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## Do Individuals Differentiate Their Support for the Three Pillars of Sustainability? A Case Study within Hotels

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### **Do Individuals Differentiate Their Support for the Three Pillars of Sustainability? A Case Study within Hotels**

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#### Background

- Sustainability or sustainable development has been commonly defined as "Economic and social development that meets the needs of the current generation without undermining the ability of future generations to meet their own needs" (WCED, 1987).
- This definition brought together what is now known as the three pillars of sustainability; 1) economic, 2) social, and 3) environment, all inter-related and important to the societal goal of sustainability.
- The 3 pillars are considered equally important and interlinked requisites for sustainable development, but little effort has considered consumer characterizations and values of the 3 pillars.
- We use a survey to examine if characteristics of the pillars align with consumer's monetary support.

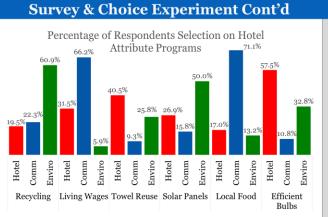
#### Purpose

To understand the relative importance of the three pillars of sustainability to consumers via willingness to pay in a case study of hotels.

#### **Survey & Choice Experiment**

- To ascertain support for the three pillars of sustainability, this study used a choice experiment within a survey of business and leisure travelers.
- Survey administered via Qualtrics in May 2015.
- N=1891
- Each respondent chose two programs they think were most beneficial to the hotel, the local community, and the environment

|  | the Hotel<br>(Choose 2) | the local Community<br>(Choose 2) | the Environment<br>(Choose 2) |
|--|-------------------------|-----------------------------------|-------------------------------|
| Add a recycling program                                |                         |                                   |                               |
| Provide a "living wage" to<br>all employees            |                         |                                   |                               |
| Add a towel reuse<br>program                           |                         |                                   |                               |
| Install renewable energy<br>such as solar or wind      |                         |                                   |                               |
| Purchase 50% of food<br>from nearby farmers            |                         |                                   |                               |
| Install energy efficient<br>light bulbs and appliances |                         |                                   |                               |



- Respondents categorize recycling as being most beneficial to the environment, living wages as being the most beneficial to the community (i.e. social pillar), and a towel reuse program as the most beneficial to the hotel (i.e. economic pillar).
- Respondents participated in a choice experiment, composed of 8 choice sets, with 3 alternatives per set.



#### Attributes

- **Recycling Program:** Recycle bins are placed throughout the entire hotel next to existing trash bins to divert cardboard, plastic, glass and other reusable materials from entering the waste stream.
- Living Wage: Full-time hotel employees earn higher than the minimum wage to support their families beyond basic subsistence.
- Requested Room Cleaning: To save water and energy, room cleaning services will only occur upon guest requests.

#### **Regression Results & WTP**

| Variable                    | Coefficient | Std.Error | Willingness<br>to Pay |
|-----------------------------|-------------|-----------|-----------------------|
| Recycling<br>Program*       | .244        | .0248     | \$16.20               |
| Living Wage*                | .155        | .0255     | \$10.28               |
| Requested Room<br>Cleaning* | .132        | .0246     | \$8.80                |

\*Select results from Choice Experiment

- The WTP for a living wage is \$10.28, recycling programs is \$16.20. and room cleaning by request only is \$8.80.
- We have shown how people categorize these attributes with respect to sustainability, we estimated their WTP, and therefore, their WTP is indicative of the relative value of each pillar of sustainability.

#### **Conclusions/Discussion**

- · Based on our choice experiment of hotel features, consumers tend to place the highest value on the Environmental pillar (Recycling), then the Social pillar (Living Wage), finally the Economic pillar (Requested Room Cleaning)
- Similar studies can be done in another context where the pillars can be evaluated.
- · An implication would be how hotels advertise their sustainability initiatives and what they especially emphasize to hotel patrons.

#### References

• (UN World Commission on Environment and Development) (1987), Our Common Future: Report of the World Commission on Environment and Development, WCED, Switzerland.

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