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#### 2007 Michigan Tree Fruit Business Analysis Summary

Eric Wittenberg, Stephen Harsh and Suzanne Thornsbury

Staff Paper 2008-09

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2007 Michigan TelFarm Staff Paper No. 08-09 by

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by Eric Wittenberg, Stephen Harsh and Suzanne Thornsbury <sup>1</sup>

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<sup>&</sup>lt;sup>1</sup> Co-workers in the TelFarm project were: R. Betz, L. Borton, B. Battel, W. Schauer, D. Stein, and V. Varner with the assistance of Michigan State University Extension Agents.

#### **Executive Summary**

This report summarizes the financial and production records of 9 Michigan tree fruit farms. To be included, the farms must have produced at least 50 percent of gross cash farm income from one or a combination of sales from cherries, apples, and other fruits. The records came from Michigan State University's TelFarm project. The values were pooled into averages for reporting purposes.

Farm records were included if a farm financial summary was completed for 2007 data including beginning and ending balance sheets, plus income and expenses. The data was checked to verify that cash and debt discrepancy were within an acceptable range, cash discrepancy must be less than 10% of gross cash inflow and debt discrepancy must be less than \$1,000. While considerable variation in the data exists, average values are reported in the summary tables that follow.

Synopsis of Michigan's Tree Fruit

According to the United States Department of Agriculture (USDA) and National Agricultural Statistics Service (NASS) data, the Michigan fruit season of 2007 weather was generally colder than normal temperatures with highly variable rainfall pattern. Michigan's apples yields were slightly lower than 2006 yields at 22,000 lbs. per acres with a higher average price of \$0.168/lb. While tart cherries and sweet cherries yields were up at 7,630 lbs/acre and 7,580 lbs/acres respectively, with prices increased for tart cherries but decreasing for sweet cherries from 2006 prices. Michigan peaches yields increased from 2006 levels to 9,760 lbs/acres with an average increase in price at \$0.426/lbs. Table 1 provides fruit bearing acres, yields per acre, the five-year average yields per acre and prices received for apples, cherries sweet and tart, and peaches for Michigan.

Table 1. Michigan Agricultural Statistical Service Summary of Tree Fruit (NASS)

				•	,
Fruit	2007 Avg.	2007 Avg.	2003-2007	2007 Price	2003-2007
	Bearing	Yield	Avg. Yield	(\$/lb)	Avg. Price
	Acres	(lbs/acre)	(lbs/acre)		(\$/lb)
Apples	35,000	22,000	20,720	0.168	0.136
Cherries, Sweet	7,200	7,580	5,784	0.325	0.353
Cherries, Tart	25,700	7,630	6,768	0.264	0.279
Peaches	4,200	9,760	8,072	0.426	0.303

Summary of Results

In 2007, the average tree fruit farm size in the business analysis was 139 acres owned and 143 acres cropped, (Table 2). The average price for apple was \$7.06 for 2007, NASS.

Table 2. Average 2007 Michigan Tree Fruit Farm Characteristics

Total acres owned	139
Total crop acres	143
Number of farms	9

Gross cash farm income, total of all farm income before expenses are deducted, averaged \$389,743 in 2007. The largest revenues were apples and cherries (sweet and tart) sales, averaging \$274,069 and \$52,123 respectively. Government payments averaged \$52,123 per farm. Other farm income (included other crops and resale of other fruit) averaged \$5,877 in 2007.

Net cash farm income (gross cash farm income of \$389,743, less total cash farm expenses of \$321,267) resulted in an average net cash farm income of \$46,576. Net farm income is net cash income less depreciation and adjusted for capital changes. The net farm income value is the return to the operator's unpaid management, labor, equity capital invested and family labor (Table 3). Net farm income in 2006 averaged \$13,019 down 66 percent over 2005. The variation in net farm income for these farms was large. The net farm income median was \$19,488 and the range was a negative \$110,893 to \$133,872. The standard deviation was \$73,460 for 2006.

Table 3. Average Michigan Tree Fruit Farm Income Statement, 2003-2007

	2003	2004	2005	2006	2007
Gross cash farm income	300,788	329,932	319,645	359,510	389,743
- Total cash expense	<u>252,787</u>	244,830	231,336	312,934	321,267
= Net cash farm income	48,001	85,102	88,309	46,576	68,476
+ Inventory change*	38,025	2,959	-6,494	-5,888	45,202
+ Depreciation and capital	<u>-11,961</u>	<u>-29,738</u>	<u>-43,320</u>	<u>-27,669</u>	<u>-29,742</u>
adjustments					
= Net farm income	74,064	58,324	38,495	13,019	83,936

<sup>\*</sup> Changes calculated as ending values minus beginning values.

Four key financial performance indicators are presented in Tables 4 and 5. The rate of return on assets (ROA) is calculated as if the farm has no debt. ROA indicates debt-free farm earnings, after subtracting an allowance for operator's unpaid labor, management, and family labor, as a percentage of invested assets. ROA provides a key summary performance indicator for a farm. By multiplying the operating profit margin (dollars of profit generated per dollar of revenue) by the asset turnover rate (measure of how efficiency assets are being used to generate revenue) the ROA is determined.

The rate of return on equity (ROE) represents the farm earnings after interest payments and is expressed as a percentage of owner equity capital. Ideally the ROE should be higher than the ROA indicating that returns are being made on borrowed money. This was not the case for the market value calculations, Table 5.

Table 4 compares profitability from 2003 to 2007 with assets valued at cost. Profitability indicators calculated using assets valued at cost is useful for comparing the same farm over time. The average ROA in 2007 for tree fruit farm was 9.9 percent, which was the highest in the last 5 years. Return on equity was 13.7 percent in 2007, ROE was above ROA, indicating producer were making money on borrowed capital money. With assets valued at cost, return to equity is the actual return to the amount of equity capital invested in the business. Operating profit margin tells a similar story. Asset turnover ratio, a measure of efficiency of the assets to generate revenues, in 2007 was 70.4 percent indicating that the farm assets were a little more efficient in 2007. The trends with respect to all profitability indicators, calculated at the cost value suggest that profitability in 2007 was good.

Table 4. Average Tree Fruit Farm Profitability Indicators, 2003-2007

	2003	2004	2005	2006	2007
	(%)	(%)	(%)	(%)	(%)
Rate of return on assets*	8.9	6.7	0.7	-1.6	9.9
Rate of return on equity	15.1	9.3	-1.0	-8.3	13.7
Operating profit margin	14.1	9.3	1.2	-2.4	14.0
Asset turnover rate*	63.1	72.3	60.6	67.4	70.4

<sup>\*</sup>Assets valued at **cost** value (rather than market value).

Table 5 compares profitability measures across five years, 2003 to 2007, with assets valued at market. The market value approach includes the impact of value appreciation (inflation) of the asset base overtime. Land is the main source of appreciation and it reflects a form of income. Financial performance indicators like ROA can be looked upon in this comparison as the "opportunity cost of capital" of farming versus alternative investments. Market value for assets is more appropriate when comparing across different farms.

The average return on assets (ROA) for 2007 was 6.3 percent, which was the highest in the last 5 years. Return on equity (ROE) for 2007 was 6.7 percent. Operating profit margin (OPM) measures the dollars of profit generated per dollar of revenue. In 2007 the OPM was 16.4 percent. At the same time the asset turnover ratio increased slightly. The asset turnover ratio measures the efficiency with which farm assets generate revenue. In 2007, the asset turnover ratio was 38.2. Again, the trend with respect to profitability on the market side, illustrates that 2007 was a good year.

Table 5. Average Tree Fruit Farm Profitability Indicators, 2003-2007

	2003	2004	2005	2006	2007
	(%)	(%)	(%)	(%)	(%)
Rate of return on assets*	4.0	2.9	3.9	1.1	6.3
Rate of return on equity	4.1	2.5	4.2	0.0	6.7
Operating profit margin	14.4	10.3	13.9	3.5	16.4
Asset turnover rate*	28.0	27.7	27.9	33.0	38.2

<sup>\*</sup> Assets valued at <u>market</u> value (rather than cost value).

The following tables provide additional details for the figures discussed earlier.

# Table 6 Crop Production and Marketing Summary 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Acreage Summary	
Total acres owned	139
Total crop acres	143
Crop acres owned	81
Crop acres cash rented	62
Crop acres share rented	0
Total pasture acres	_

#### Table 7

### Farm Income Statement 2007 MI Tree Fruit

#### (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Cash Farm Income Apples Asparagus Blueberries Cherries Cordwood Grapes Peaches Pears Plums Pumpkins Raspberries Rhubarb Squash Sweet Corn Tomatoes Other crops Miscellaneous crop income Beef, Finish Beef Calves Direct & CC govt payments Other government payments Custom work income Patronage dividends, cash Insurance income Other farm income Gross Cash Farm Income	274,069 7,872 900 52,123 31 1,467 23,046 638 508 360 2,580 179 246 1,666 429 7,524 36 1,898 92 5,284 1,267 397 1,254 5,877 389,743

## Table 7 Farm Income Statement (Continued) 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Cash Farm Expense Seed Fertilizer Crop chemicals Crop insurance Packaging and supplies Marketing Crop miscellaneous Purchased feed Livestock supplies Interest Supplies Fuel & oil Repairs Custom hire Hired labor Land rent Machinery leases Real estate taxes Personal property taxes Farm insurance Utilities Hauling and trucking Dues & professional fees Miscellaneous Total cash expense Net cash farm income	2,039 4,652 55,640 4,523 7,266 137 31,940 128 794 12,712 638 13,458 19,882 3,317 99,671 29,777 2,827 4,000 628 8,593 7,177 86 4,288 7,092 321,267 68,476
Inventory Changes Crops and feed Market livestock Accounts receivable Prepaid expenses and supplies Accounts payable Total inventory change Net operating profit  Depreciation and Other Capital Adjust Breeding livestock Machinery and equipment Buildings and improvements Other farm capital Total depr. and other capital adj	26,432 -1,433 12,267 7,902 34 45,202 113,678 ments -1,228 -21,589 -6,959 33 -29,742
Net farm income	83,936

### Table 8 Inventory Changes 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Net cash farm income	68,476
Crops and Feed Ending inventory Beginning inventory Inventory change	204,530 178,098 26,432
Market Livestock Ending inventory Beginning inventory Inventory change	6,500 7,933 -1,433
Accts Receivable & Other Current Asset Ending inventory Beginning inventory Inventory change	45,945 33,678 12,267
Prepaid Expenses and Supplies Ending inventory Beginning inventory Inventory change	15,369 7,467 7,902
Accounts Payable & Accrued Expenses Beginning inventory Ending inventory Inventory change	3,158 3,124 34
Total inventory change	45,202
Net operating profit	113,678

# Table 9 Depreciation and Other Capital Adjustments 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Net operating profit	113,678
Breeding Livestock Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust.	18,019 - 10,583 8,663 -1,228
Machinery and Equipment Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust.	90,054 - 87,890 23,752 -21,589
Buildings and Improvements Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust.	81,021 56 76,852 11,184 -6,959
Other Capital Assets Ending inventory Capital sales Beginning inventory Capital purchases Depreciation, capital adjust.	15,123 1,129 15,918 300 33
Total depreciation, capital adj.	-29,742
Net farm income	83,936

Table 10

### Profitability Measures 2007 MI Tree Fruit

#### (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
	TITT TATILD
Number of farms	9
Profitability (assets valued at cost)	
Net farm income	83,936
	63,460
Labor and management earnings	9.9 %
Rate of return on assets	
Rate of return on equity	13.7 %
Operating profit margin	14.0 %
Asset turnover rate	70.4 %
Interest on farm net worth	20,476
Farm interest expense	13,121
Value of operator lbr and mgmt.	37,340
Return on farm assets	59,717
Average farm assets	604,300
Return on farm equity	46,596
Average farm equity	341,272
Value of farm production	425,653
value of farm production	423,033
	Avg. Of
	All Farms
Number of farms	9
Profitability (assets valued at marke	+ )
Net farm income	94,193
Labor and management earnings	43,090
Rate of return on assets	6.3 %
Rate of return on equity	6.7 %
Operating profit margin	16.4 %
	38.2 %
Asset turnover rate	38.∠ €
Interest on farm net worth	51,103
Farm interest expense	13,121
Value of operator lbr and mgmt.	37,340
Return on farm assets	69,974
Average farm assets	1,114,753
Return on farm equity	56,853
Average farm equity	851,724
Value of farm production	425,653
varue or rarm production	±43,033

## Table 11 Liquidity Measures 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Liquidity (cash) Net cash farm income Net nonfarm income Family living and taxes Principal due on long term debt Cash available for interm. debt Average intermediate debt	68,476 13,389 45,576 11,820 24,469 52,252
Years to turnover interm. debt Expense as a % of income Interest as a % of income Working capital to gross income	2.1 82 % 3 % 36 %
Liquidity (accrual)  Total accrual farm income  Total accrual operating expense  Net accrual operating income  Net nonfarm income  Family living and taxes  Principal due on long term debt  Available for intermediate debt  Average intermediate debt	427,009 313,331 113,678 13,389 45,576 11,820 69,671 52,252
Years to turnover interm. debt Expense as a % of income Interest as a % of income Working capital to gross income	0.7 73 % 3 % 33 %

Table 12 Balance Sheet at Cost Values

2007 MI Tree Fruit

(Farms Sorted By Rate of Return on Assets - Mkt)

Avg. Of All Farms

Number of farms

0

Number of farms	9	
	Beginning	Ending
Assets		
Current Farm Assets	= =0.6	
Cash and checking balance	-7,596	-24,333
Prepaid expenses & supplies	7,467	15,369
Growing crops	0	0
Accounts receivable	33,400	
Hedging accounts	0	0
Crops held for sale or feed	178,098	
Crops under government loan	0	0
Market livestock held for sale	7,933	
Other current assets	278	278
Total current farm assets	219,581	248,011
Intermediate Farm Assets		
Breeding livestock	10,583	18,019
Machinery and equipment	85,001	87,387
Titled vehicles	2,889	
Other intermediate assets	9,689	8,893
Total intermediate farm assets	108,162	116,966
Long Term Farm Assets		
Farm land	166,200	179,348
Buildings and improvements	76,852	
Other long-term assets	6,229	6,229
Total long-term farm assets	249,281	
Total Farm Assets	577,023	631,576
Total Nonfarm Assets	138,164	146,702
Total Assets	715,187	778,278
Liabilities		
Current Farm Liabilities		
Accrued interest	1,078	1,487
Accounts payable	2,080	1,487 1,637
Current notes	67,935	74,644
Government crop loans	0	0
Principal due on term debt	28,511	30,072
Total current farm liabilities	99,604	107,840
Total intermediate farm liabs	43,793	
Total long term farm liabilities	118,617	124,420
Total farm liabilities	262,015	264,042
Total nonfarm liabilities	186	186
Total liabilities	262,201	264,228
Net worth (farm and nonfarm)	452,986	514,049
Net worth change	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	61,064
Ratio Analysis		
Current farm liabilities / assets	45 %	43 %
Curr. & interm farm liab. / assets	44 %	38 %
Long term farm liab. / assets	48 %	47 %
Total debt to asset ratio	37 %	34 %
10001 CON CO ADDCC 14010	5, 6	J 1 0

Table 13

### Balance Sheet at Market Values 2007 MI Tree Fruit

(Farms Sorted By Rate of Return on Assets - Mkt)

Avg. Of All Farms

Number of farms

9

Number of farms	2	9
	Beginning	Ending
Assets	- 5	
Current Farm Assets		
Cash and checking balance	-7,596	
Prepaid expenses & supplies	7,467	
Growing crops	0 33,400	
Accounts receivable Hedging accounts	33,400	
Crops held for sale or feed	178,098	
Crops under government loan	0	
Market livestock held for sale	7,933	6,500
Other current assets	278	278
Total current farm assets	219,581	248,011
Intermediate Farm Assets		
Breeding livestock	66,878	74,211
Machinery and equipment	172,052	
Titled vehicles	9,556	7,667
Other intermediate assets	10,800	
Total intermediate farm assets	259,286	271,438
Long Term Farm Assets		
Farm land		507,688
Buildings and improvements	100,006	111,084
Other long-term assets		8,937
Total long-term farm assets Total Farm Assets		627,708 1,147,157
10041 141111 1155005		
Total Nonfarm Assets		185,479
Total Assets	1,261,734	1,332,637
Liabilities		
Current Farm Liabilities		
Accrued interest	1,078	
Accounts payable	2,080	
Current notes	67,935	
Government crop loans	0	
Principal due on term debt Total current farm liabilities	28,511 99,604	
Total current farm flabilities	99,004	107,840
Total intermediate farm liabs	43,793	
Total long term farm liabilities	118,617	
Total farm liabilities	262,015	264,042
Total nonfarm liabilities	186	186
Total liabs excluding deferreds	262,201	264,228
Total deferred liabilities	0	0
Total liabilities	262,201	264,228
Retained earnings	452,986	514,049
Market valuation equity	546,547	554,359
Net worth (farm and nonfarm)	999,532	1,068,408
Net worth excluding deferreds	999,532	1,068,408
Net worth change		68,876
Ratio Analysis		
Current farm liabilities / assets	45 %	43 %
Curr. & interm farm liab. / assets	30 %	27 %
Long term farm liab. / assets	20 %	20 %
Total debt to asset ratio	21 %	20 %
Debt to assets excl deferreds	21 %	20 %

Table 14

### Statement Of Cash Flows 2007 MI Tree Fruit

#### (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Beginning cash (farm & nonfarm)	-5,980
Cash From Operating Activities Gross cash farm income Net nonfarm income Total cash farm expense Apparent family living expense Income and social security tax Cash from operations	389,743 13,389 -321,267 -44,402 -1,174 36,289
Cash From Investing Activities Sale of breeding livestock Sale of machinery & equipment Sale of titled vehicles Sale of farm land Sale of farm buildings Sale of other farm assets Sale of nonfarm assets Purchase of breeding livestock Purchase of machinery & equip. Purchase of titled vehicles Purchase of farm land Purchase of farm buildings Purchase of other farm assets Purchase of nonfarm assets Cash from investing activities	- - - 56 1,129 9,105 -8,663 -23,752 - -13,149 -11,184 -300 -12,636 -59,394
Cash From Financing Activities Money borrowed Cash gifts and inheritances Principal payments Dividends paid Gifts given Cash from financing activities	82,842 8,323 -80,780 - -4,595 5,789
Net change in cash balance	-17,316
<pre>Ending cash (farm &amp; nonfarm)</pre>	-23,295

### Table 15 Financial Standards Measures 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Liquidity Current ratio Working capital	2.30 140,171
Solvency (market) Farm debt to asset ratio Farm equity to asset ratio Farm debt to equity ratio	23 % 77 % 30 %
Profitability (cost) Rate of return on farm assets Rate of return on farm equity Operating profit margin Net farm income	9.9 % 13.7 % 14.0 % 83,936
Repayment Capacity Term debt coverage ratio Capital replacement margin	264 % 52,980
Efficiency Asset turnover rate (cost) Operating expense ratio Depreciation expense ratio Interest expense ratio Net farm income ratio	70.4 % 70.3 % 7.0 % 3.1 % 19.7 %

# Table 16 Operator and Labor Information 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Operator Information Average number of operators Average age of operators Average number of years farming	1.0 44.0 19.3
Results Per Operator Working capital Total assets (market) Total liabilities Net worth (market) Net worth excl deferred liabs	140,171 1,332,637 264,228 1,068,408 1,068,408
Gross farm income Total farm expense Net farm income	427,009 343,073 83,936
Net nonfarm income Family living & tax withdrawals	13,389 45,576
Total acres owned Total crop acres Crop acres owned Crop acres cash rented Crop acres share rented Total pasture acres	139.1 143.2 81.2 61.8 0.2
Labor Analysis Number of farms Total unpaid labor hours Total hired labor hours Total labor hours Total labor hours per farm Unpaid hours per operator Value of farm production / hour Net farm income / unpaid hour Average hourly hired labor wage	9 2,300 13,689 15,989 2,300 26.62 36.49 6.20

## Table 17 Financial Summary 2007 MI Tree Fruit (Farms Sorted By Rate of Return on Assets - Mkt)

	Avg. Of All Farms
Number of farms	9
Income Statement Gross cash farm income Total cash farm expense Net cash farm income Inventory change Depreciation and capital adjust Average net farm income Median net farm income Profitability (cost)	389,743 321,267 68,476 45,202 -29,742 83,936 37,536
Labor and management earnings Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate Profitability (market)	63,460 9.9 % 13.7 % 14.0 % 70.4 %
Labor and management earnings Rate of return on assets Rate of return on equity Operating profit margin Asset turnover rate Liquidity	43,090 6.3 % 6.7 % 16.4 % 38.2 %
Ending current ratio Ending working capital End working capital to gross inc Term debt coverage ratio Expense as a percent of income Interest as a percent of income	2.30 140,171 36.0 % 264.3 % 73.4 % 3.1 %
Solvency (cost) Number of farms Ending farm assets Ending farm liabilities Ending total assets Ending total liabilities Ending net worth Net worth change Ending farm debt to asset ratio Beg total debt to asset ratio	9 631,576 264,042 778,278 264,228 514,049 61,064 42 % 37 % 34 %
Solvency (market) Number of farms Ending farm assets Ending farm liabilities Ending total assets Ending total liabilities Ending total vorth Net worth change Ending farm debt to asset ratio Beg total debt to asset ratio End total debt to asset ratio	9 1,147,157 264,042 1,332,637 264,228 1,068,408 68,876 23 % 21 % 20 %
Nonfarm Information Net nonfarm income	13,389
Crop Acres Total acres owned Total crop acres Total crop acres owned Total crop acres cash rented Total crop acres share rented	139 143 81 62 0