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Concentration, Market Power, and Cost Efficiency in the Corn Seed Industry

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Abstract. The paper presents a model developed to examine the effects of industry concentration on market power and cost efficiency in the seed industry. In addition, the paper presents preliminary measures of the relative strengths of these effects for the case of the U.S. corn seed industry over the past 3 decades. The model uses conjectural elasticities and is estimated using data collected from USDA sources. The empirical results allow us to distinguish between the market power and cost effects of concentration, and to ascertain the tradeoff between the cost efficiency and market power resulting from higher concentration in the corn seed industry.

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Concentration, Market Power, and Cost Efficiency in the Corn Seed Industry*

The total market value of purchased seed in the U.S. has grown significantly over the past decades. This growth is particularly rapid in the seed markets for major field crops – corn, soybeans, wheat and cotton – where total U.S. market value increased from about \$3.30 billion in 1982 to \$4.70 billion by 1997. This market growth is the result of increases in the use of purchased seed, a trend which itself arises from seed productivity increases that are attributable to scientific improvements in plant breeding over the past decades.

Since its inception, the corn seed market has been characterized by a combination of small firms – 105 of the original 190 companies operating in the 1930s were still in existence in the 1990s – and larger market leaders such as Hi-Bred Corn Company (which later became Pioneer), Funk Brothers Seed Company, Dekalb Agricultural Association, and Pfister Hybrid Corn (Morris, 1998, p. 198). The size and success of the corn seed market is reflected by the fact that nearly all acreage planted in 1997 used purchased seed.

Until the 1970s, the corn seed market was relatively unconcentrated and was characterized by small firms controlling approximately 30 percent of the industry, and by larger market leaders controlling 70 percent. Industry studies conducted between 1973 and 1983 estimate the CR4 ratio in the U.S. corn seed industry at approximately 60 percent (table 1).

[TABLE 1 HERE]

By the early 1980s, Pioneer had expanded to control 38 percent of the market while most other large firms, including its largest competitor, Dekalb, experienced sharp declines in their respective market shares. The decline of other large firms, and the concurrent expansion of

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market share held by smaller firms, is reflected in a decrease in the share of the four largest firms (concentration ratio 4--CR4) between 1973 and 1983 from 60 to 55 percent. In recent years, market concentration in corn seed has grown with the strategic entry of multinational firms. By 1997, the CR4 had risen to 69 percent as Pioneer (now part of DuPont) continued to hold some 40 percent of the market, followed by Monsanto with 15 percent and Novartis/Syngenta with nine percent (table 2). Smaller firms still control over 20 percent of the market.¹

[TABLE 2 HERE]

The increase in industry concentration raises concerns about its potential impact on market power. However, as shown in Williamson's early paper, there may be a tradeoff between the increased market power and the economies resulting from the increased concentration (arising from the merger or other combination). For the case of the seed industry, if the impact on market power predominates, concentration may be raising industry profits and margins and farmers may be paying higher-than-competitive prices for the seed input. On the other hand, if the efficiency (or cost reducing) effects outweigh the market power effects, concentration may be beneficial to society as a whole.

The objective of this paper is to develop a model to examine the effects of industry concentration on market power and costs (including research and development) in the U.S. corn seed industry, and to measure the relative strengths of these effects over the past 3 decades.

¹ By comparison, the seed industry is more concentrated than the pesticides industry, which provides another key agricultural input. Considering corn and cotton, where both seed and pesticide inputs are primarily purchased from the private sector, the CR4 ratio is higher in seed production than in pesticide production. From 1972 to 1989, the estimated CR4 ratio for the pesticide market averaged 45 percent [Ollinger and Fernandez-Cornejo, 1995], compared with 60 percent for the cottonseed market and 58 percent in the corn seed market, both of which have increased in recent periods.

Seed R&D, Production, Marketing and Distribution

The seed industry can be viewed in terms of three separate functions: Research and development (R&D) in plant breeding, seed production/conditioning, and marketing/distribution.

R&D in plant breeding forms the basis of the modern seed industry. Through the application of science, plant breeders develop seeds embodying quality improvements such as high yields, resistance to disease and pests, or traits specific to regional agroclimatic conditions. In addition to the high R&D costs associated with a successful plant breeding program, plant breeders face both the risk of imitation by competing seed firms and the risk of seed reproduction by farmers themselves. As a solution to this appropriability problem and its social consequences, the U.S. has in place intellectual property rights (IPR) that provide incentives to the private sector by offering patents and protection certificates granting exclusive rights over production and distribution of new plant varieties.

While R&D costs vary among the different seed markets, it is generally believed that R&D costs contribute to an important portion of the cost of seed, particularly for hybrids or transgenic seeds. In recent decades, private sector R&D costs have been rising with the application of new technologies, and much of the increase in seed prices has been associated with this trend (Krull et al., 1998, pp. 133-134). Given the size of their R&D investments, plant breeders often play a central role in managing the entire production, distribution and marketing phases, resulting in extensive vertical integration of the seed industry (Butler and Marion, 1985, pp. 18-19).

Integrated seed firms typically contract out the production and multiplication processes to farmers, farmers' associations, and private firms. Breeders provide contract growers the *foundation seed* to produce either more foundation seed for continued R&D purposes, or

registered seed for large-scale production purposes.² Registered seed is contracted out in a similar manner to produce *certified seed*, which after being *conditioned* and distributed is sold to farmers as *certified seed*.³

The production of both registered and certified seed through contract growers is a closely managed process. Seed firms maintain close supervision over the process to ensure that the desirable plant characteristics are carried through to subsequent generations, and to prevent open pollination, disease or pest infestation, or other types of problems which could affect product quality. Contract growers are carefully selected by seed firms: a contract grower is typically a farmer with demonstrated management capacity and the ability to meet the seed firm's precise standards for cultivating seed plots. Seed firms disperse seed growing contracts throughout the U.S. to minimize disease and weather risks, and may intentionally overproduce to ensure adequate supply and excess inventories (Leibenluft, 1981, p. 109).

Contract growers are also provided with technical assistance or supervision from the seed firm, requiring them to maintain a flexible outlook on their crop management practices. Everything from seedbed preparation and planting densities to the timing of input application are closely controlled (Agrawal et al., 1998, pp. 106-107). A contract typically requires that the seed firm pay the contract grower a margin above the commodity market prices for the seed to ensure that optimal growing conditions are maintained to produce a good quality product (Agrawal, 1998, p. 115). For example, a contract payment formula may stipulate that the grower payment is based on an adjusted yield times the expected price of the commodity (such as a futures price). The

² *Foundation seed* is high quality, genetically pure, parent seed stock that is produced from the original seed developed by plant breeders, and is produced in quantities adequate for use in seed multiplication. *Registered seed* is seed grown from foundation seed to increase the scale of commercial multiplication and production (though in some states and for some crops, this category is not used).

³ *Certified seed* is seed that is sold commercially to farmers and conforms to certain standards of genetic purity and quality established by state agencies (Agrawal, 1998, pp. 104-105, Butler and Marion, 1985, p. 16).

adjusted yield is equal to a typical yield plus the difference between the contract grower's yield and the typical (regional average) yield times a coefficient to transform seed yield to commodity yield (Chu et al., 1996; Preckel et al., 1997). The grower receives an additional bonus (10 percent has been reported) to make the contract desirable.

Once harvested, certified seed is *conditioned* for sale to farmers, a process that typically includes drying, cleaning, sorting of the seed, treating it with insecticides and fungicides, and packaging it for distribution and sale (Krull et al., 1998, p. 133; *Seed World*, p. 41). Seed is also subject to inspection under various State programs to ensure that the final product meets certain quality standards. This may include tests for purity, germination, presence of noxious weed seeds, and moisture content.

The last stage is marketing and distribution. Large seed firms play a direct role in marketing and distributing their end product to regional, national and international markets. Many firms also license or outsource marketing and distribution to private firms and individuals to improve access to local markets. (Butler and Marion, 1985, p. 16). Advertising and promotion are necessary to distinguish a seed firm's product from other firm's products on the market, to educate dealers on the best crop management practices to ensure seed productivity, and to induce farmers to adopt the firm's particular seed.

Distribution costs include costs of transportation and communication between production facilities, wholesalers, retailers and farmers, as well as storage costs (including financial costs) if seed is held as inventory between seasons (Krull et al., 1998, pp. 133-134; Agrawal, 1998, p. 120). Local distribution is typically run by independent agents such as farmer-dealers, farmers' associations, company salespeople, and private wholesalers and retailers (Leibenluft, 1981, p.

109).⁴

The Theoretical Framework

Prior Work

There is a growing body of literature on models designed to estimate the degree of non-competitive behavior in a given industry. Appelbaum (1979) provides an early econometric model capable of testing and parameterizing the degree of monopoly power in an individual industry. Models developed by Iwata (1974), Gollop and Roberts (1979) and Appelbaum (1982) are capable of estimating the degree of oligopoly power within an industry. Oligopoly models assume that firm behavior is interdependent within a given industry, and provide estimates of the degree of price-taking behavior and the conjectural variations in firm production choices. In the conjectural variation approach, firms are hypothesized to simultaneously and independently choose their output levels given their beliefs about their rivals' reactions to their output choices. Estimates of conjectural variation, expressed as an elasticity (the firm's conjectural variation multiplied by its market share), determine the rate of change in industry output given a change in the rate of a firm's output. These approaches follow the general lines of the so-called "New Empirical Industrial Organization" (NEIO).

Recent studies extend NEIO approaches to simultaneous estimations of price-taking behavior in output as well as factor markets, i.e., where the firm or firms exhibit market power both as consumers of inputs and producers of outputs. Just and Chern (1980) provide a model that examines oligopsony power in tomato processing and Schroeter (1988) develops a model to

⁴ In general, the number of firms involved in the seed industry increases as we move through the production process: plant breeding is a concentrated stage of the industry, while the distribution of certified seed is carried out by hundreds of companies operating in different volumes and markets (Butler and Marion, 1985, pp. 16-17).

examine the degree of monopolistic and monopsonistic power in the beef packing industry. Sexton (1990), Azzam and Pagoulatos (1990), Schroeter and Azzam (1991), and Wann and Sexton (1992) extend this work and test the degree of oligopoly and oligopsony power and estimate conjectural elasticities in the beef-packing industry and other food industries. The conjectural variation approach has been extended further to distinguish between the market power and cost-efficiency effects of industry concentration (Azzam and Schroeter, 1995; Azzam, 1997).

The Model

Our model follows the general lines of the so-called “New Empirical Industrial Organization” (NEIO) which became the cornerstone of industry conduct analysis through the use of conjectural elasticities (Wann and Sexton, 1992). The main limitation of this type of analysis is the absence of firm-level panel data, forcing researchers to consider the problem at the industry level. Analysis at this level requires extensive collection of time-series data including firm market shares, R&D investment, output quantities, and input and output prices.

We assume that the seed firm buys its inputs, including the material input --seed purchased from contract growers-- in a competitive market, and sells the seed to corn growers in a noncompetitive market. Thus, we can assume fixed proportions between the material input and the seed output while the other inputs are used in variable proportions. Consider the i th seed firm maximization problem and set up its restricted profit function:

$$\delta_i = \text{Max}_{q_i, X} \{ [P(Q) - W]q_i - C_i(q_i, \mathbf{L}, Z) \} \quad (1)$$

where P denotes the output price of seed, q_i is the output quantity of firm i ($i = 1, 2, \dots, n$) such that total industry output is $Q = \sum q_i$, W is the price of the material input, i.e., the price paid by seed firms to contract seed growers; C_i is the restricted cost function for the i th seed firm (including

seed conditioning, marketing and distribution), \mathbf{L} is the vector of variable input prices (for inputs other than the material input); Z denotes the level of quasi-fixed inputs. Given that seed production is contracted out and capital investment for conditioning and marketing is relatively smaller, we assume vector Z to have only one component, plant breeding R&D. From the first order conditions for profit maximization:

$$\frac{\partial \pi_i}{\partial q_i} = [P(Q) - W] + q_i \frac{\partial P(Q)}{\partial q_i} - \frac{\partial C_i(q_i, \mathbf{u}, Z)}{\partial q_i} = 0$$

$$P(Q) = W - q_i \frac{\partial P(Q)}{\partial Q} \frac{\partial Q}{\partial q_i} + \frac{\partial C_i(q_i, \mathbf{u}, Z)}{\partial q_i}$$

but since $Q = \sum q_i$, $\frac{\partial Q}{\partial q_i} = 1 + \sum_{j \neq i} \left(\frac{\partial q_j}{\partial q_i} \right) = 1 + 2_i$, the i th firm conjecture regarding its rivals' change of output in response of a change in the i th firm's (own) output. The firm's conjecture 2_i varies from 0 for perfect competition to 1 for pure monopoly (in which case $Q = q_i$ and $\frac{\partial Q}{\partial q_i} = 1$). Also, since $\frac{\partial P(Q)}{\partial Q} \frac{Q}{P(Q)} = \theta$, the elasticity of the demand for seed by farmers:

$$P(Q) = W - (q_i \theta P) (1 + 2_i) / (Q \theta) + MC_i(q_i, \mathbf{L}, Z) / q_i$$

Aggregating to the industry level (multiplying through by the i th firm market share q_i/Q and summing over all firms):

$$P(Q) \cdot \frac{\sum_i q_i}{Q} = W \cdot \frac{\sum_i q_i}{Q} - \frac{\sum_i q_i^2 (1 + 2_i)}{Q^2} \cdot \frac{P}{\theta} + \sum_i \frac{q_i}{Q} \frac{\partial C_i(q_i, \mathbf{u}, Z)}{\partial q_i}$$

$$P(Q) - W = - \frac{\sum_i q_i^2}{Q^2} \cdot \frac{P}{\theta} - \frac{\sum_i q_i^2 2_i}{Q^2} \cdot \frac{\sum_i q_i^2}{\sum_i q_i^2} \cdot \frac{P}{\theta} + \sum_i \frac{q_i}{Q} \cdot \frac{\partial C_i(q_i, \mathbf{u}, Z)}{\partial q_i}$$

Dividing by P and simplifying, we obtain the price-material-cost margin or PMCM (Schmalensee, 1989, p. 960):

$$PMCM = \frac{P-W}{P} = -\frac{H(1+Q)}{h} + \left(\frac{1}{P}\right) \sum_i \frac{q_i}{Q} \cdot \frac{\partial C_i(q_i, \mathbf{u}, Z)}{\partial q_i} \quad (2)$$

where $\sum_i q_i^2 / Q^2 = \sum_i (q_i/Q)^2 = H$ is the Herfindahl-Hirschmann Index (HHI) (the sum of squared market shares of each firm in the industry) and $1 = \sum_i q_i^2 / \sum_i q_i^2$ is a weighted average of the n firms conjectural variations (Cowling and Waterson, 1976; Azzam, 1997).⁵

Following Azzam (1997), we can interpret the right hand side of equation (2) as the sum of two components. The first term measures the market power effect, the second term is the marginal cost effect (weighed average of the firms' marginal costs). Unlike Azzam, however, this second component has two parts, a processing cost effect and a R&D cost effect, as it is shown below.

Using the Generalized Leontief restricted cost function in the empirical model (Diewert, 1974):

$$C_i(q_i, L, Z) = q_i \sum_k \sum_l \beta_{kl} (L_k L_l)^{1/2} + q_i \sum_k \beta_{kz} (L_k Z)^{1/2} + q_i \sum_z \beta_{zz} (ZZ)^{1/2} + q_i^2 \sum_k \beta_k L_k + q_i^2 \sum_z \beta_z Z \quad (3)$$

where the sums are over all the variable inputs (k, l) included in the cost function. The marginal cost is:

$$MC_i(q_i, L, Z) / q_i = \sum_k \sum_l \beta_{kl} (L_k L_l)^{1/2} + \sum_k \beta_{kz} (L_k Z)^{1/2} + \sum_z \beta_{zz} (ZZ)^{1/2} + 2 q_i \sum_k \beta_k L_k + 2 q_i \sum_z \beta_z Z$$

Substituting the expression for marginal cost into (2) we obtain the final expression of the price-material-cost margin or $PMCM = (P-W)/P$:⁶

$$PMCM = -\frac{H(1+Q)}{h} + \left[\sum_k \sum_l \beta_{kl} \frac{(u_k u_l)^{1/2}}{P} + \sum_k \beta_{kz} \frac{(u_k Z)^{1/2}}{P} + \beta_{zz} \left(\frac{Z}{P}\right) + 2HQ \sum_k \beta_k \left(\frac{u_k}{P}\right) \right] + HQ \sum_z \beta_z \left(\frac{Z}{P}\right) \quad (4)$$

Thus, the $PMCM$ is a function of a measure of industry concentration, seed demand elasticity,

⁵ The Herfindahl-Hirschmann Index is the appropriate index to measure market concentration particularly when explaining prices where firms behave according to a Cournot model of noncooperative oligopoly in which firms chose output to maximize profits.

⁶ Note that since $B = P - W - C$ (where C includes all costs other than the material input cost W) then $P - W = B + C$ and the margin becomes: $PMCM = (B + C)/P$.

industry output, seed price, input prices paid by the seed firm for the conditioning of seed (include drying, cleaning, sorting of the seed, treating, and packaging) as well as for marketing and distribution, and the level of R&D.

The marginal effect of concentration on the price-material-cost margin (*PMCM*) is:

$$\frac{\partial PMCM}{\partial H} = -\frac{1}{1+O} + 2Q\beta_i \left(\frac{L_k}{P}\right) + 2Q\beta_z \left(\frac{Z}{P}\right) \quad (5)$$

Extending Azzam (1997), we can interpret the right hand side of equation (5) as the sum of three components. The first term measures the market power effect, the second term is the “processing” cost effect, and the third term measures the R&D cost effect.⁷ A positive sign is expected for the market power effect, indicating that as concentration (*H*) increases, the price-material-cost margin (*PMCM*) also increases. If processing cost-efficiency increases with concentration, the processing cost effect is expected to be negative (an increase in *H* will lead to a reduction in processing costs and the price-material-margin decreases, from note 6). Finally, the last term is expected to be negative if R&D costs increase with concentration (an increase in *H* leads to an increase in R&D), leading to increases in the price-material-cost margin.

The demand for seed by farmers is a derived demand function that depends on its own price (*P*), output price (which is the commodity price of corn, *P_{cr}*), input prices (*P_{in}*), and the prices of close substitute crops (*P_r*):

$$\ln Q = \alpha_0 + \alpha_1 \ln(P/P_p) + \alpha_2 \ln(P_{cr}/P_p) + \alpha_3 \ln(P_{rin}/P_p) + \alpha_4 \ln(P_r/P_p) \quad (6)$$

where the coefficient α_1 must equal the demand elasticity *O* (from equation 4) and *P_p* represents the prices paid by farmers.

Data and Estimation

⁷ As defined in this paper, processing costs include all costs other than material input and R&D.

Analysis at the industry level requires extensive collection of time-series data including firm market shares, levels of R&D, output quantities, and input and output prices. Most data for this research were collected from USDA and other government sources for the period covering 1970 to 1998.

We begin with the data required to estimate the price-material-cost margin or PMCM equation. The output price of corn seed – the price paid by farmers to seed firms or their agents (P) – is taken from USDA's *Agricultural Statistics* for various years between 1970 and 1998. The material-input price of corn seed – the price paid by seed firms to contract seed growers for the seed (W) – is estimated based on a markup relative to the commodity price of corn given in USDA's *Agricultural Statistics* for various years between 1970 and 1998. This markup is the premium which seed companies would pay to contract growers for quality seed grown under controlled conditions and is based on a formula that accounts for corn yield differences (between producers of commodity corn and the contract grower whose main purpose is to grow seed contract), prevailing commodity prices of corn and a bonus to incentive contract growers of seed (formula (Leibenluft, 1981, p. 109; Chu et al., 1996).

Industry concentration, a key determinant of seed industry margins, is measured using the Herfindahl-Hirschmann Index. The HHI is calculated from market shares obtained from data from various sources (see tables 1 and 2). The evolution of the U.S. corn seed industry concentration over the past 30 years, measured by the HHI as well as by the CR4, is also shown in tables 1 and 2.

The vector of variable, non-material input prices (L) includes the prices of labor, energy, transportation, and advertising and other services. Labor is used in the seed conditioning process. The labor price index is calculated from average hourly wages (seasonally adjusted) for the

agricultural sector, taken from the USDA's *Agricultural Statistics* (various years). Energy is used mainly in the seed conditioning process (for drying, cleaning, sorting, packaging, etc.). Energy prices are proxied by electricity sold by utility companies to industrial customers per kilowatt-hour, taken from the DOE's Energy Information Agency (2001). Transportation is used to move the seed between the production facilities, wholesalers, and retailers. The price of transportation services is proxied by the price of diesel per gallon, taken from USDA's *Agricultural Statistics* for various years. The price index for advertising and other services (such as marketing and distribution) is calculated from the seasonally adjusted wages for total private industry (Department of Labor's Bureau of Labor Statistics, 2001). We allow for substitution possibilities between labor and energy.

R&D as a determinant of seed industry margins enters the specification as a quasi-fixed input (as a level Z). R&D is measured in terms of the cumulative number of PVP's certificates for new corn varieties issued to private firms by the USDA's Plant Variety Protection Office beginning in 1970 (USDA, AMS, PVPO, 2001).

Data for the demand-for-seed equation include the quantity of corn seed (Q) produced and sold to farmers by the seed industry, obtained from the USDA's Published Estimates Data Base (USDA, NASS, 2001). Corn output prices and quantities are obtained from USDA's *Agricultural Statistics* (various years). The index of prices paid by farmers (otherwise known as the Parity Index or Index of Prices paid by Farmers for Commodities and Services, Interest, Taxes, and Wage Rates) as well as the index of prices received by farmers are both taken from USDA's *Agricultural Statistics* for various years. All prices in the seed demand equation are normalized using as the *numeraire* the index of prices paid by farmers. Table 3 provides the means and other basic statistics of the main variables used in the model.

Since concentration has been shown to be endogenous (Azzam, 1997), the price-cost seed

margin equation (4) and the seed demand equation (6) are estimated together using nonlinear three-stage least squares (N3SLS), which has been shown to be a consistent estimator.

Results

The results of the three-stage least squares parameter estimates for the price-margin and demand equations are presented in table 4. The empirical regression estimates also allow us to ascertain the relative importance of market power and cost efficiency effects of industry concentration and thus determine if the overall economic benefits have outweighed the costs for this industry during the period of analysis.

From equation (5) the market power effect (MPE) at the means of the data is:

$$MPE = -(1 + \beta_1)/\beta_2 = -(1 + 0.899)/(-0.729) = + 2.60$$

However, the parameter β_1 is statistically insignificant. Thus, while MPE has the expected sign (concentration is associated with increasing margins), it is also insignificant.⁸ This result suggests that concentration (H) had a negligible effect on market power for the corn seed industry for the period analyzed.

The processing cost effect (PCE) at the mean, also from equation (5) is given by:

$$PCE = 2Q\beta_3\beta_4(v_i/P) = 2(22.81)(0.30)$$

$$PCE = - 13.86$$

This result agrees with our expectation and suggests that as concentration (H) increases processing costs decrease, as efficiency improves. The decrease in costs leads to lower price-material-cost margins, since $PMCM = (B+C)/P$, as shown in note 6.

The R&D cost effect at the mean (also from equation 5) is:

$$RCE = +2Q\beta_5(Z/P)$$

$$RCE = +2(22.81)(-0.022)(1.758)$$

$$RCE = -1.76$$

This would mean that as concentration (H) increases, R&D costs for plant breeding decrease, leading to lower price-material-cost margins. However, the parameter β_z is statistically insignificant.

Replacing the terms that are not significant with zeros, the total effect is $TE = 0 - 13.86 + 0 = -13.86$. This means that because of the cost reduction effect, the overall effect of concentration appears to be economically beneficial for the corn seed industry over the period analyzed. More explicitly, if concentration H were to increase by 0.01, the price-material-input-cost margin ($PMCM$) would decrease by 0.139. That is, if H increases from the means (0.15) to 0.16, the margin would decrease from the means (0.95) to 0.81. Thus, the total margin-decreasing effect of concentration in the corn seed industry is the result of the processing-cost-reducing effect prevailing over the market-power enhancing effect of concentration.

Conclusions

This paper develops a model to examine the effects of industry concentration on market power, processing costs, and R&D costs in the U.S. cotton seed industry. In addition, the paper presents preliminary measures of the relative strengths of these effects over the past 30 years. Preliminary results show that, in the U.S. corn seed industry, a strong processing-cost-reducing effect overpowers the market-power enhancing effect of concentration. These preliminary results are valid only for corn and are limited by the quality of the data, which in some cases is not very satisfactory. More definitive results will be obtained as more data are available and the model is refined accordingly.

⁸ The standard error of MPE was also calculated following Greene (1993, 1997).

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Table 1--Percent shares for U.S. corn seed market by company, 1973-1983*

Company	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983
Pioneer	0.238	0.255	0.246	0.273	0.309	0.262	0.329	0.369	0.348	0.388	0.381
Dekalb1	0.210	0.188	0.188	0.195	0.158	0.179	0.133	0.130	0.159	0.122	0.103
Asgrow											
Funk2	0.088	0.094	0.089	0.092	0.064	0.081	0.067	0.057	0.054	0.052	0.039
Trojan3	0.059	0.051	0.068	0.056	0.042	0.054	0.038	0.020			
Northrup-King4	0.061	0.045	0.047	0.034	0.038	0.033	0.038	0.049	0.034	0.026	0.025
Zeneca/ICI											
Cargill/PAG5	0.048	0.068	0.039	0.035	0.041	0.046	0.033	0.047	0.056	0.054	0.042
Golden Harvest			0.018	0.024	0.025	0.031	0.029	0.013	0.032	0.023	0.026
Dow/My cogen											
Jacques/Agrigenetics6		0.013	0.017	0.020	0.019	0.021	0.027	0.022			
Other	0.296	0.286	0.298	0.271	0.304	0.293	0.306	0.293	0.317	0.336	0.384
Largest 8 (CR8)	72.5	70.7	69.8	71.2	68.1	67	69.7	69.4	70	68.3	64
Largest 4 (CR4)	59.7	58.8	59.1	61.6	57.3	55.6	56.7	60.5	59.5	59.1	54.9
Herfindahl Index	0.1171	0.1159	0.1120	0.1269	0.1049	0.1138	0.1354	0.1609	0.1501	0.1723	0.1604

* Due to the sample size of the surveys, the percentages are estimates that may vary plus or minus two percentage points. Market shares are based on percentage of acres sown with respective firm's seed.

1 Merged with Pfizer in 1982.

2 Acquired by Ciba-Geigy in 1974.

3 Acquired by Pfizer in 1975.

4 Acquired by Sandoz in 1976.

5 Acquired by Cargill in 1971.

6 Acquired by Agrigenetics in 1980.

Source: 1973-1980: Miller Agrivertical Unit, 1979 and 1980 (The Miller Publishing Company), in Butler & Marion, p. 90 (1973-1980);

1981-83: Pioneer Hi-Bred, in McMullen, p. 96.

Table 2--Market shares for U.S. corn seed market, 1988-1998

Company	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998
	(%)										
Dupont / Pioneer Hi-Bred	34.5	32.0	33.4	35.8	39.6	42.7	44.9	45.0	41.0	42.0	39.0
Monsanto ¹										14.0	15.0
DeKalb	9.0	8.5	9.0	8.0	8.2	8.2	8.6	9.8	10.1	10.0	11.0
Asgrow									2.0	4.0	4.0
Novartis ²										9.0	9.0
Northrup King / Sandoz ³	4.0	4.0	3.5	4.4	4.6	4.3	4.2	4.1	5.0		
Dow Agro / Mycogen ⁴									4.3	4.0	4.0
AgrEvo / Cargill ⁵	3.0	3.0	3.0	3.5	3.7	3.8	3.9	4.0	3.3	4.0	4.0
Ciba									3.1		
ICI / Zeneca / Advanta ⁶									2.9	3.0	3.0
Golden Harvest	2.0	2.0	2.0	2.9	3.0	3.0	3.0	3.3	2.3	4.0	3.0
Others	39.7	42.7	41.7	36.7	33.1	31.3	28.6	28.4	25.6	20.0	23.0**
Largest 8* (CR8)	52.5	49.5	50.9	54.6	59.1	62.0	64.6	66.2	72.0	80.0	77.0
Largest 4 (CR4)	50.5	44.5	45.9	48.2	52.4	55.2	57.7	58.9	57.1	69.0	67.0
Herfindahl	0.1300	0.1125	0.1222	0.1386	0.1679	0.1932	0.2132	0.2165	0.1864	0.2098	0.1877

* In 1997 and 1998, market shares of only seven companies were available.

** Market share amount adjusted from reported figure in Kalaitzandonakes and Hayenga to make the market add up to one.

1. Monsanto acquired Dekalb in 1997 and Asgrow in 1998.

2. Result of the merger between Ciba and Sandoz in 1996.

3. Northrup-King is Sandoz's American seed subsidiary.

4. Mycogen was bought by Dow Agrosiences in 1998.

5. AgrEvo acquired Cargill's domestic seed business in 1998.

6. ICI split in 1993 and Zeneca, the pharmaceutical spinoff, was left in control of the company's seed operations. Later in 1996, Zeneca became a part of the Advanta Seed Group.

Source: 1988-1995: Merrill Lynch Estimates; 1996: Kalaitzandonakes (1997); 1997: Hayenga (1998); 1998: Kalaitzandonakes and Hayenga (1999)

Table 3. Corn Seed Industry - 1972-1999

Means and Other Statistics of Main Variables Used in the Model

Variable	Mean	Std Dev	Minimum	Maximum
P	60.371429	19.2706235	21.5000000	88.1000000
W	2.651191	0.4864637	1.6666667	3.6000000
V1/P	0.0765192	0.0090385	0.0617920	0.0900000
V2/P	0.0006540	0.0000749	0.0005017	0.000784929
V3/P	0.0122612	0.0028777	0.0082633	0.0193333
V4/P	0.1349415	0.0187006	0.1068333	0.1580438
Z/P	1.7575473	2.0216290	0	5.4483541
M	0.943722	0.0298453	0.8523556	0.9747509
H	0.152763	0.0334506	0.1049000	0.2165000
Q	22.810438	2.7402817	16.4786559	27.7571313
LN(Q)	3.119991	0.1238443	2.8020660	3.3234928
LN(P/P_p)	4.129776	0.0827788	3.9236044	4.2845702
LN(P_{cr}/P_p)	2.283886	0.4039855	1.6298489	3.1455867
LN(P_r/P_p)	-0.024459	0.2244677	-0.3714928	0.4597693
LN(P_{in}/P_p)	-0.1252956	0.1414673	-0.3165518	0.1067335

Table 4. Corn Seed Industry 1972-1999

Nonlinear 3SLS Parameter Estimates

Parameter	Estimate	Approx Standard Error	t-Val ue	Approx Pr > t
A11	-0. 29195	53. 764	-0. 01	0. 9957
A12	83. 0991	745. 5	-0. 11	0. 9128
Azz	0. 09185	0. 0919	1. 00	0. 3346
A22	3790. 27	4115. 8	0. 92	0. 3727
A33	-66. 537	67. 0103	-0. 99	0. 3376
A44	-4. 5421	11. 7081	-0. 39	0. 7039
B1	1. 48841	3. 5159	0. 42	0. 6785
B2	-464. 667	194. 8	-2. 38	0. 0318
B3	8. 51179	9. 1400	0. 93	0. 3675
B4	0. 88881	2. 1138	0. 42	0. 6805
Bz	-0. 02171	0. 0178	-1. 22	0. 2424
C0	6. 88153	1. 2882	5. 34	<. 0001
C1	-0. 30431	0. 1389	-2. 19	0. 0394
C2	0. 06706	0. 2349	0. 29	0. 7779
C3	0. 38468	0. 1575	2. 44	0. 0230
Theta	0. 89846	1. 5245	0. 59	0. 5650
ND	-0. 72925	0. 2698	-2. 70	0. 0146