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UNIVERSITY OF MINNESOTA
Department of Agriculture
and the
TENNESSEE VALLEY AUTHORITY
and the
County Extension Services of
Becker, Kittson, Mahnomen, Marshall, Norman
Pennington, Polk, Red Lake and Roseau Counties
Cooperating

-0-

Annual Report
of the
Farm Management Service
for T.V.A. Phosphate-Test
Demonstration Cooperators
in Northwestern Minnesota
(Mar. 1, 1942, to Feb. 28, 1943)

-0-

Cooperator

Mimeographed Report No. 140
Division of Agricultural Economics
University Farm
St. Paul Minnesota
June 1943

THIRD ANNUAL REPORT OF THE FARM MANAGEMENT SERVICE FOR T.V.A. PHOSPHATE—TEST DEMONSTRATION COOPERATORS IN NORTHWESTERN MINNESOTA FOR THE YEAR 1942

Prepared by T. R. Nodland and G. A. Pond

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The Division of Agricultural Economics and the Division of Agricultural Extension of the University of Minnesota, the Tennessee Valley Authority and the county extension services of several northwestern Minnesota counties are cooperating in a phosphate-test demonstration project and in a farm management service. This service is offered to a selected group of farmers who have agreed to demonstrate the value of phosphate fertilizer and who have also agreed to keep farm business records. The phosphate is provided by the T.V.A. and the fieldman is provided by the T.V.A. and the Agricultural Extension Service. Each farmer pays the freight and other miscellaneous expenses that may occur between the point of shipment and the farm on all the T.V.A. phosphate furnished and \$10.00 per year to cover the summarization of the records and other miscellaneous expenses. The balance of the cost is defrayed by the University of Minnesota.

The analysis of the farm business record and the preparation of the reports are handled by the Division of Agricultural Economics under the direction of G. A. Pond and T. R. Nodland. The field organization is handled by the Division of Agricultural Extension with C. L. McNelly and P. M. Burson in charge of this work. J. R. Burkholder was the fieldman on this project. County agricultural agents who cooperated in this project include Martin Ostrom, Howard Grow, W. L. Beneditz, Ray Reierson, George Landsverk, Ernest Palmer, Carl G. Ash, Rudolph Stolen, John Dysart, E. T. Larvick, and M. C. Wangsness.

The following tabulation shows by counties the number of cooperators who completed records in 1942:

Becker	4	, 1011111111111111111111111111111111111	.0
Kittson	7	Polk l	4
Mahnomen	8	Red Lake	5
Marshall	14		.3
Norman	12	_	
	•	Total	17

The tables on page 4 and succeeding pages show 79 farms. Eight farms have been omitted from all averages in the tables because the records were not sufficiently complete for a full analysis.

The records kept by the cooperators include inventories at the beginning and end of the year, cash receipts and expenses, and a record of the farm produce used by the farm family. Complete household and personal records were also kept by 24 cooperators. Supplementary information was secured during the year regarding crop and livestock production practices.

At the end of the year, the books were taken to the central office at University Farm, where they were checked and summarized. For the purpose of comparison, the earnings as shown in this report are computed as if each operator was a full owner; however, each tenant is supplied a statement of his earnings on the basis of the rental system under which he is operating.

#### TYPE OF FARMING\*

121 10:37

Wheat, flax, sugar beets, potatoes, and legume seeds are grown for sale as cash crops. Dairying is the most important livestock enterprise with sheep ranking second. Some beef cattle and poultry and a small amount of hogs are also raised. Oats, barley, hay, and pasture are important feed crops.

#### TOPOGRAPHY, SOILS, AND WEATHER

The Red River Valley in the western part of the area is very level with black surface soils that are free of stone except in a few places where the deposit from glacial Lake Agassiz is very shallow. Along the beaches of the glacial lake the soils are gravelly and interspersed with poorly drained areas. In extremely wet seasons the surplus water can be drained from the land only very slowly. A large acreage of poorly drained land is used for hay.

East of the Red River Valley is an area lying within the old lake bed that is also very level. The soils are complexly intermixed and poorly drained. Bog areas are numerous, part open and part timbered with tamarack and spruce: A large amount of peat is found in the eastern portion of the territory.

<sup>\*</sup>For a more complete description of the area see Engene, S. A., and Pond, G. A., "Agricultural Production and Types of Farming in Minnesota," Minnesota Bulletin No. 347, May, 1940.

		Table 1.	Monthly a	and Annual	l Precipi	tation		
	Ad		Foss		Ang	gus		seau
	Precipi-		Precipi-		Precipi-	Depart-	Precipi-	
	tation	ure from	tation	ure from		ure from	tation	ure from
	Caulon	normal	0002011	normal		normal		normal
	Inches	Inches	Inches	Inches	Inches	Inches	Inches	Inches
	Tuches	11101100	11101101		_			,
Tonisonii	0.23	-0.21	0.17	-0.27	0.18	-0.18	0.34	-0.23
January	0.14	-0.35	0.33	-0.27	0.20	-0.25	0.31	-0.19
February	2.00	<b>41.33</b>	1.53	+0.57	2.26	<b>41.70</b>	2.47	<b>41.</b> 52
March	2.76	<b>41.10</b>	2.63	<b>+1.</b> 36	2.58	<b>+1.04</b>	2.89	<b>41.</b> 63
April		-1.03	2.01	-0.63	1.99	-0.39	2.57	<b>4</b> 0.28
May	1.80	-1.50	2.05	-1.64	2.13	-1.29	1.33	-1.84
June	2.15		3.37	±0.52	4.26	<b>41.30</b>	3.91	<b>+</b> 0.65
July	2.62	-0.34	11.41	<b>∔8.57</b>	3.85	+1.11	5.50	<b>4</b> 2.65
August	7.28	<b>44.44</b>		-0.62	1.32	-0.73	1.28	-1.27
September	1.37	-0.87	1.84	-0.92	0.10	-1.34	0.26	-1.19
October	0.21	-1.28	0.60	-0.92 -0.29	0.39	-0.33	0.72	-0.17
November	0.32	-0.43	0.59	<b>-0.23</b> <b>+0.61</b>	0.57	<b>4</b> 0.05	0.77	40.17
December	0.90	<u>40.34</u>	1.27		19.83	<del>10.69</del>	22.35	<u>#2.01</u>
1942 total	21.78	<b>+1.20</b>	27.80	¥6.99	27.01	<b>+</b> 7.87 ⁴	25.11	44.77
1941 total	33.39	¥12.81	32.82	<b>412.01</b>			and the second second	-0.55
1940 total	17.68	-2.90	19.96	-0.85	18.75	-0.39	19.79	<b>-</b> 3.90
1939 total	16.91	-3.67	17.18	-3.63	17.95	-1.19	16.44	
1938 total	23.10	<b>+2.52</b>	19.06	-1.75	15.06	<del>-4</del> .08	17.16	-3.18
•	· · · ·	.414						. Exten
Normal		· engrape and · · · · · · · · · · · · · · · · · · ·	A triplanio wast	***** * * * * * * * * * * * * * * * *				
annual pre-	00 50	7 TANK # 4 4 4	20 07	entral to entralization	19.14		20.34	The second secon
cipitation	20.58		20.81		T3.T-3	1 + 1	~~~~~	in the second

No unusually high or low temperatures occurred in 1942. The early spring months were considerably warmer and wetter than usual. Favorable weather conditions in late May and June permitted field work to progress rapidly. Rust damage occurred with flax suffering the most. Heavy rains delayed the cutting of the second crop of hay, harvesting and threshing, and caused considerable damage to hay, grain in shocks and to potatoes. Freezing temperatures on September 25-26 damaged some crops, especially corn and potatoes. Ideal weather in October lessened the effect of the September freeze. December was very cold and wet.

	Ada		Monthly and Foss		Angr		Ros	seau
•	Tempera- ture (degrees, F.)	Depart - ure from normal	Tempera- turo (degress, F.)	Depart- ure from normal	Tempera- ture (degrees, F.)	Depart- ure		Depart- ure from normal
January February March April May June July August September October November December	15.2 13.2 32.5 47.9 52.7 62.5 68.2 67.6 54.2 47.4 27.4	+11.0 +5.7 +9.6 +5.8 -1.3 -1.2 -0.4 +1.5 -2.8 +3.6 +1.3 -3.4	14.9 13.7 31.0 50.8 51.3 61.2 66.6 66.0 55.4 45.4 26.6 5.5	+12.5 +5.4 +7.5 +9.6 -1.3 -1.9 -1.0 +1.0 +1.6 +0.4 -4.6	15.2 12.0 30.6 47.0 52.0 61.6 66.2 66.1 53.4 46.2 25.8 5.4	+13.2 +5.4 +8.3 +6.3 -0.5 -0.8 -0.5 +1.6 -2.6 +3.1 -0.3 -3.7	11.8 8.3 28.6 43.2 49.3 60.6 64.5 63.4 50.6 43.6 21.7	+10.9 +3.1 +8.3 +2.9 -3.1 -2.1 -1.9 -0.4 -4.5 +1.1 -2.7 -6.3

Table 3. Summary of Farm Inventories (Beginning of Year), 1942

Items	Your farm	Average of 79 farms	l6 most profitable farms	16 least profitable farms
Size of farm (acres) Size of business (work units)*		396 475	519 <b>62</b> 9	366 398
Horses Productive livestock (total) Dairy and dual-purpose cows Other dairy & dual-purpose cattle Beef cattle (including feeders) Hogs Sheep (farm flock) Poultry (including turkeys) Crop, seed, and feed Mach. & equipment (total) Power mach. (f. share) Crop & gen. mach. Livestock equip. & supplies Buildings, fences, etc. Land		\$ 303 2,130 743 496 347 177 294 73 1,332 2,499 1,099 1,178 222 3,735 4,714	\$ 281 2,736 749 416 927 348 187 109 3,292 4,260 1,891 2,037 332 5,200 9,274	\$ 307 1,737 817 617 9 70 169 55 600 1,785 809 777 199 2,955 4,016
Total farm capital		\$14,713	\$25,043	\$11,400

<sup>\*</sup>Explanation of term: "Work units."

11.50

- ----

The total "work units" for any one farm is a measure of size of that farm business. It is the accomplishment of a farm worker in a ten-hour day working on crops and productive livestock at average efficiency.

The number of work units for each animal and each acre of crops used in this report are listed as follows:

Item	Per	No. of work units	.Item	Per	No. of work units
1.7.			!		
Dairy and dual-	COW	15.5	Small grain	acro	•6
purpose cows			Seed potatoes	11	4.3
Other dairy & dual-	)	2.4	Other potatoes	11	3.8
purpose cattle	) animal	5.	Sugar beets	H	2.5
Beef breeding herd	) unit* ·	4.3	Corn husked	ŧI	1.3
Sheep - farm flock	)	2.2	Corn, shredded	11	2.0
Hens	100 hens	28.0	Corn silage	tt	1.4
Feeder cattle	)	.3	Corn fodder	n	1.1
Hogs	) 100 lbs.	•3	Alfalfa hay	11 -	.8
Turkeys .	) produced	.7 . ~	Other hay crops	n .	•6
No. 1	* * * * * * * * * * * * * * * * * * * *		Logume seed	11	1.0
•				•	

<sup>\*</sup>Animal unit represents one cow, one bull, one feeder steer or heifer, two head of other cattle, seven head of sheep, fourteen lambs, five hogs, ten pigs, 100 hens, or 1,400 lbs. turkeys produced.

Table 4. Summary of Farm Inventories (End of Year), 1942

Table 4. Summary of	T ST III	Inventoria	00 (2020-0-	7, 40 20	76 7-5-
			Average	16 most	16 least
	• • •	Your	of 79		profitable
Items		farm	farms	forms	farms
		<b>.</b>	\$ 302	\$ 271	\$ 305
Horses	• •	<b>3</b>	1	3,826	2,015
Productive livestock (total)			2,706	733	880
Dairy & dual-purpose cows			826		732
Other dairy & dual-purpose cattle	,	* 1	634	566	
Beef cattle (including feeders)			403	1,335	14
Hogs			359	667	174
Sheep (farm flock)			379	34 <u>4</u>	151
Poultry (including turkeys)		<del></del>	105	181	64
Crop, seeds, and feed			1,454	3,088	560
Mach. & equipment (total)		<del></del>	2,545	4,377	1,721
Power machinery (f. share)			1,096	1,923	770
		<del></del>	1,198	2,023	756
Crop and gen. machinery			251	431	195
Livestock equipment & supplies			3,801	5,235	2,971
Buildings, fences, etc.		10000 - 10000 - 10000	•	9,274	4,016
Land			4,714	3,012	7,010
Total farm capital	-	\$	\$15,522	\$26,071	\$11,588

Table 5. Summary of Amount of Livestock 16 least Average 16 most of 79 profitable profitable Your farms farms farm farms Items 3.7 3.8 3.7 No. of horses .9 ...**?** :: •5 No. of colts 12.8 10.4 11.9 No. of dairy & dual-purpose cows-17.8 15.8 11.6 Head of other dairy & dual-purpose cattle 14.2 •3 4.3 Head of cattle kept in beef breeding herd 7.5 1.6 4.0 Litters of pigs raised 2,726 14,546 6,654 Pounds of hogs produced 27.1 19.9 38.4 Head of sheep (2 lambs = 1 head) 52 177 98 No. of hens 27.5 33.6 Total no. of prod.livestock animal units 237 % of total that are: 26.4 46.3 Dairy and dual-purpose cows 38.3 33.4 15.5 26.8 Other dairy and dual-purpose cattle •5 26.6 7.4 Beef cattle (including feeders) 11.3 7.3 14.2 Sheep - farm flock 14.4 4.2 8.0 Hogs 5.7 5.0 2.3 Turkeys & capons 2.3 3.0 4.1 Chickens

Table 6. Summary of Farm Earnings (Cash Statement), 1942

	<del>, , , , , , , , , , , , , , , , , , , </del>	Average	ment), 1942 19 most	19 least
	Your	of 79	profitable	profitabl
Items	farm	farms	farms	farms
FARM EXPENSES	, ,			
Horses bought \$	<b>.</b>	\$ 17	ф <b>л</b> л	d 7.4
Dairy and dual-purpose cows bought	,		, <b>\$ 11</b>	\$ 14
Other deigns adam control of the deigns		5 <b>1</b> .	30	5
Other dairy & daul-purpose cattle bought		38	30	73
Beef cattle bought (including feeders)		83	323	. 3
Rogs bought		54	134	18
Sheep bought		36	5	19
Poultry bought (including turkeys)		. 66	181	32
Misc. crop expenses	<del></del>	265	701	117
Feed bought	<del></del>	380	836	292
Power mach. (farm share) (new)		124	195	•
Power mach. (farm share) (upkeep)	<del></del>		<b>\</b> ,	67
Custom work hired		462	815	363
		. <b>. 81</b> ;	91	40
Crop and general mach. (new)		<b>1</b> 65	181	113
Crop and general mach. (upkeep)		- 88	155	46
Livestock equipment (new)		60	147	20
Livestock equipment (upkeep)		17	. 35	10
Misc. livestock expense		31	5 <b>7</b>	19
Buildings and fencing (new)	<del></del>	: "	234	167
Buildings and fencing (upkeep)	······································	84	120	
Hired labor	<del></del>	324		62
Taxes (real estate and personal prop.)	77		658	197
Insurance	<del></del> -	200	308	3.70
General tarm	······································	22	22	23
		34	59	25
(1) Total farm purchases \$		\$2,890	\$5,328	\$1,895
(2) Decrease in farm capital	<del></del>	-	-	
(3) Board furnished hired labor		134	224	<b>9</b> 91
(4) Interest on farm capital	<del></del>	756	1,278	5 <b>7</b> 5
(5) Unpaid family labor		402	516	308,
(6) Total farm expenses (Sum of (1)to(5) \$		\$4.182	\$7.346	\$2,877
FARM RECEIPTS		ยสาร์สาร์สาร์สาร์สาร		ψω, στι
Horses \$		\$ 21	<b>\$</b> 18	\$ 17:
Dairy and dual-purpose cows	<del></del>		<b>1</b> 58	200
Dairy products		1,054		941
Other dairy and dual-purpose cattle	<del></del>	379	292	405
Beef cattle (including feeders)	<del></del>	257	719	
				4
Sheep and wool	us tugyu in		1,761	. 253
	<del></del>	327	222	229
Poultry (including turkeys)		451	: 1,242	285
<b>Eggs</b>			retuurij <del>. 4</del> 95° uur	125
Potatoes		272	781	1
Small grain		1,150	3,563	285
oment Prestr		161	142	170
Other crops				
Other crops	<del></del>		37	. 22
Other crops Power machinery sold		32	37 19	22 11
Other crops Power machinery sold Crop and gen. mach. sold		32 24	19	<b>. 11</b> 1
Other crops Power machinery sold Crop and gen. mach. sold Misc.		32 24 96	19 220	71
Other crops Power machinery sold Crop and gen. mach. sold Misc. Income from work off the farm		32 24 96 99	19 220 86	11 71 104
Other crops Power machinery sold Crop and gen. mach. sold Misc. Income from work off the farm Agricultural Adjustment payments		32 24 96 99 227	19 220 86 426	11 71 104 138
Other crops Power machinery sold Crop and gen. mach. sold Misc. Income from work off the farm Agricultural Adjustment payments (7) Total farm sales		32 24 96 99 227 \$5,760	19 220 86 426 \$11,359	11 71 104 138 \$3,339
Other crops  Power machinery sold  Crop and gen. mach. sold  Misc.  Income from work off the farm  Agricultural Adjustment payments  (7) Total farm sales  (8) Increase in farm capital		32 24 96 99 227	19 220 86 426	11 71 104 138
Other crops  Power machinery sold  Crop and gen. mach. sold  Misc.  Income from work off the farm  Agricultural Adjustment payments  (7) Total farm sales  (8) Increase in farm capital  (9) Family living from the farm		32 24 96 99 227 \$5,760 809	19 220 86 426 \$11,359 1,028	11 71 104 138 \$3,339 188
Other crops Power machinery sold Crop and gen. mach. sold Misc. Income from work off the farm Agricultural Adjustment payments (7) Total farm sales (8) Increase in farm capital (9) Family living from the farm (10) Total farm receipts (7) 1 (8) 1 (9)		32 24 96 99 227 \$5,760 809 502	19 220 86 426 \$11,359 1,028 587	71 104 138 \$3,339 188 404
Other crops  Power machinery sold  Crop and gen. mach. sold  Misc.  Income from work off the farm  Agricultural Adjustment payments  (7) Total farm sales  (8) Increase in farm capital		32 24 96 99 227 \$5,760 809	19 220 86 426 \$11,359 1,028 587	11 71 104 138 \$3,339 188

Summary of Farm Earnings (Enterprise Statement), 1942 (A) 16 least Average 16 most profitable profitable of 79 Your farms farms farms farm Items EXPENSES AND NET DECREASES 538 \$ 1,004 Total power 101 121 · 111 Horses 213 509 301 Tractor 25 173 65 Truck 150 129 139 Auto (farm share) . 18 1 8 Gas engine (farm share) 28 12. 16 Elec. plant or current (farm share) 19 31 Hired power 164 306 215 Crop and general machinery 35 42 65 Livestock equipment 151 230 152 Buildings, fencing, and tiling ... 55----18 30 Misc. productive livestock expense 1,417 613 881 Labor 143 261 168 Real estate taxes 27 32 47 Personal property tax 23 22 22 Insurance 25 34 59 General farm 1,278 575 756 Interest on farm capital \$2,312 \$2,993 \$4,744 (1) Total expenses and net decreases garance termina s green e s garan RETURNS AND MET INCREASES \$2,947 \$6,803 \$4.263 All productive livestock 1,247 1,196 1.305 Dairy and dual-purpose cows 689 542 660 Other dairy and dual-purpose cattle 7 833 220 Beef breeding herd 0 134 29 Feeder cattle 2,030 386 939 Hogs 191 378 375 Sheep - farm flock 254 362 1,026 Turkeys and capons 173 667 370 Chickens 90 2,922 1.192... Crops, seed, and feed 104 86 99 Income from work off the farm 138 227 426 Agricultural Conservation payments 87 135 101 Miscellaneous \$10,372 \$3,366 \$5,882 ..... (2) Total returns and net increases \$ 4,744 \$2,312 \$2,993 (1) Total expenses and net decreases \$1,054 \$ 5,628 \$2,889 (3) Oper. labor earnings (2) minus (1)

<sup>(</sup>A) Cash receipts and expenses are adjusted for changes in inventory for each enterprise and for each item of expense in order to show total receipts and net increases, and total expenses and net decreases. The operator's labor earnings are the same as those on page 6.

## ANALYSIS OF THE REASONS FOR DIFFERENCES IN OPERATOR'S EARNINGS

The operator's labor earnings varied widely among the farmers included in this study. The average labor earnings of those farmers ranking in the upper 20 per cent in the range according to earnings was \$5,628 and of those in the lower 20 per cent was \$1,054. This is a range of \$4,574 between the average earnings of these two groups. Some of the causes for these differences in earnings may be beyond the control of the farmer. However, all of these farmers could make some changes in their farming operations which would increase earnings. A farmer can secure some ideas as to changes that could profitably be made on his farm by studying the facts about his business as presented in this report and comparing his accomplishments with other farmers following the same general type of farming. The more important management factors affecting earnings and their relationships with earnings are presented in the following tables. These factors vary from year to year in their relative influence on earnings. Because of the great importance of size of business in 1942, some of these factors do not show a significant relationship with earnings.

Table 8	. Relation of	Crop Yields	to Farm Earnings
Per cent crop y	ields were of all 79 farms	No. of	Average operator's
Group	Average	farms	labor earnings
Below 80	69	17	\$1,402
80-123	99	47	<b>1.3.</b> - <b>1.1. 2,969</b>
124 and above	138	1.5	4,320
			子 为其间,然与

The data in Table 8 show that the farmers obtaining high yields had higher earnings than those obtaining low yields. High production per acre, up to certain limits, tends to lower the cost per bushel of grain or per ton of hay. Any possible method of management that will increase crop yields and therefore lower cost of production more than the extra expense incurred in securing the higher yields should be given consideration.

Per cent of till in high return	lable land	ce of Crops No. of	to Farm Earnings  Average operator's
Group	Average	farms	labor earnings
Below 31.0	22.7	18	\$2,115
31.0-43.9	38.0	38	3,027
44.0 and above	51.2	23	3,265
	· · · · · · · · · · · · · · · · · · ·		

<sup>\*</sup>Crops are marked on page 14 as (A), (B), (C), and (D). All of acres in (A) crops, one half of acres in (B) crops, and one-fourth of acres in (C) crops are used in calculating per cent of tillable land in high return crops.

Farmers' earnings are affected by the selection of kinds of crops to be grown as well as by the yields of crops. As a rule, on these farms, such crops as alfalfa, hard spring wheat, flax, barley, sugar beets, and potatoes bring a higher net return per acre than other crops usually grown. Additions can be made to earnings by putting as high a percentage as possible of the tillable land into these higher return crops.

Table 10. Relation of Returns from Productive Livestock to Farm Earnings

Index of gross returns from productive livestock*		No. of	Average operator's labor earnings		
Group	Average	farms	Tabor earnings		
Below 88 88-112 113 and above	77 100 124	22 35 22	\$1,942 3,017 3,630		

<sup>\*</sup>Feed rocords were not kept on these farms. The index represents gross returns and is weighted by the number of animal units of each class of livestock.

Many of these farms are livestock farms. High gross returns from livestock are accompanied by high farm income. A large proportion of the crops raised are fed on the farm and some additional feed is purchased. Feed is the major item of cost in livestock production and livestock constitute an important source of income on these farms. There are a number of reasons for differences among farms in livestock returns. High productivity per animal and economy in the use of feed and labor are important. Other factors of considerable importance are kind of feed used, quality of pastures, balance of ration, degree of sanitation, and kind of shelter and equipment.

Table 11. Relation of Amount of Productive Livestock to Farm Earnings Productive livestock Average operator's No. of units per 100 acres\* labor earnings farms Average Group \$2.835 23 Below 9.0 6.4 2,876 29 9.0-12.9 10.9 2,948 27 13.0 and above 17.9

The amount of livestock is an important factor only on livestock farms. If the livestock is yielding a net return, an increased amount of livestock adds to size of business and the opportunity to increase the farm earnings. Livestock produces mannure and aids in keeping up the fertility of the land, and utilizes waste products on the farm. Livestock also helps to provide productive employment throughout the year. Any method that aids in utilizing the available resources to full and efficient capacity should add to the farm income.

Table 12. Rel	ation of S	Size of Business (Work	Units) to Farm Earnings
No. of work un		No. of	Average operator's
Group	Average	farms	labor carnings
Below 350	296	17	\$1,829
350-549	<del>44</del> 0	42	2,725
550 and above	700	20	4,133

<sup>\*</sup>Acres in timber not pastured, roads, waste, and farmstead were not included.

The size of the farm business is measured in terms of work units. A work unit is the accomplishment of a farm worker in a ten-hour day, working on crops and productive livestock at average efficiency or ten hours of work off the farm for pay. Average farm earnings tend to increase with an increase in size of business. For farmers operating their farms at a loss, the larger the volume of business, the larger will be the loss, but a farmer who is making a profit could make a larger profit if he increased his size of business, providing that in so doing he does not lower materially the efficiency in some one or more important branches of his business. Those farmers who have large businesses usually have more flexibility of their organization than does the man with a small business, and can utilize more efficiently and to better advantage available labor, power, machinery, and buildings. The size of the farm business may be increased by farming more land, by keeping more livestock, or by keeping livestock or growing crops of a more intensive type.

Table 13.	Relation of Amor	int of Work Accomplished	per Worker to Farm Earnings
Work units		No. of	Average operator's
Group	Average	farms	labor earnings
Below 200 200-264 265 and abo	173 228 ve 320	24 34 21	\$2,540 2,781 3,461

More units of work accomplished per worker reduces the labor charge per unit of business. Higher labor accomplishment can be secured in several ways. In the first place, the business must be large enough so that there will be at least sufficient work available for the family labor. The farm should be so organized that the labor requirements are well distributed throughout the year. Handling pastures in such a way that as large a proportion as possible of the year's feed for livestock may be obtained from them helps to reduce labor requirements. Proper planning of the farm work and economical use of labor-saving machinery help to increase the work accomplished per worker.

Table 14. Relation of Power, Machinery, Equipment, and Building Expense to Farm Earnings\*

Expense per worl	unit.			$\mathbf{f}$			age operator carnings	rs
Group	Average		farms	<u> </u>		15000	i carmingo	
\$2.60 and above	\$3.27	Pro second	20		***		\$3,347	
\$1.70-\$2.59	2.16	1.7				1.50	2,488	
Below \$1.70	1.41		19	200	1 2		3,249	

<sup>\*</sup>Includes building, fencing, all crop machinery, and livestock equipment, horse feed, and miscellaneous horse expense.

The expense for power, machinery, equipment, and buildings did not show any definite relationship with earnings in 1942. When the prices of farm products are high enough to make farming quite profitable, control over expenses is not so important as in periods of low prices. When prices are high, it is more important to secure high production than to hold down expenses. A high overhead expense may be due to a large amount of power and equipment which in turn is offset to some extent by a reduction in labor costs.

Some of the cash expenses can be kept down by careful management. Oftentimes necessary repairs and improvements can be made by using the available farm labor rather than by hiring extra help. Repairs and overhauling should be done before spring work begins insofar as possible; or on rainy days or in other spare time during the summer. Reducing the number of horses to the minimum required for efficient operation of the farm helps reduce the power expense. In some cases, farmers can offset some or all of the power and machinery expense by using their equipment for outside work.

#### EFFECT OF WELL-BALANCED EFFICIENCY ON FARM PROFITS

It is quite evident from this report that few farmers have a monopoly on efficiency. Quite often farm operators show efficient management in one part of the farm business, which is offset by poor results in other phases. These farmers get medium returns while those who fall down all along the line get the lowest returns, and on the other hand those few who can manage to attain high efficiency in all parts of their organization receive returns well above the average. This is illustrated in Table 15.

Table 15. Relation of Operator's Labor Earnings to the Number of Factors in which the Farmer is Above Average

No. of factors in which farm excels	No. of farms	Your	The length of the shaded lines are in proportion to the average operator's labor earnings	Average operator's labor earnings
			(max mathabasi mak	
None, one or two	18	, egil is a similar e	xxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxxx	\$1,900
and three or four same	35	A CONTRACTOR OF THE PARTY OF TH	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	2,957
Five, six or seven	<b>26</b>	and the specified the light of the	xxxxxxxxxxxxxxxxxxxxxxx	4,185

The array in Table 15 indicates that it will be worth-while for each cooperator to study carefully his ranking on pages 12 and 13, and learn his standing in respect to each of the above factors and the elements of strength and weakness in his farm business.

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After the total

Table 16. Measures of Farm Organization and Manage Measures used in chart Your on page 13 farm	Average of 79	l6 most profit- able farms	16 least
Operator's labor earnings \$	\$2,889	\$5,628	\$1,054
(1) Crop yields*	100	123	77
(2) % of tillable land in high return crops**	38.3	42.0	30.6
(3) Gross returns from prod. livestock***	100	107	.93
(4) Prod. livestock units per 100 acres****	12.0	12.3	9.4
(5) Size of business - work units	475	629	398
(6) Work units per worker	236	254	228
(7) Power, mach., equip. & bldg.exp. per work unit\$	\$2.26	\$2.58	\$2.26
Items related to some of the above measures:	a grand and the second of the		:
(3) Index of gross returns from - Dairy cattle Dual-purpose cattle Beef cattle - breeding herd	100 100 100	114 98 110	83 96
Beef cattle - feeders  Hogs Sheep - farm flock	100 100 100	102 97 108	103 96
Turkeys Chickens	100°° 100°°	96 107	103 84
(5) Work units on crops Work units on productive livestock Other work units	164 286 25	258 349 22	116 256 26
(6) Total number of workers  Number of family workers  Number of hired workers	2.1 1.6 .5	2.6 1.8 .8	1.8 1.5 .3
(7) Power expense per work unit Crop machinery expense per work unit Livestock equip. expense per work unit Bldgs. and fencing exp. per work unit	\$1.38 45 09 34	\$1.60 .46 .12 .40	\$1.36 .43 .08 .39

<sup>\*</sup>Given as a percentage of the average.

<sup>\*\*</sup>Crops are marked on page 14 as (A), (B), (C), and (D). All of acres in (A) crops, one-half of acres in (B) crops, and one-fourth of acres in (C) crops are used in calculating per cent of tillable land in high return crops.

<sup>\*\*\*</sup>An index weighted by the animal units of livestock.

<sup>\*\*\*\*</sup>Acres in timber not pastured, roads, waste, and farmstead were not included.

### Thermometer Chart

Using your figures from page 12 locate your standing with respect to the various measures of farm organization and management efficiency. The averages for the 79 farms included in this summary are located between the dotted lines across the center of this page.

Oper. labor         High earn- Crop return ings         High return ductive per per work         Work units units units units units units units units units worker           \$6100         140         58.0         140         24.0         800         360           5700         135         55.5         135         21.5         760         345           5300         130         53.0         130         21.0         720         330           4900         125         50.5         125         19.5         680         315           4500         120         48.0         120         18.0         640         300	Pow., mach. eq. & bldg exp. per work unit  \$.65  1.05  1.25  1.45
labor earn— Crop return ductive per work per ings yields crops livestock 100 A, units worker  \$6100	exp. per work unit
earn- ings yields crops livestock 100 A, units worker  \$6100	\$.65 - .85 - 1.05
\$6100   140   58.0   140   24.0   800   360   5700   135   55.5   135   21.5   760   345   5300   125   50.5   125   19.5   680   315   300   30	\$.65 - .85 - 1.05 - 1.25
\$6100	1.05
\$6100	1.05
5700 135 55.5 130 21.0 720 330 5 5300 130 53.0 130 21.0 720 330 5 4900 125 50.5 125 19.5 680 315 5	1.05
5700 135 55.5 100 130 720 330 720 330 720 125 125 19.5 680 315 640 300 640 640 300 640 640 640 640 640 640 640 640 640 6	1.05
5300 130 53.0 130 21.0 720 330 5 4900 125 50.5 125 19.5 680 315 5 120 50.5 125 19.5 680 300 5	1.25
4900 125 50.5 125 19.5 680 315	1.25
4900 125 50.5 125 19.5 680 315	1.25
4900	E
4900	E
	1.45
4500 120 48.0 120 18.0 640 300	1.45
4500	
115   125   160   285   160   285   160	1.65
4100 115 45.5 115 16.5 600 285	
	. <u> </u>
3700 110 43.0 110 15.0 560 270	1.85
	<u> </u>
3300 105 40.5 105 13.5 520 255	2.05
3300 105 40.5 105 105 105 105	F
	6 6F
2900 100 38.0 100 12.0 480 240	2.25
2500 95 35.5 95 10.5 440 225	2.45
	<b>E</b>  :
2100 90 33.0 90 9.0 400 210	2.65
1700 85 30.5 85 7.5 360 195	2.85
1700 85	E
320 = 180 = 320 = 180 = 320 = 180 = 320 = 180 = 320 = 180 = 320 =	3.05
1300 80 80 80 6.0 320 180	
	- 25
900 75 25.5 75 4.5 280 165	3.25
500 70 23.0 70 3.0 240 150	3.45
	J 10 10 10 10 10 10 10 10 10 10 10 10 10
100 65 20.5 65 1.5 200 135	3.65
100 65 20.5 65 1.5 200 135	-   -   -
	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
	) ( )

Table 17. Distribution of Acres in Farm, 1942 16 least 16 most Crop: (A), (B), (C), and (D) refer No. Average profitprofitofgrowing to ranking used in calculating % able 79 able this Your of tillable land in High Return farms farms farm farms Crops (see page 12) crop 12.7 18.2 49.7 (A) 51 Wheat, hard spring 24.9 46.8 8.3 (B) 50 23.5 7.8 45.6 (B) 62 Barley 24.4 48.6 36.1. (C) 75 Oats 6.9 . 1.4 3 1.7 Wheat, durum (C) 2.7 4.1 (D) 12 3.4 Rve .8 1.1 .2 (D) 8 Emmer (spelt) .7 2.6 1.3 9 (D) Millet •0 • 6 .2 (D) - 3 Miscellaneous 60.7 203.5 78 110.1 Total small grain .0 1.5 6.2 Sugar beets, seed potatoes, and garden(A) •8 (B) 3.9 6.6 Other potatoes 4.6 9.1 18.3 (C) - 38 Corn, grain 14.9 8.8 9.3 ... 45 Corn silage (D) 4.3 2.5 1.3 Corn fodder (D) 18 26.3 47.3 . 18.5 Total cultivated crops . . . . . 0.00 Alfalfa hay and seed 29.4 14.7 (hay A, seed B) .0 1.5 1.5 Alsike clover hay or seed (hay B, seed C) 3.6 J 2.9 4.1 (c) 13 Sweet clover hay 12.6 (G) ---5.3 7.6 Sweet clover seed (c) 5.8 .0 15.8 Mixed legumes & non-legumes for hay .12 . . 3.2 . 9.4 (D) •0 16 Timothy and/or brome hay 1.5 4.6 (I) 9 Annual hay (pat or millet) 3.7 7.6000 10.5 Misc. hay and seed crops Total-tillable land in hay 54.4 66.4 60.2 1.5 1.2 1.3 (A)... 14 Alfalfa pasture. Mixture incl. alf., sw.clover, brome 10.0 8.0 \*\*\* 10.5 (B) 34 Sweet clover pasture 30.7 12.2 (c) 47 20:0 16.9 11.9 5.5 Other tillable pasture (D) 34 74 43.9 47.4 38.4 Total tillable land in pasture 37.7 40.2 71.8 Tillable land not cropped (D) 57 424.4 221.7 280.7 ·Total tillable land 8.5 7.9 3.1 "Wild hay (non-tillable) 25 54.4 37.3 32-2 Non-tillable pasture 50 3.7 4.3 Timber (not pastured) 30 14.0 44.9 70.9 47.2 Road's and waste 5.7 8.7 10.6. Farmstead ... 365.5 Total acres in farm } 395.8 518.9 64.4 72.3 81.4 % tillable land 42.0 30.6 38.4 % tillable land in high return crops

Crop		Yields per Your farm	Average of 79 farms	l6 most profitable farms	16 least profitable farms
Wheat, hard spring,	hia		22.9	29.0	12.8
Flax, bu.	54.		6.0	6.7	3.5
Barley, bu.	in the second of		32.9	40.8	19.6
Oats, bu.	,		46.8	50.7	34.0
Qatus, bus	· · · · · · · · · · · · · · · · · · ·		40.0	<b>50.1</b>	01.0
Wheat, durum, bu.	A CONTRACTOR OF THE SECOND SEC		26.7	. *	
Rye, bu.	* * * * * * * * * * * * * * * * * * *	******	13.4	27.8	8.2
Emmer (spelt), bu.	•		25.9	21.0	
Millet, bu.			8.2		_
ATTIEU, Du.	•		0.2	• •	_
Seed potatoes, bu.	•		79.6		
Other potatoes, bu.			66.9	80.4	64.7
Corn, grain, bu.			24.7	<b>34.</b> 8	16.0
Corn silage, tons	• • • • • •		6.3	5.9	4.9
Corn fodder, tons	÷ + <b>v</b>		2.5	2.7	2.2
			<b></b>	<b>~</b> •	<b>₽</b> •₽
Alfalfa hay, tons			1.8	2.0	1.7
Alsike clover hay, t	ons		•9	••••••••••••••••••••••••••••••••••••••	100
Alsike clover seed,	lbs.		101.5	<b>–</b> ',	, · •••
Sweet clover hay, to	ns		1.4	1.7	1.2
		4-19-2-19-19-19-19-19-19-19-19-19-19-19-19-19-	* * *		
Sweet clover seed, l	lbs.		257.9	278.3	237.7
Mixed legume and non			1.2	-	.9
Brome grass hay, ton	<b>ន</b>		1.7	-	-
Timothy hay, tons			1.0		***
dre .	•••				
Millet hay, tons	23. F. C		1.7	440 440	
oat hay, tons			1.2	-	• -
Timothy seed, lbs.	i uga uga gangan		212.8		, <del></del>
Quack grass and june	grass hay, tons	-	1.0		•••
Vild hay, tons	A Agrangia AV	<del></del>	•6	.4	1.1
	• grad years	***************************************	13. J.J.		,

	Table 19. Power	and Machin	nery Exper	nse. 1942	
Item	2 / 1 / 2 / 2 / 2 / 2 / 2 / 2 / 2 / 2 /	Your farm	Average of 79 farms*	l6 most profitable farms	16 least profitable farms
Crop acres per farm	•:		204.5	308.3	154.1
Tractor and horse exper Crop and general mach.	ase per crop acre exp. per crop acre	\$	\$2.13 1.15	\$2.23 1.11	\$2.14 1.25
Feed cost per horse** Number of work horses Number of colts		\$	\$27.90 3.8 .7	\$28.56 3.9 .6	\$25.31 3.8 .9

<sup>\*</sup>One farm did not have horses. The feed cost per horse and number of horses are \*One farm and not have averages of 78 farms.

\*\*Two costs considered as one horse.

Table 20. Returns from Productive Livestock, 1942

Average 16 highest 16 low Your of 79 in livestock in live farm farms returns returns  DAIRY CATTLE—41 farms  Gross returns per dairy cow \$ \$114.82 \$149.15 \$78.  Pounds of butterfat per cow 230 293 1	estocl
Items farm farms returns return  DAIRY CATTLE—41 farms  Gross returns per dairy cow \$ \$114.82 \$149.15 \$78.	
DAIRY CATTLE-41 farms Gross returns per dairy cow \$ \$114.82 \$149.15 \$78.	S
Gross returns per dairy cow \$ \$114.82 \$149.15 \$78.	
Gross returns per dairy cow \$ \$114.82 \$149.15 . \$78.	
	71
Pounde of outtorfor non oou 230 235 235	.68
The same of the sa	•0
Gross ret. per head other dairy cattle \$ \$46.40 \$47.82 \$36.	
Gross ret. per ani. unit all dairy cattles \$ 99.19 \$123.44 \$70.	
No. of ani. units all dairy cattle 21.3 16.3 22	
DUAL-PURPOSE CATTLE-33 farms	••
Gross ret. per ducl-purpose cow \$ \$105.72 \$134.15 \$81.	02.
	75
	•3· <sup>1</sup>
Gross ret. per head other du. pur. cattle\$ \$ 43.89 \$ 58.95 \$35.	
Gross ret. per ani.unit all du.pur.cattle\$ \$ 90.37 \$113.77 \$68.	
	.9
PRICE RECEIVED PER LB. BUTTERFAT SOLD AS-	• 9
	•0
	•0
Rotail milk or cream (cents) (5 cases) 54.0	· <b>-</b>
BEEF-BREEDING HERD-10 farms	
Gross returns per animal unit \$ \$80.20	
No. beef cows and bulls per herd 10.4	-
No. animal units per herd 21.4	-
FFEDER CATTLE-7 farms	
Gross ret. per cwt. produced \$ \$11.73	-
Lbs. of cattle produced 2934 -	-
Price received per cwt. sold \$ \$ 10.18 -	<b>~</b>
SHEEP - FARM FLOCK 42 forms	·
Gross ret. per head* \$ \$11.02 \$ 14.80 \$ 8.	
	.8
	.0
	07
	•0
	•9
Price received per lb. wool sold (cents) 41.3 40.7 38	•3
Price received per 100 lbs. lambs sold \$ \$ 13.31 \$ 14.07 \$12.	67
HONS65 farms	
Gross ret. per cwt. produced \$ \$ 14.38 \$ 14.27 \$ 14.	
Lbs. hogs produced 7887 4232 47	
4.0	
Pigs per litter 7.3 6.5 7	
Frice received per cwt. sold \$ \$ 13.52 \$ 13.40 \$14.	80
CHICKENS55 farms	
Gross ret. per hen \$ 3.85 \$ 4.13 \$ 3.	59
No. of hons 139 113 12	19
Eggs laid per hen 129 134 1;	28:
Price received per doz. eggs sold (cents) 28.1 28.2 27	•4 <u>!</u>
TURARYS-17 farms	
Gross ret. per cwt. produced \$ \$ 31.77 \$ 30.18 \$29.5	99
Lbs. turkeys produced 5554 6263 750	
Price received per 1b. sold (cents) 31.7 30.7 30	
AMERICAN CONTROL OF THE PROPERTY OF THE PROPER	

<sup>\*</sup>Two lambs under 6 months of age considered as one head.

Table 21.	Warm '	Produce U	sed in	House and	House R	ental, l	942	
12010 214	1041	Quan	tities				Value	
Items	Your farm	Average	16 most	16 least profit- able farms	Your farm	Average of 79 farms	16 most profit- able farms	16 least profit- able farms
No. of adult) Family equivalents ) Other*		3.6 .5	3.4 .9	3.1 .5				
Whole milk Skim milk Cream Farm-made butter Eggs Cattle Hogs Sheep Poultry Potatoes Vegetables & fruits Farm fuel Rental val. of house		833 qts. 306 qts. 456 pts. 38 lbs. 122 doz. 290 lbs. 452 lbs. 17 lbs. 120 lbs. 26 bu.	0 466 0 146 483 640	843 6 337 23 77 106 363 0 78 20	\$	\$33.73 2.34 63.16 16.74 33.16 29.08 60.64 1.77 19.88 24.55 54.34 15.23 147.65	\$34.09 .00 70.03 .00 39.64 50.69 84.58 .63 24.56 33.63 57.50 11.63 179.95	\$35.20 .03 44.49 9.89 21.11 10.06 47.85 .00 17.64 19.19 54.38 19.00 125.57
Total					\$	\$502.27	\$586.93	\$404.41

Table 22. Household and Personal Expe	enses for		
Those Farms Which Kept Complete Accounts of The	ese Expenses	1942	
You	ır Average	8 most	8 least
far	rm of 24	profit-	profit-
	farms	able	able
Items		farms	farms
Number of persons - family	4.9	6.6	4.3
Monuper of Persons remark			
Number of persons, (Family	3.7	4.8	3.2
adult equivalent (Other*	.4	• 4	.2
· · · · · · · · · · · · · · · · · · ·	. V * .		
Food and meals bought \$	<u> </u>	\$428	\$287
Operating and supplies	<b>6</b> 6	71	84
Clothing and clothing materials	154	212	107
Personal care, personal spending	44	63	33
Furnishings and equipment	81	133	29
Education, recreation, and development	59	55	80
Medical care and health insurance	63	79	40
Church, welfare, gifts, and taxes	63	88	41
Personal share of auto expense	31	29	17
Household share of elect. & gas eng. exp.	<del></del> 5	5	7
H.H. & pers. sh. of new auto, gas eng. & motor bought	15	35	1
Life insurance and other investments	206	266	<u> 56</u>
Tile lugarance and other investments			
Total household and personal cash expenses \$	\$1123	\$1464	·- \$782
Total nousehold and personal cash oxponsos	T		
Food furnished by the farm	\$327	\$418	\$238
Fuel furnished by the farm	14	7	14
	131	148	125
House rental			
Bonnorro Forence La card mongon orrognos	\$1.595	\$2037	\$1159
Total household and personal expenses \$	Ψ2000	T ·	'

<sup>\*</sup>Hired help or others boarded.

	Roseau	E. Kittson	( •	\$11 <u>9</u>	58	<del>,</del>	7.70	6,50 8,50	177	- X	351	53	150	331	262	970 0	61212	191	717	192	3,624	<u>د</u> د د د د د د د د د د د د د د د د د د د	#077 1	7 7 0 ° T	025	225	1,613	250	118	5,126	1,136	2111	908 '9	3,624	5,182
•	Fast	Polk		8/4	ର :	2	200	זסאַר	0 0 V	000	190	72	2 <del>11</del> 2	127	157	780	1,109	; ;	3.5	555	2,763		\$719 0,10	2. c	113 × 11	512	231	116	512	3,654	826	017	4,920	2,763	2,15/
ties, 1942	Pennington	Red Lake		\$11 <del>4</del>	32	<u>\$</u> 1	 ₹2	554	82,7	250	201 875	9	610	250	285	700 6	7,100	107	578	12.7.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2	4,589	1 1 1 1 1 1	8888	1,459	17c	795	1,096	2 <sup>1</sup> / <sub>1</sub> 0	•	T.	\ <del></del> 1	502	6,962	4,589	2,373
red by Coun		Norman		\$1.8 <sub>4</sub>	38	2 2	ଧ୍ୟ	354 154	2,1	270	24.0	78	193	352	287	77	2, (50	7,66	245 245	891	4,129	1	\$1,419	, 889 1189	1,150 60	531	1,795	702	569	6.305	617	523	7,445	4,129	3,316
s - Averaged	East	Marshall	1400.0	\$290	100	2	90	010 	٠. د	0 <del>1</del> 1	700 M	35	250	260	702		2,330	1.5	70.7 70.7	583	3,999		\$865	824	140	177	1,061	188	238	5.040	1,075	426	6,541	3,999	2,542
f Farm Barnine	Becker 1 and	Mah		\$117	55.		95	376	. 58		707	11.9	234	193	210	(	2,1,2	76	Con	ا ا ا	3,231	,	\$671	1,203	(0)	(66	155	567	123	η 11π	962	195	5,565	3,231	2,334
Summary o				\$353	160	<b>~</b>	151	563	<b>1</b>	158	111,1	160	397	765		l C	7,435	1 0	ייי ציייי	1,223	7,228	J. P.	\$792	878	1,436	1 1 X 2	4.93t	1495	340	10.289	590	554	11,433	7,228	4,205
Table 23.			FARM EXPENSES	Cattle bought	Hogs bought	Sheep bought	Poul try bought	Feed	Other livestock expense	Crop expense	Mook & come one of the company	Chatom work hired	Buildings	Hired labor	Taxes, insurance and miscellaneous	- E	(I) Total purchases	(2) Decrease in capital (2)	() Doard to nired lagor		(6) Total expenses	FARM RECEIPTS	Cattle sales	Lairy products	2000 CAN	Poul try and bees		AAA payment	Miscellaneous cash receipts	(7) Total farm sales	(8) Increase in capital	(9) Family living from farm	(10) Total receipts	Total expenses	(11) Operator's labor earnings

. ДС о Гие́т	Wiscellaneous	s Information	on - Averaged	ed by Counties.	ies, 1942		
		1	E E		Pennington	East	$\alpha$
		Mahnomen	Marshall	Norman	Red Lake	Polk	E. Kittson
					,	, 14. 	r · · · · · · · · · · · · · · · · · · ·
FARM INVENTORIES (Beginning of Year)	{	(		7040	6250	राष्ट्र	\$208
Horses	\$1\$\ -	#398 	#17.	ورم 4 تو ر	011°	1 789	2,181
Productive livestock	1,972	2,051	्न ( ) <del>१</del>	( OF )	77.1	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	1,050
Crops, seeds, and feed	4,054	8(5	<b>570</b>	1,609	) (+ f c	1 556	765
Machinery and equipment	3,936	1,826	× × × × × × × × × × × × × × × × × × ×	2, (10	7. J. F.	1,770 1 LEF	2 4 4 V
Buildings	5,065	2,883	2,812	4,895	300.6	0,000	7.7.78
Land	8.947	2.433	5.422	5.502	4.702	5,7,5	<u> </u>
Control of the Contro	ואר עכ	1911 01	11.114	17.513	13,971	10,689	14,724
Total Larm Capival	101613	2				•	
AMOTING OF LIVESHOCK	;·						: 1
No. of work horses	5.9	4.5	2.7	4.5	3.5	± .	
No. of colts	សុ	1.1	٠. و	9	<b>⇒</b> .	ر. ا	•
No of dainy and dual-mirrose cows	9.7	11.1	11.3	9.5°	16.3	11.8	12.8
Head other dairy and dual-				1			÷ ,
	14.8	16.4	14-3	11.1	20.9	15.2	10.9
Head in beef-breeding herd	9*9	<b>O</b> <sup>†</sup>	6.9	11.9	4.9	<b>0</b>	•
	. (	. (- 1 − 1 1 − 1		, o	-	7,6	ۍ. د
Litters of pigs raised	6.5	ار در	• [	0 0 0 0 0 0	4019	796	(3) (3)
Pounds of hogs produced	12188	6303	1554	9582 500	07/0	טלונ משמר	10 E
Head of sheep	24.8	45.5	4.46	0 V. J	7.47	0.0C	
No. of hens	129	120	717	90	6	J 2	<b>,</b>
Total no. of prod. livestock units	33.4	31.3	32.6	31.0	38.0	29.0	37.8
% of total prod. livestock units		•	**************************************	•			
that are:	!	( (	1	14	7,00	yυ, 6	36.5
Dairy and dual-purpose cows		اري داري	?• ₹	25.0	2.00		0.70
Other dairy and dual-purpose cattle 27.	ttle 27.8	30.4	2, c	, 1, 10 10 10 10 10 10 10 10 10 10 10 10 10 1	ر د بر	600	2.3
Beef cattle (including feeders)	2, 0,	<b>.</b> •	٠ <b>.</b>	7.63	1.0	•	ì
Sheep (farm flock)	8.5	16.4	15.2	2.5	7.8	17.5	27.3
Hogs	12.6	8.1	2.1	12.4	o.0	ب ب	'n
Turkeys and capons	8 7.	† • ℃.	∞ -1	٥ <u>٩</u> ٩	0 6	• , ,	0 0
Chickens	<b>†</b>	<b>4.</b> 1	2.7		く。シ	† •	<b>6.</b>

112 11 cmcon Trforms+4 on (contined)						-	
MISCELLEHOUS THIOTHE ALOH AND STATES	is.	Becker				ſ	ţ
	W. Marshall	and	East		Pennington	East	4
		Mahnomen	Marshall	Norman	Red Lake	Polk	E. Kittson
DISTRIBUTION OF ACRES IN FARMS			•	• ,	•	. 1	,
Wheat - hard spring	61:8	8.3	3:6	6 त	21.1	ผู้	ی پ ز
	37.5	h:0	35:7	16.6	19.2	ဝ လ	51.5
Ranlow	148.2	28.9	13.0	30.0	16.7	10.9	18,2
5) + 40 C	7,44	33:8	71.8	45.7	42.3	19. ∔.	33.5
and a		0	7.4	7.9°	0	<b>ત</b>	ال الم
Miscellereons	1.0	7.	15.5	0°:1	3,5	13.08	× = 1
Total acres in small grain	206.	75.4	8.68	124.9	102.8	42.3	121.5
	<b>\</b>						
Sugar beets, seed potatoes & gardens	o.7. sue	Ą.	<b>4.</b>	F.	2.7	Ŋ.	O 1
Other potatoes		1.0	°.∝	و دئو	9°	H W	3.1
Corn (grain, silage, and fodder)	28.3	20.7	12.9	33.6	25:1	7-5-7	10-0
Total cultivated crops	43.8	21.9	16.1	6,54	0 63	17.4	14.05
		er og g			:	. <b>1</b>	
Alfalfa hay or seed	23.8	19.5	±.€2	19.3	35.	24.5 	₹ × v
Sweet clover hay	3.0	3.7	۲. دی	ဗာ လီ \	יטי יטי	0 °	- <del>-</del>
Sweet clover seed	1.0	<b>∄</b>	21.4	Q.	جُ ا	ا ا	
Misc. legumes & legume mixtures	0.7	<b>1.</b> 6	11.0	<b>Q</b>		S. C.	٥
Timothy & brome hay or seed	0		9,1	ญ ญ	ئ	o ส ณ้	C t
Other hay and seed crops	9.9	7.8	30.8	7	7.67	† <del> </del>	C I
Total tillable land in hay	34.4	33.4	₩•08	37.6	77.6	57.1	95.5
	£2 •	) <i>y</i>	•	<i>f.</i> *	3.	: ^	•
Alfalfa pasture & mixtures incl.		nu i ,	ģ.	erg,	ا مرسة المرسة		; <sup>(</sup>
sweet clover and brome	12.7	4,2	0.0g	0.8	14.0	10.0	T C C
Sweet clover pasture	2°53	18.5	9,3	50°	0.61	18. 10.7	0 r V
Other tillable pasture	8.8	6.5	2002	2.1		て。とす.	1,001
Total tillable land in pasture	50.7	ද. ත	58.0	T.04	T • +++	T.T.	<b>1</b>
	i uo	T U	5.75 F	1.01 1.01	٠ ٦	7.0	.50.6
IIIIaole Land not cropped	<b>+</b> 3€0	<b>†</b>	† •				``.
אסים היהו ביהו היהו	11.521	165.3	7.09	0.266.	4.272	164.9	327.8
Wild hav	0	12.3	17:8	3.8	10.0	3.8	.10.8
Non-tillable pasture		39.8	28.0	25.7	51,2	30•2	0.69
Timber, roads, waste & farmstead	34.1	7.65	82.8	67.1	62.1	43.1	120.3
Total land in farms		276.8	455.0	388.0	730.1	0.747 	7. F.
% tillable land	91.1	)	) ch	6+0 J	ν ν·Τ)	-	
	***				7		

Miscellaneous Information (continued)

	. ,				-				
	м. М.	Kittson Marshall Polk	Becker and Mahnomen	East Marshall	Norman	Pennington Red Lake	East Polk	Roseau E. Kittson	
CROP YIELDS PER ACRE Wheat, hard spring, bu- Flax, bu. Barley, bu. Oats, bu.	iga ser <sup>le</sup> Po <sup>t</sup> ic	27.0 8.9 38.0 53.5	21.8 6.0 32.3 51.7	27.8 4.3 31.4	22.1 4.5 33.0 43.8	19.2 4.7 34.3 46.3	24.3 4.0 36.5 46.2	21.1 7.7 26.5 41.1	
Potatoes (excluding certified seed), bu. Corn, grain, bu. Corn silage, tons Corn fodder, tons		7.95 7.75 6.2	22.0 6.0 6.3 7.0 7.0	75.3 26.0 7.8 2.9	4.662 4.662 5.62	15.0	16.6	6.7	
Alfalfa hay, tons Wild hay, tons		1.9	1.9	٠	0.8	8.1 4.	2.0	1°1	
MEAS. OF FARM ORGANIZATION & MANAGEMENT EFFICIENCY Crop yields - % of average 120 % tillable land in high return crops 39.9 Index of returns from livestock 108 Animal units livestock per 100 A. 10.5	rops	120 39-9 108 10.5	22 99 38.1 111 13.8	75.6 99.	105 35.2 96 10.0	90 40.1 94	92 39.6 96 15.0	102 41.6 99 12.9	
Total work units Work units per worker Expenses per work unit		550 260 \$3.21	386 196 \$2.50	η 249 642 52.50	463 227 \$2.17	538 248 \$2.16	1,000 23,8 \$1.66	502 238 \$2.03	
Work units on crops Work units on livestock Other work units	maya — <del>m</del> a	290 16	108 272 6	154 285 31	186 254 23	170 349 19	262	183 285 34	
Total number of farm workers Number of family workers Number of hired workers	t eye t	ณส ∞. ผ่า	1.7	0 C. T.	9.4 9.4 9.	2.5 9.1 5.	7.1.5	1.6	

Table 25. Summary of Farm Earnings by Years\*

Table 25. Summary of	rarm	Earnings by	iears.	
Items		1940	1941	1942
No. of farms	·	98	96	79
FARM EXPENSES				
Horses bought		\$20	\$19	\$17
Dairy and dual-purpose cattle bought		71	58	89
Beef cattle bought (including feeders)		9	18	83
Hogs bought	<b>3</b> ,3	10	24	54
Sheep bought (including feeders)		31	22	36
Poultry bought (including turkeys)		24	40	66
Miscellaneous crop expenses		149	150	265
		138	187	380
Feed bought		226	222	124
Power machinery (farm share) (new) Power machinery (farm share) (upkeep)		330	387	462
		74	63	81
Custom work hired		195	261	165
Crop and general machinery (new)		50	57	88
Crop and general machinery (upkeep)			51.	60
Livestock equipment (new)		29	8	17
Livestock equipment (upkeep)		13	20	31
Miscellaneous livestock expense			167	208
Buildings and fencing (new)		154	52	84
Buildings and fencing (upkeep)		79		324
Hired labor	i	211	236	200
Taxes	•	193	196	;
Insurance		5	16	22
General farm		24	28	42,000
(1) Total farm purchases		\$2,040	\$2,282	\$2,890
(2) Decrease in farm capital				
(3) Board furnished hired labor		103	107	134
(4) Interest on farm capital	• •	691	710	756
(5) Unpaid family labor		<u> 295</u>	338	402
(6) Total farm expenses (Sum of (1) to	(5)	<b>\$</b> 3,129	\$3,437	\$4,182
FARM RECEIPTS				
Horses		\$30	<b>\$</b> 37	\$21
Dairy and dual-purpose cattle		325	409	576
Dairy products		610	864	1,054
Reef cattle (including feeders)		77	118	257
Hogs		3.66	333	750
Sheep and wool		222	242	327
Poultry (including turkeys)		173	245	451
Eggs		65	130	263
Potatoes		120	174	272
Small grain		560	625	1,150
Other crops		123	185	161
Power machinery sold		84	71	32
Crop and general machinery sold		32	44	24
Miscellaneous		133	86	96
Income from work off the farm		116;	125	99
Agricultural Adjustment payments		:252	248	<u> 227</u>
(7) Total farm sales		\$3,088	\$3,936	\$5,760
(8) Increase in farm capital		364	991	809
(9) Family living from farm		366	421	502
	9)	\$3,818	\$5,348	\$7,071
(6) Total farm expenses	- <b>,</b>	3,129		4,182
(11) Operator's labor earnings (10) -	(6)	689	· ·	2,889
(11) opolaror o tapor oarmings (10)	<del> </del>		- Johan mata was \$40	

<sup>\*</sup>The financial statements differ in that the unpaid family labor rate was \$40 per month in 1940, \$45 in 1941, and \$55 in 1942; and the board for hired labor was calculated at \$18 per month in 1940, \$20 in 1941, and \$25 in 1942.

Table 26. Summary of Miscellaneous Items by Years

Items		1941	1942
m + 2 Company (leading of moon)	\$13,639	\$13,713	\$14,713
Total farm capital (beginning of year) MEASURES OF FARM ORGANIZATION AND MANAGEMENT I		•	į.
% tillable land in high return crops	34.9	37.6	38.3
Animal units of prod. livestock per 100 A.	9.6	10.5	12.0
	456	<b>4</b> 81.	475
Work units	219	238	236
Work units per worker	\$1.86	\$1.83	\$2.26
Expenses per work unit	397.1	390.2	<b>395.</b> 8
ACRES PER FARM - Total	233.9	231.5	204.5
Crop acres per farm	50000		
CROP YIELDS PER ACRE	15.0	15.4	22.9
Wheat, bu. (hard spring)	7.3	4.5	6.0
Flax, bu.	20.0	23.8	32.9
Barley, bu.	26.7	32.2	46.8
Oats, bu.	103.4	58.7	66.9
Potatoes, bu.	28.3	34.5	24.7
Corn, grain, bu.	6.1	6.2	6.3
Corn silage, tons	1.2	1.7	1.8
Alfalfa hay, tons	.7	1.0	1.4
Sweet clover hay, tons	285.3	117.5	257.9
Sweet clover seed, lbs.		•5	•6
Wild hay, tons	•8	•0	•
GROSS RETURNS PER:	200.00	<b>\$</b> 95 <b>.</b> 93	\$114.92
Dairy cow	\$68.90	80.71	105.72
Dual-purpose cow	61.95	57 <b>.</b> 03	80.20
Animal unit in beef-breeding herd	58.04		11.02
Head of sheep in farm flock	5.93	7.05	14.38
100 lbs. hogs produced	5.81	10.70	3.85
Hen	1.86	2.88	31.77
100 lbs. turkeys produced	15.34	20.84	2T • ( (
PRICE RECEIVED PER:		an 4	4 E 7
Lb. butterfat sold to creameries (cts.)	30.4	37.4	45.3
100 lbs. lambs sold	\$8.12	\$9.88	\$13.31
100 lbs. hogs sold	\$5.32	\$9.67	\$13.52
Lb. wool sold (cts.)	28.9	40.0	41.3
Doz. eggs sold (cts.)	13.9	21.9	28.1
Lb. turkeys sold (cts.)	15.6	21.5	31.7
MISC. LIVESTOCK INFORMATION			
No. of work horses	4.0	3.6	3.7
No. of colts	.7	•8	.7
No. of dairy or dual-purpose cows	11.2	11.9	11.9
Head of other dairy or dual-purpose cattle	13.2	14.4	15.8
Head of cattle in beef-breeding herd	3.1	3.6	4.3
	2.3	2.6	4.0
Litters of pigs		4,271	6,654
Pounds of hogs produced	3,586	66	98
No. of hens	60	37•4	38.4
Head of sheep	38.8	235	230
Pounds of butterfat per dairy cow	220	202	210
Pounds of butterfat per dual-purpose cow	196		7.3
No. of pigs weaned per litter	7.2	7.3	114
% lamb crop	103	108	7.9
Pounds wool per sheep sheared	7.8	7.5	
Eggs per hen	121	121	129

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