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## **Optimum Replacement Time for Cotton Pickers in Greece**

# G. Kitsopanidis, E. Mygdakos and T. Gemtos\*

## Abstract

In this paper an attempt has been made to determine the optimum replacement time for cotton pickers under the technical and economic conditions in Greece. For this purpose, five relevant methods have been applied to analyze real data taken by 62 cotton pickers working in Central Greece. Three of the methods consider that the optimum replacement time for cotton pickers is the year when the accumulated annual depreciation is equal to the corresponding repair and maintenance costs or the year when the aforementioned annual expenses of the machine per working hour are minimum. The fourth method considers the year in which the accumulated average total costs per working hour or per hectare harvested is minimum, while the fifth method refers to the year in which the accumulated annual "standardized" net income received from the use of a cotton picker is the  $14^{th} - 15^{th}$  year of its productive life combined with 4500 - 5000 working hours and 1450 - 1550 hectares harvested.

Keywords: cotton pickers, optimum replacement time, costs, net income

### Introduction

The widespread use of mechanization in Greek agriculture started just after the Second World War importing scores of tractors and general use machines. The mechanization of farming continued using any short of specialized machines, e.g. combines, cotton pickers, sugar beet harvesters, tobacco planting machines, et. These machines facilitated many farm activities contributing substantially to the increase of the mechanized crops. However, their use increased the cost of production because of their great annual expenses (depreciation, repairs, maintenance, insurance, interest) and their limited annual use. Taking into account that the main purpose of mechanization is to improve the farmer's income, the most efficient utilization of farm machines is of great importance. Thus, the ultimate goal of the machine manager is to maximize his profit by getting the greatest output from machines at a minimum cost. In practice, this relationship worsens as the machine ages, due to limited performance and the increased repair and maintenance expenses. Machine repair and maintenance rates really determine the time of replacement (Hunt, 1977 and 2001; Mayfield et al, 1981; Morris, 1988; Mygdakos and Gemtos, 2002). Clearly, the determination of optimum replacement time of a machine is a crucial issue, particularly for complex machines (combine harvesters, sugar beet harvesters, cotton pickers etc.), expressed in years of productive life, hours of work or hectares harvested.

The first cotton pickers were introduced in Greece at the beginning of the 60's and reached 3100 by the end of the 90's (Hellenic Cotton Board 1999). The introduction of cotton pickers contributed substantially to the increase of the country's cotton area from

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130.000 hectares to 450.000 hectares and the cotton production from 410000 tons to 1355500 tons respectively (Sitras, 1987; Mygdakos, 1992; Hellenic Cotton Board 1999). This remarkable increase of cotton production has substantially benefit cotton producers, cotton industry and the country's economy, placing cotton growing in the first position in absolute terms of gross value among all crops (Mygdakos 1995; Kitsopanidis and Kamenidis 2003).

There is not much literature on studies regarding optimum replacement time of cotton pickers. Bowers (1970) and Hunt (1977) determine the probable useful life of the cotton pickers to 10 years or 2000 - 2500 hours of work, while in a new addition Hunt (2001) extends it to 3000 hours. The same figures are given in the ASAE standards (ASAE 2002). Sowell (1967), in a theoretical study of the replacement time of cotton pickers, suggests an upper limit of 2000 working hours for U.S.A. conditions. Souter (1972) and Tsatsarelis (1995), determine the useful life of cotton pickers to 10 years or 2000 working hours. The Greek Ministry of Agriculture (1981), has published a number of management tables, in which 10 years are suggested as the useful life of cotton pickers, based on U.S.A. data. Mygdakos (1982) has used the 10 years and the 2500 working hours as the useful life of cotton pickers in a study on the estimation of cotton harvesting cost. In a recent study, Mygdakos and Gemtos (1996) have found that most cotton pickers in Greece have exceeded 3500 hours and the 10 years of use, while a more recent study (Mygdakos et al, 2002) carried out in a region of Central Greece, has shown that a large number of pickers are 15 years old and more, and they have worked up to 5000 hours.

Taking into account the above mentioned the objective of this study is to determine the optimum replacement time for the cotton pickers under Greek conditions, with the aim of enabling cotton producers to keep machinery costs at a low level and increasing their income.

### Methods determining optimum time replacement of capital goods

Many capital goods face the problem of optimum time replacement (i.e. the trees of various kinds of orchards, certain productive animals, farm machinery tractors, combines, pickers, stripers, planters etc.), as it is directly or indirectly connected to the profit of the farm business (Upton, 1976; Hunt 1977; Barnard and Nix, 1979). Farm machinery may need replacement due to accidents, obsolescence, inadequate capacity, wear and tear etc. The more common replacement decision is to replace an old machine with a new one in order to increase income and reduce costs. Thus, many methods have been formulated in order to determine optimum time replacement of capital goods and especially the farm machinery ones. The following five methods are considered to be the most suitable for cotton pickers:

a) According to the first method, the most appropriate time for cotton pickers replacement is considered to be the year in which the accumulated annual depreciation is equal to the accumulated annual repair and maintenance costs (Souter, 1972; Tsatsarelis, 1995)

$$\underline{D}_{aa} = RM_{aa}$$

where:  $D_{aa}$  = accumulated annual depreciation,

 $RM_{aa}$  = accumulated annual repair and maintenance costs of a cotton picker.

b) According to the second method, the most appropriate time for cotton pickers re-

placement is the year in which the accumulated annual depreciation, repairs and maintenance costs per working hour or per hectare harvested is minimum (Hunt, 1977, 1999, 2001)

$$\frac{D_{aa} + RM_{aa}}{Wh_a / He_a} = minimum$$

where:  $Wh_a$  = accumulated working hours,  $He_a$  = accumulated hectares harvested

c) The third method considers as the most appropriate time for cotton pickers replacement to be the year in which the initial value of the machine and its accumulated annual repairs and maintenance cost per working hour or hectare, known as "holding cost", is minimum (Morris, 1964; Upton, 1976; Barnard and Nix, 1979; Husti, 1991)

$$\frac{IV + RM_{aa}}{Wh_a/Hr_a} = minimum$$

where: IV = initial value of a cotton picker

d) The fourth method considers as the most appropriate time for cotton pickers replacement to be the year in which the accumulated average total cost per working hour is minimum (Witney, 1988)

$$ATC_a = \frac{TC_a}{Wh_a} = minimum$$

where:  $ATC_a$  = accumulated average total cost per working hour  $TC_a$  = accumulated total cost

- e) According to the fifth method, the most appropriate time for cotton pickers replacement is considered to be the year in which the accumulated annual "standardized" net income received by using the machine is maximum (Kitsopanidis, 1990)
  - [(GR DC) + RV] x DI = DNI x AF = ASNI = maximumwhere: GR = gross return, DC = direct cost, RV = resale value of machine, DI = discount index, DNI = discounted net income, AF = annuity factor, ASNI = annual standardized net income.

## Application of aforementioned methods for cotton pickers

The technical and economic data available for this study derived from a sample of 62 cotton pickers and especially from the accounting books of the cotton producer groups established under the EU Regulation 389/82, for the period 1983 - 2002. The data refer to the number of working hours per year, the number of hectares harvested per year, the picking charge per hectare of cotton harvested, the driver's wages, the fuel and lubricants costs, the annual depreciation, the repairs and maintenance of the machine, the interest of capital invested etc. All economic data were transformed from current to 1983 prices.

The first method is based on the comparison of the accumulated annual depreciation and the corresponding costs of repairs and maintenance. Since the repair and maintenance costs vary significantly, the following equation was introduced in order to decrease the fluctuation of these costs:

$$Z = a + bX - cX^2 + dX^3,$$

where: Z = annual repair and maintenance costs,

X = machine age in years.

A similar analysis has been applied for estimating annual depreciation indirectly through the estimation of the actual value (in percentage) year by year during the life of the machine, by using the following equation

$$Y = e^{-a}$$

where: Y = percentage of the machine's initial value,

X= machine age in years.

Table 1 gives the accumulated annual depreciation, repairs and maintenance costs of a cotton picker for a period of 20 years, as well as its working hours and hectares harvested. As it can be seen in this table, the accumulated annual depreciation is about equal to the accumulated annual repairs and maintenance for the period between the  $13^{\text{th}}$  and  $14^{\text{th}}$  year of the productive life of the machine. Indeed, in a period of 13.5 years the accumulated annual depreciation ( $14963 \in$ ) is almost equal to the accumulated annual repairs and maintenance ( $14930 \in$ ). This year corresponds to 1410 (1358.5 - 1461.4) hectares of cotton harvested and to 4430 (4280 - 4580) hours worked.

According to the second method, the optimum replacement time of cotton pickers is achieved when the accumulated annual depreciation, repairs and maintenance per working hour and per hectare harvested is minimum (Table 2). In this study, the minimum cost per hour worked (6.73  $\in$ ) and per hectare harvested (21.1  $\in$ ) corresponds to 4280 working hours and 1561.1 hectares harvested. The 4280 working hours of the machine correspond to the 13<sup>th</sup> year of its productive life and the 1561.1 hectares harvested are achieved in the 15<sup>th</sup> year of productive life. Combining the minimum cost per hour and

-	pickets, decording to their productive rife, nours worked and needed on hit vested												
Year	Accumulated	Accumulated	Accumulated	Cost of work		Accumulated	Harves	ted cost					
of	depreciation	R & M (euro)	hours of work	(euro/hour)		hectares	(euro	/he.).					
work	(euro)					harvested	Depre-	R & M					
				Depre- R & M			ciation						
				ciation									
1	1613	284	279	5,78	1,02	90.4	17,8	3.1					
2	3146	1332	577	5,39	2,31	185.3	17.0	7.2					
3	4598	2331	891	5,16	2,61	284.1	16.2	8.2					
4	5939	3376	1218	4,90	2,77	386.3	15.5	8.7					
5	7260	4168	1555	4,67	2,68	491.2	14.8	8.5					
6	8469	5262	1900	4,46	2,77	598.3	14.1	8.8					
7	9599	6327	2249	4,27	2,81	707.2	13.6	9.0					
8	10647	7482	2600	4,09	2,88	816.8	13.0	9.2					
9	11615	8727	2950	3,94	2,96	926.8	12.5	9.4					
10	12503	10181	3296	3,79	3,09	1036.6	12.1	9.8					
11	13309	11353	3635	3,66	3,12	1145.5	11.6	9.9					
12	14035	12759	3964	3,54	3,22	1253.0	11.2	10.2					
13	14680	14133	4280	3,43	3,30	1358.5	10.8	10.4					
14	15245	15727	4580	3,33	3,43	1461.4	10.4	10.8					
15	15729	17211	4862	3,23	3,54	1561.1	10.1	11.0					
16	16132	18935	5123	3,15	3,69	1657.0	9.7	11.4					
17	16455	20594	5359	3,07	3,84	1748.5	9.4	11.8					
18	16697	22382	5568	3,00	4,02	1835.0	9.1	12.2					
19	16858	24300	5747	2,93	4,23	1915.9	8.8	12.7					
20	16939	26153	5893	2,87	4,44	1990.6	8.5	13.1					

 
 Table 1. Accumulated annual depreciation and repair and maintenance costs of cotton pickers, according to their productive life, hours worked and hectares harvested

per hectare with the productive life of the machine, it is clear that the optimum replacement time is the 14<sup>th</sup> year.

The third method is based on the "holding cost" of the machine, namely on the combination of its initial value and the accumulated annual repairs and maintenance. This means that by this method the optimum replacement time of cotton pickers takes place in the year when the holding cost per working hour or per hectare harvested is at the minimum level. This estimation is achieved arithmetically, shown in Table 3, where the optimum replacement time is found in the  $17^{\text{th}}$  year or 5359 working hours, and where the holding cost per working hour is minimum (7.62 €).

The fourth method determines the optimum replacement time of cotton pickers, the year in which the accumulated average total cost per working hour is minimum. In this study, this cost is minimized in the 15<sup>th</sup> year and at 4862 working hours (Table 4). Indeed, the minimum point of the average total cost corresponds to the 15<sup>th</sup> year and the 4862 working hours.

The fifth method for estimating the optimum replacement time of cotton pickers is based on the time when the annual "standardized" net income reaches its maximum level. This time refers to the  $14^{th}$  year of the productive life of the machine and corresponds to 4580 working hours. As Table 5 shows, the relevant data for a period of 20 years are: annual gross return from the machine, its annual direct cost, annual resale value of the machine, a deflecting factor (9%) for transforming all values in the year 1983 and an annuity factor (9%), which better fits the data used and gives the annual "standardized" net income during a period of 20 years.

Year	Accumulated	Accumulated	Cost	Accumulated	Cost
of	depreciation and Repair	hours	(euro/	hectares	(euro/
work	and Maintenance (euro)	of work	hour)	harvested	hectare)
1	1897	279	6,80	90.4	21.0
2	4478	577	7,76	185.3	24.2
3	6929	891	7,78	284.1	24.4
4	9345	1218	7,67	386.3	24.2
5	11428	1555	7,35	491.2	23.3
6	13731	1900	7,23	598.3	22.9
7	15926	2249	7,08	707.2	22.5
8	18130	2600	6,97	816.8	22.2
9	20343	2950	6,90	926.8	22.0
10	22684	3296	6,88	1036.6	21.9
11	24956	3635	6,86	1145.5	21.8
12	26794	3964	6,76	1253.0	21.4
13	28814	4280	6,73	1358.5	21.2
14	30973	4580	6,76	1461.4	21.2
15	32941	4862	6,77	1561.1	21.1
16	35068	5123	6,84	1657.0	21.2
17	37049	5359	6,91	1748.5	21.2
18	39079	5568	7,02	1835.0	21.3
19	41159	5747	7,16	1915.9	21.5
20	43092	5893	7,31	1990.6	21.7

 Table 2.
 Accumulated annual depreciation and repair and maintenance costs of cotton pickers and costs per hour worked or hectare harvested according to their productive life

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and cost per nour of work, according to its productive tipe												
Year of	Initial value	Accumulated	Initial value	Accumulate	Cost							
work	(euro)	Repair and	and Repair and	d hours of	(euro/hour)							
		Maintenance	Maintenance	Work								
		(euro)	(euro)									
1	19075	868	19943	279	71,48							
2	19075	1787	20862	577	36,16							
3	19075	2758	21833	891	24,50							
4	19075	3780	22855	1218	18,76							
5	19075	4854	23929	1555	15,39							
6	19075	5979	25054	1900	13,19							
7	19075	7156	26231	2249	11,66							
8	19075	8384	27459	2600	10,56							
9	19075	9663	28738	2950	9,74							
10	19075	10994	30069	3296	9,12							
11	19075	12376	31451	3635	8,65							
12	19075	13810	32885	3964	8,30							
13	19075	15295	34370	4280	8,03							
14	19075	16832	35907	4580	7,84							
15	19075	18420	37495	4862	7,71							
16	19075	20059	39134	5123	7,64							
17	19075	21750	40825	5359	7,62							
18	19075	23492	42567	5568	7,64							
19	19075	25286	44361	5747	7,72							
20	19075	27131	46206	5893	7,84							

 

 Table 3. Initial value of a cotton picker, accumulated annual repair and maintenance costs and cost per hour of work, according to its productive life

Table 4. Accumulated total cost, hours of work and	average total and marginal cost of a
cotton picker according to its productive life	5

Year of work	Accumulated total	Accumulated hours	Average total cost								
	cost (euro)	of work	(euro/hour)								
1	6201	279	22,23								
2	12113	577	20,99								
3	17788	891	19,96								
4	23200	1218	19,05								
5	28437	1555	18,29								
6	33470	1900	17,62								
7	38287	2249	17,02								
8	42942	2600	16,52								
9	47448	2950	16,09								
10	51826	3296	15,72								
11	56085	3635	15,43								
12	60244	3964	15,20								
13	64315	4280	15,03								
14	68316	4580	14,92								
15	72260	4862	14,86								
16	76164	5123	14,87								
17	80042	5359	14,93								
18	83909	5568	15,07								
19	87777	5747	15,27								
20	91661	5893	15,55								

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Table 5. Gross return, direct cost, «net income», resale machine value and annual net «standardized» income of a cotton picker

Accumulated discounted annual «standardized» net income (euro)	-19076	-519	9197	12203	13523	14186	14614	14901	15203	15478	15645	15775	15893	15950	15963	15937	15877	15803	15728	15646	15568
Annuity factor (9%)	0000'0	1,0000	0,5685	0,3951	0,3087	0,2571	0,2229	0,1987	0,1807	0,1668	0,1558	0,1469	0,1397	0,1336	0,1287	0,1241	0,1203	0,1170	0,1142	0,1117	0,1095
Accumulated discounted net income (euro)	-19076	-519	16178	30886	43805	55178	65564	74991	84135	92792	100417	107387	113766	119384	124323	128422	131977	135068	137723	140068	142174
Discounted net income (euro)	-19076	18556	16697	14708	12919	11373	10386	9427	9144	8657	7625	6970	6379	5618	4939	4099	3555	3096	2656	2345	2106
Discount index (9%)	1,0000	0,9174	0,8417	0,7782	0,7084	0,6499	0,5963	0,5470	0,5019	0,4604	0,4224	0,3875	0,3555	0,3262	0,2992	0,2745	0,2519	0,2311	0,2120	0,1945	0,1784
Sum of net income and resale machine value (euro)	-19076	20227	19837	18901	18237	17499	17417	17234	18220	18802	18053	17986	17944	17223	16508	14931	14114	13373	12526	12058	11803
Resale machine value (euro)	19076	17462	15930	14478	13089	11816	10606	9477	8428	7460	6573	5766	5040	4395	3830	3345	2943	2620	2378	2217	2136
Net income (euro)	-	2765	3907	4423	5131	5683	6811	7757	9791	11342	11480	12220	12903	12828	12678	11585	11171	10753	10148	9841	9996
Direct cost (euro)	Ι	1223	1529	1839	2105	2267	2312	2573	3245	4215	5658	6061	6383	6593	6874	8036	8590	9143	9697	10250	10745
Gross return (euro)	Ι	3987	5437	6261	7236	7951	9123	10330	13036	15557	17138	18281	19287	19421	19552	19621	19761	19896	19844	20091	20411
Year of work	0	1	2	Э	4	5	9	7	8	9	10	11	12	13	14	15	16	17	18	19	20

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## Comparison of the methods used for estimating optimum replacement time of cotton pickers

The first three methods used for estimating optimum replacement time of cotton pickers are based directly or indirectly on the accumulated annual depreciation and repairs and maintenance costs of these machines, because it is believed that these expenses are the most important. According to Morris (1988), repair and maintenance costs combine with depreciation to jointly account for about 70% of total machine costs. Also repair and maintenance costs, amount to 60-120% (Boyce et al, 1976) or 52-137% (Mygdakos et al, 2002) of the machine's initial value over its life. More specifically, the first two methods are based exclusively on depreciation, repairs and maintenance, while the third one takes into account the same items plus the initial value of these machines. The fourth method is based on the minimization of the accumulated average total cost per working hour, while the fifth one uses an optimum replacement time the year in which the maximum annual "standardized" net income is achieved by these machines.

The comparison of the five methods described above displays no great difference among the four of them (first, second, fourth, and fifth), since the optimum replacement time given fluctuates between the 14<sup>th</sup> and the 15<sup>th</sup> year or between 4280 and 4862 working hours or between 1358.5 and 1561.1 hectares harvested. On the contrary, the third method gives quite different results (17<sup>th</sup> year, 5359 working hours and 1748.5 hectares harvested). Among the five methods employed, the last two seem to be the most important ones as the fourth one takes into consideration the total cost of the machine and not a part of it, and the fifth one is based on the net income received. Finally, the fifth method is considered to be the most reliable, since it uses as a criterion the maximum annual "standardized" net income instead of the minimum total cost of the fourth method, which does not mean necessarily maximum income.

#### Summary, conclusions and prospects

In this paper an attempt is made to determine the optimum replacement time for cotton pickers under technical and economic conditions existing in Greece. The data used in this study are selected from a sample of 62 cotton pickers and cover a period of 20 years (1983-2002).

For this purpose, five methods have been applied; the first three methods are based on the year when the accumulated annual depreciation and repairs and maintenance costs are equal or the year when the aforementioned annual expenses reach their minimum level; the fourth method is based on the year in which the accumulated average total cost per working hour or per hectare harvested is the minimum one; finally, the fifth method refers to the year in which the accumulated annual "standardized" net income achieved by a cotton picker is the maximum one.

Comparing the results obtained by the application of the aforementioned five methods, no great differences are found among the four of them except the third one. More specifically, the optimum replacement time for cotton pickers fluctuates when using the four methods between the 13<sup>th</sup> and the 15<sup>th</sup> year of productive life or between 4280 and 4862 hours of work or between 1358 and 1561 hectares harvested. On the contrary, the corresponding figures when the third method is used are: 17<sup>th</sup> year, 5359 working hours and 1748.5 hectares harvested. The above results indicate that the theoretical figures used up to now, as an optimum time for cotton pickers replacement e.g. 10 years of productive life or 2000 - 2500 hours of work, do not correspond to Greek actual practice and must be revised. Based on the results of this study, the optimum replacement time of cotton pickers is the  $14^{th} - 15^{th}$  year of its productive life in combination with 4500 - 5000 working hours and 1450 - 1550 hectares harvested. Taking into account that there is not any other relevant study in Greece on this subject, the above results prove to be very useful to researchers, to owners of cotton pickers and to policy makers.

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