DEVELOPMENT OF BASIC FORMULA PRICE POLICY: IMPLICATIONS FOR U.S-CANADIAN TRADE ISSUES

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Agricultural and Food Policy Center
Department of Agricultural Economics
Texas A&M University
College Station, Texas 77843-2124

or call 409-845-5913.
Since the early 1960s, the price of milk for manufacturing (Class III) under most Federal Milk Marketing Orders (FMMO) has been based on the Minnesota-Wisconsin (M-W) price series (Manchester, p. 166). The M-W price has also been used to move the price of milk used for fluid purposes (Class I).

The M-W price series is derived from a monthly survey of prices paid by plants manufacturing Grade B milk in the two states. As the quantity of Grade B milk declined (Figure 1), questions arose over the reliability of the M-W series.

As early as 1973, when Grade B production was still about 15 percent of the U.S. milk supply, the Milk Pricing Advisory Committee concluded that “The need that we move to a new pricing system in Federal orders is sufficiently urgent so that we cannot wait for imperfections in the alternatives to be removed (p. 16).” In 1991, the Agricultural Marketing Service issued a report presenting the results of analyses of over 16 alternatives to the M-W series. In 1995, as a temporary measure, it began updating the M-W series to reflect changes in product prices. This new updated series became known as the Basic Formula Price (BFP).

The 1996 Farm Bill mandated reform of the FMMO system. One aspect of this reform process has involved the role of the M-W price series as a component of the BFP. The internal AMS/USDA Basic Formula Price Committee was established to evaluate and make recommendations for changes in the BFP. At the same time, it organized a University Study Committee (USC) to develop and analyze BFP options. The USDA/BFP Committee issued its interim report in April 1997 and its final report in June 1997, although it continues to do research on the impacts of the options being considered, as is reflected in this report.

1These plants are often referred to as being “unregulated,” which is the case for their Grade B supply. They frequently also receive Grade A supplies which may be regulated.
This paper summarizes the results of USDA/BFP and USC reports and suggests some implications for trade issues between the United States and Canada. It begins by discussing the controversy surrounding the competitive nature of product markets which arose during the 1996-97 time frame in which the two studies/reports were being completed. It then analyzes the findings of the USDA/BFP Committee.

**Product Pricing Controversy**

About 40 percent of the milk in the United States is used to make cheese. Therefore, cheese is the largest single factor determining the price of milk. About 90 percent of the milk manufactured by plants that make up the M-W survey is made into cheese. In March 1996 Mueller, Marion, Sial and Geithman issued a report which concluded that the National Cheese
Exchange (NCE) was subject to “price manipulation ... to the detriment of consumers and farmers as well as some industry participants (p. 2).” Because of the key role that cheese plays in milk pricing, the results of this study created substantial political and economic controversy over both the reliability of the M-W price series and the use of the NCE price quote as the basis for updating the M-W price. In an attempt to put out the firestorm, a study for the National Cheese Institute by Bruce Gardner concluded that the NCE was not manipulated and was playing the role for which it was designed in discovering the price of cheese.

The result of the NCE controversy was a conclusion by USDA that it needed to find a substitute for the NCE as an M-W updating price. In response, the USDA/BFP Committee initiated a Dairy Commodity Price Survey to obtain transaction prices from sales by manufacturers of cheese, butter and nonfat dry milk (NDM).

USC analyzed the 30 months of data collected from the commodity price survey covering the period January 1994-June 1996. It concluded that cheese pricing was considerably more complex than the conventional wisdom displayed in the Mueller, Marion, Sial and Geithman analysis that the transaction price for cheese is determined by a formula off the NCE. The commodity price survey data indicated that average cheese prices were, at times, higher and, at other times, lower than the NCE price. Consequently, it is believed that the overage is the subject of considerable buyer-seller negotiation in response to forces of supply and demand. The negotiated price is believed to be heavily influenced by stock conditions and other factors although research is still in process on the specific nature of these relationships. In the meantime, the NCE was closed and the Chicago Mercantile Exchange (CME) began trading cheese.

In reaction to these findings, USC suggested that USDA initiate a weekly transaction price survey in March 1997. After receiving a few weeks of data with strong industry cooperation, and subsequent to the closing of the NCE, USDA began calculating the BFP by updating the M-W price using the weekly transaction prices for cheese along with the CME butter price and the Central States NDM price. Interestingly, the CME butter price could be subjected to the same criticism as the NCE in terms of the thinness of the market. It is believed that the reporting of weekly transaction prices for butter, NDM and cheese has the potential for substantially improving the performance of whatever BFP option is selected by the FMMO reform process.
USDA/BFP Committee Options

Both the USDA/BFP Committee and USC studied a wide range of BFP pricing options. Included were competitive pay prices for raw milk, product price formulas, component pricing, futures markets, cost of production, economic formulas, California pricing, informal rulemaking, and pooling differentials only. The USDA/BFP Committee then settled on four options:

- A Grade A competitive pay price alternative to the M-W price series.
- A butter/NDM-cheese product price formula using seasonal yields and a California cost-based make allowance.
- A multiple component pricing plan which computes prices for protein, butterfat, and other solids.
- A four class component pricing plan which computes separate NDM and butterfat prices for Class IV and prices for protein, butterfat and lactose for cheese (Class III).

Grade A Competitive Pay Price

In 1989, the Minneapolis FMMO Administrators Office began reporting a Grade A price series from prices paid for Grade A milk used for manufacturing in Minnesota and Wisconsin (Schmit, Sebastian and Halverson). This was done by subtracting the amount of money FMMO plants draw from the pool from order sales at the Class I price. The result was combined with the M-W price to create what is referred to as the A/B price series. A perceived problem with the A/B series is that it averaged $0.84 per cwt above the M-W price in 1994-96. The reason is believed to be keen competition that exists for supplies of Grade A milk used for manufacturing due to the excess processing capacity that exists in the region. This suggests that the A/B series may not reflect national supply and demand conditions.

It is important to note that reform discussions and evaluations place too much emphasis on the level of price generated by an option. While the price level may be a symptom of a problem with an option, if the price is initially set too high, farmers will respond by increasing milk production. If it is set too low, they will respond by decreasing production. In the long run, all of the options will generate about the same national price level regardless of the initial price level. What is really important is how the price moves over time.
USC evaluated the performance of the A/B series utilizing the vector autoregression (VAR) time series analytical technique. This technique was used to test whether the price changes reflected in each option reacted as would be expected in a competitive national market. In another sense, the price should be one that is representative of what competitors pay in a national market.

USC found that over the 1991-95 time period, the A/B price reacted perversely when stocks changed. That is, when the stocks rose there was a tendency for price to rise and vice versa. This tendency disappeared over the longer 1991-October 1996 time period which included the turbulent 1996 price movements. Relative to the other options, USC found no redeeming merit associated with the performance of the A/B price series in terms of reflecting supply-demand conditions or maintaining price stability. Of course, being Minnesota and Wisconsin-based, it did a superior job of reflecting the price of cheese.

Early in its deliberations, USC requested that the USDA/BFP Committee develop a Grade A series that reflected the value of milk used for manufacturing in a broader range of markets. In June 1997, USDA issued a report on a national Grade A pay price which included 36 months of data, 1994-96. The states covered by this national Grade A pay price included California, Idaho, Iowa, Minnesota, New Mexico, New York, Pennsylvania, Washington, and Wisconsin. Figure 2 compares the new national Grade A pay price series with the M-W and A/B series. The Grade A series price averages $0.81 per cwt lower than the A/B series and $0.03 per cwt higher than the M-W series. This suggests that competitive conditions in the Minnesota-Wisconsin region for Grade A milk used for manufacturing are unique, leading to a higher price compared with other areas such as Idaho, California and New Mexico.

Table 1 presents a ranking of the four USDA/BFP options for three criteria utilized — reflection of national supply-demand conditions, reflection of product prices and stability. The complete VAR results are included in the Appendix tables.

The performance of the new national Grade A pay price series indicates that it does a superior job of reflecting national supply and demand conditions, as indicated by price response to changes in stocks. However, the cumulative influence of stocks on price at six months was less than for any of the other options. As anticipated, it did a poor job of reflecting product prices, ranking at the bottom of the options for all products and at or near the bottom for each individual
Figure 2. Comparison of the National Grade A, M-W and A/B Milk Price Series, 1994-96.

Table 1. Rank Ordering of the Performance of USDA/BFP Options by USC Criteria Utilizing VAR Time Series Analysis, 1994-96.

<table>
<thead>
<tr>
<th>Option</th>
<th>Reflects National Supply-Demand Conditions</th>
<th>Reflects Product Prices</th>
<th>Price Stability</th>
</tr>
</thead>
<tbody>
<tr>
<td>National Grade A</td>
<td>4</td>
<td>5</td>
<td>2</td>
</tr>
<tr>
<td>Butter/Powder Cheese Formula</td>
<td>3</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Pricing Components</td>
<td>2</td>
<td>2</td>
<td>3</td>
</tr>
<tr>
<td>Cheese Components</td>
<td>1</td>
<td>4</td>
<td>1</td>
</tr>
<tr>
<td>Butter/Powder Formula</td>
<td>5</td>
<td>1</td>
<td>4</td>
</tr>
</tbody>
</table>

Source: Appendix Tables 1-3.
product. From a stability perspective, the Grade A price was among the most stable over the whole period, as well as at six months following a stocks shock. In summary, the national Grade A series overcame the problems presented by the A/B series but did not indicate superior overall performance.

Aside from this statistical analysis, USC has concern about the nature of the adjustment process under a national Grade A series. If the price was updated by the cheese price, the burden for adjustment in the national Grade A price would fall disproportionately on cooperatives that manufacture most of the cheese.

**Butter/Powder-Cheese Product Formula**

In its set of four options, the USDA/BFP Committee included a butter/powder cheese formula analyzed by USC. In its simplest form, a product formula subtracts a processing or “make” allowance from the gross product receipts derived from 100 pounds of milk. A major issue in a product formula involves the make allowance. This formula used seasonal product yields, a California cost-based make allowance, and was weighted by the contribution of each product to U.S. production. Weighting by U.S. production of butter, NDM and cheese is a substantial difference from either the M-W or A/B price where about 90 percent of the weight is on cheese. The California make allowance was used because it was the only available cost-based indicator of manufacturing expenses per product unit. The price support make allowance had been held constant for many years.

This formula generates a price that is $0.98 per cwt lower than the M-W price and $1.82 lower than the A/B price over the period 1994-96. The reason for the lower price results primarily from the higher cost-based make allowance and the lower cheese price that would be developed from a national average cheese price than appears to be implied by either the M-W or A/B price series.

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The California cost-based make allowance is not the make allowance actually used by the State of California in operating its marketing orders. Rather, it is the weighted average costs actually collected for California plants. California costs were used because they are the only actual plant costs that are available.
This product formula ranked third among the options in reflecting national supply-demand conditions. The influence of stocks at six months was particularly strong. It likewise ranked third in reflecting product prices, although none of the individual product price relationships were particularly strong. As would be expected, this product formula, along with the Class III cheese formula, indicated higher levels of stability than the other options.

USC concluded that if a product formula was to be utilized, a three-product butter/powder-cheese formula made the most economic sense. It suggested deriving the appropriate make allowance from a set of model plants that were representative of the major production areas — in particular, the West, Upper Midwest and Northeast.

**Pricing Components**

The BFP Committee also included among its final set of options a component pricing option analyzed by USC. This option derived a protein value from the cheese price, it used the butter price to value butterfat, and it valued other solids based on the price of NDM after subtracting the protein value.

Statistically, USC found that the pricing components option performed the best of the options analyzed. It was clearly superior in reflecting national supply and demand conditions. It directly translated product prices into component values and, therefore, did a superior job of reflecting product prices in the aggregate and for individual products. During periods of relative price stability, it was the most stable of the options although, when product prices were unstable, this instability was directly reflected in milk prices. With the California cost-based make allowance, the pricing components option generated the lowest milk price — $1.48 per cwt below the M-W price over the 1994-96 time period.

**Four Class Component Pricing**

This option, developed by USDA’s BFP Committee, established separate component prices for milk used in butter and NDM (Class IV) from that used in cheese (Class III). The Class III price would be determined by a butter/powder formula with the value of butterfat being based on the Grade AA butter price. Both the protein and butterfat values in the Class III price are proposed to be derived from the price of cheese, while the lactose value was set using the price
reported by USDA’s Market News Service. The result was a higher butterfat value for milk used in cheese than in butter.

The last two options in Table 1 and the Appendix Tables reflect the results of USC analyses of this four-class pricing option. The cheese component (Class III) option performed in an outstanding manner in reflecting supply-demand conditions, ranking first in all categories. As would be expected, it did not perform nearly as well in reflecting product prices. This cheese component pricing option was also among the most stable.

The butter/powder formula (Class IV) performed the poorest of the options in reflecting national supply and demand conditions. However, it ranked first in reflecting product prices while placing last in price stability.

Despite what would appear to be superior statistical performance, USC concluded that a four class FMMO pricing system has the potential to undermine classified pricing. This occurs when commodity price levels create an incentive for NDM to be purchased at a lower price and as a raw milk substitute in the production of higher price Class cheese and soft products. NDM use is common in the manufacturing of Italian cheese, ice cream and yogurt. Its use for these purposes was found to increase when the lower FMMO price Class IIIA was established. While substitution of these lower price class ingredients might be curbed through the use of an upcharge, this requires increased regulation — which is contrary to the reform objectives. It also runs contrary to the increasingly common practice of manufacturing and selling individual components using ultrafiltration, microfiltration, and related technologies.

**Implications for U.S.-Canadian Trade Issues**

If one believes that the United States and Canada will eventually move in the direction of freer trade in dairy products, a crucial issue involves the progression of relative prices of milk used for manufacturing over time (Figure 3). That is, if one desired a relatively smooth transition, there should be a trend toward convergence. At this point, it is unknown which of the four options might be used by FMMOs to price milk used for manufacturing once the reform process is targeted to be completed and implemented on January 1, 1999. It is possible that, by that date, a negative vote by producers will have been rendered and there will be fewer or possibly no
FMMOs. Under any of these scenarios, the following are likely occurrences as this century ends and the new one begins:

- None of the FMMO options selected are likely to generate a higher real milk price. In fact, all generate a lower price which suggests that FMMO policy has tended to retard the pace of industry adjustment.
- The milk price support, which is due to be replaced by a recourse loan on January 1, 2000, will be ineffective. Therefore, the U.S. milk market will be free to seek its own level, subject to any remaining import quotas.
- Economic and structural adjustments within the U.S. dairy industry suggest that the price of milk used for manufacturing will be lower in real terms. That is, milk production will continue to move to larger, more efficient farms and in those regions where costs are lowest.
The conclusion one draws from this combination of occurrences is that the rate of adjustment in the U.S. dairy industry is likely to accelerate. Developments on the world scene, centering in the World Trade Organization (WTO), are likely to continue to spur movements in the direction of freer trade. Progress under the Canadian-U.S. Trade Agreement (CUSTA) are likely to continue at a stalemate absent cross-commodity negotiations where win-win situations may develop. A more likely development is that progress will be driven by the WTO where overall multiple-country tradeoffs have greater possibilities to resolve individual commodity disputes through the process of compromise.

The United States has established greater export orientation as a component of its dairy policy under the 1996 Farm Bill, the provisions of which included:

- The elimination of the price support program.
- The requirement that the Secretary of Agriculture helps in the establishment of a dairy export trading company.
- The granting of authority to utilize National Dairy Board funds for international market development.
- The extension of Dairy Export Incentive Program (DEIP) authority at its maximum WTO-permitted levels through the end of the 1996 Farm Bill (2002).

In addition, there are proposals that would establish a separate price class for milk used for export, similar to what currently exists in Canada. While such an initiative violates at least the spirit of WTO, the current Class IIIA and the four class component pricing option have some of the pricing features of an export class in that they generate a lower market-clearing price.

The effect of U.S. policies moving in the direction of freer trade in the pricing of manufactured products will be to put more pressure on Canada as the disparity between U.S. and Canadian milk prices continues to widen. Delays in Canadian policy adjustment will increase the pain experienced when the ultimate transition to freer market policies occurs.
References


### Appendix Table 1: Statistical Measures of the Extent to Which BFP Options Without By-Product Values Reflect National Supply and Demand Conditions, 1994-1996.

<table>
<thead>
<tr>
<th>Option</th>
<th>Price Decline (Initial Reaction)</th>
<th>Percent of the Price Variation Explained</th>
<th>Cumulative Influence of Stocks on Price at 6 Months</th>
<th>Price Variation Influenced by Stocks at 6 Months</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Yes or No</td>
<td>Percent</td>
<td>$/cwt</td>
<td>Percent</td>
</tr>
<tr>
<td><strong>Product Formulas</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>National Grade A</td>
<td>Yes</td>
<td>11.16</td>
<td>-0.6996</td>
<td>19.2174</td>
</tr>
<tr>
<td>Butter/powder-cheese formula with seasonal yields weighted by US milk production and California cost-based make allowance</td>
<td>Yes</td>
<td>9.35</td>
<td>-1.0758</td>
<td>24.7588</td>
</tr>
<tr>
<td>Price Components with NO BFP and California cost-based make allowance</td>
<td>Yes</td>
<td>9.97</td>
<td>-0.9677</td>
<td>27.6718</td>
</tr>
<tr>
<td>Cheese milk value</td>
<td>Yes</td>
<td>11.79</td>
<td>-1.1589</td>
<td>24.0165</td>
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<tr>
<td>Butter/powder formula milk value</td>
<td>Yes</td>
<td>5.35</td>
<td>-0.7537</td>
<td>19.0365</td>
</tr>
</tbody>
</table>

### Appendix Table 2: Proportion of BFP Price Variation Explained by Changes in Product Prices for Selected BFP Options Without By-Products, 1994-1996.

<table>
<thead>
<tr>
<th>Option</th>
<th>Proportion of BFP Price Variation Explained by Changes in Product Prices for All Products</th>
<th>Cheese Price</th>
<th>Butter Price</th>
<th>NDM Price</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for Cheese Price</td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for Butter Price</td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for NDM Price</td>
<td></td>
</tr>
<tr>
<td><strong>Product Formulas</strong></td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for All Products</td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for Cheese Price</td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for Butter Price</td>
<td>Proportion of BFP Price Variation Explained by Changes in Product Prices for NDM Price</td>
</tr>
<tr>
<td>National Grade A</td>
<td>18.04</td>
<td>3.25</td>
<td>5.96</td>
<td>3.48</td>
</tr>
<tr>
<td>Butter/powder-cheese formula with seasonal yields weighted by US milk production and California cost-based make allowance</td>
<td>25.59</td>
<td>1.36</td>
<td>4.33</td>
<td>1.67</td>
</tr>
<tr>
<td>Price components with NO BFP and California cost-based make allowance</td>
<td>31.62</td>
<td>20.01</td>
<td>20.16</td>
<td>13.51</td>
</tr>
<tr>
<td>Cheese component price</td>
<td>18.89</td>
<td>6.13</td>
<td>8.90</td>
<td>3.21</td>
</tr>
<tr>
<td>Butter/powder formula</td>
<td>36.75</td>
<td>15.24</td>
<td>18.68</td>
<td>0.44</td>
</tr>
</tbody>
</table>
Appendix Table 3: Statistical Measures of the Extent to Which Selected BFP Options Without By-Products Generate Prices that are Stable, 1994-1996.

<table>
<thead>
<tr>
<th>Option</th>
<th>Mean</th>
<th>Price Stability of Option</th>
<th>Price Stability at 6 Months</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Standard Deviation $/cwt</td>
<td>Standard Deviation $/cwt</td>
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<td><strong>Product Formulas</strong></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>National Grade A</td>
<td>12.43</td>
<td>1.3411</td>
<td>0.5923</td>
</tr>
<tr>
<td>Butter/powder-cheese formula with seasonal yields weighted by US milk production and California cost-based make allowance</td>
<td>11.42</td>
<td>1.3151</td>
<td>0.4656</td>
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<tr>
<td>Price components with NO BFP and California cost-based make allowance</td>
<td>10.92</td>
<td>1.7209</td>
<td>0.7193</td>
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<tr>
<td>Cheese component value</td>
<td>12.55</td>
<td>1.3214</td>
<td>0.4238</td>
</tr>
<tr>
<td>Butter/powder milk value</td>
<td>12.26</td>
<td>1.8173</td>
<td>0.7287</td>
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</tbody>
</table>
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