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# Developments of the Brazilian Chicken Meat Industry in International Trade: Analysis with Industrial Organization

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### Introduction

Over the past ten years the players in the poultry industry have changed. The poultry industry was the most dynamic meat sector during the last decade, showing the greatest growth of all meat sectors (FAO, 2010).

The evolution of Brazilian chicken meat exports is outstanding. Since 2004, Brazil has become the world's largest exporter, participating with 38% of the global market (USDA, 2010).

In the period 2000-2009, world's production of chicken meat grew 35,6%, while in Brazil the growth reached 84,3% (USDA, 2011b). Around 30% of the total amount of chicken meat produced in Brazil was destined for international trade in 2009.

#### **Objective**

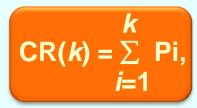
Given these characteristics, this study aimed to analyze the structure of the chicken meat exporting industry in Brazil, in the period 2000-2009, focusing on market concentration in a dynamic way; describing the characteristics of the country related to its exports and the demand for this type of meat in the world market.

#### Market Structure

Industrial Organization Theory studies the imperfect market structures, their competition patterns and their implications in both public policy and enterprise strategies (SCHERER & ROSS, 1990). Concentration is a synthetic index of the existent competition within a given market. According to Kon (1994), concentration measurement provides the empirical elements needed for this assessment and also allows comparisons among different periods of time, which permits examining market dynamics from the supply-side.

#### Method

#### **Concentration Ratio (CR)**



Where:

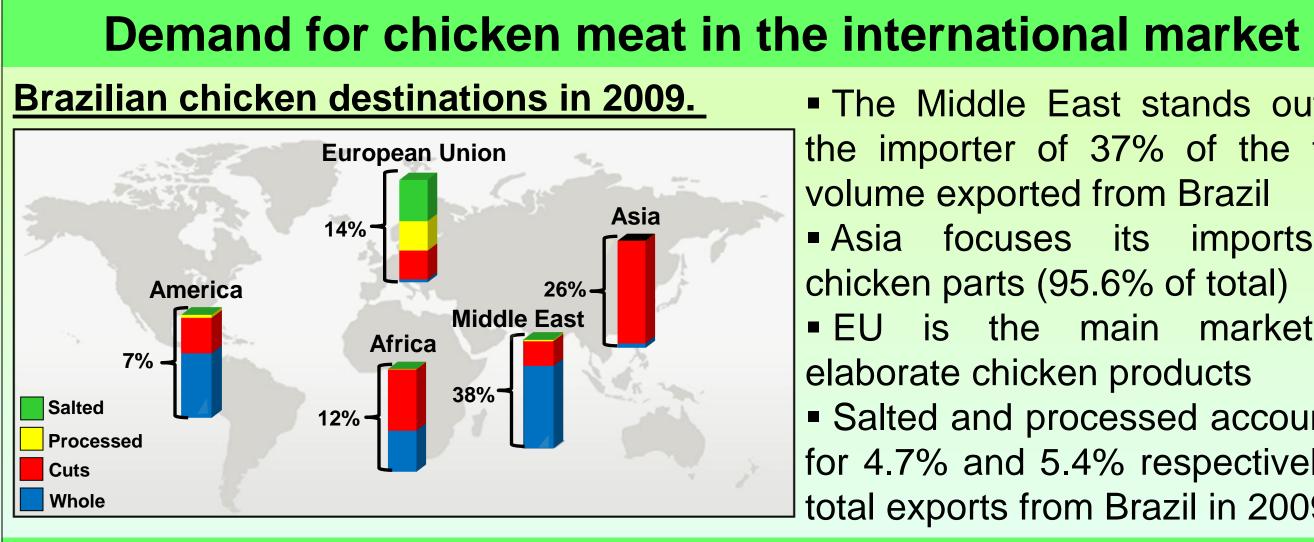
*K*= number of major companies that are part of the calculation Pi= percentage share of the *i company in the market* 

*K*= number of firms in the industry and market participants Pi= percentage share of the *i company in the market* 

The industry structure was assessed, based on market concentration, calculating concentration indexes CR2, CR4, CR8, CR16 and HH (variables of the industry structure) related to the total amount of chicken meat exported in net tons.

#### Herfindahl-Hirschman Index (HH)



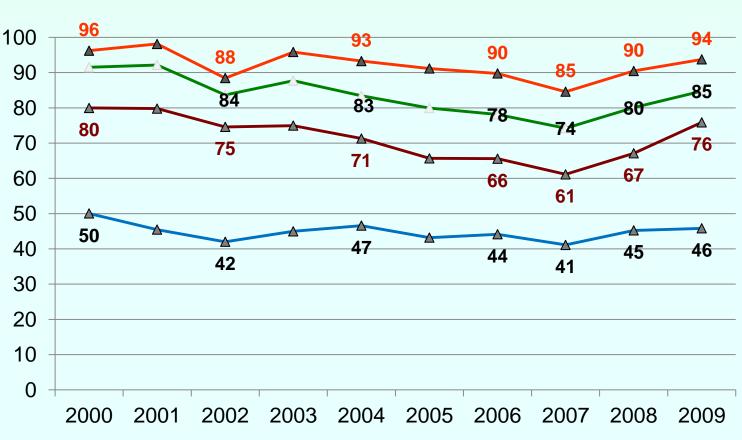


#### Market Concentration

#### **Concentration Ratio (CR)**

There was a decrease in the concentration of exports in all CR (k) calculated between 2000 and 2009. The reductions in the concentration distinct, which companies <sup>40</sup><sub>30</sub>

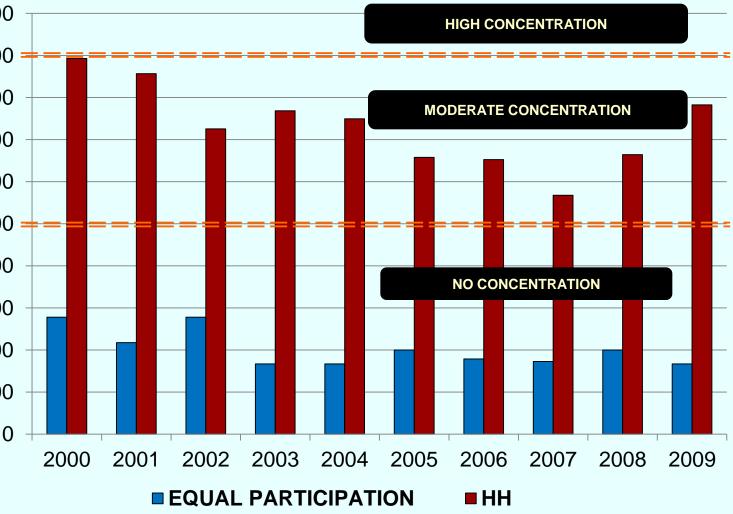
constituents (CR4) and (CR8) were 20 the most affected with a decrease, 10 respectively (-19%) and (-18%) in participation between 2000 and



2007. After 2007 there were changes of the downward trend.

Herfindahl – Hirschman Index (HH) 2000

Market concentration presented the same trend of the CR(k), falling 1400 down until 2007 and returning to 1200 increase after that. 1000 During this period the concentration 800 of exports in HH was kept in a range 600 of moderate concentration. 400 HH index values are different when 200 with compared an equal participation in the market.



The Middle East stands out as the importer of 37% of the total volume exported from Brazil Asia focuses its imports in chicken parts (95.6% of total) • EU is the main market of elaborate chicken products Salted and processed accounted for 4.7% and 5.4% respectively of total exports from Brazil in 2009.



### **Drivers in market concentration**

The number of countries from Brazil increased from 81 in 2000 to 146 in 2009. This growth was  $\frac{8}{2}$  160 continuous and represents the 140 Brazilian industry capacity in  $\frac{120}{100}$ accessing new markets. 🚆 80 Moreover, an increase of 275% in the exported volume 5<sup>20</sup> was obtained between 2000 and 2009.

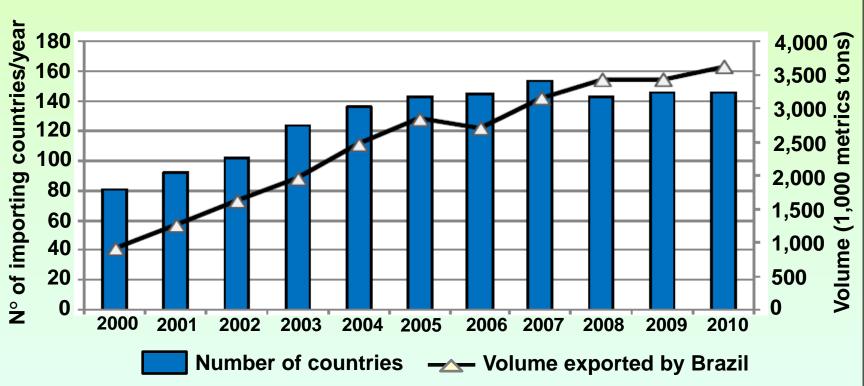
Analyzing the destinations and types of markets served by the Brazilian industry, one sees that they are broad and diverse, which shows the versatility of the industry, as well as its need to reach new markets and to increase the proportion of industrialized meats on total exports. Regarding market concentration, there was a decrease by the year 2007, which can be attributed, in part, to the access of new markets and the increase of exports. However, in 2008 and 2009, there was an increase in the levels of concentration, which can be ascribed, partially, to the occurrence of mergers and acquisitions in the Brazilian poultry sector.

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#### importing Number of importing countries and exported volume by Brazil between 2000-2009



#### **Concluding Remarks**

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