meal and ice cream sales both before and after the intervention. Unfortunately we only have fruit, vegetable, starchy side, or milk sales after the intervention and not consumption. The data span school days from March to June 2011. To determine if there are any external factors driving our results we report trends in selection data for meals and ice cream before and after the intervention and trends in selection data for starches, fruits and vegetables, white milk, and flavored milk after the intervention.

In Figure 1, we plot data averaged data for meal sales on each date and draw a trend line to see how time affects meal selection. The slope of the line is $0.00006(p$-value $=0.397)$ which suggests no trend. We then use panel regression with a lagged dependent variable to account for auto-correlation in the data. To determine if there is an impact before or after the intervention, we also include a dummy variable that is coded as 0 before the intervention and 1 after the intervention (for meal and ice cream selection only). For meal selection, the time trend coefficient is estimated as 0.0003 (p-value < 0.001 ) (Table 2 ) which is very small, yet statistically significant. The lagged variable is also statistically significant, which suggests
autocorrelation in purchasing behavior, which is to be expected. In Table 2 we also report significant time trends for starchy side, fruit and vegetable, and white and flavored milk selection. Even though they are statistically significant, they are small increases over time. All the items-meals, ice cream, starchy sides, fruits and vegetables, and white and flavored milkhave significant lagged terms so there is evidence for autocorrelation in the data, but when it is accounted for, we still see significant time trends for each item except ice cream.

## Results

While each individual component of the total lunchroom makeover has the potential to affect behavior, the purpose of this study is to confront the student with interventions on multiple fronts. Since we are unable to measure any single effect, we report the impact of the makeover itself. We first report simple means from the data that suggest the intervention mainly had an impact on starchy side consumption. Once we control for available side dishes, we then see that the total makeover has little or no impact on consumption of starchy sides, but it does affect consumption of fruits and vegetables.

## Simple Means Comparisons

A first look at the data reveals rather drastic results for consumption of starchy sides. Figures 2a-b and corresponding data in Table 3, report simple means for consumption of starchy sides, fruits, and vegetables. We find significant jumps in the means for starchy side consumption during the total lunchroom makeover period. Specifically, the likelihood of consuming at least half a serving increased by $234.3 \%$ ( p -value < 0.001 ) and the likelihood of consuming a whole serving increased by $305.5 \%$ (p-value > 0.001). Changes in fruit and
vegetable consumption were much more modest. Students were $18.1 \%$ ( $\mathrm{p}<0.001$ ) more likely to consume at least half a serving of fruit and $25 \%$ ( $\mathrm{p}<0.001$ ) more likely to consume a whole serving of fruit. Students were $11.8 \%(p=0.050)$ more likely to consume a whole serving of vegetables. Without further analysis, this change in behavior suggests that the total lunchroom makeover had a very big impact on the consumption of starchy sides, which would have negated any positive impact from the increase of fruit or vegetable consumption.

## Regression Analysis: Control for Available Sides

The results in Figures 2(a-b) suggest that the total lunchroom makeover had a dramatic impact on consumption of starchy sides. Without further analysis, this result would suggest that even though students were more likely to consume more fruits and vegetables, the increase in starchy side consumption would likely offset the healthy choices students made in the cafeteria.

A simple means comparison, however, does not control for options in a student's set of choices at lunch. This dramatic increase in starchy side consumption might be the result of the availability of other foods after the total lunchroom makeover occurred. It is also possible that there are other exogenous effects for which we are not able to control.

In order to account for menu options in the analysis of consumption of starchy sides, fruits, and vegetables, we run a series of six regressions where the dependent variables are whether a student consumed at least half or all of starchy side, fruit, or vegetable. In the regressions consumption of fruits and vegetables, we include dummy variables for whether celery, green beans, tomato soup, applesauce, fruit cocktail, bananas, canned peaches, and potatoes were offered. Of course, there were many other sides offered, but these sides were
offered at least once before and after the total lunchroom makeover intervention, and these sides are common items at meals.

Since we do not have individual consumption data, we are not able track individual consumption patterns across time. Thus, we pool cross sections of data from each observation date to estimate the effect that available sides and the total lunchroom makeover have on consumption of starchy sides, fruits, and vegetables. Since we only use binary count data, we rely on the probit model. As a result, the likelihood that a student consumes a fruit or vegetable is given by the following equation:
$\llbracket p_{i j}=P\left(y \rrbracket_{i j}=1\right)=P\left(\alpha_{j 0}+\beta_{j}^{l} X+\alpha_{j 1} T L M+\alpha_{j 3} S C H_{i}<\varepsilon_{i j}\right)$.
where $p_{i j}$ is the probability that the $i$ th individual chooses the $j$ th item, where items include half servings of fruit, vegetable, starchy sides, or whole servings of the same items. The variable $y_{i j}$ $=0$ when the $i$ th individual does not choose the $j$ th outcome and $y_{i j}=1$ when the $i$ th individual chooses the $j$ th outcome. The variable $X$ is a vector of dummy variables indicating which side dishes were available on the date of the observation. The variable $T L M$ is coded as 0 for observation dates before the intervention period and 1 after the intervention period. The variable $S C H$ captures variation between schools and $\varepsilon_{i}$ is the random error associated with individual $i$ 's $j$ th decision.

When we conduct analysis for consumption of starchy sides,, the number of sides we are able to include in $X$ decreases to celery, green beans, fruit cocktail, bananas, and potatoes. Nonetheless, the results should still provide good insight into consumption behavior when certain types of foods are available. In Tables 5-7 we report the marginal effects of each
regression variable and the predicted probabilities for consumption of starchy sides, fruits, and vegetables before and after the total lunchroom makeover, as well as the predicted probability when a particular side dish was and was not offered. We also report the standard errors for the effects and denote statistical significance with asterisks.

To determine the impact of the total lunchroom makeover, we compare the predicted probabilities of consumption before and after the total makeover was implemented. Figures 3(ab) graphically demonstrate the impact the total lunchroom makeover had on starchy side, fruit, and vegetable consumption. We found that the total makeover slightly decreased the likelihood that students consumed at least half a serving of a starchy side from $10 \%$ to $9.7 \%$ and slightly increased the likelihood that they consumed a whole serving of a starchy side from $6 \%$ to $6.1 \%$, though these results are not statistically significant. Thus, after controlling for availability of sides, the total lunchroom makeover did not have a significant impact on the consumption of starchy sides.

In terms of fruit and vegetable consumption, the total lunchroom makeover increased the likelihood that students consumed at least half a serving of fruit from $40.4 \%$ to $47.7 \%(\mathrm{p}$-value $=$ 0.003) and it increased the likelihood that students consumed a whole serving of fruit from $31.6 \%$ to $36.6 \%(p-v a l u e=0.005)$. For vegetables, the total lunchroom makeover increased the likelihood that students consumed at least half a serving of vegetables from $33.7 \%$ to $42 \%$ (pvalue $<0.001$ ) and it increased the likelihood that students consumed a whole serving of vegetables from $18.7 \%$ to $20.5 \%(p-$ value $=0.020)$. It is clear that once we control for availability of sides, the total lunchroom makeover has a significant impact on fruit and vegetable consumption and selection.

In addition to the impact of the total lunchroom makeover, we are interested in the effect that available sides have on consumption. In contrast to the result that the total lunchroom makeover did not have an impact on starchy side consumption, we do find that the availability of sides did have a significant impact on the consumption of starchy sides. First of all, we find that the likelihood that students consumed at least half a serving of a starchy side increased from $26.3 \%$ when green beans were not offered to $32.5 \%$ when they were offered (p-value $<0.001$ ) and increased from $23 \%$ when potatoes were not offered to $25.6 \%$ when they were offered (pvalue $<0.001$ ). When we take these results one step further, we find that the likelihood that students consumed a whole serving of starches increased from $19 \%$ when green beans were not offered to $23 \%$ when they were offered ( p -value $<0.001$ ) and consumption increased from $16 \%$ when potatoes were not offered to $17.7 \%$ when they were offered ( p -value $<0.001$ ).

On the flip side, when celery and bananas were offered, consumption of starchy sides decreased. Specifically, the likelihood that a student consumed at least half a serving of starchy sides decreased from $26.3 \%$ when celery was not offered to $22.3 \%$ when it was offered (p-value < 0.001 ) and decreased from $27.8 \%$ when bananas were not offered to $24.8 \%$ when they were (pvalue $=0.004)$. There is clear evidence that the availability of sides does have an impact on whether students took and consumed a starchy side.

In terms of fruit selection, we find that the likelihood of consuming at least half a serving of fruit increased from $41.8 \%$ to $46.3 \%$ when tomato soup was offered ( $p$-value $=0.016$ ), increased from $41.8 \%$ to $54.7 \%$ when applesauce was offered ( $p$-value $=0.010$ ), increased from $42.3 \%$ to $46.3 \%$ when bananas were offered $(p-v a l u e=0.011)$, increased from $42.2 \%$ to $45.2 \%$ when peaches were offered ( $p$-value $=0.10$; marginally significant), and increased from $42.3 \%$ to $47.7 \%$ when potatoes were offered $(p-v a l u e=0.055)$. A sequential step in analysis is to
determine which sides have an impact on consumption of a whole serving of fruit. We find that the likelihood of consuming a whole serving of fruit increased from $34 \%$ to $41.3 \%$ when applesauce was offered $(p$-value $=0.065)$ and increased from $34.6 \%$ to $37.4 \%$ when bananas were offered $(p-v a l u e=0.023)$. This suggests that students enjoy only certain sides enough to consume the whole serving. It is important to notice, however, that availability of other sides does encourage at least some consumption of fruit so students are at least trying certain sides.

We also identified side dishes that had a negative impact on fruit consumption. We find that the likelihood of consuming at least half a serving of fruit decreases from $41.8 \%$ to $37.7 \%$ when green beans are offered $(p-$ value $=0.013)$ and decreases from $41.8 \%$ to $36.2 \%$ when fruit cocktail is offered (p-value $<0.001$ ). Fruit cocktail is the only side that had a negative statistically significant impact on consumption of a whole serving of fruit. We find that the likelihood of consuming a whole serving of fruit decreased from $34 \%$ to $30.8 \%$ when fruit cocktail was offered $(\mathrm{p}$-value $=0.004)$.

Now that we have identified that sides that affect consumption of fruit, we examine which sides affect consumption of vegetables. Specifically, the likelihood of consuming at least half a serving of vegetables increased from $23.5 \%$ to $27.4 \%$ when green beans were offered (pvalue $<0.001$ ), increased from $23.5 \%$ to $33.2 \%$ when applesauce was offered (p-value $<0.001$ ), increased from $23.5 \%$ to $25.7 \%$ when fruit cocktail was offered ( p -value $=0.006$ ), increased from $28.8 \%$ to $30.9 \%$ when bananas were offered $(p$-value $=0.030)$, increased from $28.8 \%$ to $34.8 \%$ when peaches were offered (p-value < 0.001 ), and increased from $28 \%$ to $32.9 \%$ when potatoes were offered $(\mathrm{p}$-value $=0.008)$. These strong results died out when we examined the impact of side selection on consumption of a whole serving of vegetables. We find that when green beans were offered the likelihood of consuming a whole serving of vegetables increased
from $15.3 \%$ to $21.2 \%$ ( p -value $<0.001$ ) and students were more likely to consume a whole serving of vegetables on the days when peaches were offered (from $18.2 \%$ to $19.4 \%$; p -value $=$ 0.06). Only tomato soup has a negative impact on the consumption of at least half a serving of vegetables. We find that when it is offered, the likelihood that students consume at least half a serving of vegetables falls from $23.5 \%$ to $21.3 \%(p$-value $=0.006)$.

It is important to note that the school the student attended did have an impact on starchy side consumption. These results, however, might be due to the fact that only one observation date for consumption of starchy sides was available prior to the intervention and the data are from Campbell-Savona. Consequently, the impact of the school might wash out when more observation dates from other schools are included. This actually holds true for fruit consumption, but the school does affect vegetable consumption. This suggests that other unobserved variables, such as demographics, also have an impact on vegetable selection.

## Discussion

Previous research in the behavioral sciences demonstrates the impact that environmental cues have on consumption. The behavioral economic concept of libertarian paternalism, makes use of interventions that exploit behavioral biases in order to nudge people to make better choices. Our low-cost application of this principle was a meta intervention that nearly surrounded the students with behavioral cues. We found that they responded by consuming more fruits and vegetables, regardless of the available sides. In other words, choices were preserved. These results have significant relevance for other food service establishments, hospitals, medical professionals, and even parents as they provide simple yet effective ways to help children and adults make healthier eating choices. While not every change in our
experiment is relevant for every locations, the application of libertarian paternalism to an environment can significantly impact eating behaviors and potentially lead to healthier habits in the long run.

We also point out that our results demonstrate both that students who already ate fruits and vegetables increased their consumption, while some who did not eat them prior to the intervention began to consume some of these items. Since consumption of at least half a serving of fruits or vegetables means that there was an increase from nothing to something consumed, students were nudged to at least try a fruit or vegetable. This is in stark contrast to the result that students consumed $69 \%$ fewer carrots when forced to take them, compared to $89 \%$ that consumed them when given an option between carrots and celery (Just and Wansink 2009). Since we preserved choice, it is likely that students did not feel restricted but the environmental cues led many to eat fruits and vegetables when they didn't do so before.

We also find that sweeter fruits offered in the cafeteria-bananas, peaches, and applesauce-led to greater consumption of fruits and vegetables. We find that when bananas were offered, students apparently substituted starchy side consumption for fruit and vegetable consumption. Yet this is likely due to the fact that on the two days when bananas were offered, no starchy sides were offered. When applesauce and peaches were offered, students did not consume fewer starchy sides, but they did consume more fruits and vegetables. Students apparently like the peaches and applesauce, which are sweeter servings of fruit.

Two sides had a big positive impact on starchy side consumption. When green beans were offered, students took and consumed more starchy sides, less fruit, and consumed more vegetables. Students actually took fewer vegetables, so it is possible that those who generally took a non-salad vegetable did not take green beans and substituted towards a starch side, or
some students who normally took salad could have taken green beans while others took a starchy side. Nonetheless, students did consume more of the vegetables they took. Unfortunately, students substituted fruit consumption for starchy side consumption when green beans were offered. This is very striking because green beans were offered on days when very popular fruits were offered-applesauce and bananas.

While our findings are promising, the study does have some limitations. First of all, we only collected data on fruit, vegetables, and starchy sides consumed instead of specific types of items consumed. Thus, the analysis was restricted to studying consumption of the fruits, vegetables, and starchy side groups instead of consumption of specific items. This also limited the analysis for selection of foods when certain items were available.

Our measurement methodology also has its disadvantages. Since the field researchers only estimated whether none, half, or all of a side was eaten, we cannot generate accurate consumption measures from the data. Thus, we rely on studying changes in the likelihood of consuming fruits or vegetables. The repeated cross section nature of the study does not allow us to track individual consumption over time. While this is a limitation, it may not be worth the cost-in terms of experimental design-to track individual consumption.

## Conclusion

With childhood obesity on the rise, there is a strong urge for policy makers to enact legislation that is designed to reverse, or at least slow the trend. Unfortunately, many policies tend to restrict choices and can lead to a pushback from youth. Recent legislation has placed restrictions on foods that can be offered in school cafeterias but we propose that children can
make healthier choices, even with the unhealthy options, if they are gently nudged in the proper direction.

We implemented a series of changes in a high school cafeteria based on the principle of asymmetric paternalism. We find that our set of interventions actually increased consumption of fruits and vegetables and had no effect on the consumption of starchy sides. These results are very important because they demonstrate the impact that small behavioral changes can have on food choices, even when unhealthy options are available.

We also find that availability of certain sides has an impact on consumption of starchy sides, fruits and vegetables. First of all, without out considering the impact that available food options have on consumption of starchy sides, it appears that the total lunchroom makeover would have increased the consumption of starchy sides by well over $100 \%$ ! When we control, however, for available food options in a regression analysis, this result vanishes and we find that the total lunchroom makeover actually has little or no effect on the consumption of starchy sides. It is the availability of food options, and other unobservable characteristics, that appear to have an impact on consumption of starchy sides. Furthermore, we find that students substitute between consumption of starchy sides, fruit, and vegetables when specific sides are offered.

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## Figures

Figure 1: From March To Mid-June There Is Little Change In The Probability Of Selecting A Meal in Control Schools


Figures 2(a-b): Unconditional Means Suggest the Total Lunchroom Makeover Has Big
Effects on Starchy Side Consumption



Figures 3(a-b): The Total Lunchroom Makeover Nudged Students To Consume More Fruits and Vegetables (predicted probabilities)



## Tables

Table 1: Dates and Sample Sizes for Observations at Addison and Campbell-Savona

## Central Schools

| Addison | $N$ | Campbell-Savona | $N$ |
| :---: | :---: | :---: | :---: |
| 15-Mar-11 | 379 | 14-Mar-11 | 247 |
| 17-Mar-11 | 388 | 16-Mar-11 | 251 |
| 18-Mar-11 | 359 | 21-Mar-11 | 259 |
| 13-May-11 | 367 | 19-May-11 | 242 |
| 17-May-11 | 376 | 20-May-11 | 244 |
| 8-Jun-11 | 373 | 6-Jun-11 | 283 |
| 9-Jun-11 | 352 | 9-Jun-11 | 249 |
| 13-Jun-11 | 371 |  |  |

Table 2: Meal and Side Dish Selection Exhibit Very Small but Significant Upward Trends in Control Schools

| Variable | Coefficient | t-statistic | Variable | Coefficient | t-statistic |  |
| :--- | :---: | :---: | :--- | :---: | :---: | :---: |
|  | Meal |  |  | Ice Cream |  |  |
| Time Trend | $0.0004^{* * *}$ | 6.100 | Time Trend | $-0.0002^{* * *}$ | -1.790 |  |
|  | $(0.000)$ | $(0.000)$ |  | $(0.000)$ | $(0.073)$ |  |
| Treatment Period | $0.013^{* * *}$ | 5.460 | Treatment Period | $-0.003^{* * *}$ | -0.560 |  |
|  | $(0.002)$ | $(0.000)$ |  | $(0.006)$ | $(0.578)$ |  |
| Constant | $0.919^{* * *}$ | 127.320 | Constant | $0.167^{* *}$ | 15.560 |  |
|  | $(0.007)$ | $(0.000)$ |  | $(0.011)$ | $(0.000)$ |  |
|  | Starchy Side |  |  | Fruit and Vegetables |  |  |
| Time Trend | $0.002^{* * *}$ | 32.890 | Time Trend | $0.018^{* * *}$ | 228.450 |  |
|  | $(0.000)$ | $(0.000)$ |  | $(0.000)$ | $(0.000)$ |  |
| Constant | $-0.006^{* * *}$ | -2.650 | Constant | $-0.251^{* * *}$ | -48.070 |  |
|  | $(0.002)$ | $(0.008)$ |  | $(0.005)$ | $(0.000)$ |  |
|  | White Milk |  |  | Flavored Milk |  |  |
| Time Trend | $0.002^{* * *}$ | 36.820 | Time Trend | $0.018^{* * *}$ | 246.970 |  |
|  | $(0.000)$ | $(0.000)$ |  | $(0.000)$ | $(0.000)$ |  |
| Constant | $-0.002^{* * *}$ | -0.520 | Constant | $-0.260^{* * *}$ | -48.020 |  |
|  | $(0.005)$ | $(0.602)$ |  | $(0.005)$ | $(0.000)$ |  |

Each set of results corresponds to a regression of the dependent variable on a time trend and the treatment period.
Data are from schools that did not participate in the total lunchroom makeover, i.e., control schools. ** Significant at the 0.05 level. *** Significant at the 0.01 level.

Table 3: Unconditional Means Suggest the Total Lunchroom Makeover Dramatically
Increased the Consumption of Starchy Sides
(standard errors and p-values in parentheses)

| Probability of Consuming at Least Half a Serving |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Before the Total | After the Total | Percent | t-statistic of |  |
|  | Makeover | Makeover | Change | Difference |  |
| Starch | 0.100 | 0.334 | 2.343 | $18.846^{* * *}$ |  |
|  | $(0.009)$ | $(0.007)$ |  | $(0.000)$ |  |
| Fruit | 0.378 | 0.446 | 0.181 | $4.553^{* *}$ |  |
|  | $(0.010)$ | $(0.011)$ |  | $(0.000)$ |  |
| Vegetables | 0.279 | 0.271 | -0.029 | 0.599 |  |
|  | $(0.009)$ | $(0.010)$ |  | $(0.275)$ |  |
|  |  |  |  |  |  |
|  | Probability of Consuming a Whole Serving |  |  |  |  |
|  | Before the Total | After the Total | Percent | $t$-statistic of |  |
|  | Makeover | Makeover | Change | Difference |  |
| Starch | 0.063 | 0.256 | 3.055 | $17.276^{* * *}$ |  |
|  | $(0.009)$ | $(0.006)$ |  | $(0.000)$ |  |
| Fruit | 0.300 | 0.374 | 0.250 | $5.192^{* * *}$ |  |
|  | $(0.010)$ | $(0.011)$ |  | $(0.000)$ |  |
| Vegetables | 0.161 | 0.180 | 0.118 | $1.649^{* *}$ |  |
|  | $(0.008)$ | $(0.008)$ |  | $(0.050)$ |  |

*** Significant at the 0.01 level. ** Significant at the 0.05 level. * Significant at the 0.10 level.

Table 4: Available Side Dishes Have an Impact on Consumption of Starchy Sides (standard errors in parentheses)

|  | Consume at Least I/2 a Serving of a <br> Starchy Side |  | Consume a Whole Serving of a |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Starchy Side |  |  |  |  |

Each set of three columns includes results from a regression of the choice of consumption of vegetables on available sides, the total lunchroom makeover treatment, and the school. In the first column, the discrete effects are analogous to the marginal effects for continuous variables. The second and third columns in each set of three columns represent the predicted means of the respective dependent variable when the independent variable equals 0 or 1 . Standard errors are in parentheses. * Represents significance at the 0.10 level. ** Represents significance at the 0.05 level. *** Represents significance at the 0.01 level.

## Table 5: Available Side Dishes Have an Impact on Consumption of Fruits

(standard errors in parentheses)

|  | Consume at Least 1/2 Serving of Fruit |  |  | Consume Whole Serving of Fruit |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Predicted Means |  |  | Predicted Means |  |  |
| Variable | Marginal Effect | $\begin{aligned} & \text { Variable } \\ & =0 \end{aligned}$ | $\begin{aligned} & \text { Variable } \\ & =1 \end{aligned}$ | Marginal Effect | $\begin{aligned} & \text { Variable } \\ & \quad=0 \end{aligned}$ | $\begin{aligned} & \text { Variable } \\ & \quad=1 \end{aligned}$ |
| Celery | $\begin{aligned} & -0.036 \\ & (0.060) \end{aligned}$ | $\begin{gathered} 0.418 \\ (0.042) \end{gathered}$ | 0.403 | $\begin{aligned} & -0.007 \\ & (0.057) \end{aligned}$ | $\begin{gathered} 0.340 \\ (0.035) \end{gathered}$ | 0.337 |
| Green Beans | $\begin{gathered} -0.096^{* *} \\ (0.038) \end{gathered}$ | $\begin{gathered} 0.418 \\ (0.042) \end{gathered}$ | 0.377 | $\begin{gathered} 0.045 \\ (0.044) \end{gathered}$ | $\begin{gathered} 0.340 \\ (0.035) \end{gathered}$ | 0.355 |
| Tomato Soup | $\begin{gathered} 0.109 * * \\ (0.044) \end{gathered}$ | $\begin{gathered} 0.418 \\ (0.042) \end{gathered}$ | 0.463 | $\begin{aligned} & -0.052 \\ & (0.037) \end{aligned}$ | $\begin{gathered} 0.340 \\ (0.035) \end{gathered}$ | 0.322 |
| Applesauce | $\begin{gathered} 0.309 * * * \\ (0.116) \end{gathered}$ | $\begin{gathered} 0.418 \\ (0.042) \end{gathered}$ | 0.547 | $\begin{aligned} & 0.217 * \\ & (0.117) \end{aligned}$ | $\begin{gathered} 0.340 \\ (0.035) \end{gathered}$ | 0.413 |
| Fruit Cocktail | $\begin{gathered} -0.133 * * * \\ (0.034) \end{gathered}$ | $\begin{gathered} 0.418 \\ (0.042) \end{gathered}$ | 0.362 | $\begin{gathered} -0.094 * * * \\ (0.033) \end{gathered}$ | $\begin{gathered} 0.340 \\ (0.035) \end{gathered}$ | 0.308 |
| Banana | $\begin{gathered} 0.094 * * \\ (0.037) \end{gathered}$ | $\begin{gathered} 0.423 \\ (0.061) \end{gathered}$ | 0.463 | $\begin{gathered} 0.081 * * \\ (0.036) \end{gathered}$ | $\begin{gathered} 0.346 \\ (0.063) \end{gathered}$ | 0.374 |
| Peaches (canned) | $\begin{aligned} & 0.067 * \\ & (0.041) \end{aligned}$ | $\begin{gathered} 0.423 \\ (0.061) \end{gathered}$ | 0.452 | $\begin{gathered} 0.028 \\ (0.040) \end{gathered}$ | $\begin{gathered} 0.346 \\ (0.063) \end{gathered}$ | 0.355 |
| Potatoes | $\begin{aligned} & 0.130^{*} \\ & (0.068) \end{aligned}$ | $\begin{gathered} 0.423 \\ (0.068) \end{gathered}$ | 0.477 | $\begin{gathered} 0.078 \\ (0.066) \end{gathered}$ | $\begin{gathered} 0.348 \\ (0.066) \end{gathered}$ | 0.375 |
| Total Lunchroom Makeover (TLM) | $\begin{gathered} 0.179 * * * \\ (0.064) \end{gathered}$ | $\begin{gathered} 0.404 \\ (0.068) \end{gathered}$ | 0.477 | $\begin{gathered} 0.158 * * * \\ (0.060) \end{gathered}$ | $\begin{gathered} 0.316 \\ (0.061) \end{gathered}$ | 0.366 |
| School | $\begin{array}{r} -0.048 \\ (0.070) \\ \hline \end{array}$ | $\begin{gathered} 0.404 \\ (0.068) \\ \hline \end{gathered}$ | 0.385 | $\begin{gathered} -0.034 \\ (0.067) \\ \hline \end{gathered}$ | $\begin{gathered} 0.316 \\ (0.061) \\ \hline \end{gathered}$ | 0.305 |

Each set of three columns includes results from a regression of the choice of consumption of vegetables on available sides, the total lunchroom makeover treatment, and the school. In the first column, the discrete effects are analogous to the marginal effects for continuous variables. The second and third columns in each set of three columns represent the predicted means of the respective dependent variable when the independent variable equals 0 or 1 . Standard errors are in parentheses. * Represents significance at the 0.10 level. ** Represents significance at the 0.05 level. *** Represents significance at the 0.01 level.

Table 6: Available Side Dishes Have an Impact on Consumption of Vegetables (standard errors in parentheses)

|  | Consume at Least 1/2 Serving of Vegetables |  |  | Consume Whole Serving of Vegetables |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Predicted Means |  |  | Predicted Means |  |  |
| Variable | Marginal Effect | Variable $=0$ | Variable $=1$ | Marginal Effect | Variable $=0$ | Variable $=1$ |
| Celery | $\begin{gathered} -0.057 \\ (0.056) \end{gathered}$ | $\begin{gathered} 0.235 \\ (0.068) \end{gathered}$ | 0.221 | $\begin{gathered} -0.032 \\ (0.048) \end{gathered}$ | $\begin{gathered} 0.153 \\ (0.048) \end{gathered}$ | 0.148 |
| Green Beans | $\begin{gathered} 0.166 * * * \\ (0.042) \end{gathered}$ | $\begin{gathered} 0.235 \\ (0.068) \end{gathered}$ | 0.274 | $\begin{gathered} 0.162 * * * \\ (0.040) \end{gathered}$ | $\begin{gathered} 0.153 \\ (0.048) \end{gathered}$ | 0.212 |
| Tomato Soup | $\begin{gathered} -0.092 * * * \\ (0.033) \end{gathered}$ | $\begin{gathered} 0.235 \\ (0.068) \end{gathered}$ | 0.213 | $\begin{gathered} -0.045 \\ (0.029) \end{gathered}$ | $\begin{gathered} 0.153 \\ (0.048) \end{gathered}$ | 0.174 |
| Applesauce | $\begin{gathered} 0.415 * * * \\ (0.106) \end{gathered}$ | $\begin{gathered} 0.235 \\ (0.068) \end{gathered}$ | 0.332 | $\begin{gathered} 0.140 \\ (0.103) \end{gathered}$ | $\begin{gathered} 0.153 \\ (0.048) \end{gathered}$ | 0.208 |
| Fruit Cocktail | $\begin{gathered} 0.093 * * * \\ (0.034) \end{gathered}$ | $\begin{gathered} 0.235 \\ (0.068) \end{gathered}$ | 0.257 | $\begin{gathered} 0.007 \\ (0.029) \end{gathered}$ | $\begin{gathered} 0.153 \\ (0.048) \end{gathered}$ | 0.184 |
| Banana | $\begin{gathered} 0.076 * * \\ (0.035) \end{gathered}$ | $\begin{gathered} 0.288 \\ (0.124) \end{gathered}$ | 0.309 | $\begin{gathered} -0.005 \\ (0.029) \end{gathered}$ | $\begin{gathered} 0.182 \\ (0.058) \end{gathered}$ | 0.182 |
| Peaches (canned) | $\begin{gathered} 0.211 * * * \\ (0.042) \end{gathered}$ | $\begin{gathered} 0.288 \\ (0.124) \end{gathered}$ | 0.348 | $\begin{aligned} & 0.065^{*} \\ & (0.035) \end{aligned}$ | $\begin{gathered} 0.182 \\ (0.058) \end{gathered}$ | 0.194 |
| Potatoes | $\begin{gathered} 0.177 * * * \\ (0.065) \end{gathered}$ | $\begin{gathered} 0.280 \\ (0.126) \end{gathered}$ | 0.329 | $\begin{gathered} 0.061 \\ (0.056) \end{gathered}$ | $\begin{gathered} 0.164 \\ (0.072) \end{gathered}$ | 0.194 |
| Treatment | $\begin{gathered} 0.245 * * * \\ (0.050) \end{gathered}$ | $\begin{gathered} 0.337 \\ (0.133) \end{gathered}$ | 0.420 | $\begin{gathered} 0.098^{* *} \\ (0.045) \end{gathered}$ | $\begin{gathered} 0.187 \\ (0.085) \end{gathered}$ | 0.205 |
| School | $\begin{gathered} -0.170 * * * \\ (0.066) \\ \hline \end{gathered}$ | $\begin{gathered} 0.337 \\ (0.133) \end{gathered}$ | 0.280 | $\begin{gathered} -0.051 \\ (0.056) \\ \hline \end{gathered}$ | $\begin{gathered} 0.187 \\ (0.085) \end{gathered}$ | 0.173 |

Each set of three columns includes results from a regression of the choice of consumption of vegetables on available sides, the total lunchroom makeover treatment, and the school. In the first column, the discrete effects are analogous to the marginal effects for continuous variables. The second and third columns in each set of three columns represent the predicted means of the respective dependent variable when the independent variable equals 0 or 1 . Standard errors are in parentheses. * Represents significance at the 0.10 level. ** Represents significance at the 0.05 level. *** Represents significance at the 0.01 level.


[^0]:    ${ }^{1}$ A sunk cost is a previously incurred cost that cannot be recovered
    ${ }^{2}$ The principle of independence of irrelevant alternatives says that a consumer's choice between two goods is not affected by the attributes or availability of a completely separate good. For example, if a consumer prefers apples to oranges and is given a choice between the two, the consumer will choose the apple. Independence of irrelevant alternatives predicts that if the consumer were then offered an apple, orange, and pear, the consumer would still prefer the apple to the orange.

[^1]:    ${ }^{3}$ Verbal prompts were, "Would you like to try...?" No not veggie? How about [cold veggie like carrot sticks or salad] or [fruit]? At the register, staff said, "You can get another [1,2,3] sides with that-how about grabbing [fresh fruit in bowl by register]?"

